

Capital Improvements Program

Monthly Report
September 2013



New ES (07-04) Winget/Lake Wylie Relief

PROGRAM OVERVIEW

CAPITAL PROGRAM SERVICES

Capital Improvement Program

SEPTEMBER 2013 MONTHLY REPORT

PROGRAM OVERVIEW

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PROJECT MANAGEMENT AND QUALITY MANAGEMENT

The contractor is performing minor punch list, miscellaneous work items and commissioning at the new Pineville Elementary School building. The remaining exterior landscaping is progressing well. The contractor completed with the demolition of the old building and began removing the debris from the site. This will allow the grading and grassing of the new fields to proceed. Site work will continue through the fall and winter months of 2013.

McClintock Middle School's site work and demolition of the existing facility is scheduled to complete in late fall of 2013. Demolition of the existing facility is underway. The construction punch lists have been generated by the architect and engineers, and the contractors are completing these and the commissioning items. The project closeout for Phase I is ongoing.

The Phase II construction at Bain Elementary School is continuing with grading for the new bus lot along with the relocation of site utilities. This phase of work will continue through the fall and winter months of 2013. Minor punch list items, commissioning and final landscaping is continuing at the new building.

The construction of Grand Oak Elementary School is complete. The storm water sediment ponds will be converted to water quality ponds once the site is fully stabilized. The project closeout is ongoing including final commissioning reports, punch list completion, as-builts, warranty, etc.

The construction of the New ES (07-04) Winget/Lake Wylie Relief is progressing. The staff and bus lots are on grade and curb and gutter installation is progressing and asphalt binder course has been installed. The Highway 49 road improvements are scheduled to begin shortly but require further coordination with NCDOT due to the location of utilities and shoring requirements. The new school is scheduled for occupancy in August 2014. Masonry walls and structural steel for roofs is progressing. The mechanical, electrical and plumbing rough-ins at all areas is ongoing.

The new fire access road construction is complete at Vance High School. To minimize impacts related to the stream relocation, the contractor has resequenced their work and begun the grading of the building pad in preparation of footings. The design has been submitted to the Corp of Engineers to permit the work related to the unclassified stream located in the building area. This stream relocation and associated Corp of Engineer approval will have some impact to the contractor's current schedule which is currently being evaluated. The new addition is scheduled for occupancy August 2014.

The CM is continuing the renovation of the locker room and associated classrooms at Ranson Middle School for a midyear turnover. The installation of finishes is ongoing with ceiling grid, paint and ceramic tile. The new addition masonry walls are nearing completion along with the plumbing, mechanical and electrical rough-ins. The new classroom addition is scheduled to be substantially complete in February 2014.

Garinger High School building addition is progressing with multiple trades performing tasks. Dry-in of the building was obtained in late September which has allowed drywall, ceiling grid and other finish trades to begin work. The new building addition phase is on schedule to occupy in January 2014.

The new gym and administration building at Independence High School is progressing as underground plumbing and electrical is installed. The new floor slab is poured and load bearing CMU walls are being constructed. The structural steel at roof of new gym is being installed. The mechanical, electrical and plumbing rough-ins at all areas is ongoing.

The new gym project at Myers Park High School is underway as site storm water improvements and associated site work is progressing. The new gym area has been excavated for foundation installation. Structural concrete foundations are currently being installed.

The East Mecklenburg High School auditorium renovation project is progressing. The overhead mechanical, electrical and plumbing rough-ins are complete. The new mechanical rooftop units are set in place and associated duct work is being installed and associated roof work is being completed. The interior wall and ceiling framing is progressing and dry wall installation is progressing. The expanded auditorium stage floor slab has been poured.

Visitor ID badging equipment and training is complete. Twenty five percent of electronic locks have been installed at the high school facilities.

DESIGN AND BIDDING

Perkins Eastman has completed their design development submittal for the Newell ES replacement facility. CMS staff reviewed the submittal in mid-September and returned comments for incorporation.

Cort Architecture finalized the design for New ES 07-05 Hickory Grove Relief. LUESA and State permit reviews are complete and approved; City Engineering approval is pending. The Construction Manager has completed their subcontractor pre-qualification phase and will enter into the bid phase in October. Bids are to be received in November.

Stadium renovation designs for West Mecklenburg, Olympic, and Garinger high schools are complete and have been submitted for permitting approval. The Construction Manager has received bids/prepared GMP's for these three projects and they were approved by the BOE on September 24.

Hawthorne Academy for Health Sciences has completed the schematic design phase. Design Development will start in October.

The architect is scheduled to submit the revised Highland Creek Relief 50% construction documents in October for the Owner review comments.

Designs for the security enhancement systems continue. Camera layouts are underway for Phase I scope.

CONTROLS

Expenditures for September 2013 were \$5.3M. This brings the fiscal year expenditure total to date to \$22.8M against the projected fiscal year cash flow of \$105M. The FY 2014 projects are underway and the Controls Team is continuing the procurement of services, processing of contracts and invoices for these projects. Additionally, the Controls team is continuing the accounting closeout of the completed Bond projects. These funds are being accumulated to fund other identified capital needs.

Board of Education approval was received on September 24, 2013 for the construction phase of work at Garinger, Olympic and West Mecklenburg high schools.

The Controls team continues to submit notices of potential change at school sites so that senior staff can adequately evaluate the issues. Additionally, the Controls team continues the processing of contracts, invoices,

preparing notices of potential change, change orders, pay applications and check requests for projects under construction. Captured construction cost data is used to prepare financial reports such as detailed cost reports, budget summaries, reconciliation to CMS books, revisions to and updated cash flows and complete special financial requests by CMS and Mecklenburg County. This process, along with data compilation and management, allows senior staff to provide the proper guidance/direction and accurate information to the program stakeholders.

MWSBE

As of September 2013 the overall MWSBE utilization percentage is 24.19%, which includes 8.01% of participation by minority contractors, and 14.28% of women contractors, and 1.9% participation of small business contractors. For the total active projects administered, the utilization of Minority, Women, and Small Business Contractors on Capital Program Services projects accounts for over \$1.7 billion spent.

The MWSBE Office of Charlotte-Mecklenburg Schools continued to conduct several individual orientations with new MWSBE contractors and prime contractors. The team spent a great deal of time working with MWSBE contractors bidding on the upcoming Hickory Grove Relief Project and sent out notifications of new elementary school construction opportunities with DH Griffin/Metcon Construction. Team members also attended/hosted the following outreach sessions/pre-bid meetings:

- DH Griffin/Metcon Construction Information sessions
- NC Statewide Minority Enterprise Development (MED) Week Conference
- Compass Group Vendor Fair
- Contractor Forum

Over the next month team members will continue to work with contractors interested in bidding on school projects. Contractors are encouraged to review bid advertisements in Charlotte Observer, Greater Diversity News, Que Pasa and register as a vendor on the North Carolina Interactive Purchasing System for notification of the various opportunities.

BOND PROGRESS SUMMARY As of September 2013

Funding Source and Value		Amount Committed/ Pending	Amount Paid to Date	Amount Expended This Period
'96 Bond	\$119.8 M	\$119,830,058	\$119,830,058	\$0
'97 Bond	\$415.0 M	\$415,000,000	\$415,000,000	\$0
'99 COPs	\$50.0 M	\$50,000,000	\$50,000,000	\$0
'00 Bond	\$275.5 M	\$275,500,000	\$275,500,000	\$0
'02 Bond	\$224.0 M	\$223,756,740	\$222,216,751	\$444,726
'04 COPs	\$98.5 M	\$98,500,000	\$98,500,000	\$0
'05 COPs	\$73.9 M	\$73,900,000	\$73,900,000	\$0
'06 COPs	\$154.7 M	\$146,991,623	\$145,722,828	\$1,987
'07 COPs	\$16.5 M	\$15,459,694	\$15,102,325	\$0
'07 Bond - Local	\$465.0 M	\$348,132,031	\$273,065,758	\$4,690,340
'07 Bond - QSCBs	\$51.0 M	\$50,582,832	\$41,470,547	\$167,917
'08 COPs	\$58.0 M	\$53,810,816	\$52,616,601	\$0
Grand Total	\$2,001.9 M	\$1,871,463,794	\$1,782,924,868	\$5,304,970

UPCOMING PROJECT PROCUREMENT DATES

90-Day Look Ahead

School Name

Procurement Dates*

New ES (07-05) Hickory Grove Relief
Bids managed by D.H. Griffin/Metcon-A Joint Venture

October 2013

** NOTE: Work In Progress...Dates Subject to Change.*

SWING SPACE UTILIZATION

Creating a temporary space for students and staff to occupy during construction on a school's campus has proven to be beneficial to the project's schedule and cost and overall safety and efficiency of school operations. When the renovation or expansion of a facility is performed, and the facility must remain functionally operational, there are benefits to the owner in using swing space. At the conception of this program, several swing space options were identified.

We have successfully utilized both onsite and offsite swings. The most desirable swings are "offsite" ones. Onsite swing using mobiles or modulars likewise has been successfully used. The following is a summary of current swing options in use.

School

No. of Mobiles/Relocation Site

Status (From – To)

None at this time.

Capital Improvements Program
Projects in Design or Under Construction
School Project Teams

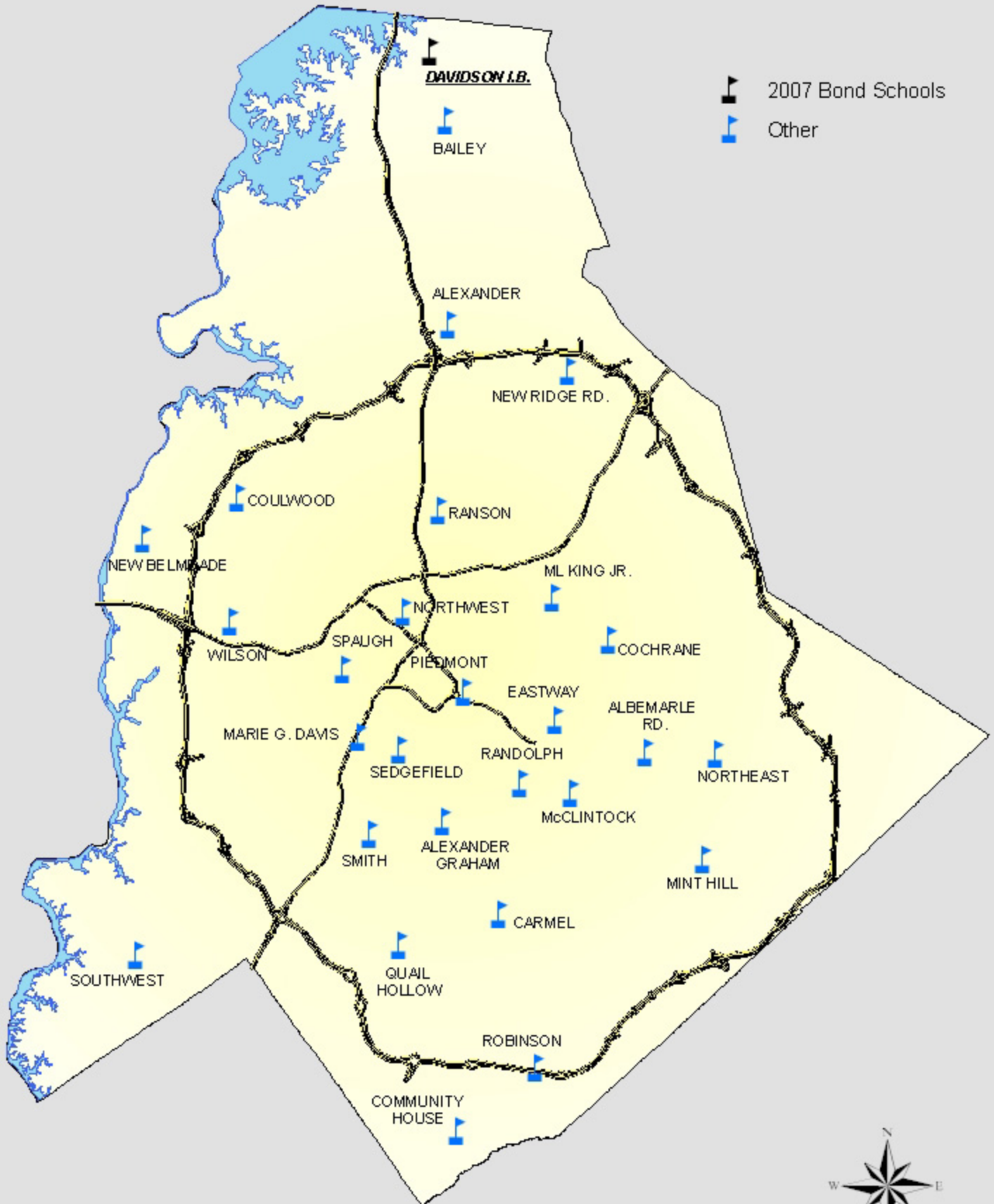
School	Architect	Project Status	General Contractor/CM
Projects In Design			
New ES (07-05) Hickory Grove Relief	Cort Architectural Group	Design underway	DH Griffin/Metcon
New ES (07-08) Highland Creek Relief	Wash Hatem Nelson	on hold in design	Clancy & Theys
Newell Elementary	Perkins Eastman	Design underway	Shelco (CM)
Hawthorne High	Morris-Berg	Pre-design	Balfour Beatty
Security Enhancements	Various	Pre-design	TBD
Projects in Bid/Award/Construction Phase			
New ES (07-04) Winget/Lake Wylie Relief	Wash Hatem Nelson	Under Construction	Clancy & Theys
East Mecklenburg HS Auditorium	Gantt Huberman Associates	Under Construction	Godfrey Construction
Garinger High - renovations	Adams Group Architects	Under Construction	Turner (CM)
Vance High	LS3P	Under Construction	Matthews Construction
Independence High	Shook Kelly	Under Construction	Shelco (CM)
Myers Park High	MBAJ Architecture	Under Construction	BE&K (CM)
Ranson Middle	Morris-Berg	Under Construction	Edifice (CM)
Olympic High - stadium	Site Solutions	Pre-Construction	Turner (CM)
Garinger High - Track & Field	Site Solutions	Pre-Construction	Turner (CM)
West Mecklenburg High - stadium	Site Solutions	Pre-Construction	Turner (CM)

Capital Improvements Program
Projects Substantially Completed/Closed *
School Contractor Teams

School	Turnover Year	Architect	General Contractor
Carmel Middle	Jan-08	Shook Kelly	Shelco, Inc.
Ballantyne Elementary	Aug-08	Cort Architectural Group	Shelco, Inc.
Barnette Elementary	Aug-08	Wash Hatem Nelson	Edison Foard
Carmel Middle - Ballfields	Aug-08	Shook Kelly	Lee Morgan, Inc.
Croft Community	Aug-08	Cort Architectural Group	Beam Construction Co., Inc.
Elon Park Elementary	Aug-08	Wash Hatem Nelson	Edifice, Inc.
Marie G. Davis Middle	Aug-08	Shook Kelly	Edison Foard
Whitewater Academy	Aug-08	Wash Hatem Nelson	Sorenson Gross
Northeast Middle	Jan-09	Morris-Berg	Hunter Roberts Construction Group
Quail Hollow Middle	Jan-09	Gantt Huberman Associates	LeChase Construction
Randolph Middle	Jan-09	FWA Group	Sorenson Gross
Alexander Graham Middle	Aug-09	MBAJ Architecture	Hunter Roberts Construction Group
Berewick ES (E07-01)	Aug-09	ADW	Hendrick Construction
Idlewild Elementary	Aug-09	Little Diversified	BE & K Building Group
Long Creek Elementary	Aug-09	ADW	Edifice, Inc.
North Mecklenburg High	Aug-09	Shook Kelly	Shelco, Inc.
Ridge Road Middle	Aug-09	FWA Group	Edison Foard
River Gate ES (E07-06)	Aug-09	ADW	Beam Construction Co., Inc.
River Oaks Academy (E07-02)	Aug-09	Cort Architectural Group	Matthews Construction Co., Inc.
Sedgefield Middle - Phase II	Aug-09	Boney Architects	Beam Construction Co., Inc.
South Mecklenburg High	Aug-09	Little Diversified	BE & K Building Group
Stoney Creek ES (E07-03)	Aug-09	Cort Architectural Group	LeChase Construction
Whitewater Middle	Aug-09	FWA Group	Shelco, Inc.
Harding University High	Dec-09	ADW	Edifice, Inc.
Hough High	Aug-10	Little Diversified	Rodgers Construction
Rocky River High	Aug-10	Little Diversified	LeChase Construction
Cochrane - kitchen	Aug-11	MBAJ Architecure	Sorenson Gross
Alexander Graham Middle Gym Reno	Aug-12	MBAJ Architecure	Edison Foard
First Ward - Demolition & Bus lot	Aug-12	MBAJ Architecure	T.K. Browne
South Meck Parking Lot Renovation	Aug-12	Little Diversified	Sorenson Gross
Sedgefield ES Demolition	Oct-12	Cort Architectural Group	EHG, LLC
Bain Elementary	Aug-12	ADW	Edison Foard
Grand Oak Elementary	Aug-12	ADW	Matthews Construction Co., Inc.
McClintock Middle	Aug-12	FWA Group	Shelco, Inc.
Pineville ES	Aug-12	Cort Architectural Group	Beam Construction Co., Inc.

* Projects closed prior to 2008 are not shown



CIP MIDDLE SCHOOLS

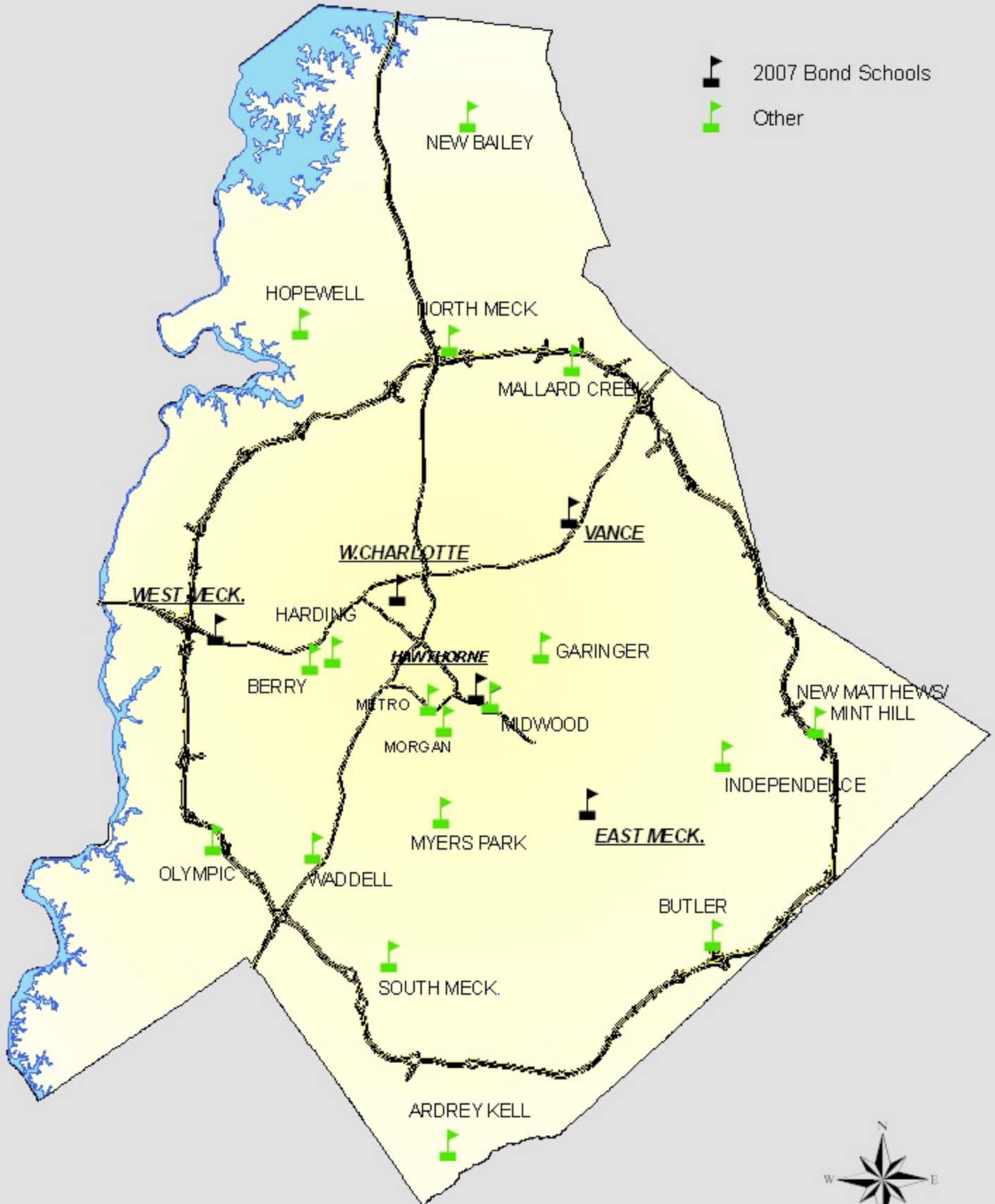


Real Estate Department
December 2007



CIP HIGH SCHOOLS

-  2007 Bond Schools
-  Other



Real Estate Department
December 2007



PROJECT STATUS REPORTS



Monthly Project Status Summary September 2013



Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
Alexander Graham Middle School ('02)	\$ 19,512,449	Construction of the first phase included the new 28 classroom building addition and associated renovations. Phase II consisted of renovations within the existing buildings on the campus including lighting, ceilings, mechanical and electrical systems and miscellaneous finishes updates. A new fire-suppression system will also be provided at the existing buildings. Phase III includes gymnasium renovation and expansion.	August 2012	Complete	100 %	Phase 3 Gym Renovation Project: The project is complete. Phase 1 New Building: Occupied August 2008 Phase 2 Renovations: Occupied September 2008
Bain Elementary School	\$ 15,425,569	Project includes the design and construction of a 39 classroom replacement facility and the demolition of the original building in lieu of the renovation originally planned.	August 2013	Complete	96 %	The new building has been occupied by school staff and the contractor is finalizing outstanding punch list and commissioning items. The contractor is continuing grading operations for the new bus lot and relocating site utilities in preparation of constructing curb, gutter and placement of stone.
East Mecklenburg High School (07)	\$ 4,310,625	This project includes renovations to MEP systems and the theatrical lighting and sound systems in the auditorium and dressing areas. The area will be sprinkled, and exits will be remodeled to meet ADA requirements.	January 2014	Complete	60 %	Auditorium ceiling is complete, new rooftop units have been installed and new roof is progressing. Overhead rough-in for MEP items continue in the lobby and corridor areas.
First Ward Elementary	\$ 12,636,447	The First Ward Elementary School project includes the replacement facility of the existing school. Some of the existing buildings may remain as a part of the final project. The new school will conform to the Program for Educational Specifications dated July 1999 for the description of spaces and functions. The scope will include a building with a capacity of 800 students, car and bus parking as well as playgrounds and play fields.	August 2012	Complete	100 %	Phase 1 Replacement Facility: Occupied March 2003 Phase 2 Old School Renovations: Occupied August 2004 Phase 3 Renovations Building D&E: Occupied August 2011 Phase 4 Building Demolition and Bus Parking Lot Project: The project is complete and occupied August 2012.
Garinger High School ('02)	\$ 15,043,045	This project includes the design and construction of a new science building, required demolition and associated site work. Also included will be renovations to the gym and locker rooms.	August 2014	Complete	65 %	The new addition has obtained dry-in which has allowed insulation and drywall to begin. The mechanical, electrical, and plumbing trades are progressing with final rough-in and installation of devices.

Monthly Project Status
Summary September 2013

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
Garinger High School (07) - Track & Field	\$ 2,047,674	Renovation of the football field from natural grass to a synthetic field, renovation/rework to the 6-lane track. Additional scope to be accommodated by the Bond includes the addition of stadium lighting, security cameras, and a new PA system.	August 2014	Complete	0 %	The award of the track and field renovations was taken to the Board on September 24th. The contractor is scheduled to mobilize in November.
Grand Oak Elementary School (E07-07)	\$ 15,300,000	A new 39 classroom elementary school. This project relieves overcrowding at Torrence Creek ES.	August 2013	Complete	98 %	The building is complete and minor punch list and commissioning items are being addressed by the contractor. The contractor is working to stabilize the grass and plantings on site and one site basin will be turned into a water quality pond during the fall season.
Hawthorne High School	\$ 15,000,000	The project includes a full renovation to the existing facility and the incorporation of the requirements to make this a Medical Magnet High School. The project originally included only renovations to plumbing and HVAC.	August 2015	Schematic	0 %	CMS received the schematic design submittal in mid-September and has provided comments.
Independence High School (07)	\$ 13,995,791	This project includes the design and construction of additions and renovations to the physical education, athletic, and administrative support facilities. A new gym will be constructed and the existing gym will become an auxiliary gym. A new addition will be constructed to allow for a new main entrance and expand the administrative offices.	August 2014	Complete	45 %	Brick veneer on two sides of the new gym are complete; structural steel work continues. Roofing of the new gym is expected to begin mid-October. Drywall and overhead rough-in on level 1 in the existing gym is complete.
McClintock Middle School (07)	\$ 24,901,425	This project includes a replacement facility consisting of a 54 classroom clone. The project was originally included as a renovation project. The current facility will be demolished.	August 2013	Complete	97 %	The new building has been occupied by school staff and the contractor is finalizing outstanding commissioning items. All buildings on the old McClintock campus have been demolished. Old water lines are being capped off and abandoned. Permanent planting of grass and plants will occur over the next few months.
Myers Park High School (07)	\$ 18,559,392	This project will include a new gymnasium connected to the current gym; the current gym will become the auxiliary gym. Additional scope includes major renovations to the Language Arts building, Media Center, cafeteria windows.	August 2015	Construction Documents	15 %	Sitework, foundations, and underground utility work continues for the new gymnasium building.
New ES (07-04) Winget-Lake Wylie Relief	\$ 17,067,962	A new 39 classroom elementary school. This project relieves overcrowding at Winget Park ES and Lake Wylie ES.	August 2014	Complete	35 %	Masonry and CMU have been completed in multiple areas. Drywall hanging and prime paint has started in some areas. Steel erection continues in the admin/media area. Curb and gutter has been installed at the staff parking lot.
New ES (07-05) Hickory Grove Relief	\$ 21,310,379	A new 39 classroom elementary school. This project relieves overcrowding at Hickory Grove ES. Additionally a pre-k wing, originally planned for Joseph W. Grier Academy, will be attached to the school.	August 2015	Construction Documents	0 %	The revisions to the drawings are 90% complete. Construction Manager is developing cost estimate for review.

Monthly Project Status
Summary September 2013

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
New ES (07-08) Highland Creek Relief	\$ 18,585,600	A new 39 classroom elementary school. This project relieves overcrowding at Highland Creek ES.	August 2015	Construction Documents	0 %	The revisions to the drawings to update the design with new code requirements is being reviewed for incorporation.
Newell Elementary School (07)	\$ 15,300,000	This project will include construction of a new elementary school facility in lieu of the renovation/addition project originally in the Bond.	August 2015	Design Development	0 %	Design development submittal has been received and Owner review is underway.
Olympic High School (07) - Stadium, Track & Field	\$ 8,196,600	Construction of a new 4000 seat stadium and field house including concession stands and restroom facilities. Replacement of the existing track and installation of artificial turf.	August 2014	Complete	0 %	The construction phase was approved by the BOE on September 24th. The contractor is scheduled to mobilize in October.
Pineville Elementary School	\$ 15,600,000	Project includes the design and construction of a 39 classroom replacement facility and the demolition of the original building in lieu of the renovation originally planned.	August 2013	Complete	96 %	The school staff has occupied the new facility. The contractor is finalizing the building punchlist and commissioning items. Final landscaping of the new building and phase 2 site work is progressing. The demolition of the old building is progressing.
Ranson Middle School (07)	\$ 20,672,850	This project includes the design and construction for major renovation to the existing facility, a new classroom building and required demolition. The project also includes modifications to the parking lots and associated site work.	August 2015	Complete	55 %	The new addition is progressing with overhead mechanical, electrical and plumbing rough ins, partition walls and exterior brick. Finishes including ceiling grid, ceramic tile and paint are progressing in the locker room and classroom renovation.
Security Enhancement Project	\$ 19,325,000	Project includes the implementation of security cameras, student and staff identification systems, electronic access and visitor management systems. The project also includes installation of bi-directional amplifiers to improve communication.	August 2014	Construction Documents	2 %	Electric door locks and staff electronic access work ongoing. Student and staff ID system complete. The Visitor management system provider has been selected. The required VOIP phone upgrades are expected to be complete in December and Panic button will rebid in October. The installation of front door entry cameras (Helios) and electric door strikes will begin in October. Surveillance camera system and BDA designs underway, bids are planned for late October.
South Mecklenburg High School ('06 COPs)	\$ 16,100,467	Phase I project includes design and construction of a new three-story science and technology classroom building and the demolition of two single story classroom buildings to accommodate the new building, associated sitework, and tennis courts. Phase II includes student parking and storm drainage projects.	August 2012	Complete	100 %	Parking/Storm Drainage Project: The project was completed August 2012. Science Building Project: Occupied August 2009
Vance High School	\$ 10,760,000	Construction of a multi-story 25 classroom building addition.	August 2014	Complete	10 %	The Fire Access road has been completed which will allow the grading of the building slab to begin in preparation of foundations.

Monthly Project Status
Summary September 2013

Project	Current Project Estimate	Project Scope	** Occupy On	Design Phase	Construction Progress	Project Status
West Mecklenburg High	\$ 8,573,640	Construction of a new 4000 seat stadium and field house including concession stands and restroom facilities and installation of artificial turf.	August 2014	Complete	0 %	The construction phase was approved by the BOE on September 24th. The contractor is scheduled to mobilize in October.

* Current Budget includes all budget allocations to the facilities included within the 96/97 Bond; 99 COPs; 00, 02, 07 Bonds; and 04, 05, 06, 07, & 08 COPs.
**** Blank Occupy on Dates designate projects without construction funding or awaiting determination of County bond sales.**
Projects completed prior to August 2010 are no longer represented on this report.

MONTHLY PROJECT PHOTOS



New ES (07-04) Winget/Lake Wylie Relief
New Elementary School



New ES (07-04) Winget/Lake Wylie Relief
New Elementary School



New ES (07-04) Winget/Lake Wylie Relief
New Elementary School



New ES (07-04) Winget/Lake Wylie Relief
New Elementary School



Independence High School
New Gymnasium



Independence High School
New Gymnasium



Myers Park High School



Myers Park High School



Ranson Middle School



Ranson Middle School



Garinger High School



Garinger High School



East Mecklenburg High School



Vance High School



Vance High School

M/WBE PARTICIPATION REPORT

Contract Status Report - MWBE Participation Commitments

Charlotte Mecklenburg Schools
96/97 Capital Improvements Program

Report Date 9/30/2013
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September 2013 Monthly Report

Project Contractor	Contract Amount	African American MBE \$	AA MBE %	Other MBE \$	Other MBE %	Total MBE \$	Total MBE %	WBE \$	WBE %	SBE \$	SBE%	Total MWSBE	Total MWSBE
2000 Bonds - Unallocated	2,696,785	3,821	0.14%	751,361	27.86%	755,182	28.00%	244,128	9.05%			999,310	37.06%
2006 Mandates / Initiatives / Lifecycle	14,674,683	219	0.00%	26,675	0.18%	26,894	0.18%	544,870	3.71%			571,763	3.90%
2007 Legal Mandates & Unallocated	20,710,719			202,784	0.98%	202,784	0.98%	17,710	0.09%			220,494	1.06%
5th Floor Government Center	456,720	13,000	2.85%	90,000	19.71%	103,000	22.55%	174	0.04%			103,174	22.59%
Albemarle Road Elementary (02)	3,834,440	896,068	23.37%	232,097	6.05%	1,128,165	29.42%	269,182	7.02%	19,010	0.50%	1,416,356	36.94%
Albemarle Road Elementary School	3,989,407	855,244	21.44%	147,659	3.70%	1,002,902	25.14%	277,288	6.95%	1,380	0.03%	1,281,570	32.12%
Albemarle Road Middle School	5,505,773	941,641	17.10%	96,537	1.75%	1,038,178	18.86%	814,920	14.80%	68,151	1.24%	1,921,250	34.90%
Alexander Graham Middle School	3,626,355	130,311	3.59%	96,741	2.67%	227,051	6.26%	248,105	6.84%	53,891	1.49%	529,048	14.59%
Alexander Graham Middle School (02)	17,577,176	907,900	5.17%	782,531	4.45%	1,690,431	9.62%	1,627,660	9.26%	19,389	0.11%	3,337,480	18.99%
Alexander Middle School	3,321,425	6,059	0.18%	156,202	4.70%	162,261	4.89%	146,204	4.40%	28,633	0.86%	337,098	10.15%
Alexander Middle School (02)	666,155	9,000	1.35%	35,000	5.25%	44,000	6.61%	14,286	2.14%	120,800	18.13%	179,086	26.88%
Allenbrook Elementary School	2,907,527	21,866	0.75%	76,165	2.62%	98,031	3.37%	407,718	14.02%			505,749	17.39%
Amay James Elementary School (07)	160,860			42,300	26.30%	42,300	26.30%	11,943	7.42%			54,243	33.72%
Amay James Montessori School	447,977	6,284	1.40%			6,284	1.40%	77,711	17.35%			83,995	18.75%
Ardrey Kell High School (H02-01)	41,606,713	1,632,128	3.92%	832,436	2.00%	2,464,565	5.92%	3,079,554	7.40%	45,275	0.11%	5,589,393	13.43%
Ashley Park Elementary School	7,563,158	121,707	1.61%	227,283	3.01%	348,991	4.61%	1,244,347	16.45%	4,934	0.07%	1,598,272	21.13%
Bailey Middle School (M02-01)	23,077,698	2,429,519	10.53%	1,417,228	6.14%	3,846,747	16.67%	2,010,229	8.71%	18,234	0.08%	5,875,210	25.46%
Bain Elementary School	13,884,274	1,574,069	11.34%	591,851	4.26%	2,165,920	15.60%	959,738	6.91%	149,200	1.07%	3,274,858	23.59%
Ballantyne Elementary School	13,602,289	40,441	0.30%	57,178	0.42%	97,619	0.72%	2,297,823	16.89%			2,395,442	17.61%
Barnette Elementary School	11,794,536	20,033	0.17%	380,869	3.23%	400,902	3.40%	1,784,023	15.13%	157,580	1.34%	2,342,506	19.86%
Barringer Elementary School	10,266,489	84,830	0.83%	199,919	1.95%	284,749	2.77%	771,672	7.52%			1,056,421	10.29%
Berewick Elementary School (E07-01)	14,792,620	19,125	0.13%	1,145,722	7.75%	1,164,847	7.87%	1,425,836	9.64%	184,643	1.25%	2,775,326	18.76%
Berryhill Elementary School	5,524,269	224,580	4.07%	62,461	1.13%	287,041	5.20%	429,755	7.78%	2,147	0.04%	718,942	13.01%
Billingsville Elementary	9,600,261	307,414	3.20%	359,177	3.74%	666,592	6.94%	928,561	9.67%	106,483	1.11%	1,701,636	17.72%
Butler High School	6,273,044	259,438	4.14%	305,154	4.86%	564,592	9.00%	457,961	7.30%	40,410	0.64%	1,062,963	16.94%
Carmel Middle School	18,123,721	122,175	0.67%	308,554	1.70%	430,730	2.38%	3,768,980	20.80%	272,022	1.50%	4,471,732	24.67%
Chantilly Elementary	664,393							322,644	48.56%			322,644	48.56%
Clear Creek Elementary School	7,537,499	827,594	10.98%	155,773	2.07%	983,367	13.05%	367,284	4.87%	26,771	0.36%	1,377,421	18.27%
Cochrane Middle School	3,450,826	37,555	1.09%	19,247	0.56%	56,802	1.65%	394,667	11.44%	5,950	0.17%	457,419	13.26%
Cochrane Middle School (02)	14,653,078	284,491	1.94%	291,102	1.99%	575,593	3.93%	1,305,155	8.91%	850,998	5.81%	2,731,746	18.64%
Community House Middle School (M00-02)	16,863,566	520,130	3.08%	1,484,180	8.80%	2,004,310	11.89%	3,644,524	21.61%	39,066	0.23%	5,687,900	33.73%
Cotswold Elementary School	10,610,624	238,363	2.25%	224,045	2.11%	462,408	4.36%	1,400,552	13.20%	43,655	0.41%	1,906,615	17.97%
Coulwood Middle School	3,450,107	276,618	8.02%	82,432	2.39%	359,050	10.41%	110,100	3.19%			469,151	13.60%
Croft Community School	12,504,167	12,049	0.10%	52,133	0.42%	64,182	0.51%	11,545,980	92.34%	12,884	0.10%	11,623,046	92.95%
Crown Point Elementary	2,248,730			26,417	1.17%	26,417	1.17%					26,417	1.17%
Davidson IB Middle School	347,454	7,000	2.01%	25,000	7.20%	32,000	9.21%	130,215	37.48%			162,215	46.69%
Derita Alternative School	1,016,929			55,570	5.46%	55,570	5.46%	150,005	14.75%	49,255	4.84%	254,830	25.06%

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Devonshire Elementary School	4,630,570	678,467	14.65%	142,775	3.08%	821,242	17.74%	41,178	0.89%			862,420	18.62%
Devonshire Elementary School (02)	1,650,530	128,569	7.79%	100,955	6.12%	229,524	13.91%	35,841	2.17%			265,365	16.08%
Dilworth Elementary School	11,407,588	105,479	0.92%	371,006	3.25%	476,485	4.18%	2,039,932	17.88%	137,943	1.21%	2,654,361	23.27%
Druid Hills Elementary School	1,824,031	33,272	1.82%	24,288	1.33%	57,560	3.16%	51,846	2.84%			109,406	6.00%
Druid Hills Elementary School (E97-04)	9,240,111	239,776	2.59%	603,758	6.53%	843,534	9.13%	845,302	9.15%			1,688,836	18.28%
E.E. Waddell High School (H97-02)	30,032,625	3,338,352	11.12%	1,328,437	4.42%	4,666,789	15.54%	1,291,313	4.30%	70,095	0.23%	6,028,198	20.07%
East Mecklenburg High School (07)	3,889,376	414	0.01%	215,370	5.54%	215,784	5.55%	871,888	22.42%			1,087,672	27.97%
Eastover Elementary School	8,229,662	209,820	2.55%	907,395	11.03%	1,117,216	13.58%	468,549	5.69%	317,280	3.86%	1,903,045	23.12%
Eastway Middle School	16,673,816	411,306	2.47%	562,138	3.37%	973,444	5.84%	1,675,002	10.05%	21,038	0.13%	2,669,484	16.01%
Elizabeth Elementary School	10,161,962	344,763	3.39%	141,982	1.40%	486,745	4.79%	817,077	8.04%	72,460	0.71%	1,376,283	13.54%
Elon Park Elementary School	11,484,655	136,113	1.19%	142,750	1.24%	278,863	2.43%	2,121,532	18.47%	649,739	5.66%	3,050,134	26.56%
Endhaven Elementary (E00-01)	9,368,389	585,825	6.25%	36,580	0.39%	622,405	6.64%	1,639,219	17.50%	7,015	0.07%	2,268,638	24.22%
First Ward Elementary	11,258,978	223,279	1.98%	125,820	1.12%	349,099	3.10%	1,116,463	9.92%			1,465,563	13.02%
Garinger High School	11,826,546	634,710	5.37%	273,776	2.31%	903,786	7.64%	642,059	5.43%	335,323	2.84%	1,881,168	15.91%
Garinger High School (02)	12,562,590	1,073,983	8.55%	541,609	4.31%	1,615,592	12.86%	2,892,470	23.02%	156,266	1.24%	4,664,328	37.13%
Garinger High School (07) - Track & Field	140,710			57	0.04%	57	0.04%	449	0.32%			506	0.36%
Graham Center	1,027,783							506,756	49.31%	3,516	0.34%	510,272	49.65%
Grand Oak Elementary School (E07-07)	13,309,245	163,446	1.23%	257,617	1.94%	421,062	3.16%	2,186,344	16.43%			2,607,407	19.59%
Harding High School	5,495,435	21,529	0.39%	121,535	2.21%	143,064	2.60%	435,549	7.93%	258,736	4.71%	837,349	15.24%
Harding High School (06 COPs)	18,189,459	203,253	1.12%	849,169	4.67%	1,052,422	5.79%	3,485,380	19.16%	778,405	4.28%	5,316,207	29.23%
Hawthorne High School	1,114,681	3,892	0.35%			3,892	0.35%					3,892	0.35%
Hawthorne Middle School													
Hickory Grove Elementary	12,368,040	133,340	1.08%	283,628	2.29%	416,968	3.37%	2,471,920	19.99%			2,888,888	23.36%
Hidden Valley Elementary School	3,066,188	21,374	0.70%	47,309	1.54%	68,683	2.24%	193,210	6.30%			261,893	8.54%
Highland Creek Elementary School (E02-01)	14,440,085	295,503	2.05%	76,030	0.53%	371,534	2.57%	2,407,629	16.67%	38,318	0.27%	2,817,480	19.51%
Highland Mill Montessori	7,362,949	206,245	2.80%	72,883	0.99%	279,128	3.79%	494,492	6.72%	452	0.01%	774,071	10.51%
Highland Renaissance Academy	10,217,662	149,462	1.46%	133,948	1.31%	283,410	2.77%	325,068	3.18%			608,478	5.96%
Hopewell High School (COPs '05)	5,634,797	410,639	7.29%	90,264	1.60%	288,104	5.11%	115,238	2.05%	4,922,981	87.37%	5,326,323	94.53%
Hopewell High School (H97-01)	28,261,921	3,839,121	13.58%	392,775	1.39%	4,231,896	14.97%	1,122,406	3.97%			5,354,302	18.95%
Hough High School (H07-02)	49,820,296	996	0.00%	256,393	0.51%	257,389	0.52%	45,032,364	90.39%			45,289,753	90.91%
Huntersville Elementary School	5,920,455	835,911	14.12%	227,350	3.84%	1,063,261	17.96%	285,346	4.82%	53	0.00%	1,348,660	22.78%
Huntingtowne Farms Elementary School	7,529,053	746,941	9.92%	260,161	3.46%	1,007,103	13.38%	990,714	13.16%	55,123	0.73%	2,052,939	27.27%
IAQ/Asbestos Removal	295,180												
Idlewild Elementary School	2,914,375	439,810	15.09%	276,353	9.48%	716,163	24.57%	176,489	6.06%			892,652	30.63%
Idlewild Elementary School (06 COPs)	13,426,247	21,804	0.16%	246,432	1.84%	268,236	2.00%	2,493,937	18.58%	10,274	0.08%	2,772,446	20.65%
Independence High School	14,875,393	146,443	0.98%	208,326	1.40%	354,769	2.38%	1,364,024	9.17%	942	0.01%	1,719,736	11.56%
Independence High School (07)	12,584,218	201,841	1.60%	115,358	0.92%	317,199	2.52%	1,160,845	9.22%			1,478,043	11.75%
Irwin Avenue Elementary	211,571	135,128	63.87%			135,128	63.87%	16,480	7.79%			151,608	71.66%
J.V. Washam Elementary School	14,689,952	42,796	0.29%	205,686	1.40%	248,482	1.69%	1,352,157	9.20%	5,503	0.04%	1,606,142	10.93%
Jay M. Robinson Middle School (M97-02)	15,408,468	54,782	0.36%	315,698	2.05%	370,480	2.40%	2,472,684	16.05%			2,843,163	18.45%
JH Gunn Elementary School	11,347,024	212,939	1.88%	818,997	7.22%	1,031,936	9.09%	1,373,748	12.11%			2,405,684	21.20%

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Joseph W. Grier Academy (07)	90,592	26,000	28.70%	269	0.30%	26,269	29.00%	2,200	2.43%			28,469	31.43%
Joseph W. Grier Academy (E97-01)	8,813,341	151,789	1.72%	117,067	1.33%	268,857	3.05%	626,871	7.11%			895,728	10.16%
Lansdowne Elementary School	4,454,915	34,776	0.78%	289,821	6.51%	324,597	7.29%	161,846	3.63%			486,443	10.92%
Lincoln Heights Elementary	9,508,886	1,010,296	10.62%	181,228	1.91%	1,191,524	12.53%	375,503	3.95%	45,000	0.47%	1,612,027	16.95%
Long Creek Elementary School	15,254,634	127,170	0.83%	498,299	3.27%	625,469	4.10%	2,769,581	18.16%	621,317	4.07%	4,016,366	26.33%
Mallard Creek Elementary School	2,924,859	67,195	2.30%	58,920	2.01%	126,115	4.31%	89,582	3.06%			215,697	7.37%
Mallard Creek High School (H02-02)	52,450,271	564,011	1.08%	1,047,701	2.00%	1,611,712	3.07%	7,795,940	14.86%	688,638	1.31%	10,096,290	19.25%
Marie G. Davis Military and Global Leadership Academy	18,202,662	579,922	3.19%	246,779	1.36%	826,700	4.54%	1,375,812	7.56%	361,246	1.98%	2,563,759	14.08%
Martin Luther King, Jr. Middle School (M00-01)	16,717,746	2,095,567	12.53%	1,660,214	9.93%	3,755,780	22.47%	1,330,606	7.96%			5,086,386	30.43%
Matthews Elementary School	4,872,640	108,353	2.22%	183,285	3.76%	291,639	5.99%	240,232	4.93%	360	0.01%	532,230	10.92%
McClintock Middle School	3,373,894	78,021	2.31%	102,844	3.05%	180,865	5.36%	560,189	16.60%			741,054	21.96%
McClintock Middle School (07)	20,265,054	2,388,699	11.79%	2,433,849	12.01%	4,822,548	23.80%	5,315,167	26.23%	20,135	0.10%	10,157,850	50.12%
Merry Oaks Elementary School	10,193,748	744,581	7.30%	869,331	8.53%	1,611,851	15.81%	469,478	4.61%	749,640	7.35%	2,830,969	27.77%
Metro School	21,572,924	570,267	2.64%	374,210	1.73%	944,477	4.38%	4,357,334	20.20%			5,301,812	24.58%
Midwood Center	5,282,387	29,031	0.55%	166,119	3.14%	195,150	3.69%	203,075	3.84%	3,825,271	72.42%	4,223,496	79.95%
Mint Hill Middle School (M97-01)	16,945,901	1,037,344	6.12%	90,170	0.53%	1,127,514	6.65%	804,682	4.75%			1,932,195	11.40%
Morgan School @ Old Metro	1,710,365	2,945	0.17%	94,780	5.54%	97,725	5.71%	635,899	37.18%	70,883	4.14%	804,506	47.04%
Mountain Island Elementary School (E97-03)	9,637,548	656,182	6.81%	137,725	1.43%	793,907	8.24%	313,342	3.25%			1,107,250	11.49%
Myers Park Elementary School	13,522,289	466,599	3.45%	372,892	2.76%	839,491	6.21%	2,199,334	16.26%	446	0.00%	3,039,271	22.48%
Myers Park High School	14,706,416	362,491	2.46%	577,953	3.93%	940,444	6.39%	1,247,860	8.49%	290,688	1.98%	2,478,991	16.86%
Myers Park High School (07)	10,740,680	61,883	0.58%	979,422	9.12%	1,041,305	9.69%	1,308,881	12.19%	3,050	0.03%	2,353,236	21.91%
Nations Ford Elementary School	2,458,421	108,295	4.41%	49,370	2.01%	157,665	6.41%	1,589,216	64.64%	82	0.00%	1,746,963	71.06%
New ES (07-04) Winget-Lake Wylie Relief	14,305,798	102,044	0.71%	646,965	4.52%	749,009	5.24%	1,398,613	9.78%			2,147,622	15.01%
New ES (07-05) Hickory Grove Relief	1,528,367	15,608	1.02%	182,798	11.96%	198,406	12.98%	7,366	0.48%			205,772	13.46%
New ES (07-08) Highland Creek Relief	1,001,059			57,900	5.78%	57,900	5.78%	142,555	14.24%			200,455	20.02%
New Idlewild Road Area Elementary School (E02-02)	589,508	551,636	93.58%			551,636	93.58%	4,627	0.78%			556,263	94.36%
Newell Elementary School	3,803,650	56,576	1.49%	146,873	3.86%	203,448	5.35%	376,300	9.89%	360	0.01%	580,108	15.25%
Newell Elementary School (07)	1,450,444	13,552	0.93%	57,487	3.96%	71,038	4.90%	14,880	1.03%			85,918	5.92%
North Mecklenburg High School	7,734,141	99,359	1.28%	290,884	3.76%	390,244	5.05%	340,074	4.40%			730,318	9.44%
North Mecklenburg High School (02)	13,790,212	684,476	4.96%	80,854	0.59%	765,330	5.55%	1,706,968	12.38%	1,474,750	10.69%	3,947,048	28.62%
Northeast Middle School	15,618,536	366,073	2.34%	522,526	3.35%	888,599	5.69%	1,402,977	8.98%	158,353	1.01%	2,449,929	15.69%
Northwest Middle/High	8,199,833	248,219	3.03%	87,021	1.06%	335,240	4.09%	1,161,644	14.17%	113,492	1.38%	1,610,376	19.64%
Oakdale Elementary School	12,633,422	207,344	1.64%	1,414,363	11.20%	1,621,707	12.84%	287,236	2.27%	70,738	0.56%	1,979,681	15.67%
Oakhurst Elementary School	9,940,598	885,846	8.91%	1,472,833	14.82%	2,358,679	23.73%	837,979	8.43%			3,196,658	32.16%
Oaklawn Elementary School	7,178,828	65,440	0.91%	158,271	2.20%	223,711	3.12%	616,251	8.58%			839,962	11.70%
Olde Providence Elementary School	1,096,017							6,654	0.61%			6,654	0.61%
Olympic High School	5,820,567	332,042	5.70%	149,597	2.57%	481,640	8.27%	383,029	6.58%	16,054	0.28%	880,723	15.13%
Olympic High School (07) - Stadium, Track & Field	539,703	8,284	1.53%	51,034	9.46%	59,317	10.99%	15,098	2.80%			74,416	13.79%
Phillip O. Berry Academy of Technology	41,968,838	1,358,124	3.24%	352,946	0.84%	1,711,070	4.08%	7,125,870	16.98%	555	0.00%	8,837,494	21.06%
Piedmont Open Middle School	14,604,622	684,464	4.69%	1,021,858	7.00%	1,706,323	11.68%	1,309,887	8.97%	99,563	0.68%	3,115,773	21.33%
Pineville Elementary School	13,894,782	193,274	1.39%	148,123	1.07%	341,397	2.46%	2,187,909	15.75%	12,100	0.09%	2,541,407	18.29%

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Pinewood Elementary School	10,630,124	178,956	1.68%	303,361	2.85%	482,316	4.54%	697,723	6.56%	35,932	0.34%	1,215,971	11.44%
Plaza Road Preschool	1,127,220	2,462	0.22%	175,534	15.57%	177,996	15.79%	5,807	0.52%			183,803	16.31%
Polo Ridge Elementary School	12,751,804	143,907	1.13%	202,588	1.59%	346,495	2.72%	2,077,045	16.29%	12,500	0.10%	2,436,040	19.10%
Providence Spring Elementary (E97-02)	8,825,418	684,480	7.76%	81,501	0.92%	765,981	8.68%	804,398	9.11%			1,570,379	17.79%
Quail Hollow Middle School	14,292,143	401,347	2.81%	1,857,201	12.99%	2,258,548	15.80%	1,977,419	13.84%	46,141	0.32%	4,282,108	29.96%
Rama Road Elementary School	4,638,242	371,430	8.01%	156,853	3.38%	528,283	11.39%	578,838	12.48%	351	0.01%	1,107,472	23.88%
Randolph Middle School	13,918,801	36,714	0.26%	3,003,367	21.58%	3,040,081	21.84%	397,647	2.86%	18,613	0.13%	3,456,341	24.83%
Ranson Middle School	6,504,815	393,116	6.04%	242,541	3.73%	635,656	9.77%	394,637	6.07%	102,645	1.58%	1,132,938	17.42%
Ranson Middle School (07)	17,241,688	280,170	1.62%	1,043,096	6.05%	1,323,266	7.67%	2,967,465	17.21%	2,169	0.01%	4,292,900	24.90%
Reedy Creek Elementary School	5,597,464	74,405	1.33%	75,548	1.35%	149,953	2.68%	1,196,637	21.38%	41,737	0.75%	1,388,327	24.80%
Ridge Road Middle School	19,000,486	1,661,047	8.74%	2,786,258	14.66%	4,447,305	23.41%	3,010,018	15.84%	57,720	0.30%	7,515,042	39.55%
River Gate Elementary School (E07-06)	12,137,816	684	0.01%	101,386	0.84%	102,070	0.84%	11,272,960	92.87%	10,716	0.09%	11,385,747	93.80%
River Oaks Academy (E07-02)	12,168,496	1,005,204	8.26%	115,055	0.95%	1,120,259	9.21%	2,092,137	17.19%	1,486,010	12.21%	4,698,406	38.61%
Rocky River High School (H07-01)	47,623,491	2,596,631	5.45%	487,726	1.02%	3,084,357	6.48%	3,677,550	7.72%	2,166,528	4.55%	8,928,435	18.75%
School Administration Building Project	133,931			50,000	37.33%	50,000	37.33%					50,000	37.33%
Security Enhancement Project	757,436												
Sedgefield Elementary School	11,101,289	975,494	8.79%	227,237	2.05%	1,202,731	10.83%	1,262,663	11.37%	27	0.00%	2,465,421	22.21%
Sedgefield Middle School	6,138,406	741,686	12.08%	234,639	3.82%	976,325	15.91%	343,856	5.60%			1,320,182	21.51%
Sedgefield Middle School (02)	13,812,640	15,922	0.12%	293,439	2.12%	309,360	2.24%	427,597	3.10%	17,957	0.13%	754,914	5.47%
Selwyn Elementary School	11,391,801	308,647	2.71%	197,258	1.73%	505,905	4.44%	1,563,176	13.72%	3,656	0.03%	2,072,737	18.19%
Sharon Elementary School	7,333,776	83,381	1.14%	1,006,601	13.73%	1,089,981	14.86%	647,853	8.83%	4,425	0.06%	1,742,259	23.76%
Smith Middle School	5,720,283	388,360	6.79%	81,226	1.42%	469,586	8.21%	79,027	1.38%	1,532	0.03%	550,144	9.62%
South Mecklenburg High - Stadium Replacement	3,165,793	46,596	1.47%			46,596	1.47%	292,966	9.25%			339,562	10.73%
South Mecklenburg High School ('06 COPs)	14,588,337	60,672	0.42%	241,081	1.65%	301,753	2.07%	1,630,755	11.18%	99,145	0.68%	2,031,653	13.93%
Southwest Middle School (M97-03)	17,338,446	511,121	2.95%	226,120	1.30%	737,240	4.25%	2,468,354	14.24%	23,375	0.13%	3,228,969	18.62%
Spaugh Middle School	3,057,699	100,987	3.30%	11,473	0.38%	112,459	3.68%	166,225	5.44%	781	0.03%	279,465	9.14%
Starmount Elementary School	2,632,153	92,104	3.50%	395,611	15.03%	487,715	18.53%	160,044	6.08%			647,759	24.61%
Sterling Elementary School	10,232,851	948,049	9.26%	734,751	7.18%	1,682,800	16.45%	387,777	3.79%	446	0.00%	2,071,023	20.24%
Stoney Creek Elementary School (E07-03)	12,555,182	104,468	0.83%	99,160	0.79%	203,627	1.62%	2,223,242	17.71%	14,522	0.12%	2,441,391	19.45%
Structural Improvements	1,504,842	6,801	0.45%	4,104	0.27%	10,905	0.72%	1,727,672	114.81%	2,900	0.19%	1,741,477	115.72%
Thomasboro Elementary School	9,290,905	869,940	9.36%	148,788	1.60%	1,018,728	10.96%	376,657	4.05%	33,220	0.36%	1,428,605	15.38%
Torrence Creek Elementary School (E00-02)	9,311,561	634,036	6.81%	60,100	0.65%	694,136	7.45%	451,195	4.85%	4,035	0.04%	1,149,366	12.34%
Tryon Hills Elementary School	1,901,171	233,244	12.27%	10,318	0.54%	243,562	12.81%	184,676	9.71%			428,237	22.52%
Tuckaseegee Elementary School	10,474,267	308,357	2.94%	132,233	1.26%	440,591	4.21%	1,351,800	12.91%	30,419	0.29%	1,822,810	17.40%
Vance High School	8,230,640	922,162	11.20%	258,543	3.14%	1,180,705	14.35%	1,585,369	19.26%	52,415	0.64%	2,818,489	34.24%
Walter G. Byers Elementary School	9,804,614	850,233	8.67%	492,427	5.02%	1,342,660	13.69%	785,461	8.01%			2,128,121	21.71%
West Mecklenburg High	819,692	120,309	14.68%			120,309	14.68%	78,270	9.55%			198,580	24.23%
Westerly Hills Elementary School	5,733,885	499,203	8.71%	282,493	4.93%	781,697	13.63%	351,994	6.14%			1,133,691	19.77%
Whitewater Academy	13,250,104	109,610	0.83%	288,857	2.18%	398,467	3.01%	1,773,458	13.38%	96,022	0.72%	2,267,947	17.12%
Whitewater Middle School	17,192,278	161,733	0.94%	249,752	1.45%	411,485	2.39%	2,402,011	13.97%	1,676,442	9.75%	4,489,938	26.12%
Wilson Middle School	5,877,498	549,201	9.34%	191,338	3.26%	740,539	12.60%	370,086	6.30%	5,333	0.09%	1,115,958	18.99%

Project Contractor	Contract Amount	African American MBE \$	AA MBE %	Other MBE \$	Other MBE %	Total MBE \$	Total MBE %	WBE \$	WBE %	SBE \$	SBE%	Total MWSBE	Total MWSBE
Windsor Park Elementary School	11,897,767	471,804	3.97%	1,895,912	15.94%	2,367,716	19.90%	1,639,904	13.78%	36,389	0.31%	4,044,009	33.99%
Winget Park Elementary School	14,844,255	857,171	5.77%	69,602	0.47%	926,773	6.24%	2,977,794	20.06%	37,706	0.25%	3,942,274	26.56%
Winterfield Elementary School	8,745,595	28,256	0.32%	1,062,414	12.15%	253,295	2.90%	95,149	1.09%	7,548,305	86.31%	7,896,749	90.29%
REPORT SUMMARY													
Total Design Costs	92,489,323	7,740,971	8.37%	5,480,610	5.93%	13,221,581	14.30%	7,979,778	8.63%	358,059	0.39%	21,559,418	23.31%
Total Construction Costs	1,536,131,942	57,494,899	3.74%	53,285,859	3.47%	110,780,758	7.21%	235,162,429	15.31%	32,096,997	2.09%	378,040,184	24.61%
Total Design/Construction Costs	1,628,621,266	55,235,870	4.01%	58,766,470	3.61%	124,002,339	7.61%	243,142,207	14.93%	32,455,056	1.99%	399,599,602	24.54%
Lend Lease Program Management	79,291,172	12,739,958	16.07%	0		12,739,958	16.07%	751,881	0.95%	0	0.00%	13,491,839	17.02%
Total Active Projects Administered¹	1,707,912,438	77,975,828	4.57%	58,766,470	3.44%	136,742,297	8.01%	243,894,087	14.28%	32,455,056	1.90%	413,091,441	24.19%
¹ This total does not include Legal Mandates, FF&E or Land Acquisition.													

PROJECT CONTROLS



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2002 BOND SERIES-CAPITAL IMPROVEMENT PROGRAM
BUDGET STATUS REPORT**

	Original Project Estimate (A)	Current Project Estimate (B)	Committed Amount (C)	Approved Change Orders (D)	Total Committed (E)=(C+D)	Pending Commitments (F)	To Be Committed (G)=(B-E-F)	Previous Paid To Date (H)	Paid To Date (I)	Balance to Complete (J)=(B-I)	Monthly Expenditure (K)=(I-H)
A. REPLACEMENT & RENOVATIONS											
1. Albemarle Road Elementary	4,428,000	3,997,143	3,478,888	518,255	3,997,143	0	0	3,997,143	3,997,143	0	0
2. Alexander Graham Middle equity des, façade	2,512,000	2,512,000	2,039,430	470,642	2,510,072	0	1,928	2,497,286	2,497,286	14,714	0
3. Alexander Middle equity design	1,112,000	421,051	976,412	(555,362)	421,051	0	0	421,051	421,051	0	0
4. Berryhill Elementary equity	7,256,000	3,717,914	3,164,109	553,805	3,717,914	0	0	3,717,914	3,717,914	0	0
5. Butler High	0	453,917	453,917	0	453,917	0	0	453,917	453,917	0	0
6. Carmel Middle structural repair, equity	16,598,000	16,519,164	15,282,451	1,236,712	16,519,163	0	0	16,519,163	16,519,163	0	0
7. Clear Creek Elementary equity	6,822,000	5,410,864	4,874,738	536,126	5,410,864	0	0	5,410,864	5,410,864	0	0
8. Cochrane Middle equity design	998,000	998,000	898,675	89,286	987,962	0	10,038	958,897	958,897	39,103	0
9. Cotswold Elementary equity	8,698,000	9,169,740	8,327,131	842,609	9,169,740	0	0	9,169,740	9,169,740	0	0
10. M.G. Davis Middle	0	528,131	684,905	(156,774)	528,131	0	0	528,131	528,131	0	0
11. Dilworth Elementary equity	5,995,000	5,976,712	5,151,510	825,202	5,976,712	0	0	5,976,712	5,976,712	0	0
12. First Ward Elementary	0	800,000	706,907	26,149	733,056	3,000	63,944	678,829	678,829	121,171	0
13. Garinger High equity Phase II design	760,000	760,000	744,455	11,873	756,328	0	3,672	682,659	682,659	77,341	0
14. Hickory Grove Elementary (R)	10,529,000	9,557,692	9,471,885	85,807	9,557,692	0	0	9,557,692	9,557,692	0	0
15. Hidden Valley Elementary plbg, hvac, elect	4,993,000	3,268,775	2,991,759	277,015	3,268,774	0	0	3,268,775	3,268,775	0	0
16. Huntingtowne Farms Elementary equity	6,714,000	6,575,675	6,149,115	426,560	6,575,675	0	0	6,575,675	6,575,675	0	0
17. Long Creek Elementary equity design	1,064,000	466,856	479,536	(12,680)	466,856	0	0	466,856	466,856	0	0
18. North Meck High equity Phase I design	760,000	760,000	808,011	(48,122)	759,889	0	111	758,939	758,939	1,061	0
19. Northeast Middle equity	10,790,000	12,632,629	11,086,522	1,546,107	12,632,629	0	0	12,632,629	12,632,629	0	0
20. Oakdale Elementary equity	11,300,000	12,440,395	11,620,089	820,305	12,440,394	0	0	12,440,395	12,440,395	0	0
21. Pinewood Elementary replacement (R)	11,505,000	9,915,762	9,903,370	12,392	9,915,762	0	0	9,915,762	9,915,762	0	0
22. Quail Hollow Middle equity	10,847,000	11,038,509	10,068,849	969,660	11,038,509	0	0	11,038,509	11,038,509	0	0
23. Randolph Middle equity	9,392,000	8,951,935	7,915,374	1,036,561	8,951,935	0	0	8,951,935	8,951,935	0	0
24. Reedy Creek Elementary equity	7,716,000	5,407,002	5,175,736	231,266	5,407,002	0	0	5,407,002	5,407,002	0	0
25. Sedgefield Middle equity design	1,064,000	1,064,000	947,509	116,491	1,064,000	0	0	1,062,560	1,062,560	1,440	0
26. Sharon Elementary equity	6,231,000	4,749,965	4,658,425	91,540	4,749,965	0	0	4,749,965	4,749,965	0	0
27. Tuckaseegee Elementary equity	6,416,000	6,351,225	6,262,343	88,882	6,351,225	0	0	6,351,225	6,351,225	0	0
28. Windsor Park Elementary replacement (R)	11,712,000	10,009,976	9,932,800	77,176	10,009,976	0	0	10,009,976	10,009,976	0	0
29. Winterfield Elementary equity	8,935,000	8,815,066	8,764,116	50,950	8,815,066	0	0	8,815,066	8,815,066	0	0
Total Replacement & Renovations	175,147,000	163,270,097	153,018,967	10,168,436	163,187,403	3,000	79,696	163,015,268	163,015,268	254,832	0
B. RESPONSE TO ENROLLMENT GROWTH											
1. Highland Creek Elementary E02-01	1,064,000	1,036,946	518,476	518,470	1,036,946	0	0	1,036,946	1,036,946	0	0
2. New Elementary School design E02-02 (Idlewild)	1,064,000	638,653	647,018	(8,364)	638,653	0	0	638,653	638,653	0	0
3. JV Washam Elementary (Westmoreland)	0	995,735	(535,545)	1,531,280	995,735	0	0	995,735	995,735	0	0
4. Winget Park Elementary	0	18,101	(379,497)	397,598	18,101	0	0	18,101	18,101	0	0
5. Barnette Elementary (fka New Bradley Elementary School)	0	150,728	135,693	15,035	150,728	0	0	150,484	150,484	244	0
6. Bailey Middle M02-01	13,300,000	12,997,098	12,522,506	474,592	12,997,098	0	0	12,997,098	12,997,098	0	0
7. New High School design H02-01 (Ardrey Kell)	2,500,000	2,439,036	2,131,178	307,858	2,439,036	0	0	2,439,036	2,439,036	0	0
8. New High School design H02-02 (Mallard Creek)	2,500,000	11,756,950	3,991,809	7,765,141	11,756,950	0	0	11,756,950	11,756,950	0	0
Total Response to Enrollment Growth	20,428,000	30,033,247	19,031,636	11,001,610	30,033,246	0	0	30,033,003	30,033,003	244	0
C. OTHER CAPITAL NEEDS											
1. Plumbing Replacement	525,000	523,134	356,027	167,107	523,134	0	0	523,134	523,134	0	0
2. Roof Replacement Program	768,000	752,099	713,076	39,023	752,099	0	0	752,099	752,099	0	0
3. HVAC Replacement Program	1,480,000	3,045,000	3,110,094	(76,667)	3,033,427	11,573	2,951,548	2,951,548	2,951,548	93,452	0
4. Fire Alarm Systems	226,000	222,208	192,220	29,988	222,208	0	0	222,208	222,208	0	0
5. ADA Compliance Program	300,000	293,835	293,330	505	293,835	0	0	293,835	293,835	0	0
6. Structural Improvements (Devonshire Elem.)	1,855,000	1,578,928	1,359,066	219,862	1,578,928	0	0	1,578,928	1,578,928	0	0
7. High School Track Resurface	1,100,000	1,100,000	831,000	269,000	1,100,000	0	0	1,100,000	1,100,000	0	0
8. Middle School Track Resurface	910,000	909,979	909,979	0	909,979	0	0	909,979	909,979	0	0
9. Instructional Technology	3,740,000	3,995,636	4,082,655	(87,018)	3,995,636	0	0	3,995,636	3,995,636	0	0
10. Mobile Classroom Replacement	3,600,000	3,594,958	3,592,878	2,080	3,594,958	0	0	3,594,958	3,594,958	0	0
11. Stadium Renovations	4,500,000	4,500,000	4,479,816	16,919	4,496,735	3,265	4,496,526	4,496,526	4,496,526	3,474	0
12. Paving & Sitework	421,000	421,000	286,992	134,008	421,000	0	0	362,584	362,584	58,416	0
13. Structural Improvements	0	3,753,223	186,820	3,483,147	3,669,967	11,000	72,256	2,093,194	2,537,920	1,215,303	444,726
Total Other Capital Needs	19,425,000	24,690,000	20,393,953	4,197,954	24,591,907	11,000	87,094	22,874,630	23,319,356	1,370,646	444,726
D. CONTINGENCY											
	9,000,000	6,006,656	5,641,364	288,820	5,930,185	0	76,472	5,849,124	5,849,124	157,532	0
PROGRAM TOTAL	\$ 224,000,000	\$ 224,000,000	\$ 198,085,921	\$ 25,656,819	\$ 223,742,740	\$ 14,000	\$ 243,262	\$ 221,772,025	\$ 222,216,751	\$ 1,783,254	\$ 444,726
Bond Year Total											

(R) These schools are total replacement schools.

Original Project estimated costs as outlined in the January 28, 2003, Capital Project Ordinance Amendments approved by the Board of Education on January 28, 2003.



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2006 2007 CERTIFICATES OF PARTICIPATION
BUDGET STATUS REPORT**

	Original Project Estimate (A)	Current Project Estimate (B)	Committed Amount (C)	Approved Change Orders (D)	Total Committed (E)=(C+D)	Pending Commitments (F)	To Be Committed (G)=(B-E-F)	Previous Paid To Date (H)	Paid to Date (I)	Balance to Complete (J)=(B-I)	Monthly Expenditure (K)=(F-H)
2006 CERTIFICATES OF PARTICIPATION											
A. <u>RENOVATION OF EXISTING SPACE FOR EDUCATIONAL APPROPRIATENESS</u>											
1. Cochrane Middle	17,956,000	14,956,000	13,523,206	1,431,683	14,954,889	0	1,111	14,533,773	14,533,773	422,227	0
2. Harding High (Preconstruction)	1,061,895	2,561,895	2,582,107	(161,153)	2,420,954	0	140,941	2,290,389	2,290,389	271,506	0
3. Idlewild Elementary (Preconstruction)	1,642,637	3,142,637	3,140,706	(29,735)	3,110,971	0	31,666	3,102,510	3,102,510	40,127	0
4. Long Creek Elementary (Preconstruction)	1,360,000	1,360,000	1,360,541	(568)	1,359,973	0	27	1,359,973	1,359,973	27	0
5. Sedgewick Middle (Phase I)	14,000,000	14,000,000	12,505,314	1,051,862	13,557,175	0	442,825	13,368,201	13,368,201	631,799	0
Total Renovation of Existing Space For Educational Appropriateness	36,020,532	36,020,532	33,111,874	2,292,089	35,403,962	0	616,570	34,654,846	34,654,846	1,365,686	0
B. <u>RESPONSE TO ENROLLMENT GROWTH</u>											
1. Alexander Graham Middle (Phase 1)	9,300,000	9,300,000	8,581,807	595,978	9,177,785	0	122,215	9,045,791	9,044,991	255,009	(800)
2. North Mecklenburg High (Phase I)	9,300,000	9,300,000	8,686,491	550,134	9,236,625	0	63,375	9,137,782	9,137,782	162,218	0
3. South Mecklenburg (Preconstruction)	744,000	2,244,000	2,181,777	(117,313)	2,064,463	0	179,537	2,024,849	2,024,849	219,151	0
4. Land Acquisition	19,200,000	19,200,000	15,826,418	227,047	16,053,465	0	3,146,535	16,049,349	16,052,136	3,147,864	2,787
5. Whitewater Academy (fka New Belmeade Road Elementary)	16,500,000	15,192,512	13,652,874	1,419,272	15,072,146	0	120,366	15,049,621	15,049,621	142,891	0
6. Barnette Elementary (fka New Bradley Elementary)	15,500,000	13,717,323	12,890,460	532,567	13,423,026	0	294,297	13,413,833	13,413,833	303,490	0
7. Croft Community School (fka New Hucks Road Elementary)	16,600,000	14,324,987	13,658,842	545,150	14,203,992	0	120,995	14,198,163	14,198,163	126,824	0
8. Ballantyne Elementary (fka New Providence Road West Elementary)	16,600,000	16,217,060	13,595,149	1,882,524	15,477,673	0	739,387	15,312,185	15,312,185	904,875	0
9. Whitewater Middle (fka New Belmeade Middle) Preconstruction	2,000,000	2,000,000	1,803,305	87,936	1,891,240	0	108,760	1,865,721	1,865,721	134,279	0
10. Ridge Road Middle (Preconstruction)	2,000,000	2,000,000	1,923,675	70,007	1,993,681	0	6,319	1,993,075	1,993,075	6,925	0
11. Hough HS (fka New Bailey Road High - Preconstruction)	7,000,000	9,082,940	10,968,899	(1,933,882)	9,035,017	0	47,923	9,034,664	9,034,664	48,276	0
12. Rocky River HS (fka New Matthews/Mint Hill High- Preconstruction)	3,000,000	3,000,000	2,945,614	45,896	2,991,510	8,490	0	2,991,483	2,991,483	8,517	0
Total Response to Enrollment Growth	117,744,000	115,578,822	106,715,311	3,905,314	110,620,625	8,490	4,949,707	110,116,516	110,118,503	5,460,319	1,987
C. <u>Mandates/Initiatives and Lifecycle</u>											
1. Mandates/Initiatives & Lifecycle	1,000,000	1,000,000	960,296	(1,750)	958,546	0	41,454	949,478	949,478	50,522	0
2. Contingency	0	2,165,178	0	0	0	0	2,165,178	0	0	2,165,178	0
PROGRAM TOTAL	\$ 154,764,532	\$ 154,764,532	\$ 140,787,480	\$ 6,195,653	\$ 146,983,133	\$ 8,490	\$ 7,772,909	\$ 145,720,841	\$ 145,722,828	\$ 9,041,704	\$ 1,987
2007 CERTIFICATES OF PARTICIPATION											
A. <u>RESPONSE TO ENROLLMENT GROWTH</u>											
1. Elon Park Elementary	16,500,000	13,314,402	12,806,871	152,823	12,959,694	0	354,708	12,916,242	12,916,242	398,160	0
2. Long Creek Elementary	0	2,500,000	2,500,000	0	2,500,000	0	0	2,186,083	2,186,083	313,917	0
3. Contingency	0	685,598	0	0	0	0	685,598	0	0	685,598	0
	16,500,000	\$ 16,500,000	\$ 15,306,871	\$ 152,823	\$ 15,459,694	\$ 0	\$ 1,040,306	\$ 15,102,325	\$ 15,102,325	\$ 1,397,675	\$ 0

Original project estimated costs as outlined in the School Building Solutions Committee Recommendations approved by the Board of Education on July 11, 2006, December 12, 2006 and April 12, 2007.



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2007 BOND SERIES-CAPITAL IMPROVEMENT PROGRAM
BUDGET STATUS REPORT**

	Original Project Estimate (A)	Current Project Estimate (B)	Committed Amount (C)	Approved Change Orders (D)	Total Committed (E)=(C+D)	Pending Commitments (F)	To Be Committed (G)=(B-E-F)	Previous Paid To Date (H)	Paid to Date (I)	Balance to Complete (J)=(B-I)	Monthly Expenditure (K)=(I-H)
A. REPLACEMENT & RENOVATIONS											
1. Alexander Graham Middle	9,741,600	7,642,243	8,852,397	(1,210,154)	7,642,243	0	0	7,391,586	7,391,586	250,657	0
2. Amay James Elementary	6,190,360	161,191	450,926	(289,735)	161,191	0	0	161,191	161,191	0	0
3. Bain Elementary	14,326,352	15,300,000	15,129,725	17,710	15,147,434	17,940	134,626	12,929,893	13,469,343	1,830,657	539,450
4. Davidson IB Middle	6,227,870	159,790	148,872	10,918	159,790	0	0	159,790	159,790	0	0
5. East Mecklenburg Auditorium Renovation	4,310,625	4,310,625	3,791,412	313,494	4,104,906	33,215	172,504	1,868,356	1,871,555	2,439,070	3,198
6. Garinger High	14,280,641	14,280,641	1,716,524	10,897,961	12,614,485	714,606	951,550	6,914,239	6,955,437	7,325,204	41,198
7. Independence High	11,695,791	11,695,791	2,362,713	8,535,776	10,898,489	98,200	699,102	3,063,171	3,102,263	8,593,528	39,092
8. McClintock Middle	24,901,425	7,701,425	5,369,822	621,972	5,991,794	28,119	1,681,512	4,254,042	4,634,520	3,066,905	380,477
9. Myers Park High	14,659,392	14,659,392	1,504,904	6,090,007	7,594,911	(64,224)	7,128,705	1,034,456	1,034,886	13,624,506	430
10. Newell Elementary	11,270,401	15,300,000	1,343,888	643,345	1,987,233	0	13,312,767	707,578	761,193	14,538,807	53,615
11. Olympic High (Stadium Renovation)	6,462,500	8,196,600	790,627	59,450	850,077	7,103,448	243,075	430,457	431,982	7,764,618	1,525
12. Pineville Elementary	13,296,020	4,000,000	3,519,803	261,133	3,780,935	0	219,065	2,911,155	3,043,374	956,626	132,219
13. Ranson Middle	20,672,850	20,672,850	2,518,396	15,731,163	18,249,559	131,750	2,291,541	6,243,154	8,174,615	12,498,235	1,931,461
14. Vance High	15,421,450	10,760,000	8,777,826	212,536	8,990,362	71,000	1,698,638	2,154,695	2,468,312	8,291,688	313,617
15. West Mecklenburg HS (Stadium Renovation)	5,527,500	8,573,640	1,046,950	52,606	1,099,556	7,061,132	412,952	706,885	708,185	7,865,455	1,300
Total Replacement & Renovations	178,984,777	143,414,188	57,324,783	41,948,183	99,272,966	15,195,186	28,946,037	50,930,650	54,368,232	89,045,956	3,437,582
B. RESPONSE TO ENROLLMENT GROWTH											
1. Berewick Elementary (fka New ES #1)	16,896,000	17,020,643	16,715,643	305,000	17,020,643	0	0	17,020,643	17,020,643	0	0
2. River Oaks Academy (fka New ES #2)	16,896,000	14,018,271	14,051,725	(33,455)	14,018,271	0	0	14,018,271	14,018,271	0	0
3. Stoney Creek Elementary (fka New ES #3)	16,896,000	14,360,638	14,320,154	40,484	14,360,638	0	0	14,354,216	14,354,216	6,422	0
4. New ES #4 - Winget/Lake Wylie Relief	16,896,000	6,296,000	4,102,063	280,964	4,383,028	40,271	1,872,701	1,098,641	1,117,344	5,178,656	18,703
5. New ES #5 Hickory Grove Relief	16,896,000	21,310,379	1,916,617	606,014	2,522,631	0	18,787,748	1,035,356	1,062,905	20,247,474	27,548
6. River Gate Elementary (fka New ES #6)	16,896,000	13,905,597	13,426,171	479,427	13,905,597	0	0	13,905,597	13,905,597	0	0
7. Grand Oak Elementary (fka New ES #7)	18,585,600	3,700,000	3,495,333	197,389	3,692,722	0	7,278	2,543,441	3,123,155	576,845	579,714
8. New ES #8 - Highland Creek Relief	18,585,600	18,585,600	1,712,852	143,434	1,856,287	0	16,729,314	527,464	527,464	18,058,136	0
9. Ridge Road Middle (fka New MS #1)	25,190,000	20,600,000	18,843,671	1,082,713	19,926,384	0	673,616	19,916,986	19,916,986	683,014	0
10. Whitewater Middle (fka New MS #2)	25,190,000	19,400,000	17,762,021	515,689	18,277,711	0	1,122,289	18,247,368	18,247,368	1,152,632	0
11. Hough HS (fka New HS #1 - Bailey Road)	50,600,000	45,649,521	43,122,517	2,527,004	45,649,521	0	0	45,649,521	45,649,521	0	0
12. Rocky River HS (fka New HS #2 - Matthew-Mint Hill Rd)	50,600,000	49,687,888	48,872,567	815,322	49,687,888	0	0	49,687,888	49,687,888	0	0
13. Site Acquisition	30,000,000	30,000,000	17,947,978	0	17,947,978	0	12,052,022	16,438,047	16,438,047	13,561,953	0
Total Response to Enrollment Growth	320,127,200	274,534,537	216,289,311	6,959,987	223,249,298	40,271	51,244,969	214,443,440	215,069,406	59,465,132	625,966
C. OTHER CAPITAL NEEDS											
1. Hawthorne Renovation/HVAC Replacement	5,696,900	15,000,000	1,864,590	(8,273)	1,856,318	0	13,143,682	11,121	11,121	14,988,879	0
2. Roof Replacement Program	656,700	656,700	31,623	(17)	31,606	0	625,094	2,404	2,404	654,296	0
3. IAQ/Asbestos Removal (Phases 1 & 2)	1,566,820	5,566,820	1,878,312	(43,429)	1,834,884	0	3,731,936	1,390,317	1,511,077	4,055,743	120,760
4. Electrical Renovations	165,000	165,000	67,616	0	67,616	0	97,384	57,488	57,488	107,512	0
5. Fire Alarm Systems	1,628,458	1,628,458	756,791	0	756,791	0	871,667	625,064	630,287	998,171	5,222
6. High School Track Resurface	1,485,000	2,047,674	201,131	10,180	211,311	1,729,506	106,857	74,026	79,478	1,968,196	5,452
7. Pre-K Center Additions	4,506,645	92,266	439,964	(347,698)	92,266	0	0	92,266	92,266	0	0
8. Paving & Sitework	1,182,500	1,182,500	570,267	32,994	603,261	0	579,239	631,841	631,841	550,659	0
9. Security Enhancements	0	19,325,000	3,151,552	39,200	3,190,752	0	16,134,248	116,801	612,158	18,712,842	495,357
Total Other Capital Needs	16,888,023	45,664,418	8,961,847	(317,042)	8,644,804	1,729,506	35,290,108	3,001,328	3,628,120	42,036,298	626,792
D. CONTINGENCY	0	1,386,857	0	0	0	0	1,386,857	0	0	1,386,857	0
SUBTOTAL LOCAL BOND PROGRAM	516,000,000	465,000,000	282,575,941	48,591,128	331,167,069	16,964,963	116,867,970	268,375,418	273,065,758	191,934,243	4,690,340
Qualified School Construction Bonds (QSCB) Projects											
A. RESPONSE TO ENROLLMENT GROWTH											
1. McClintock Middle	0	17,200,000	16,735,878	235,727	16,971,605	11,980	216,415	16,678,053	16,678,053	521,947	0
2. New ES #4 - Winget/Lake Wylie Relief	0	10,600,000	10,600,000	0	10,600,000	0	0	3,760,818	3,760,818	6,839,182	0
3. Grand Oak Elementary (fka New ES #7)	0	11,600,000	11,264,344	250,851	11,515,194	50,980	33,826	10,598,850	10,766,767	833,233	167,917
4. Pineville Elementary	0	11,600,000	11,259,768	142,305	11,402,073	31,000	166,927	10,264,909	10,264,909	1,335,091	0
SUBTOTAL QSCB PROGRAM	0	51,000,000	49,859,989	628,883	50,488,872	93,960	417,168	41,302,631	41,470,547	9,529,453	167,917
TOTAL LOCAL AND QSCB TOTAL	\$ 516,000,000	\$ 516,000,000	\$ 332,435,931	\$ 49,220,011	\$ 381,655,941	\$ 17,058,923	\$ 117,285,138	\$ 309,678,049	\$ 314,536,305	\$ 201,463,696	\$ 4,858,256

Original project estimated costs as outlined in the November 6, 2007 Bond Referendum.



**CHARLOTTE-MECKLENBURG BOARD OF EDUCATION
2008 CERTIFICATES OF PARTICIPATION
BUDGET STATUS REPORT**

	Original Project Estimate (A)	Current Project Estimate (B)	Committed Amount (C)	Approved Change Orders (D)	Total Committed (E)=(C+D)	Pending Commitments (F)	To Be Committed (G)=(B-E-F)	Previous Paid To Date (H)	Paid to Date (I)	Balance to Complete (J)=(B-I)	Monthly Expenditure (K)=(I-H)
A. REPLACEMENT & RENOVATIONS											
1. Harding High	17,166,959	17,166,959	15,351,676	1,393,201	16,744,878	0	422,081	16,673,762	16,673,762	493,197	0
2. Idlewild Elementary	12,502,825	12,502,825	11,125,635	579,681	11,705,316	0	797,509	10,969,929	10,969,929	1,532,896	0
3. Long Creek Elementary	13,339,640	13,339,640	12,514,532	94,073	12,608,605	0	731,035	12,339,479	12,339,479	1,000,161	0
4. South Mecklenburg High	12,954,899	12,954,899	12,235,227	516,791	12,752,018	0	202,882	12,633,431	12,633,431	321,468	0
Total Replacement & Renovations	55,964,323	55,964,323	51,227,069	2,583,747	53,810,816	0	2,153,507	52,616,601	52,616,601	3,347,722	0
B. CONTINGENCY	2,035,677	2,035,677	0	0	0	0	2,035,677	0	0	2,035,677	0
PROGRAM TOTAL	\$ 58,000,000	\$ 58,000,000	\$ 51,227,069	\$ 2,583,747	\$ 53,810,816	\$ 0	\$ 4,189,184	\$ 52,616,601	\$ 52,616,601	\$ 5,383,399	\$ 0
Bond Year Total											

(A) **Original Project Estimate** - Original project estimated costs as approved at the February 12, 2008 Board of Education meeting.

(B) **Current Project Budget** - Project estimated costs as of report run date.

(C) **Committed Amount** - Funds obligated by executed contractual agreement.

(D) **Approved Change Orders** - Project change amounts submitted and fully executed.

(E) **Total Committed** - Committed amount plus approved change orders.

(F) **Pending Commitments** - Project changes and/or Board approved amounts not yet executed.

(G) **To Be Committed** - Cash remaining for obligation

(H) **Previous Paid To Date** - Actual cash outlay as of previous month-end reporting period

(I) **Paid to Date** - Actual cash outlay as of end of reporting period.

(J) **Balance to Complete** - Cash remaining to be paid out.

(K) **Variance** - Cash outlay for current month-end.

Charlotte-Mecklenburg Schools
 Architect/Engineer Performance Indicators
 Schools Bid After January 1, 2007

9/30/2013

School	Site Adapt /Other	A/E Firm	A/E Fee	A/E Fee as % of Original Prototype Fee	A/E Fee as % of Award	Bid Date	a Average Bid Value	b Low Base Bid*** (Excludes Alternates)	c=a-b Average less Low Base Bid	d=c/b Percentage Difference Low Base Bid to Average Bid	Number of Bids Received	Bid Cost per SF (new schools only)	meckpermi t.com project number
New/Replacement Schools													
Polo Ridge ES	Prototype ES-1	Wash Hatem Nelson	\$667,200	n/a	6.2%	1-Jun-06	10,975,333	10,869,000	106,333	0.98%	3	\$136.30	171868
Elon Park ES	Site Adapt ES-1-a	Wash Hatem Nelson	\$593,150	89%	6.3%	24-Apr-07	9,869,750	9,648,000	221,750	2.30%	6	\$125.48	175032
Barnette ES	Site Adapt ES-1-b	Wash Hatem Nelson	\$535,000	80%	6.7%	22-Mar-07	10,314,367	9,882,000	432,367	4.38%	6	\$122.20	218480
Whitewater Academy	Site Adapt ES-1-c	Wash Hatem Nelson	\$517,764	78%	5.4%	22-May-07	9,668,900	9,448,300	220,600	2.33%	7	\$133.61	229244
New ES (07-04)		Wash Hatem Nelson/Site Solutions	\$601,250	90%	4.8%	29-Nov-12	13,304,471	12,636,000	668,471	5.29%	9	\$148.96	292011
Winget/Lake Wylie Relief	Site Adapt ES-1-d		\$601,250	90%	4.8%	29-Nov-12	13,304,471	12,636,000	668,471	5.29%	9	\$148.96	292011
New ES (07-08) Highland Creek Relief	Site Adapt ES-1-e	Wash Hatem Nelson	\$620,725	93%									296479
Croft Community School	Prototype ES-2	Cort Architectural Group	\$723,000	n/a	6.7%	1-May-07	11,338,200	10,656,000	682,200	6.40%	4	\$136.82	215035
Ballantyne ES	Site Adapt ES-2-a (3-story version)	Cort Architectural Group	\$758,150	105%	5.9%	8-May-07	12,814,083	12,686,000	128,083	1.01%	6	\$139.49	227917
River Oaks Academy (E07-02)	Site Adapt ES-2-b	Cort Architectural Group/Turnbull Sigmon	\$656,165	91%	5.9%	10-Jun-08	11,650,333	11,097,000	553,333	4.99%	6	\$136.21	275317
Stoney Creek ES (E07-03)	Site Adapt ES-2-c (2-story version)	Cort Architectural Group/Site Studio	\$690,650	96%	6.1%	15-May-08	11,446,640	11,301,000	145,640	1.29%	5	\$135.46	273994
New ES (07-05) Hickory Grove Relief	Site Adapt ES-2-d (w/pre-K wing)	Cort Architectural Group	\$836,000	116%									294885
Pineville ES (R)	Site Adapt ES-2-e	Cort Architectural Group	\$625,000	86%	5.4%	22-Nov-11	11,982,800	11,537,350	445,450	3.86%	4	\$135.98	310216
Long Creek ES	Prototype ES-3	ADW Architects	\$828,500	n/a	n/a	13-Mar-08	N/A	11,889,193	(actual GMP less Beatties Ford Rd. work)			\$138.89	
Berewick ES (E07-01)	Site Adapt ES-3-a	ADW Architects/Turnbull Sigmon	\$666,255	80%	5.3%	3-Jun-08	13,394,758	12,543,843	850,915	6.78%	8	\$130.05	274469
River Gate ES (E07-06)	Site Adapt ES-3-b	ADW Architects/Turnbull Sigmon	\$579,700	70%	5.4%	1-May-08	11,017,960	10,687,000	330,960	3.10%	5	\$128.20	272712
Bain ES (R)	Site Adapt ES-3-c	ADW Architects	\$622,000	75%	5.8%	10-Jan-12	12,081,944	11,516,000	565,944	4.91%	9	\$131.68	291529
Grand Oak ES	Site Adapt ES-3-d	ADW Architects	\$698,000	84%	5.9%	10-Apr-12	12,013,714	11,750,000	263,714	2.24%	7	\$133.77	293795
Hough HS	Prototype HS-1	Little Diversified	\$2,222,500	n/a	n/a	24-Apr-08	N/A	43,575,121	(actual GMP)			\$168.77	270317
Rocky River HS	Site Adapt HS-1-a	Little Diversified	\$1,822,500	82%	4.2%	17-Apr-08	N/A	42,920,703	(actual GMP)			\$172.37	270318
Ridge Road MS	Prototype MS-1	The FWA Group	\$1,155,320	n/a	n/a	20-Mar-08	15,925,063	15,194,000	731,063	4.81%	8	\$116.74	263227
Whitewater MS	Site Adapt MS-1-a	The FWA Group	\$741,524	64%	4.9%	18-Mar-08	15,781,986	14,999,000	782,986	5.22%	7	\$115.24	263228
McClintock MS (R)	Site Adapt MS-1-b	The FWA Group	\$1,125,000	97%	6.4%	20-Dec-11	17,967,971	17,600,000	367,971	2.09%	7	\$131.55	282896

NOTES:

Ballantyne ES Cost/SF excludes the costs associated with the subdivision plan.

Green - Site adapt/re-use of Prototype design

Low base bid identified on this report may not reflect the actual award and/or Contractor due to alternates, qualifications and BOE selection.

Long Creek Cost/SF excludes \$1.25M road requirements included in the Contract.

Pineville ES SF includes cost for demolition of existing building and associated sitework

ES 07-04 excludes \$300,000 P&R upgrades for joint use on site

New ES (07-05) Hickory Grove Relief includes Pre-K wing design

Charlotte-Mecklenburg Schools
 Prototype and Site Adaptation Schedule Information
 Variance in Design Schedule Milestones

as of 9/30/2013

		a	b	c=b-a	d	e=d-a	f	g=f-a	h	i=h-f	j	k=j-h	l=k+i+g
		Start Of Schematic Design (SD)	Schematic Design Complete	Duration from Design Start to 100% SD	Design Development (DD) Documents Complete	Duration from Design Start to 100% DD	Construction Documents 95%	Total Duration of Design Cycle	Award of Contract (BOE Approval)	Duration from Design Completion to Award of Contract	Date of Beneficial Use (Substantial Completion)	Duration from Award of Contract to Beneficial Use	Overall Project Cycle Duration
Ridge Road MS	Planned (Contract)	13-Dec-06	19-Feb-07	68	7-May-07	145	8-Oct-07	299	15-Apr-08	190	25-Jul-09	466	955
	Actual	13-Dec-06	20-Feb-07	69	21-May-07	159	12-Nov-07	334	15-Apr-08	155	25-Aug-09	497	986
	Variance	0	-1		-14		-35		0				
Whitewater MS	Planned (Contract)	13-Dec-06	19-Feb-07	68	7-May-07	145	8-Oct-07	299	15-Apr-08	190	6-Jul-09	447	936
	Actual	13-Dec-06	20-Feb-07	69	21-May-07	159	12-Nov-07	334	15-Apr-08	155	25-Aug-09	497	986
	Variance	0	-1		-14		-35		0		-50		
Bailey Road HS	Planned (Contract)	22-Dec-06	15-Feb-07	55	1-Jun-07	161	14-Oct-07	296	27-May-08	226	1-Apr-10	674	1196
	Actual	22-Dec-06	14-Mar-07	82	28-Jun-07	188	5-Dec-07	348	27-May-08	174	26-Mar-10	668	1190
	Variance	0	-27		-27		-52		0		6		
Mint Hill HS	Planned (Contract)	22-Dec-06	15-Feb-07	55	1-Jun-07	161	14-Oct-07	296	27-May-08	226	1-Apr-10	674	1196
	Actual	22-Dec-06	14-Mar-07	82	28-Jun-07	188	5-Dec-07	348	27-May-08	174	30-Mar-10	672	1194
	Variance	0	-27		-27		-52		0		2		
Berewick ES (E07-01)	Planned (Contract)	17-Dec-07	2-Jan-08	16	16-Jan-08	30	1-Mar-08	75	24-Jun-08	115	17-Jul-09	388	578
	Actual	17-Dec-07	2-Jan-08	16	23-Jan-08	37	26-Feb-08	71	24-Jun-08	119	3-Aug-09	405	595
	Grand Oak ES	0	0		-7		4		0		-17		
River Oaks Academy (E07-02)	Planned (Contract)	6-Dec-07	3-Jan-08	28	14-Feb-08	70	3-Apr-08	119	24-Jun-08	82	31-May-09	341	542
	Actual	6-Dec-07	3-Jan-08	28	14-Feb-08	70	17-Apr-08	133	24-Jun-08	68	13-Jul-09	384	585
	Variance	0	0		0		-14		0		-43		
Stoney Creek ES (E07-03)	Planned (Contract)	7-Nov-07	6-Dec-07	29	17-Jan-08	71	20-Mar-08	134	27-May-08	68	19-Jun-09	388	590
	Actual	7-Nov-07	6-Dec-07	29	17-Jan-08	71	20-Mar-08	134	27-May-08	68	13-Aug-09	443	645
	Variance	0	0		0		0		0		-55		
River Gate ES (E07-06)	Planned (Contract)	21-Dec-07	21-Dec-07	0	4-Jan-08	14	7-Feb-08	48	13-May-08	96	8-Jul-09	421	565
	Actual	21-Dec-07	21-Dec-07	0	4-Jan-08	14	8-Feb-08	49	13-May-08	95	13-Jul-09	426	570
	Variance	0	0		0		-1		0		-5		
New ES (07-04) Winget/Lake Wylie Relief	Planned (Contract)	1-Oct-08	N/A	N/A	N/A	N/A	2-Feb-09	124			1-Apr-14		n/a
	Actual	1-Oct-08	N/A	N/A	N/A	N/A	30-Jan-09	121	11-Dec-12	N/A			n/a
	Variance	0					3						
Pineville ES	Planned (Contract)	28-Aug-08	9-Oct-08	42	6-Nov-08	70	9-Jan-09	134			17-Mar-13		n/a
	Actual	28-Aug-08	26-Sep-08	29	27-Oct-08	60	15-Jan-09	140	13-Dec-11	N/A			n/a
	Variance	0	13		10								

Charlotte-Mecklenburg Schools
 Prototype and Site Adaptation Schedule Information
 Variance in Design Schedule Milestones

as of 9/30/2013

		a	b	c=b-a	d	e=d-a	f	g=f-a	h	i=h-f	j	k=j-h	l=k+i+g
		Start Of Schematic Design (SD)	Schematic Design Complete	Duration from Design Start to 100% SD	Design Development (DD) Documents Complete	Duration from Design Start to 100% DD	Construction Documents 95%	Total Duration of Design Cycle	Award of Contract (BOE Approval)	Duration from Design Completion to Award of Contract	Date of Beneficial Use (Substantial Completion)	Duration from Award of Contract to Beneficial Use	Overall Project Cycle Duration
Grand Oak ES	Planned (Contract)	27-Aug-08	8-Oct-08	42	26-Nov-08	91	30-Jan-09	156			9-Aug-13		n/a
	Actual	27-Aug-08	8-Oct-08	42	26-Nov-08	91	16-Feb-09	173	24-Apr-12	N/A			n/a
	Variance	0	0		0		-17						
Bain ES	Planned (Contract)	27-Aug-08	30-Sep-08	34	25-Nov-08	90	N/A - Held Due to Funding				2-Mar-13		n/a
	Actual	27-Aug-08	5-Oct-08	39	14-Nov-08	79	22-Dec-08	117	24-Jan-12	N/A			n/a
	Variance	0	-5		11								
New ES (07-08) Highland Creek Relief	Planned (Contract)	10-Feb-09	N/A	N/A	N/A	N/A	ON HOLD						
	Actual	10-Feb-09	N/A	N/A	N/A	N/A	CONSTRUCTION ON HOLD						
	Variance	0											
McClintock MS	Planned (Contract)	2-May-08	2-May-08	0	2-May-08	0	N/A - Held Due to Funding				21-Jun-13		n/a
	Actual	2-May-08	2-May-08	0	2-May-08	0	3-Jul-08	62	10-Jan-12	N/A			n/a
	Variance	0	0		0								
New ES (07-05) Hickory Grove Relief	Planned (Contract)	19-Sep-08			29-Apr-13	N/A	8-Jul-13	N/A					
	Actual	19-Sep-08			29-Apr-13	N/A		N/A					
	Variance	0			0								

Comparable Project Information

Mallard Creek HS	Actual	24-Jan-04	18-Mar-04	54	15-Jul-04	173	19-Oct-04	269	14-Sep-04	-35	21-Jun-07	1010	1244
Ardrey Kell HS	Actual	28-Feb-03	6-May-03	67	24-Sep-03	208	26-Jan-04	332	13-Jan-04	-13	27-Jul-06	926	1245
Bailey Road MS	Actual	23-Sep-03	25-Nov-03	63	8-Mar-04	167	5-Aug-04	317	14-Sep-04	40	7-Jul-06	661	1018

EXPENDITURE SUMMARY

**Forecast Expenditure versus
Actual Expenditure through September 2013**

