

Contract Status Report - MWBE Participation Commitments

Charlotte Mecklenburg Schools  
96/97 Capital Improvements Program

Report Date 9/30/2013  
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September 2013 Monthly Report

Project Contractor	Contract Amount	African American MBE \$	AA MBE %	Other MBE \$	Other MBE %	Total MBE \$	Total MBE %	WBE \$	WBE %	SBE \$	SBE%	Total MWSBE	Total MWSBE
2000 Bonds - Unallocated	2,696,785	3,821	0.14%	751,361	27.86%	755,182	28.00%	244,128	9.05%			999,310	37.06%
2006 Mandates / Initiatives / Lifecycle	14,674,683	219	0.00%	26,675	0.18%	26,894	0.18%	544,870	3.71%			571,763	3.90%
2007 Legal Mandates & Unallocated	20,710,719			202,784	0.98%	202,784	0.98%	17,710	0.09%			220,494	1.06%
5th Floor Government Center	456,720	13,000	2.85%	90,000	19.71%	103,000	22.55%	174	0.04%			103,174	22.59%
Albemarle Road Elementary (02)	3,834,440	896,068	23.37%	232,097	6.05%	1,128,165	29.42%	269,182	7.02%	19,010	0.50%	1,416,356	36.94%
Albemarle Road Elementary School	3,989,407	855,244	21.44%	147,659	3.70%	1,002,902	25.14%	277,288	6.95%	1,380	0.03%	1,281,570	32.12%
Albemarle Road Middle School	5,505,773	941,641	17.10%	96,537	1.75%	1,038,178	18.86%	814,920	14.80%	68,151	1.24%	1,921,250	34.90%
Alexander Graham Middle School	3,626,355	130,311	3.59%	96,741	2.67%	227,051	6.26%	248,105	6.84%	53,891	1.49%	529,048	14.59%
Alexander Graham Middle School (02)	17,577,176	907,900	5.17%	782,531	4.45%	1,690,431	9.62%	1,627,660	9.26%	19,389	0.11%	3,337,480	18.99%
Alexander Middle School	3,321,425	6,059	0.18%	156,202	4.70%	162,261	4.89%	146,204	4.40%	28,633	0.86%	337,098	10.15%
Alexander Middle School (02)	666,155	9,000	1.35%	35,000	5.25%	44,000	6.61%	14,286	2.14%	120,800	18.13%	179,086	26.88%
Allenbrook Elementary School	2,907,527	21,866	0.75%	76,165	2.62%	98,031	3.37%	407,718	14.02%			505,749	17.39%
Amay James Elementary School (07)	160,860			42,300	26.30%	42,300	26.30%	11,943	7.42%			54,243	33.72%
Amay James Montessori School	447,977	6,284	1.40%			6,284	1.40%	77,711	17.35%			83,995	18.75%
Ardrey Kell High School (H02-01)	41,606,713	1,632,128	3.92%	832,436	2.00%	2,464,565	5.92%	3,079,554	7.40%	45,275	0.11%	5,589,393	13.43%
Ashley Park Elementary School	7,563,158	121,707	1.61%	227,283	3.01%	348,991	4.61%	1,244,347	16.45%	4,934	0.07%	1,598,272	21.13%
Bailey Middle School (M02-01)	23,077,698	2,429,519	10.53%	1,417,228	6.14%	3,846,747	16.67%	2,010,229	8.71%	18,234	0.08%	5,875,210	25.46%
Bain Elementary School	13,884,274	1,574,069	11.34%	591,851	4.26%	2,165,920	15.60%	959,738	6.91%	149,200	1.07%	3,274,858	23.59%
Ballantyne Elementary School	13,602,289	40,441	0.30%	57,178	0.42%	97,619	0.72%	2,297,823	16.89%			2,395,442	17.61%
Barnette Elementary School	11,794,536	20,033	0.17%	380,869	3.23%	400,902	3.40%	1,784,023	15.13%	157,580	1.34%	2,342,506	19.86%
Barringer Elementary School	10,266,489	84,830	0.83%	199,919	1.95%	284,749	2.77%	771,672	7.52%			1,056,421	10.29%
Berewick Elementary School (E07-01)	14,792,620	19,125	0.13%	1,145,722	7.75%	1,164,847	7.87%	1,425,836	9.64%	184,643	1.25%	2,775,326	18.76%
Berryhill Elementary School	5,524,269	224,580	4.07%	62,461	1.13%	287,041	5.20%	429,755	7.78%	2,147	0.04%	718,942	13.01%
Billingsville Elementary	9,600,261	307,414	3.20%	359,177	3.74%	666,592	6.94%	928,561	9.67%	106,483	1.11%	1,701,636	17.72%
Butler High School	6,273,044	259,438	4.14%	305,154	4.86%	564,592	9.00%	457,961	7.30%	40,410	0.64%	1,062,963	16.94%
Carmel Middle School	18,123,721	122,175	0.67%	308,554	1.70%	430,730	2.38%	3,768,980	20.80%	272,022	1.50%	4,471,732	24.67%
Chantilly Elementary	664,393							322,644	48.56%			322,644	48.56%
Clear Creek Elementary School	7,537,499	827,594	10.98%	155,773	2.07%	983,367	13.05%	367,284	4.87%	26,771	0.36%	1,377,421	18.27%
Cochrane Middle School	3,450,826	37,555	1.09%	19,247	0.56%	56,802	1.65%	394,667	11.44%	5,950	0.17%	457,419	13.26%
Cochrane Middle School (02)	14,653,078	284,491	1.94%	291,102	1.99%	575,593	3.93%	1,305,155	8.91%	850,998	5.81%	2,731,746	18.64%
Community House Middle School (M00-02)	16,863,566	520,130	3.08%	1,484,180	8.80%	2,004,310	11.89%	3,644,524	21.61%	39,066	0.23%	5,687,900	33.73%
Cotswold Elementary School	10,610,624	238,363	2.25%	224,045	2.11%	462,408	4.36%	1,400,552	13.20%	43,655	0.41%	1,906,615	17.97%
Coulwood Middle School	3,450,107	276,618	8.02%	82,432	2.39%	359,050	10.41%	110,100	3.19%			469,151	13.60%
Croft Community School	12,504,167	12,049	0.10%	52,133	0.42%	64,182	0.51%	11,545,980	92.34%	12,884	0.10%	11,623,046	92.95%
Crown Point Elementary	2,248,730			26,417	1.17%	26,417	1.17%					26,417	1.17%
Davidson IB Middle School	347,454	7,000	2.01%	25,000	7.20%	32,000	9.21%	130,215	37.48%			162,215	46.69%
Derita Alternative School	1,016,929			55,570	5.46%	55,570	5.46%	150,005	14.75%	49,255	4.84%	254,830	25.06%

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Devonshire Elementary School	4,630,570	678,467	14.65%	142,775	3.08%	821,242	17.74%	41,178	0.89%			862,420	18.62%
Devonshire Elementary School (02)	1,650,530	128,569	7.79%	100,955	6.12%	229,524	13.91%	35,841	2.17%			265,365	16.08%
Dilworth Elementary School	11,407,588	105,479	0.92%	371,006	3.25%	476,485	4.18%	2,039,932	17.88%	137,943	1.21%	2,654,361	23.27%
Druid Hills Elementary School	1,824,031	33,272	1.82%	24,288	1.33%	57,560	3.16%	51,846	2.84%			109,406	6.00%
Druid Hills Elementary School (E97-04)	9,240,111	239,776	2.59%	603,758	6.53%	843,534	9.13%	845,302	9.15%			1,688,836	18.28%
E.E. Waddell High School (H97-02)	30,032,625	3,338,352	11.12%	1,328,437	4.42%	4,666,789	15.54%	1,291,313	4.30%	70,095	0.23%	6,028,198	20.07%
East Mecklenburg High School (07)	3,889,376	414	0.01%	215,370	5.54%	215,784	5.55%	871,888	22.42%			1,087,672	27.97%
Eastover Elementary School	8,229,662	209,820	2.55%	907,395	11.03%	1,117,216	13.58%	468,549	5.69%	317,280	3.86%	1,903,045	23.12%
Eastway Middle School	16,673,816	411,306	2.47%	562,138	3.37%	973,444	5.84%	1,675,002	10.05%	21,038	0.13%	2,669,484	16.01%
Elizabeth Elementary School	10,161,962	344,763	3.39%	141,982	1.40%	486,745	4.79%	817,077	8.04%	72,460	0.71%	1,376,283	13.54%
Elon Park Elementary School	11,484,655	136,113	1.19%	142,750	1.24%	278,863	2.43%	2,121,532	18.47%	649,739	5.66%	3,050,134	26.56%
Endhaven Elementary (E00-01)	9,368,389	585,825	6.25%	36,580	0.39%	622,405	6.64%	1,639,219	17.50%	7,015	0.07%	2,268,638	24.22%
First Ward Elementary	11,258,978	223,279	1.98%	125,820	1.12%	349,099	3.10%	1,116,463	9.92%			1,465,563	13.02%
Garinger High School	11,826,546	634,710	5.37%	273,776	2.31%	903,786	7.64%	642,059	5.43%	335,323	2.84%	1,881,168	15.91%
Garinger High School (02)	12,562,590	1,073,983	8.55%	541,609	4.31%	1,615,592	12.86%	2,892,470	23.02%	156,266	1.24%	4,664,328	37.13%
Garinger High School (07) - Track & Field	140,710			57	0.04%	57	0.04%	449	0.32%			506	0.36%
Graham Center	1,027,783							506,756	49.31%	3,516	0.34%	510,272	49.65%
Grand Oak Elementary School (E07-07)	13,309,245	163,446	1.23%	257,617	1.94%	421,062	3.16%	2,186,344	16.43%			2,607,407	19.59%
Harding High School	5,495,435	21,529	0.39%	121,535	2.21%	143,064	2.60%	435,549	7.93%	258,736	4.71%	837,349	15.24%
Harding High School (06 COPs)	18,189,459	203,253	1.12%	849,169	4.67%	1,052,422	5.79%	3,485,380	19.16%	778,405	4.28%	5,316,207	29.23%
Hawthorne High School	1,114,681	3,892	0.35%			3,892	0.35%					3,892	0.35%
Hawthorne Middle School													
Hickory Grove Elementary	12,368,040	133,340	1.08%	283,628	2.29%	416,968	3.37%	2,471,920	19.99%			2,888,888	23.36%
Hidden Valley Elementary School	3,066,188	21,374	0.70%	47,309	1.54%	68,683	2.24%	193,210	6.30%			261,893	8.54%
Highland Creek Elementary School (E02-01)	14,440,085	295,503	2.05%	76,030	0.53%	371,534	2.57%	2,407,629	16.67%	38,318	0.27%	2,817,480	19.51%
Highland Mill Montessori	7,362,949	206,245	2.80%	72,883	0.99%	279,128	3.79%	494,492	6.72%	452	0.01%	774,071	10.51%
Highland Renaissance Academy	10,217,662	149,462	1.46%	133,948	1.31%	283,410	2.77%	325,068	3.18%			608,478	5.96%
Hopewell High School (COPs '05)	5,634,797	410,639	7.29%	90,264	1.60%	288,104	5.11%	115,238	2.05%	4,922,981	87.37%	5,326,323	94.53%
Hopewell High School (H97-01)	28,261,921	3,839,121	13.58%	392,775	1.39%	4,231,896	14.97%	1,122,406	3.97%			5,354,302	18.95%
Hough High School (H07-02)	49,820,296	996	0.00%	256,393	0.51%	257,389	0.52%	45,032,364	90.39%			45,289,753	90.91%
Huntersville Elementary School	5,920,455	835,911	14.12%	227,350	3.84%	1,063,261	17.96%	285,346	4.82%	53	0.00%	1,348,660	22.78%
Huntingtowne Farms Elementary School	7,529,053	746,941	9.92%	260,161	3.46%	1,007,103	13.38%	990,714	13.16%	55,123	0.73%	2,052,939	27.27%
IAQ/Asbestos Removal	295,180												
Idlewild Elementary School	2,914,375	439,810	15.09%	276,353	9.48%	716,163	24.57%	176,489	6.06%			892,652	30.63%
Idlewild Elementary School (06 COPs)	13,426,247	21,804	0.16%	246,432	1.84%	268,236	2.00%	2,493,937	18.58%	10,274	0.08%	2,772,446	20.65%
Independence High School	14,875,393	146,443	0.98%	208,326	1.40%	354,769	2.38%	1,364,024	9.17%	942	0.01%	1,719,736	11.56%
Independence High School (07)	12,584,218	201,841	1.60%	115,358	0.92%	317,199	2.52%	1,160,845	9.22%			1,478,043	11.75%
Irwin Avenue Elementary	211,571	135,128	63.87%			135,128	63.87%	16,480	7.79%			151,608	71.66%
J.V. Washam Elementary School	14,689,952	42,796	0.29%	205,686	1.40%	248,482	1.69%	1,352,157	9.20%	5,503	0.04%	1,606,142	10.93%
Jay M. Robinson Middle School (M97-02)	15,408,468	54,782	0.36%	315,698	2.05%	370,480	2.40%	2,472,684	16.05%			2,843,163	18.45%
JH Gunn Elementary School	11,347,024	212,939	1.88%	818,997	7.22%	1,031,936	9.09%	1,373,748	12.11%			2,405,684	21.20%

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Joseph W. Grier Academy (07)	90,592	26,000	28.70%	269	0.30%	26,269	29.00%	2,200	2.43%			28,469	31.43%
Joseph W. Grier Academy (E97-01)	8,813,341	151,789	1.72%	117,067	1.33%	268,857	3.05%	626,871	7.11%			895,728	10.16%
Lansdowne Elementary School	4,454,915	34,776	0.78%	289,821	6.51%	324,597	7.29%	161,846	3.63%			486,443	10.92%
Lincoln Heights Elementary	9,508,886	1,010,296	10.62%	181,228	1.91%	1,191,524	12.53%	375,503	3.95%	45,000	0.47%	1,612,027	16.95%
Long Creek Elementary School	15,254,634	127,170	0.83%	498,299	3.27%	625,469	4.10%	2,769,581	18.16%	621,317	4.07%	4,016,366	26.33%
Mallard Creek Elementary School	2,924,859	67,195	2.30%	58,920	2.01%	126,115	4.31%	89,582	3.06%			215,697	7.37%
Mallard Creek High School (H02-02)	52,450,271	564,011	1.08%	1,047,701	2.00%	1,611,712	3.07%	7,795,940	14.86%	688,638	1.31%	10,096,290	19.25%
Marie G. Davis Military and Global Leadership Academy	18,202,662	579,922	3.19%	246,779	1.36%	826,700	4.54%	1,375,812	7.56%	361,246	1.98%	2,563,759	14.08%
Martin Luther King, Jr. Middle School (M00-01)	16,717,746	2,095,567	12.53%	1,660,214	9.93%	3,755,780	22.47%	1,330,606	7.96%			5,086,386	30.43%
Matthews Elementary School	4,872,640	108,353	2.22%	183,285	3.76%	291,639	5.99%	240,232	4.93%	360	0.01%	532,230	10.92%
McClintock Middle School	3,373,894	78,021	2.31%	102,844	3.05%	180,865	5.36%	560,189	16.60%			741,054	21.96%
McClintock Middle School (07)	20,265,054	2,388,699	11.79%	2,433,849	12.01%	4,822,548	23.80%	5,315,167	26.23%	20,135	0.10%	10,157,850	50.12%
Merry Oaks Elementary School	10,193,748	744,581	7.30%	869,331	8.53%	1,611,851	15.81%	469,478	4.61%	749,640	7.35%	2,830,969	27.77%
Metro School	21,572,924	570,267	2.64%	374,210	1.73%	944,477	4.38%	4,357,334	20.20%			5,301,812	24.58%
Midwood Center	5,282,387	29,031	0.55%	166,119	3.14%	195,150	3.69%	203,075	3.84%	3,825,271	72.42%	4,223,496	79.95%
Mint Hill Middle School (M97-01)	16,945,901	1,037,344	6.12%	90,170	0.53%	1,127,514	6.65%	804,682	4.75%			1,932,195	11.40%
Morgan School @ Old Metro	1,710,365	2,945	0.17%	94,780	5.54%	97,725	5.71%	635,899	37.18%	70,883	4.14%	804,506	47.04%
Mountain Island Elementary School (E97-03)	9,637,548	656,182	6.81%	137,725	1.43%	793,907	8.24%	313,342	3.25%			1,107,250	11.49%
Myers Park Elementary School	13,522,289	466,599	3.45%	372,892	2.76%	839,491	6.21%	2,199,334	16.26%	446	0.00%	3,039,271	22.48%
Myers Park High School	14,706,416	362,491	2.46%	577,953	3.93%	940,444	6.39%	1,247,860	8.49%	290,688	1.98%	2,478,991	16.86%
Myers Park High School (07)	10,740,680	61,883	0.58%	979,422	9.12%	1,041,305	9.69%	1,308,881	12.19%	3,050	0.03%	2,353,236	21.91%
Nations Ford Elementary School	2,458,421	108,295	4.41%	49,370	2.01%	157,665	6.41%	1,589,216	64.64%	82	0.00%	1,746,963	71.06%
New ES (07-04) Winget-Lake Wylie Relief	14,305,798	102,044	0.71%	646,965	4.52%	749,009	5.24%	1,398,613	9.78%			2,147,622	15.01%
New ES (07-05) Hickory Grove Relief	1,528,367	15,608	1.02%	182,798	11.96%	198,406	12.98%	7,366	0.48%			205,772	13.46%
New ES (07-08) Highland Creek Relief	1,001,059			57,900	5.78%	57,900	5.78%	142,555	14.24%			200,455	20.02%
New Idlewild Road Area Elementary School (E02-02)	589,508	551,636	93.58%			551,636	93.58%	4,627	0.78%			556,263	94.36%
Newell Elementary School	3,803,650	56,576	1.49%	146,873	3.86%	203,448	5.35%	376,300	9.89%	360	0.01%	580,108	15.25%
Newell Elementary School (07)	1,450,444	13,552	0.93%	57,487	3.96%	71,038	4.90%	14,880	1.03%			85,918	5.92%
North Mecklenburg High School	7,734,141	99,359	1.28%	290,884	3.76%	390,244	5.05%	340,074	4.40%			730,318	9.44%
North Mecklenburg High School (02)	13,790,212	684,476	4.96%	80,854	0.59%	765,330	5.55%	1,706,968	12.38%	1,474,750	10.69%	3,947,048	28.62%
Northeast Middle School	15,618,536	366,073	2.34%	522,526	3.35%	888,599	5.69%	1,402,977	8.98%	158,353	1.01%	2,449,929	15.69%
Northwest Middle/High	8,199,833	248,219	3.03%	87,021	1.06%	335,240	4.09%	1,161,644	14.17%	113,492	1.38%	1,610,376	19.64%
Oakdale Elementary School	12,633,422	207,344	1.64%	1,414,363	11.20%	1,621,707	12.84%	287,236	2.27%	70,738	0.56%	1,979,681	15.67%
Oakhurst Elementary School	9,940,598	885,846	8.91%	1,472,833	14.82%	2,358,679	23.73%	837,979	8.43%			3,196,658	32.16%
Oaklawn Elementary School	7,178,828	65,440	0.91%	158,271	2.20%	223,711	3.12%	616,251	8.58%			839,962	11.70%
Olde Providence Elementary School	1,096,017							6,654	0.61%			6,654	0.61%
Olympic High School	5,820,567	332,042	5.70%	149,597	2.57%	481,640	8.27%	383,029	6.58%	16,054	0.28%	880,723	15.13%
Olympic High School (07) - Stadium, Track & Field	539,703	8,284	1.53%	51,034	9.46%	59,317	10.99%	15,098	2.80%			74,416	13.79%
Phillip O. Berry Academy of Technology	41,968,838	1,358,124	3.24%	352,946	0.84%	1,711,070	4.08%	7,125,870	16.98%	555	0.00%	8,837,494	21.06%
Piedmont Open Middle School	14,604,622	684,464	4.69%	1,021,858	7.00%	1,706,323	11.68%	1,309,887	8.97%	99,563	0.68%	3,115,773	21.33%
Pineville Elementary School	13,894,782	193,274	1.39%	148,123	1.07%	341,397	2.46%	2,187,909	15.75%	12,100	0.09%	2,541,407	18.29%

Project Contractor	Contract Amount	African American MBE \$	AA MBE %	Other MBE \$	Other MBE %	Total MBE \$	Total MBE %	WBE \$	WBE %	SBE \$	SBE%	Total MWSBE	Total MWSBE
Pinewood Elementary School	10,630,124	178,956	1.68%	303,361	2.85%	482,316	4.54%	697,723	6.56%	35,932	0.34%	1,215,971	11.44%
Plaza Road Preschool	1,127,220	2,462	0.22%	175,534	15.57%	177,996	15.79%	5,807	0.52%			183,803	16.31%
Polo Ridge Elementary School	12,751,804	143,907	1.13%	202,588	1.59%	346,495	2.72%	2,077,045	16.29%	12,500	0.10%	2,436,040	19.10%
Providence Spring Elementary (E97-02)	8,825,418	684,480	7.76%	81,501	0.92%	765,981	8.68%	804,398	9.11%			1,570,379	17.79%
Quail Hollow Middle School	14,292,143	401,347	2.81%	1,857,201	12.99%	2,258,548	15.80%	1,977,419	13.84%	46,141	0.32%	4,282,108	29.96%
Rama Road Elementary School	4,638,242	371,430	8.01%	156,853	3.38%	528,283	11.39%	578,838	12.48%	351	0.01%	1,107,472	23.88%
Randolph Middle School	13,918,801	36,714	0.26%	3,003,367	21.58%	3,040,081	21.84%	397,647	2.86%	18,613	0.13%	3,456,341	24.83%
Ranson Middle School	6,504,815	393,116	6.04%	242,541	3.73%	635,656	9.77%	394,637	6.07%	102,645	1.58%	1,132,938	17.42%
Ranson Middle School (07)	17,241,688	280,170	1.62%	1,043,096	6.05%	1,323,266	7.67%	2,967,465	17.21%	2,169	0.01%	4,292,900	24.90%
Reedy Creek Elementary School	5,597,464	74,405	1.33%	75,548	1.35%	149,953	2.68%	1,196,637	21.38%	41,737	0.75%	1,388,327	24.80%
Ridge Road Middle School	19,000,486	1,661,047	8.74%	2,786,258	14.66%	4,447,305	23.41%	3,010,018	15.84%	57,720	0.30%	7,515,042	39.55%
River Gate Elementary School (E07-06)	12,137,816	684	0.01%	101,386	0.84%	102,070	0.84%	11,272,960	92.87%	10,716	0.09%	11,385,747	93.80%
River Oaks Academy (E07-02)	12,168,496	1,005,204	8.26%	115,055	0.95%	1,120,259	9.21%	2,092,137	17.19%	1,486,010	12.21%	4,698,406	38.61%
Rocky River High School (H07-01)	47,623,491	2,596,631	5.45%	487,726	1.02%	3,084,357	6.48%	3,677,550	7.72%	2,166,528	4.55%	8,928,435	18.75%
School Administration Building Project	133,931			50,000	37.33%	50,000	37.33%					50,000	37.33%
Security Enhancement Project	757,436												
Sedgefield Elementary School	11,101,289	975,494	8.79%	227,237	2.05%	1,202,731	10.83%	1,262,663	11.37%	27	0.00%	2,465,421	22.21%
Sedgefield Middle School	6,138,406	741,686	12.08%	234,639	3.82%	976,325	15.91%	343,856	5.60%			1,320,182	21.51%
Sedgefield Middle School (02)	13,812,640	15,922	0.12%	293,439	2.12%	309,360	2.24%	427,597	3.10%	17,957	0.13%	754,914	5.47%
Selwyn Elementary School	11,391,801	308,647	2.71%	197,258	1.73%	505,905	4.44%	1,563,176	13.72%	3,656	0.03%	2,072,737	18.19%
Sharon Elementary School	7,333,776	83,381	1.14%	1,006,601	13.73%	1,089,981	14.86%	647,853	8.83%	4,425	0.06%	1,742,259	23.76%
Smith Middle School	5,720,283	388,360	6.79%	81,226	1.42%	469,586	8.21%	79,027	1.38%	1,532	0.03%	550,144	9.62%
South Mecklenburg High - Stadium Replacement	3,165,793	46,596	1.47%			46,596	1.47%	292,966	9.25%			339,562	10.73%
South Mecklenburg High School ('06 COPs)	14,588,337	60,672	0.42%	241,081	1.65%	301,753	2.07%	1,630,755	11.18%	99,145	0.68%	2,031,653	13.93%
Southwest Middle School (M97-03)	17,338,446	511,121	2.95%	226,120	1.30%	737,240	4.25%	2,468,354	14.24%	23,375	0.13%	3,228,969	18.62%
Spaugh Middle School	3,057,699	100,987	3.30%	11,473	0.38%	112,459	3.68%	166,225	5.44%	781	0.03%	279,465	9.14%
Starmount Elementary School	2,632,153	92,104	3.50%	395,611	15.03%	487,715	18.53%	160,044	6.08%			647,759	24.61%
Sterling Elementary School	10,232,851	948,049	9.26%	734,751	7.18%	1,682,800	16.45%	387,777	3.79%	446	0.00%	2,071,023	20.24%
Stoney Creek Elementary School (E07-03)	12,555,182	104,468	0.83%	99,160	0.79%	203,627	1.62%	2,223,242	17.71%	14,522	0.12%	2,441,391	19.45%
Structural Improvements	1,504,842	6,801	0.45%	4,104	0.27%	10,905	0.72%	1,727,672	114.81%	2,900	0.19%	1,741,477	115.72%
Thomasboro Elementary School	9,290,905	869,940	9.36%	148,788	1.60%	1,018,728	10.96%	376,657	4.05%	33,220	0.36%	1,428,605	15.38%
Torrence Creek Elementary School (E00-02)	9,311,561	634,036	6.81%	60,100	0.65%	694,136	7.45%	451,195	4.85%	4,035	0.04%	1,149,366	12.34%
Tryon Hills Elementary School	1,901,171	233,244	12.27%	10,318	0.54%	243,562	12.81%	184,676	9.71%			428,237	22.52%
Tuckaseegee Elementary School	10,474,267	308,357	2.94%	132,233	1.26%	440,591	4.21%	1,351,800	12.91%	30,419	0.29%	1,822,810	17.40%
Vance High School	8,230,640	922,162	11.20%	258,543	3.14%	1,180,705	14.35%	1,585,369	19.26%	52,415	0.64%	2,818,489	34.24%
Walter G. Byers Elementary School	9,804,614	850,233	8.67%	492,427	5.02%	1,342,660	13.69%	785,461	8.01%			2,128,121	21.71%
West Mecklenburg High	819,692	120,309	14.68%			120,309	14.68%	78,270	9.55%			198,580	24.23%
Westerly Hills Elementary School	5,733,885	499,203	8.71%	282,493	4.93%	781,697	13.63%	351,994	6.14%			1,133,691	19.77%
Whitewater Academy	13,250,104	109,610	0.83%	288,857	2.18%	398,467	3.01%	1,773,458	13.38%	96,022	0.72%	2,267,947	17.12%
Whitewater Middle School	17,192,278	161,733	0.94%	249,752	1.45%	411,485	2.39%	2,402,011	13.97%	1,676,442	9.75%	4,489,938	26.12%
Wilson Middle School	5,877,498	549,201	9.34%	191,338	3.26%	740,539	12.60%	370,086	6.30%	5,333	0.09%	1,115,958	18.99%

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Windsor Park Elementary School	11,897,767	471,804	3.97%	1,895,912	15.94%	2,367,716	19.90%	1,639,904	13.78%	36,389	0.31%	4,044,009	33.99%
Winget Park Elementary School	14,844,255	857,171	5.77%	69,602	0.47%	926,773	6.24%	2,977,794	20.06%	37,706	0.25%	3,942,274	26.56%
Winterfield Elementary School	8,745,595	28,256	0.32%	1,062,414	12.15%	253,295	2.90%	95,149	1.09%	7,548,305	86.31%	7,896,749	90.29%
<b>REPORT SUMMARY</b>													
<b>Total Design Costs</b>	92,489,323	7,740,971	8.37%	5,480,610	5.93%	13,221,581	14.30%	7,979,778	8.63%	358,059	0.39%	21,559,418	23.31%
<b>Total Construction Costs</b>	1,536,131,942	57,494,899	3.74%	53,285,859	3.47%	110,780,758	7.21%	235,162,429	15.31%	32,096,997	2.09%	378,040,184	24.61%
<b>Total Design/Construction Costs</b>	1,628,621,266	55,235,870	4.01%	58,766,470	3.61%	124,002,339	7.61%	243,142,207	14.93%	32,455,056	1.99%	399,599,602	24.54%
<b>Lend Lease Program Management</b>	79,291,172	12,739,958	16.07%	0		12,739,958	16.07%	751,881	0.95%	0	0.00%	13,491,839	17.02%
<b>Total Active Projects Administered<sup>1</sup></b>	1,707,912,438	77,975,828	4.57%	58,766,470	3.44%	136,742,297	8.01%	243,894,087	14.28%	32,455,056	1.90%	413,091,441	24.19%
<sup>1</sup> This total does not include Legal Mandates, FF&E or Land Acquisition.													