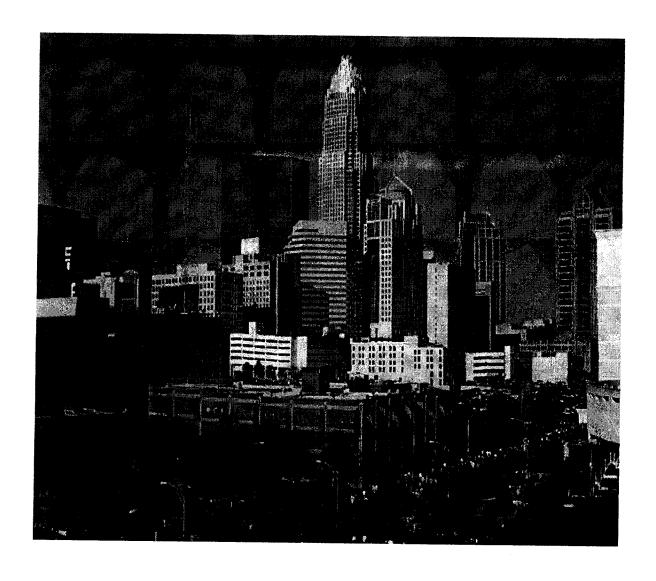
## CHARLOTTE • MECKLENBURG REGIONAL HOUSING CONSORTIUM

## **FY 2010 ANNUAL ACTION PLAN**



Adopted by City Council May 26, 2009



## SF 424-Action Plan

The SF 424 is part of the CPMP Annual Action Plan. SF 424 form fields are included in this document. Grantee information is linked from the 1CPMP.xls document of the CPMP tool.

#### SF 424

Complete the fillable fields (blue cells) in the table below. The other items are pre-filled with values from the Grantee Information Worksheet.

Date Submitted: 5/27/09	Applicant Identifier:B-05-MC-003		Submission —		
Date Received by state: N/A	State Identifier: N/A	Application	Pre-application		
Date Received by HUD:N/A	Federal Identifier:N/A	Construction: N/A	☐ Construction: N/A		
		☐ Non Construction: N/	☐ Non Construction: A N/A		
Applicant Information					
Jurisdiction		NC370558 CHARLOTTE			
City of Charlotte		71064166			
600 East Trade Street		Neighborhood & Busine	ss Services		
Charlotte	North Carolina	Department			
28202	Country U.S.A.	Division			
<b>Employer Identification Numl</b>	ber (EIN):	Mecklenburg			
52-1333483		7/1			
Applicant Type:		Specify Other Type if n	ecessary:		
Consortia		Specify Other Type			
Program Funding		Housin	U.S. Department of and Urban Developmen		
Project(s) (cities, Counties, loca Community Development Blo	ck Grant	ng  14.218 CDBG			
CDBG Project Titles: FY – 2010		Description of Areas Affected by CDBG Project(s) Charlotte, North Carolina			
\$CDBG Grant Amount: \$4,782,	\$0	Grant(s) Leveraged Descri			
\$Additional Federal Funds Leve		\$Additional State Funds Leveraged; N/A			
\$Locally Leveraged Funds: N/A		\$Grantee Funds Leveraged: N/A			
\$Anticipated Program Income: \$		Other (Describe): Economic Development Revolving Loan Fund \$2,750,000			
Total Funds Leveraged for CDB	G-based Project(s): \$8,032	,038			
Home Investment Partnership	s Program	14.239 HOME			
HOME Project Titles: FY 2010 A		Description of Areas Affected by HOME Project(s) Charlotte, North Carolina			
\$HOME Grant Amount: \$2,841,	N/A	Grant(s) Leveraged Describ	oe: N/A		
\$Additional Federal Funds Leve		\$Additional State Funds Leveraged: N/A			
\$Locally Leveraged Funds: \$ (L	ocal Match)710,308	\$Grantee Funds Leveraged: N/A			

\$Anticipated Program Incor	ne: \$500,000		merican Dream Down Pay	ment Initiative:			
Total Funds Leveraged for	HOME-based Project(s): 9		5,419				
Total I unas Leveragea for	TOWIE-based Troject(s).	94,070,30t					
Housing Opportunities fo	r People with AIDS	14.	241 HOPWA				
HOPWA Project Titles: FY -	- 2010 Annual Action Plar		scription of Areas Affected arlotte, North Carolina	d by HOPWA Project(s			
\$HOPWA Grant Amount: \$	714,063 \$Additional N/A		nt(s) Leveraged Describe:	N/A			
\$Additional Federal Funds I	_everaged: N/A	\$A	\$Additional State Funds Leveraged: N/A				
\$Locally Leveraged Funds:	N/A	<b>\$</b> G	rantee Funds Leveraged:	NA			
\$Anticipated Program Incon	ne: N/A	Ott	er (Describe): N/A				
Total Funds Leveraged for I	HOPWA-based Project(s):	\$714-,06	3				
Emergency Shelter Grants	s Program	14.	231 ESG				
ESG Project Titles: FY – 20	10 Annual Action Plan		scription of Areas Affected arlotte, North Carolina	by ESG Project(s)			
\$ESG Grant Amount: \$206,	926 \$Additional HUD Gr	rant(s) Lev	reraged:N/A Describe:	N/A			
\$Additional Federal Funds L	everaged: N/A	\$Ad	dditional State Funds Leve	eraged: N/A			
\$Locally Leveraged Funds:	N/A	\$G	rantee Funds Leveraged:	WA			
\$Anticipated Program Incom	ne: N/A	Oth	er (Describe): N/A				
Total Funds Leveraged for E	SG-based Project(s) \$20	6,926					
Congressional Districts of:	1 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Is applic	ation subject to review by	state Executive Order			
Applicant Districts:9,12	Project Districts: 9,12	12372 F	Process?	otate Excoative Oraci			
Is the applicant delinquent "Yes" please include an ad	on any federal debt? If	☐ Yes	This application was m				
explaining the situation.		X No	state EO 12372 process for review on Program is not covered by EO 12372				
☐Yes	X No	X N/A	Program has not been for review				
TERRORES   INC.   AND TOTAL AND THE PROPERTY OF THE PERSON				T			
Person to be contacted rega	irding this application						
Patrick	Т.		Mumford				
Key Business Executive	704-336-5612						
omumford@ci.charlotte.nc.u	s Grantee Website: neighborhoods.ch		Other Con	tact			
Signature of Authorized Rep	resentative		Date Signe	<b>d</b>			
John C.	James 1		<b>5.</b> 2	7.09			
		-1-10 DD1 -1-20 DD1 -					



# CPMP Non-State Grantee Certifications

Many elements of this document may be completed electronically, however a signature must be manually applied and the document must be submitted in paper form to the Field Office.

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#### NON-STATE GOVERNMENT CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

**Affirmatively Further Fair Housing** -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

**Anti-displacement and Relocation Plan** -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will or will continue to provide a drug-free workplace by:

- Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- 2. Establishing an ongoing drug-free awareness program to inform employees about
  - a. The dangers of drug abuse in the workplace;
  - b. The grantee's policy of maintaining a drug-free workplace;
  - c. Any available drug counseling, rehabilitation, and employee assistance programs; and
  - The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- 3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1:
- 4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will
  - a. Abide by the terms of the statement; and
  - Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
- 5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
- 6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted
  - a. Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
  - Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- 7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement:

If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

**Authority of Jurisdiction** -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

**Consistency with plan** -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

**Section 3** -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Sature Many	5.27.09
Signature/Authorized Official	Date
Patrick T. Mumford	
Name	
Neighborhood & Business Services	•
Title	
600 East Trade Street	
Address	
Charlotte, NC 28202	
City/State/Zip	
704-336-5612	

☐ This certification does not apply. ☐ This certification is applicable.

#### **Specific CDBG Certifications**

The Entitlement Community certifies that:

**Citizen Participation --** It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

**Community Development Plan** -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

**Following a Plan --** It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

- Maximum Feasible Priority With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
- Overall Benefit The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) 2008, 2009, 2010, (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
- Special Assessments It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

#### **Excessive Force --** It has adopted and is enforcing:

- A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
- A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

**Compliance With Anti-discrimination laws** -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

**Lead-Based Paint --** Its activities concerning lead-based paint will comply with the requirements of part 35, subparts A, B, J, K and R, of title 24;

5.27.09

Date

Compliance with Laws -- It will comply with applicable laws.

Calus I until
Signature/Authorized Official
Patrick T. Mumford
Name
Neighborhood & Business Services
Title
600 East Trade Street
Address
Charlotte, NC 28202
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704-336-5612

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### OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities, which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

This certi	ficati	on doe	s not apply	
This certi	ficati	on is a	oplicable.	

#### **Specific HOME Certifications**

The HOME participating jurisdiction certifies that:

**Tenant Based Rental Assistance --** If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

**Eligible Activities and Costs** -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

**Appropriate Financial Assistance** -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Laters T. Hand	5.27.
Signature/Authorized Official	Date
Patrick T. Mumford	
Name	
Neighborhood & Business Services	
Title	
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Address	
Charlotte, NC 28202	
City/State/Zip	
704-336-5612	

☐ This certification does not apply.☑ This certification is applicable.

#### **HOPWA Certifications**

The HOPWA grantee certifies that:

**Activities** -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

**Building** -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

- 1. For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
- 2. For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

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Signature/Authorized Official	Date
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City/State/Zip	
704-336-5612	

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#### **ESG Certifications**

I, Patrick T. Mumford, certify that the local government will ensure the provision of the matching supplemental funds required by the regulation at 24 *CFR* 576.51. I have attached to this certification a description of the sources and amounts of such supplemental funds.

I further certify that the local government will comply with:

- 1. The requirements of 24 *CFR* 576.53 concerning the continued use of buildings for which Emergency Shelter Grants are used for rehabilitation or conversion of buildings for use as emergency shelters for the homeless; or when funds are used solely for operating costs or essential services.
- 2. The building standards requirement of 24 CFR 576.55.
- 3. The requirements of 24 *CFR* 576.56, concerning assurances on services and other assistance to the homeless.
- 4. The requirements of 24 *CFR* 576.57, other appropriate provisions of 24 *CFR* Part 576, and other applicable federal laws concerning nondiscrimination and equal opportunity.
- 5. The requirements of 24 *CFR* 576.59(b) concerning the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970.
- 6. The requirement of 24 *CFR* 576.59 concerning minimizing the displacement of persons as a result of a project assisted with these funds.
- 7. The requirements of 24 *CFR* Part 24 concerning the Drug Free Workplace Act of 1988.
- 8. The requirements of 24 CFR 576.56(a) and 576.65(b) that grantees develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted with ESG funds and that the address or location of any family violence shelter project will not be made public, except with written authorization of the person or persons responsible for the operation of such shelter.
- 9. The requirement that recipients involve themselves, to the maximum extent practicable and where appropriate, homeless individuals and families in policymaking, renovating, maintaining, and operating facilities assisted under the ESG program, and in providing services for occupants of these facilities as provided by 24 *CFR* 76.56.
- 10. The requirements of 24 *CFR* 576.57(e) dealing with the provisions of, and regulations and procedures applicable with respect to the environmental review responsibilities under the National Environmental Policy Act of 1969 and related

authorities as specified in 24 CFR Part 58.

- 11. The requirements of 24 CFR 576.21(a)(4) providing that the funding of homeless prevention activities for families that have received eviction notices or notices of termination of utility services will meet the requirements that: (A) the inability of the family to make the required payments must be the result of a sudden reduction in income; (B) the assistance must be necessary to avoid eviction of the family or termination of the services to the family; (C) there must be a reasonable prospect that the family will be able to resume payments within a reasonable period of time; and (D) the assistance must not supplant funding for preexisting homeless prevention activities from any other source.
- 12. The new requirement of the McKinney-Vento Act (42 USC 11362) to develop and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent such discharge from immediately resulting in homelessness for such persons. I further understand that state and local governments are primarily responsible for the care of these individuals, and that ESG funds are not to be used to assist such persons in place of state and local resources.
- 13. HUD's standards for participation in a local Homeless Management Information System (HMIS) and the collection and reporting of client-level information.

I further certify that the submission of a completed and approved Consolidated Plan with its certifications, which act as the application for an Emergency Shelter Grant, is authorized under state and/or local law, and that the local government possesses legal authority to carry out grant activities in accordance with the applicable laws and regulations of the U. S. Department of Housing and Urban Development.

regulations of the U.S. Department of Housin	g and Orban Developm
Stud T. Maril	5.27.09
Signature/Authorized Official	Date
Patrick T. Mumford	]
Name	
Neighborhood & Business Services	
Title	
600 East Trade Street	
Address	
Charlotte, NC 28202	
City/State/Zip	
704-336-5612	

This certification does not apply.	
☐ This certification is applicable.	

#### **APPENDIX TO CERTIFICATIONS**

Instructions Concerning Lobbying and Drug-Free Workplace Requirements

#### **Lobbying Certification**

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

#### **Drug-Free Workplace Certification**

- By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
- The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
- Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
- Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
- If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).
- 2. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant: Place of Performance (Street address, city, county, state, zip code) Check if there are workplaces on file that are not identified here. The certification with regard to the drug-free workplace is required by 24 CFR part 21.

Place Name	Street	City	County	State	Zip
					<u> </u>
				_	

Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules: "Controlled substance" means a controlled substance in Schedules I through V of the Controlled

Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15); "Conviction" means a finding of guilt (including a plea of *nolo contendere*) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes; "Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance; "Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including:

- a. All "direct charge" employees;b. all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and
- c. temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

Note that by signing these certifications, certain documents must completed, in use, and on file for verification. These documents include:

- 1. Analysis of Impediments to Fair Housing
- 2. Citizen Participation Plan

Telephone Number

3. Anti-displacement and Relocation Plan

Zetus I. Vund	5.77.09
Signature/Authorized Official	Date
Patrick T. Mumford	
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The CPMP Fifth Annual Action Plan includes the <u>SF 424</u> and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

## Narrative Responses

#### GENERAL

#### **Executive Summary**

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Program Year 5 Action Plan Executive Summary:

This is the City of Charlotte's fifth year Action Plan of a five (5) – year Strategic Plan. The FY 2010 Annual Action Plan demonstrates how the City of Charlotte, the Charlotte-Mecklenburg Regional Housing Consortium (City of Charlotte, Mecklenburg County, Towns of Cornelius, Huntersville, Pineville, Matthews and Mint Hill) and its partners propose to address the housing, economic, and other community development needs of Charlotte's low and moderate-income population. This plan also serves as the City's application for federal funding for the following federal entitlement programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grants (ESG)
- Housing Opportunities For Person With AIDS (HOPWA)
- American Dream Down-Payment Initiative (ADDI)

The City of Charlotte's Annual Action Plan for FY 2010 focuses on housing, economic and community development. The City will continue to create and build a cooperative environment between the various institutional structures and intergovernmental agencies to create affordable housing opportunities. Successful partnerships are a key factor in the implementation of the City's FY 2010 Annual Action Plan. The City's valuable partnerships with Mecklenburg County, small towns of Mecklenburg County, Charlotte Housing Authority, non-profit organizations, businesses and neighborhoods will assist the City in leveraging federal and local funds to meet community needs. Rebuilding Charlotte's neighborhoods and distressed business corridors require the investment of dollars and other resources along with partners who have a vested interest in the success of Charlotte's at-risk communities.

The FY 2010 Annual Action Plan is designed to meet the national objectives established by the U. S. Department of Housing and Urban Development (HUD), which are to primarily benefit low to moderate-income families and individuals by:

- Providing decent and affordable housing;
- Providing a suitable living environment; and
- Expanding economic opportunities.

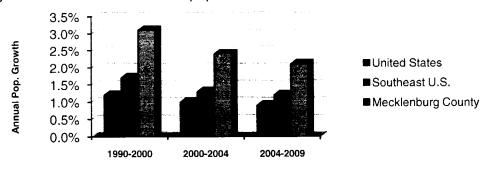
#### **General Questions**

- 1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
- 2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a) (1)) during the next year and the rationale for assigning the priorities.
- 3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
- 4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

Program Year 5 Action Plan General Questions response:

**GEOGRAPHIC AREA OF JURISDICTION**: Charlotte is one of the fastest growing communities in the southeast. According to the U.S. Census Bureau, Mecklenburg County's population reached 695,454 in 2000, a 26% increase since 1990. In 2004 the county's estimated population was 764,418 residents living within 300,751 households. While the growth rate remains strong (average annual rate of 2.9% between 1990 and 2004), it is forecasted to slow to approximately 2.1% through 2010.

By 2010, the county's population is projected to grow to approximately 866,000. Below, **Figure 1** reflects the annual population growth of Mecklenburg County in comparison to the United States and the Southeast region. Despite the projected slower growth, Mecklenburg County will gain approximately 6,700 new households annually through 2009, continuing to gain a larger share of the Southeast's population base.



**Annual Population Growth of Mecklenburg County** 

Understanding demographic and economic trends is important to developing a housing and community development strategy.

The following are key facts relating to population and household composition and growth, economic conditions, poverty, and race and ethnicity in Mecklenburg County:

- In 2004, the county's estimated population was 764,418 residents within 300,751 households. While growth rate remains strong (average annual rate 2.9% between 1990 and 2004), it is forecasted to slow to 2.1% over the next five years. Despite the slowing estimated, Mecklenburg County will gain approximately 6,700 new households annually through 2009. These projections will be reviewed based on the current economy when the City develops its next five-year Consolidated Plan process begins in the fourth quarter of FY2009.
- Twenty-nine percent (29%) of Mecklenburg County households have income of less than \$35,000. Thirty-five percent (35%) of the county's households have annual incomes between \$35,000 and \$75,000 and 9% have income over \$150,000.
- African Americans and Latinos comprise the largest percentage of the population in the high poverty census tracts. Based on the ten census tracts, between 30 and 50 percent of the population are living below the poverty line. Seventy-five percent (75%) of the residents are African American and 16% are Latino.

**GEOGRAPHIC ALLOCATION OF INVESTMENT**: While the majority of Mecklenburg County is included in the Charlotte-Mecklenburg Regional Housing Consortium's geographic domain, the fifth-year strategy is to continue focusing resources on addressing revitalization and other housing and community development needs in Charlotte's urban core otherwise known as the Communities Within A City (CWAC); this is where the greatest concentration of poverty and blight exist. In FY 2010 the City will seek opportunities to improve collaboration and resource allocation around distressed business corridors and the adjacent neighborhoods. Other neighborhoods and business districts with pressing needs will also be given attention.

#### STRATEGIES TO MEETING THE UNDERSERVED NEED:

In March 2009, the City's Neighborhood Development and Economic Development Departments were consolidated to form the Neighborhood & Business Services. The two departments were combined to improve:

- Collaboration around distressed business corridors and neighborhoods.
- The allocation of community development resources.
- Service delivery around youth involvement, employment and job training and other neighborhood/business programs.

The City of Charlotte has established the following housing strategies for the community.

- Preservation of existing housing;
- · Expansion of the supply of low and moderate-income housing; and
- Support of family self-sufficiency initiatives.

In FY2010, the Charlotte City Council will undertake a comprehensive review of the City's affordable housing policies to align the policies with the needs of the community.

Funding

American Recovery and Reinvestment Act of 2009, the City of Charlotte has been allocated \$6,192,416 for community development activities through the American Recovery and Reinvestment Act of 2009 (ARRA). During FY 2010, the City of Charlotte will continue to prioritize the use of these resources and maintain accountability and transparency for the general public. ARRA resources received by the City are as follows:

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Program	<u> Allocation</u>
Community Development Block Grant (CDBG-R)	\$1,262,296
Lead Hazard Reduction Program	\$2,999,903
Homeless Prevention and Rapid Re-Housing Program	\$1,930,217
Total	\$6,192,416

Neighborhood Stabilization Program, the City of Charlotte has received \$8,056,777 (federal allocation - \$5,431,777 and state allocation - \$2,625,000) in Neighborhood Stabilization Program (NSP) funds. Working with non-profits such as the Self-Help CDC, the Charlotte-Mecklenburg Housing Partnership, Habitat for Humanity and the Charlotte Housing Authority, the City will carry out acquisition and rehabilitation activities in Charlotte communities that have been impacted by foreclosures. In addition, the City of Charlotte has implemented a down payment assistance and rehabilitation program using the NSP dollars.

Economic Development Strategies, the City of Charlotte has developed a series of goals and initiatives, which will aid low and moderate-income populations while improving the city's overall economic health. Some of the goals and initiatives benefiting low wealth communities include:

- Emphasize distressed business corridors and transit as main targets for public investment.
- Enhance focus on business retention and expansion.
- Prioritize the importance of Hospitality and Tourism Industry.
- Emphasize the importance of the Small Business Enterprise programs.

Community Development Strategies, the City of Charlotte is committed to improving Charlotte's neighborhoods and the lives of the people who live in them. A primary goal of the City is to create healthy neighborhoods. Some of the key goals and initiatives are:

- Reduce the number of challenged neighborhoods.
- Expand the affordable housing supply.
- Eliminate substandard housing, neighborhood nuisances and zoning violations.
- Engage residents in maintaining model neighborhood standards.
- Continued investment in comprehensive infrastructure improvements in neighborhoods.

#### **FEDERAL RESOURCES**

Charlotte's FY 2010 Annual Action Plan includes \$106,957,513 in federal resources. These funds are used to address housing and community development needs through programs implemented by the City and its partners.

SOURCE OF FUNDS	FUNDING
Community Development Block Grant (CDBG)	
FY 2010 Grant	\$4,782,038
Economic Development Revolving Loan Fund	\$2,750,000
Projected Program Income	\$500,000
Community Development Block Grant (Stimulus Funds)	\$1,262,296
SUB - TOTAL	\$9,294,334
HOME Investment Partnership (HOME)	
FY 2010 Grant	\$2,841,233
Local Match	\$710,308
Projected Program Income	\$500,000
SUB - TOTAL	\$4,051,541
Emergency Shelter Grant (ESG)	
FY 2010 Grant	\$206,926
Housing Opportunities for Persons with AIDS (HOPWA)	
FY 2010 Grant	\$714,063
Neighborhood Stabilization Program	
FY 2010 Grant	\$8,056,777
Homeless Prevention and Rapid Re-Housing	
FY 2010 Grant	\$1,930,217
SUB - TOTAL	\$10,907,983
Other Federal Resources	
FY 2009 Other Federal Resources*	\$82,703,655
TOTAL BUDGET	\$106,957,513

<sup>\*</sup>Includes resources from the Charlotte Housing Authority

#### Community Development Block Grant (CDBG)

Total funding for the CDBG program is \$9,294,334. These funds are comprised of \$4,782,038 in federal entitlement grant funding, \$2,750,000 from the economic development revolving loan fund and \$500,000 in projected program income. These funds will be used for community development activities that include housing rehabilitation, relocation, public facilities, down payment assistance, and after-school enrichment.

In addition to the above funds, the City of Charlotte has also been allocated \$1,262,296 through the American Recovery and Reinvestment Act of 2009 to enhance community development activities.

#### HOME Investment Partnership (HOME)

Total funding for the HOME program is \$4,051,541. These funds are comprised of \$2,841,233 in federal entitlement grant funding, \$710,308 of the City's local match, and \$500,000 of projected program income. These funds will be used for homeowner/rental rehabilitation, acquisition, new construction, and tenant-based rental assistance. HOME funds in the amount of \$289,520 will also go toward activities of the Charlotte-Mecklenburg Regional Housing Consortium.

#### Emergency Shelter Grant (ESG)

Total funding for the ESG program is \$206,926. These funds will provide homeless persons with basic shelter and essential supportive services. It can assist with the operational costs of the shelter facility and for the administration of the grant. ESG funds also provide short-term homeless prevention assistance to persons at imminent risk of losing their housing due to eviction, foreclosure, or utility shutoffs. This funding is matched dollar per dollar by the ESG sub-recipients who have been awarded funding by the City. This match is provided in accordance with Section 576.51 (a) (b).

#### Housing Opportunities for People with AIDS/HIV (HOPWA)

Total funding for the HOPWA program is \$714,063. These funds will be used for a wide range of housing, social services, and program planning and development costs. This includes, but is not limited to, the acquisition, rehabilitation, or new construction of housing units; costs for facility operations; rental assistance; and short-term payments to prevent homelessness. HOPWA funds also may be used for health care and mental health services, chemical dependency treatment, nutritional services, case management, assistance with daily living and other supportive services.

#### **Managing the Process**

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.

3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 5 Action Plan Managing the Process response:

The City of Charlotte Neighborhood & Business Services is the lead agency charged with preparing the Annual Action Plan and reporting on federal program activities. In this capacity, the Neighborhood & Business Services works in partnership with other key government agencies and non-profit organizations focused on affordable housing, homelessness and other community development issues. These partnerships are vital to the community's overall success in making Charlotte-Mecklenburg a livable community for all its residents, in particular residents of low-income areas who often lack access to decent affordable housing, economic opportunity, and services, amenities and support that help provide a suitable living environment.

#### Citizen Participation

- 1. Provide a summary of the citizen participation process.
- 2. Provide a summary of citizen comments or views on the plan.
- 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
- 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

\*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Program Year 5 Action Plan Citizen Participation response:

The development of the FY 2010 Annual Action Plan is a collaborative effort of Charlotte citizens, non-profit organizations and City staff. Preparation for the Action Plan began in December 2008.

In January 2009, four (4) citizen participation forums were held to inform the community and the City's partners about the upcoming Annual Action Plan process and timeline for completion. Staff placed advertisements in the local newspapers (Charlotte Observer and La Noticia), and used direct mailings to inform the community of the forum dates. One thousand, six hundred (1,600) invitations were mailed to various organizations and individuals in the community. City staff invited representatives from private and public agencies that are instrumental in achieving HUD's housing and community development goals with community leaders and interested citizens. A Spanish interpreter was in attendance to translate at all forums.

In addition to the above forums The City of Charlotte solicits input from citizens as part of the following activities: Housing Trust Fund Proposals, Neighborhood Matching Grant Applications, Financial Partner Requests, and proposals from Mecklenburg County and the surrounding towns that are members of the Charlotte-Mecklenburg Regional Housing Consortium.

#### **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

Program Year 5 Action Plan Institutional Structure response:

In FY 2010, the institutional structure for the delivery of housing and support service to low and very low-income families in Charlotte will continue to have five (5) key pillars. These are:

- 1. The Charlotte Housing Authority, which owns and manages conventional public housing, develops mixed-income housing, provides City-financed public housing and transitional housing, and administers the Section 8 program.
- The City of Charlotte, through its Neighborhood & Business Services, provides financing for housing development and rehabilitation, enforces the City's housing, nuisance and zoning codes, provide relocation services and fund housing counseling and support services on a contract basis with nonprofits.
- 3. Non-profit Housing Developers, the Charlotte-Mecklenburg Housing Partnership, which administers a bank loan pool for single and multi-family mortgage financing and develops and owns multi-family rental housing, produces homes for sale to low-income families, provides support services for renters and homeowners and offers home ownership counseling. Also in this category of institutions is Charlotte's Habitat for Humanity.
- 4. The private sector, which includes private developers, rental property managers, the banking community, local businesses and others with resources and/or technical expertise to commit to affordable housing development and management.
- 5. Housing support service providers, including United Way agencies, Crisis Assistance Ministry, Mecklenburg County and Community Link, provide emergency housing, human services, and housing counseling respectively to the lowest income groups.

The City will continue to seek new partnership and enhance long-standing partnership with private sector entities for the development and co-financing of affordable housing.

#### **Monitoring**

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 5 Action Plan Monitoring response:

The City of Charlotte Neighborhood & Business Services is responsible for ensuring that the federal funds spent on activities to benefit low and moderate-income households are in

compliance with federal guidelines. The performance monitoring activities include routine monitoring and technical assistance rendered by staff to sub-recipients. Improvements to the monitoring process occur on an ongoing basis.

#### CDBG, ESG & HOPWA:

All CDBG non-housing sub-recipients enter into contractual agreements with the City of Charlotte, which includes a detailed scope of services with measurable objectives. The federal general provisions, along with the appropriate OMB Circulars, are included in contractual agreements to ensure compliance. The budget line items must be reflective of the goals and objectives. Prior to program start-up, the City monitors and evaluates the sub-recipients programmatic and fiscal management policies.

Sub-recipients are required to provide periodic reports on their achievement of contractual objectives. These contracts are monitored on an annual basis. Staff conducts annual site visits to ensure performance of program activities (*programmatic as well as fiscal control*). In addition, the Financial Services Unit reviews each request for payment. The program monitors determine whether the sub-recipient's program is on target and in compliance. A final evaluation is performed at the end of the contract period.

#### HOME:

In addition to the above reporting requirement, sub-recipients of HOME Funds are monitored as follows:

Number of units	Monitoring Schedule
1-4	Every 3 years
5-25	Every 2 years
26 or more	Annually

In providing home-ownership assistance to eligible families, the City of Charlotte adheres to the recapture provisions set out in the HOME regulations (Part 92.254 of the HOME Final Rule). These provisions will ensure that each housing unit will remain affordable for a period of time determined by the following schedule:

HOME Funds Provided	Period of Affordability
Less than \$15,000	5 years
\$15,000-\$40,000	10 years
More than \$40,000	15 years

In addition to program monitoring, Neighborhood & Business Services' Compliance Monitoring Unit conducts ongoing monitoring of all its financial partners to ensure accountability, performance, and compliance with CDBG, HOME, ESG, HOPWA, and other federal, state and local grant requirements. The Compliance Monitoring Unit provides an in-depth review and evaluation on factors that assess: governing board, staff capabilities, fiscal/financial policies and practices, business and operational policies/practices and regulatory/contract compliance. Financial Partners are rated and scored on each factor as Compliant (2.0), Needs Improvement (1.0), or Non-Compliant (0).

Financial partners that receive a Needs Improvement or Non-Compliant have a six (6) to twelve (12) month follow-up visit conducted. Each financial partner is reviewed approximately every three years. In addition, the overall average score of the financial partner determines the City's response to the review: Business Risk Analysis for continued funding (0-1.0), Compliance Unit Intervention (1.0-1.5), and Staff Level Technical Assistance (1.5-1.99). The FY2010 Monitoring Schedule is identified in this report as Appendix 2.

#### **Lead-based Paint**

 Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

Program Year 5 Action Plan Lead-based Paint response:

In FY 2010, the City of Charlotte will continue to implement its LeadSafe Charlotte Program described in the five (5) year plan. The City will further integrate lead safe work practices to all city rehabilitation programs, provide training to all contractors on the Housing bidder's lists regarding lead safe work practices and encourage Code Enforcement Officials to make referrals to LeadSafe Charlotte and enforce code requirements regarding the elimination of deteriorated paint.

The City will also focus on increasing collaboration with the Mecklenburg County Health Department to do outreach and testing of children in vulnerable neighborhoods, including an increasing number of Hispanic/Latino children.

The City prioritizes units enrolled in the lead program through direct referrals from the Mecklenburg County Health Department for children with elevated levels at 10 ug/l or above.

The City applied for a new round of Lead Based Paint Hazard Reduction Grant Funding available from HUD via the Notice of Funding Availability for FY09. The City was not awarded the grant at the time but was awarded funding under the American Recovery and Reinvestment Act of 2009. The award amount was \$2,999,903.

#### HOUSING

#### **Specific Housing Objectives**

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 5 Action Plan Specific Objectives response:

#### Overview of Key Program/Activities/Targets

The programs and activities identified in Table 1 addresses funding for the priority community needs in the areas of public facilities, infrastructure and economic development.

Table 1

Priority Community Development Needs	Dollars to Address Unmet Priority Need			
PUBLIC FACILITY NEEDS				
Homeless Facilities	\$206,926			
INFRASTRUCTURE NEEDS				
Neighborhood Improvement Program				
- Sewer/Water Improvements \$18,500,000 - Road Improvements				
		- Sidewalks		
Neighborhood Leadership/Capacity Building	\$300,000			
Youth Services	\$1,286,617			
ECONOMIC DEVELOPMENT				
Economic Development Revolving Loan Fund	\$2,750,000			

To advance these goals, the following four guiding principles will be used:

- 1) Target resources in distressed inner-city neighborhoods and business corridors.
- 2) De-concentrate poverty wherever possible.
- 3) Leverage local, state and federal resources with those of the private sector.
- 4) Collaborate and partner with other agencies, the private sector and community organizations.

#### Neighborhood Revitalization/Development-Key Actions in FY 2010

- Continue to administer code, nuisance and zoning enforcement in targeted neighborhoods.
- Continue to improve the housing in Lincoln Heights, Druid Hills, Lakewood, Reid Park, Washington Heights, Wingate and Thomasboro-Hoskins neighborhoods.
- Continue redevelopment along the Statesville Road Corridor.
- Support Habitat for Humanity by providing funding for its urgent repair program and continue to fund construction upgrades to improve aesthetics and neighborhood appeal of the houses.
- Undertake housing rehabilitation for households impacted by the City's housing code enforcement efforts.
- Continue the City's Lead Paint Program initiative through concentrating on the 35 neighborhoods that make up the Enterprise Community boundaries.
- Continue the House Charlotte Program, which provides a direct subsidy for persons purchasing a home in one of 87 eligible neighborhoods.
- Continue collaboration with the Charlotte Housing Authority around the redevelopment of Boulevard Homes. The Boulevard homes development represents the City's first education-centered HOPE VI redevelopment effort.
- City staff will continue to work with the Charlotte-Mecklenburg Housing Partnership to redevelop the Double Oaks Apartments. The 60 acre tract located on the west side of

Statesville Road between Badger Road and LaSalle Street consisted of 576 units in 165 barracks style buildings. The development plans calls for development of a 1,000 unit housing development, with 700 market rate units and 300 affordable units, along with a retail center, and park and recreation amenities, estimated to total over \$120 million. Financing for the development includes a Section 108 loan of \$10 million.

- During FY 2010 the City will continue to implement green affordable housing techniques through its Housing Trust Fund and housing rehabilitation programs.
- In FY 2010, will continue to focus on the City's Initial Foreclosure Strategy. This strategy has two components: Education, Outreach and Advocacy and Neighborhood Preservation Strategy. The Education Outreach and Advocacy component is a citywide effort to get information out about the foreclosure issue and available resources that residents can use to address individual situations. This component also includes the city working with housing counseling organizations, financial institutions, state and federal agencies, and legislative officials on the foreclosure issue. The Neighborhood Preservation Strategy calls for selecting a highly impacted foreclosure neighborhood as a pilot preservation initiative. The Peachtree Hills Subdivision in west Charlotte has been chosen as the pilot neighborhood. The City formed a team of city departments who will work with the residents and our partners (Self Help Community Development Corporation, Charlotte-Mecklenburg Housing Partnership and Habitat for Humanity) to preserve the neighborhood.
- The City's Neighborhood Preservation Strategy will be extended through the Neighborhood Stabilization Program in the following neighborhoods; Windy Ridge, Grass Meadows, Barrington, Reid Park, Druid Hills, Wingate, Washington Heights, Thomasboro/Hoskins, Lincoln Heights, Grier Heights and Lakewood and Todd Park.
- Implement the Homeless Prevention and Rapid Re-Housing Program.

Program/Activity	Strategic Measures	5-Year Target	FY10 Target
Housing Code Enforcement	Number of Units In Compliance	11,500	2,700
Nuisance Code Enforcement	Number of Units In Compliance	165,000	41,000
Rehabilitation	Number of Units	2,500	250
Lead-based Paint Abatement	Number of Units	600	150
New Construction	Number of Units	2,500	250
Housing Counseling	Number of Persons	3,000	1000
Rental Housing Subsidies	Number of Households	750	200
Homeownership Subsidies	Number of Households	1,500	450
Emergency Utility Payments	Number of Households	4,000	1,000
Emergency Rental Payments	Number of Households	3,500	1,000
Neighborhood Stabilization Program (NSP)			
- Acquisition/Rehabilitation	Number of Units	0	70
- Homeownership Subsidies	Number of Units	0	60
Homeless Prevention and Rapid Re-Housing Program (HPRP)			
Financial Assistance	Number of Households	0	200
Lead Based Paint Program (ARRA)	Number of Units	0	200

#### **Needs of Public Housing**

- Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
- 2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Program Year 5 Action Plan Public Housing Strategy response:

#### Public Housing (Charlotte Housing Authority) Program/Targets

- The Charlotte Housing Authority (CHA) is operating under HUD's Moving to Work Program (MTW) and is currently branding this as Moving Forward. Utilizing the regulatory flexibly allowed under the Moving Forward program, the CHA will continue with its implementation of new self-reliant programs. These are being developed in collaboration with CMS, the City and the County and include family supportive services, youth education initiatives and employment requirement. We recently completed individualized assessments conducted for all participants receiving rental subsidy. These assessments allow the CHA to develop specific programs that assist in removing family barriers to self-reliance, such as childcare, transportation, health concerns, lack of education, etc. Beginning on 4/1/09 CHA will work on finalizing its supportive services delivery model.
- On 4/1/2010 participants (existing and new) will be required to maintain employment
  of 15 hours/week; on 4/1/2011 this will increase to 30 hours/week. A hardship policy
  will be in place, if needed. The CHA will incentivize the work requirement by allowing
  participants to escrow increases in their total tenant payment at the point their earned
  income reaches the established incentive point. This allows the family to begin a
  savings account as they move up the economic scale.
- A family's overall progress will be monitored annually during the recertification process.
- Continue with the building/acquisition plan of replacement units and add Public Housing units to 3 market rate properties acquired to increase unit availability (Seneca Woods, Fairmarket Square and McAlpine Terrace). In addition, CHA filed or participated in the filing of six 9% federal low income housing tax credit applications in January, 2009. The total number of units that would be added if all applications are successful is 553. Given the limitations on the credit program and the current issues in the tax credit markets as a result of the financial downturn, we are estimating the likely number of units to be created at a more conservative 405 units.
- Work with St. Peter's Homes, Inc. to do minor rehab on an existing 64 units and add 27 efficiency units to their facility at McCreesh Place. Rental subsidies will also be provided to produce a total of 91 new Section 8 and Section 9 units of supportive housing. Apply for special grant funding under the Capital Improvement Financing Program for the renovation of 3 senior and disabled facilities (537 units).
- Plan/Begin/Continue renovations of Southside Homes (72 units), Boulevard Homes (300 units), Robinsdale (30 units), Wallace Woods (48 units) and building system upgrades at Edwin Towers (175 units), Meadow Oaks (32 units), and McAlpine (26 units ADA upgrades).

- Apply for a \$20 million 2009 HOPE VI grant for the demolition and reconstruction of Boulevard Homes in an innovative new partnership with Charlotte-Mecklenburg Schools to provide an education-focused campus. These units are not included in the production count as the impact on the portfolio would not be felt until after the awards in fall of 2009.
- Continue evaluating CHA properties for possible disposition.
- Continue making improvements to management of public housing and voucher program.
- Continue acquisition strategy.
- Apply for additional vouchers.
- Continue FSS, Homeownership and Drug Elimination Initiatives.

#### Public Housing (Charlotte Housing Authority) Program/Targets

Project	Strategic Measures	5-Year Target	FY10 Target
Rehab/Modernization	Number of Units	1,592	984
New Housing	Number of Units	1,442	432
Section 8 Voucher Program	Number of Vouchers Use	5,000	4,260
Family Self-Sufficiency Program	Number of Completions	225	55
Homeownership Program	Number of Completions	100	20

#### **Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 5 Action Plan Barriers to Affordable Housing response:

Removing barriers to developing and accessing housing is one of the priority affordable housing objectives identified in the five (5) Year Plan. In FY 2010, the City will:

- Identify/pursue new sources of funding to develop new housing
- Develop a community outreach strategy to address opposition to affordable housing
- · Continue to provide mortgage financing and homeownership counseling
- Continue the rental security deposit program to assist low income residents with the front-end cost of moving into rental housing
- Provide tenant-based rental assistance to the Workforce Initiative Supportive Housing Program (W.I.S.H.)
- Affirmatively further Fair Housing

#### **HOME and the American Dream Down payment Initiative (ADDI)**

- 1. Describe other forms of investment not described in § 92.205(b).
- 2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
- 3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
  - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
  - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e) (2) or a federally designated Empowerment Zone or Enterprise Community.
  - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Program Year 5 Action Plan HOME/ADDI response:

#### HOME/ADDI

In FY 2010 the City will use HOME funds along with local monies to provide homeownership subsidies through the HouseCharlotte and ADDI Programs. HOME funds will also be used for housing rehabilitation and acquisitions and to fund development through the HOME Consortium.

The HouseCharlotte and ADDI Programs were developed to increase homeownership and stabilize neighborhoods. In addition the programs were designed to create a mix of income in the eligible neighborhoods. The programs are available in selected challenged, transitioning and stable neighborhoods as designated through the City's Quality of Life Study. The down payment assistance of up to \$10,000 is available to families earning up to 110% of the area median income. The amount of the subsidy is based on the family's income. All program participants must complete homebuyer education to be eligible.

The subsidy is provided in the form of a 5-year forgivable loan, the loan is forgiven at a rate of 20% for years 6 - 10. As per HUD regulations at § 92.254 of the HOME rule, the City uses a recapture provision to ensure affordability.

The City's down payment assistance programs are marketed to lenders, realtors and homeownership counseling agencies throughout the City of Charlotte.

#### **Rental Subsidy**

In 2008 the City began participating in a collaborative with local non-profits, faith-based organizations and private sector organizations to pool funds for the Workforce Initiative Supportive Housing Program (W.I.S.H.). Rental Subsidy (TBRA) payments are made for eligible households.

In FY 2009 Mecklenburg County submitted a proposal to assist 50 families through a HOME-funded tenant-based rental assistance program (TBRA). Once the final approval is received, the program will be implemented in FY 2010. Mecklenburg County's proposal is through the Charlotte-Mecklenburg Regional Housing Consortium which includes Mecklenburg County and the towns of Cornelius, Huntersville, Pineville, Matthews and Mint Hill.

FY - 2010 HOME Funding Allocation

Program Activity	Funding	Need (s)
Planning and Administration	231,823	<ul> <li>Decent and Affordable Housing</li> <li>Expand the Supply of Affordable Housing</li> </ul>
HOME Consortium	289,520	<ul> <li>Decent &amp; Affordable Housing</li> <li>Expand the Supply of Affordable Housing</li> </ul>
Homeownership Subsidies	1,336,100	<ul> <li>Decent &amp; Affordable Housing</li> <li>Expand the Supply of Affordable Housing</li> </ul>
Rental Subsidies (TBRA)	200,000	<ul> <li>Decent &amp; Affordable Housing</li> <li>Expand the Supply of Affordable Housing</li> </ul>
Revitalization	1,994,098	<ul><li>Decent &amp; Affordable Housing</li><li>Expand the Supply of Affordable Housing</li></ul>
Total	4,051,541	

## HOMELESS

## **Specific Homeless Prevention Elements**

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

- 1. Sources of Funds—identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
- 2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
- 3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
- 4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
- 5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

Program Year 5 Action Plan Special Needs response:

## **Homelessness**

The FY 2010 funding for the Emergency Shelter Grant (ESG) Program is \$206,926. These funds will provide homeless persons with basic shelter and essential supportive services. It can assist with the operational costs of the shelter facility and for the administration of the grant. ESG funds also provide short-term homeless prevention assistance to persons at imminent risk of losing their own housing due to eviction, foreclosure, or utility shutoffs.

A variety of housing resources exist for homeless individuals and families in Charlotte Mecklenburg. These include emergency shelter, transitional housing and permanent housing. The total numbers of facilities and the people that can be accommodated by them are as follows:

- Five year-around emergency shelters that can accommodate up to 375 people, including 234 individuals and 44 families (only 28 with a male teen or older).
- Two seasonal emergency shelter programs including the Emergency Winter Shelter, which can accommodate 200 men, and the Room in the Inn Program, which provides shelter in over 90 places of faith during the winter months. The Room in the Inn Program serves between 75 and 120 people each night.
- Seventeen transitional housing programs, which can accommodate 1,026 individuals, including 711 individuals and 315 family members in a total of 105 families.

• Seven permanent housing programs, which can accommodate 326 individuals and 144 family members in 33 families. Thirty-six percent (36%) of these units are provided through Shelter Plus Care and Section 8 Housing Vouchers.

The emergency shelters are all experiencing capacity problems (potential obstacles) and, on many nights, are forced to turn people away. Waiting lists exist at many of the other facilities, and in a few cases, space exists, but there is not enough funding to cover the expenses of making them available.

## **Chronic Homelessness**

In 2007, The City of Charlotte adopted More Than Shelter!-Charlotte-Mecklenburg's Ten Year Implementation Plan to End and Prevent Homelessness, One Person/One Family at a Time. The plan includes an implementation strategy with three main goals:

- Get homeless families & Individuals into safe, appropriate housing as soon as possible.
- Link the chronic homeless to housing, treatment, and services through intensive outreach and engagement.
- Promote housing stability of people most at-risk of becoming homeless.

To support the City of Charlotte's Ten Year Plan an annual \$30,000 grant was awarded to A Way Home to support operating costs to manage the implementation of the plan and to develop annual targets. The Ten Year Plan targets will be included as part of the FY 2011 – FY 2015 Consolidated Plan.

## **Homelessness Prevention**

In FY 2010 the City will expend \$206,926 in Emergency Shelter Grant (ESG), for homeless prevention activities. The funds are issued annually through a competitive Request for Proposals process. The beneficiaries of the ESG program are homeless men, women and children and intact families for the shelter programs and person threatened with homelessness for the prevention programs.

The table below shows the FY 2010 targets for the ESG program.

Project	Strategic Measures	5-Year Target	FY10 Target
Emergency Shelter Grant Program (ESG)	Number of Persons	4,500	5,000
Emergency Rental Assistance	Number of Persons	3,500	1,000
Emergency Utility Assistance	Number of Persons	4,000	1,000

In addition to the ESG funds, the City of Charlotte provides \$380,000 in local funds to Crisis Assistance Ministry to administer emergency rental and utility assistance programs.

The City of Charlotte was awarded \$1,930,217 under the Homeless Prevention and Rapid Re-Housing Program (HPRP). These funds were allocated to the City of Charlotte as part of the American Recovery and Reinvestment Act of 2009 (ARRA). In FY 2010 the City of Charlotte will utilize these funds to support activities such as short or medium term rental assistance, mediation, housing relocation and stabilization services, case management, and moving cost

assistance. City staff is working with over twenty-one (21) Continuum of Care agencies to develop the City's HPRP Program.

## **Continuum of Care Discharge Policy**

The Continuum of Care Discharge Policy is the process used to provide the member's continuing care needs upon discharge. The process also encompasses coordination of care between a discharging provider and the receiving provider.

The member is informed in a timely manner of discharge planning, including referrals or transfers to another level of care or provider. Upon discharge members are provided notice and informed of their appeal rights.

## Emergency Shelter Grants (ESG)

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

While a response is required for states only and not applicable to the City of Charlotte, it should be noted that the City uses a Request for Proposals (RFP) process to allocate its Emergency Shelter Grant (ESG) funds. The RFP is advertised in the local newspaper and notification is sent out to agency service providers.

## COMMUNITY DEVELOPMENT

## **Community Development**

\*Please also refer to the Community Development Table in the Needs.xls workbook.

- Identify the jurisdiction's priority non-housing community development needs eligible for assistance by the CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
- 2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.
  - \*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 5 Action Plan Community Development response:

In FY 2010 the City will focus on neighborhoods as the key building blocks of the community. The City will continue the Neighborhood Action Plan process for the following neighborhoods: Druid Hills, Lakewood, Lincoln Heights, Reid Park, Thomasboro/Hoskins, Washington Heights, and Wingate.

The City has developed the following Key Objectives for Community Development for FY 2010:

- Invest in infrastructure and other capital improvement
- Help build the capacity of neighborhoods and their organizations
- Target City services
- Reduce crime and fear of crime
- Increase access to youth activities

## **Community Development/Revitalization**

Under the broad goal of providing Community Development/Neighborhood Revitalization, the City of Charlotte will target its resources in the following areas: After-School Enrichment, Infrastructure Improvements, and Neighborhood Capacity Building.

The following actions will be taken to achieve the City FY 2010 Community Development Goals:

- Continue implementation of infrastructure program funded through bond package
- Implement Neighborhood Action Plan process.
- Aggressively market Neighborhood Matching Grants Program.
- · Continue expanding Community University Program through greater use of technology
- Host the annual Neighborhood Symposium.
- Continue code enforcement in targeted neighborhoods.
- Continue to focus on crime prevention, repeat offenders and targeting chronic criminal hotspots in distressed neighborhoods.
- Continue engaging neighborhoods in problem solving.
- Continue the After-School Enrichment Program.

Community Development-Neighborhood Revitalization Program Targets

Project	Strategic Measures	5-Year Target	FY10 Target
Neighborhood Action Plan	Number of Neighborhood	9	7
Implementation	Plans Fully Implemented	,	•
New Neighborhood Action	Number of new	9	7
Plans	plans developed		, , , , , , , , , , , , , , , , , , ,
Neighborhood Capacity	Number of People Trained	5,000 -	5,000 -
Building	% Capacity Bldg. Success	80%	80%
Neighborhood Matching	Number of neighborhoods	125	25
Grants	awarded grants	12.5	
After School Enrichment	Number of Children	5,000	1,000
	Served	3,000	1,000

## Neighborhood & Business Services Action Plan

Neighborhood & Business Services of the City of Charlotte works to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities for residents, including for low- and moderate-income persons.

Expanded economic opportunities include job creation and retention, providing employment services, and activities under programs covered by this plan. Beneficiaries are low-income

persons living in affected areas and small businesses serving and/or employing these residents.

Economic Development merged operations with Neighborhood Development to become one organization, Neighborhood & Business Services, with the goal of greater collaboration in achieving the goals of both focus areas. In carrying out plans and strategies outlined in the Economic Development Focus Area Plan and the Economic Development Strategic Operating Plan, the new Key Business will continue to provide leadership and structure to the City's overall economic development objectives. A high priority of the consolidation is to coordinate investment in the Neighborhood Development Action Plan Neighborhoods, with investment and activities in the Economic Development priority corridors. Another high priority is the coordination of federal stimulus bill funding, particularly the WIA and CDBG funds.

## **ECONOMIC DEVELOPMENT STRATEGIC INITIATIVES**

## **Promote Economic Opportunity**

- Promote a healthy business climate by implementing a strong business expansion and retention effort.
- Ensure small businesses have the opportunity to participate in informal City procurement and contracts and projects with significant public investment.
- Implement the City's Strategic Economic Development Framework.
- Encourage transit and non-transit Business Corridor development.

## **Develop Collaborative Solutions**

- Work with internal and external partners to grow Charlotte's hospitality industry.
- Work with the City's Economic Development partners to market opportunities for redevelopment and business locations in Charlotte's targeted urban areas.
- Develop initiatives in collaboration with the Charlotte Chamber and CPCC to respond to small business needs.

## **Enhance Customer Service**

 Market Economic Development and its programs effectively to internal and external customers.

## **Optimize the Business Process**

Develop metrics for success for priority business corridors.

## **Expand the Tax Base & Revenues**

• Promote infill redevelopment in the Center City, distressed business districts, neighborhoods, and transit stations.

Neighborhood & Business Services will achieve these initiatives through the following programs:

## **Business Corridor Revitalization**

Staff will focus on attracting private investment and solving barriers to growth in five priority corridors and associated neighborhoods:

Wilkinson/Freedom/Morehead
 Continue and blic/private and the continue and the cont

Continue public/private partnerships with developers for projects, including: Bryant Park, Wesley Village and Radiator Specialty. The \$40M Law School is completed and the connector road construction is underway being financed with Synthetic TIF and capital funds.

## Eastland Mall Area

The City has optioned two parcels of the mall site and is working on attracting a private sector partner. Began Phase II of Independence Land Use Study. Eastside neighborhood groups are heavily involved in this project.

## Rozzelles Ferry Road

CMDC developing Greenway Business Park and is under construction with approved Federal grants of \$429,000 to expand the project. The project will create at least 125 jobs. The project has involved Beatties Ford/Rozzelles Ferry neighborhood leadership.

## North Tryon

The RFP for redevelopment of catalyst sites on North Tryon has been postponed 6 months due to market conditions. Funding is needed for streetscape improvements on North Tryon from Brookshire to 36<sup>th</sup> Street. Redevelopment of the Tryon Hills/Lockwood neighborhoods is attracting private sector investment, and would be enhanced by corridor plans to improve infrastructure and attract commercial investment.

## **Business Corridor Investment/New Jobs**

New investment of \$16.2M was made in priority corridors from July, 2008 to November, 2008. Investment success will be determined by building permit growth for priority corridors with a target of increasing the total by 5% over the previous year. Private investment leveraged through the Business Corridor and Transit Corridor programs in conjunction with public/private partnerships realized \$695 million for projects, including Double Oaks (Statesville Avenue), Radiator Specialty (Wilkinson Boulevard), and Scaleybark (South Corridor). New investment will improve quality of life indicators as measured by the Quality of Life Study in terms of social well being, physical characteristics, crime, and economic vitality for adjoining neighborhoods.

We will be working with a consultant in FY10 to develop an urban market study to determine the true market potential in the targeted geography, with a focus on priority business corridors. Results will be shared with potential investors, neighborhoods and business corridor organizations to use for marketing and recruitment purposes.

Financial programs will be marketed to support corridor businesses, including:

- Façade Grant
- Security Grant
- Business District Organization Program
- Brownfield Assessment Grant
- Business Equity Loan
- Existing Worker Training Grant

## **Business Expansion and Retention**

Staff will continue its business retention efforts through BusinessFirst Charlotte, a partnership with the Charlotte Chamber, in which personal visits are made to businesses to determine their overall health, whether they are experiencing barriers to growth and how we can help overcome those barriers.

In 2008, Charlotte gained a record number, 1,337 firms, resulting in 12,165 new jobs. According to the Charlotte-Mecklenburg New & Expanded Business Year-End Report, the economy has weakened in 2009, but Charlotte is positioned to continue creating and

retaining jobs. Corridor business retention and expansion will improve household income and decrease neighborhood economic needs.

Year	Firms	Employment	Square Feet (millions)	Investment (millions)
2008	1,337	12,165	27.6	\$2,324.9
2007	1,326	14,648	25.1	\$2,274.8
2006	809	12,087	18.2	\$4,085.5
2005	964	13,418	13.6	\$1,338.2
2004	998	11,761	19.8	\$1,114.1

## **Mayor's Youth Employment Program**

The Mayor's Youth Employment Program (MYEP) continues to find ways to place at-risk youth into career-focused employment opportunities. While placement fell short of the FY08 target due to the overall economic downturn, MYEP has expanded opportunities by partnering with Goodwill Industries to create a Youth Job Connection realizing a 199% increase in job placement from FY07 to FY08. City Council approved \$200,000 in FY 09 after a successful pilot program. Targeted Neighborhood Action areas will be the focus for recruitment. Youth training in job readiness and job placement services will create job opportunities and decrease crime, improving the economic and social context within neighborhoods.

## **Small Business Opportunities Program**

The Small Business Opportunities Program will implement new initiatives to promote the use of Small Business Enterprises (SBEs) in City procurement. The SBO office is planning to host semi-annual networking sessions with City purchasing administrators and SBO Liaisons from all Key Business Units. Additionally, the SBO office will host an annual City Prime Contractor's Trade Show to give SBEs and Primes the opportunity to become familiar with each other and build profitable working relationships.

## **Workforce Development**

Neighborhood & Business Services acts as the fiscal agent for federal workforce development funds. The Charlotte-Mecklenburg Workforce Development Board (WDB) functions as the program operator. The WDB plays a major role in developing a workforce system that meets the needs of citizens and businesses. Through our partnership with the WDB and partnering agencies we coordinate efforts to develop and maintain a skilled workforce. Workforce Development programs will assist neighborhood residents with adult and youth training programs and placement assistance through Job-Link services and the local community college.

## **Redevelopment Resources**

The following resources are being utilized to fund Economic Development programs and services:

- Business Corridor Revitalization Fund
- Synthetic TIF financing
- Eastland Mall Infrastructure Capital Funds
- Smart Growth Funds
- Federal grants (EDI & SBA)
- Charlotte Mecklenburg Development Corporation (CMDC)
- Business District Organization Program
- Municipal Service Districts
- Development and Revitalization Fund

## Economic Development Strategic Measures

Project	Strategic Measures	5-Year Target	FY10 Target
Business Equity Loans	Number of Loans	20	4
Brownfield Grants	Number of Projects	20	4
Façade Improvement Grants, Security Grants	Number of Grants	100	20
Business District Organization Support (BDOP Grants)	Number of Grants	10	2
Small Business Support	# of Businesses Visited (*Business First and Business First Corridors)	750	150 (*120)
Mayors Youth Employment Program	Number of Youth Placed in Jobs	500	100

## **Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 5 Action Plan Antipoverty Strategy response:

Charlotte's housing and community development problems will continue to be a challenge so long as people do not have the skills and resources they need to participate in the mainstream economy. The City of Charlotte and Mecklenburg County have been pursuing various strategies and initiatives to improve economic opportunity for low wealth residents. Most of these efforts are integrated into the goals, programs and policies of the City of Charlotte Neighborhood & Business services, the Mecklenburg County Department of Social Services and the Charlotte Housing Authority. Some of the more prominent strategies aimed at reducing poverty in Charlotte-Mecklenburg include:

- **City-Within-A-City (CWAC) initiative** to address the city's inner city problems such as substandard housing, unemployment, a high crime rate and overall business corridor and neighborhood decline in 73 inner-city neighborhoods.
- **Enterprise Community** to principally address business redevelopment and workforce development needs in 32 of Charlotte's most depressed neighborhoods.
- **Work First Program** to help lift households receiving public assistance out of their poverty circumstances and into full-time employment.

- Charlotte Housing Authority's Family Self-Sufficiency Program to provide remedial education, counseling, job training referral and placement to public housing residents.
- Local Job-Link system to provide access to training and jobs.
- Mayor's Mentoring Alliance to provide one-on-one support to disadvantaged adults and children.
- Mayor's Youth Employment Program that provides summer employment opportunities for disadvantaged youth that exposes them to the world of work.
- The Homeless Services Network will continue to coordinate and expand housing and support services to homeless individuals and families.

The City and County will continue to invest in these and other anti-poverty initiatives over the next five years. Countywide, the level of poverty has declined in the last six years due, in part, to the concentrated effort of the community. This downward trend is a positive sign that the City and County hopes will continue.

## NON-HOMELESS SPECIAL NEEDS HOUSING

## Non-homeless Special Needs (91.220 (c) and (e))

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 5 Action Plan Specific Objectives response:

More than 70 non-profit organizations, government agencies, faith-based organizations and other groups are a part of the community's network of resources and support for homeless individuals and families. The Homeless Services Network is the official group of collaborative partners who focus on the Charlotte-Mecklenburg Continuum of Care. The continuum of services includes prevention, outreach, supportive services, emergency shelter, transitional housing and permanent housing. A wide array of services is provided as part of this overall continuum. The chart below provides an inventory of the non-housing services that are available in Charlotte-Mecklenburg.

Service	Service Provider (s)
Prevention Services for people who are at imminent risk of becoming homeless	
Emergency Rental and Utility     Assistance	Crisis Assistance Ministry

Information and Referral	Dept. of Social Services Vestibule Help
	Desk     Mecklenburg (MECK.) County Homeless     Support Services
Intensive case management	A Child's Place
	Community Link Intake Line     Department of Social Socials
Discharge Planning from	Department of Social Services     Area Mental Health ACT Team
Institutions	Center for Community Transitions
	House of Grace (for people with
	HIV/AIDS)  • Mecklenburg County Jail Liaison
Outreach Services for homeless	MECK., County Homeless Support Services
people, primarily chronic homeless	Mecklenburg County ACCESS program for
who are living on the streets, in	dually diagnosed individuals  Regional HIV/AIDS Consortium
camps, in weekly motels, etc.	Urban Ministry Center
	Veterans Services
Support Services to increase the	
ability of people to manage their	
daily lives and to ultimately	
<ul><li>become self-sufficient.</li><li>Case Management to help people</li></ul>	A Child's Place
deal with a variety of specific	ACCESS Program
issues including disabilities such	Area Mental Health Mental Health Services
as mental health or substance abuse addiction, release from	Area Mental Health Substance Abuse     Program
prison, domestic violence, lack of	Charlotte Emergency Housing
training and skills, etc.	Charlotte Rescue Mission
	Community Link     Crisis Assistance Ministry
	Center for Community Transitions
	Hope Haven
	House of Grace     Salvation Army Center of Hope
	Shelter for Battered Women
	Uptown Shelter
	Veterans Services
Domestic Violence Assistance to	Shelter for Battered Women
help women and their children	Women's Commission
find a safe haven and obtain support to deal with domestic	
violence in their lives.	M 11 1 0 1 0 1 0 1 1 1 1 1 1 1 1 1 1 1 1
<ul> <li>Veterans Assistance to help veterans obtain benefits, deal</li> </ul>	Mecklenburg County Office of Veterans     Services
with disabilities, find housing and other support	North Carolina Veterans Services
Substance Abuse Assistance to	Cascade
help individuals and their families deal with issues of addiction.	Charlotte Rescue Mission     Chemical Dependency Center
dear with issues of dudiction.	Fighting Back
	Freedom House
	Hope Haven (After Care)     Mel and Contar
	McLeod Center     Mecklenburg County Jail Substance Abuse
	Program
	Mecklenburg County Shelter Substance     Mecklenburg County Shelter Substance
	Abuse Program (Uptown Shelter and

	Salvation Army Center of Hope)  • Mecklenburg County Substance Abuse Center  • Salvation Army Adult Rehabilitation Center
Mental Health Assistance to help individuals and their families deal with mental illness.	<ul> <li>Samuel Billingsley County Detox Center</li> <li>ACCESS</li> <li>Behavioral Health Center CMC Randolph</li> <li>Behavioral Health Services at Presbyterian Hospital</li> <li>Mecklenburg County Mental Health Association</li> </ul>
Healthcare Assistance to provide options to using the emergency room for health services and to provide access to affordable or free medical and dental care.	<ul> <li>Carolinas Healthcare System</li> <li>Community Health Clinics</li> <li>Community Health Services</li> <li>County Health Department</li> <li>Dental Clinic at the Uptown Shelter</li> <li>Nursing Center at Salvation Army Center of Hope</li> <li>Samaritan House (respite care)</li> </ul>
<ul> <li>Financial Assistance/Counseling to assist people in obtaining benefits, managing debt, saving money for initial housing costs and/or maintaining a budget to retain housing.</li> </ul>	<ul> <li>A Child's Place</li> <li>Consumer Credit Counseling Services</li> <li>Crisis Assistance Ministry</li> <li>Department of Social Services</li> <li>FEMA</li> <li>Social Security Administration</li> <li>Community Link</li> </ul>
Employment/Training/Life Skills     Training (not including     shelter/transitional housing life     skills training) to provide the     necessary skills to enter and/or     advance in the workforce.	<ul> <li>Central Piedmont Community College</li> <li>Charlotte Area Fund</li> <li>Charlotte-Mecklenburg JobLink Centers</li> <li>Center for Community Transitions</li> <li>Goodwill Industries</li> <li>Hope Haven</li> <li>Urban League</li> <li>Women's Commission</li> </ul>
<ul> <li>Meals/Food Pantries (meals not included in shelter or transitional housing program) to deal with issues of hunger and nutrition.</li> <li>Laundry, Mail and Other Personal</li> </ul>	<ul> <li>Loaves and Fishes</li> <li>Outreach Ministries</li> <li>Second Harvest Food Bank</li> <li>Urban Ministry Center</li> <li>Urban Ministry Center</li> </ul>
Services to allow "street" homeless to function with daily living activities.	
Other Support such as childcare, transportation vouchers, clothing, etc.	<ul> <li>A Child's Place</li> <li>Catholic Social Services</li> <li>Charlotte Transit</li> <li>Childcare Resources</li> <li>Community Link</li> <li>Department of Social Services</li> <li>Mecklenburg County Parks and Recreation Dept</li> <li>Special Transportation Services</li> <li>Urban Ministry</li> </ul>
Legal assistance:     Protection from domestic violence     Landlord-tenant, home ownership and other housing issues     Access to health care     Eligibility for public benefits	Legal Aid of North Carolina     Legal Services of Southern Piedmont

- Social Security and SSI
- Work First Family Assistance
- o Childcare assistance
- Food Stamps and
- o Unemployment Insurance
- Consumer protection
- Expunge criminal records
- Tax disputes
- Immigration law and
- Wills and advance directives

## Housing Opportunities for People with AIDS/HIV

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

- 1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
- 2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
- 3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
- 4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
- 5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
- 6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
- 7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
- 8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the

administration of services to people with HIV/AIDS.

9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 5 Action Plan HOPWA response:

The City of Charlotte selected the Regional HIV/AIDS Consortium (the Consortium) as project sponsor through a formal selection process. The Consortium mission is to foster and ensure a regional approach to prevent the spread of HIV and AIDS and meet with compassion and dignity the needs of those affected by the disease. The Consortium serves the Charlotte Metropolitan Statistical Area (MSA), which includes Anson, Cabarrus, Gaston, Mecklenburg, Union, and York Counties. The City's HOPWA program is designed to perform the following eligible HOPWA activities: supportive services, tenant based rental assistance, resource identification, short-term rent, mortgage and utility payments for individuals who have been diagnosed with the HIV/AIDS virus.

HOPWA Client Service Breakdown

Activity	Clients To Be Served FY 2009	Client to Be served FY 2010
Short-Term Housing Assistance	170	170
Short-Term Housing Assistance & Housing Information Services	95	95
Housing Information Services	60	60
Supportive Services Residential Substance Abuse After-Care Treatment	20	20
Supportive Services	20	20
Inpatient Substance Abuse Treatment & Supportive Services	18	18
Tenant Based Vouchers	20	30
Project Based Rental Assistance	9	9
Operating Expenses	38	38

## **Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 5 Specific HOPWA Objectives response:

See chart above for HOPWA Client Service Breakdown.

## Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.

## **Federal Leverage of Funding**

The City uses local funding and other federal grants in addition to the CDBG, HOME, ESG and HOPWA entitlement federal grants to accomplish the Consolidated Action Plan objectives. The project sheets detail the activities that will be accomplished by using federal funding in the amount of \$106,957,513. The total CDBG, HOME, ESG and HOPWA entitlement grant funds to be received by the City are \$8,544,260. Thus, for every \$1 of entitlement funds expended, there will be an additional \$12.52 of other federal funds leveraged to complete the activity.

The chart attached as Appendix 1 shows the amount of federal funds the City has to accomplish its FY 2010 Annual Action Plan activities.

## **FY 2010 ACTION PLAN ELEMENTS**

## A. Administration and Planning

Overall administration costs for the City and the Charlotte-Mecklenburg Housing Partnership amount to 20% of CDBG, 4% of HOME and 0% of ESG and HOPWA funding. This is at or below the respective administrative program caps.

## B. Low/Mod Benefit

All of the CDBG, HOME, ESG and HOPWA funds (excluding administration and planning) will be used to directly benefit individuals and families with household incomes below 80% of the area median income. The City expects the majority of funds to serve households earning 60% or less of the area median income.

## C. Analysis of Impediments to Fair Housing Choice Findings, Recommendations and Staff Response

The Analysis of Impediments to Fair Housing Choice addresses barriers in a community that prevent people from accessing housing and recommends actions for improving housing, making it more affordable and making it fair. The document has the following findings and recommendations with regard to the City of Charlotte:

## Impediment #1: Lack of Access to Homeownership

- 1. Promote homeownership education and opportunities for prospective homeowners at the lowest income levels. Through diligent marketing efforts to all socioeconomic groups, the City of Charlotte can provide information on available down-payment assistance and other homeownership programs, as well as access to loans.
- 2. Recommend municipal programs that target minorities (particularly African American residents). Such programs should include educating the population in the importance of homeownership and how to access local lending resources.

## Impediment #2: Understanding of Rights under Fair Housing Law

- 1. Continue to implement strategies that concentrate on increasing local activities to identify and reduce barriers to fair and affordable housing choices in all areas of Charlotte.
- 2. Develop print and media campaign to provide education and outreach to a variety of groups on the Fair Housing law. The campaign should be carried out in a variety of languages.
- 3. Survey (through bi-lingual outreach and education) the Latino community to determine factors that drive current housing patterns.
- 4. Conduct lending and sales baseline audits to determine what role unlawful discrimination plays in the lowering of housing values of African Americans.
- 5. Conduct a study of the real estate appraisal industry in Charlotte-Mecklenburg communities to determine what role unlawful discrimination plays in the lower housing values of African American's.

- 6. Continue to support financial literacy, first time homebuyer programs and antipredatory lending campaigns in the community.
- 7. Since the events of September 11, 2001, many persons in the Muslim and Middle Eastern communities may fear seeking assistance from government agencies. It is important to continue education and outreach activities to inform the Muslim and Middle Eastern community of their fair housing rights under the law.

## Staff Response

- Staff of both the Community Relations Committee (CRC) and Neighborhood & Business Services has reviewed the document and concur with the findings and recommendations.
- In order to implement the recommendations, Community Relations will develop a print and media campaign to do the following:
  - a. CRC will continue to address discrimination against Hispanic/Latino homebuyers and renters by providing education and outreach to inform Hispanic/Latino resident of their fair housing rights and what they can do if those rights are violated. Staff will investigate and resolve any complaints filed with our office.
  - b. Continue to collaborate and partner with organizations like Community Link, Latin American Coalition, Latin American Council of Charlotte, and the National Conference for Community and Justice, in support of financial literacy, first time homebuyer programs and anti-predatory lending campaigns in the community.
  - c. Develop print and electronic media to provide education and outreach to a variety of groups on the Fair Housing law.
- Neighborhood & Business Services will increase its marketing efforts in the
  HouseCharlotte down payment assistance program, with particular attention paid to
  minority neighborhoods. We will also collaborate with our financial partners,
  Community Link, Consumer Credit Counseling Services, Charlotte-Mecklenburg
  Housing Partnership, and SocialService.com to disseminate information about
  available homeownership education programs and access to loan products tailored for
  lower income households.

## FY 2010 Appendices Listing

- 1. Proposed Uses of Federal Funds in FY 2010
- 2. FY 2010 Proposed Monitoring Schedule
- 3. Public Forum Advertisement
- 4. Public Forum Invitation & Project Proposal Application Form
- 5. Draft Document Review & Public Hearing Notice
- 6. Citizens Participation
- 7. Public Forum Comments
- 8. FY 2010 Annual Action Plan Project Listing

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**Appendix 1**Proposed Uses of Federal in FY 2010

Project Type	Funding \$	Percent of Funding
CDBG		
Project Subsidies	\$315,916	43%
CBDO Set Aside	\$1,470,000	16%
Revitalization	\$2,096,176	23%
Homeownership Subsidies	\$510,000	5%
Economic Development Revolving Loan Fund	\$2,750,000	30%
After School Enrichment Program	\$754,600	8%
Neighborhood & Business Services- general	\$368,067	4%
Housing Administration & Planning	\$1,029,575	11%
CDBG Total	\$9,294,334	100%
HOME		
Revitalization	\$1,994,098	49%
Homeownership Subsidies	\$1,310,681	32%
ADDI Program	\$25,419	1%
Rehabilitation/New Construction	\$289,520	7%
Relocation/TBRA	\$200,000	5%
Neighborhood & Business Services- general	\$231,823	6%
HOME Total	\$4,051,541	100%
Emergency Shelter Grant (ESG)	\$206,926	
Housing Opportunities for Persons with AIDS		
(HOWPA)	\$714,063	
Neighborhood Stabilization Program	\$8,056,777	
Homeless Prevention & Rapid Re-Housing	\$1,930,217	
Other Federal		
Affordable Housing		
Lead Based Paint Program	\$3,999,903	5%
Public Housing		
Public Housing Capital Fund	\$14,939,515	18%
Hope VI Projects	\$2,912,207	3%
Public Housing Section 8	\$42,592,641	51%
ROSS Programs	\$602,363	1%
Public Housing Operating Funds	\$11,006,553	13%
Rental Income and Other Sources	\$6,420,473	8%
Housing Administration & Planning	\$230,000	1%
Other Federal Funding Total	\$82,703,655	100%
25 25.5 4	402,700,000	20070

Appendix 2
FY 2010 Proposed Monitoring Schedule

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		Non					Partners	Financial							Reporting (		Lead Based Paint	Environmental Review	
A Way Home	W.I.S.H. Program	Northwest Corridor CDC	Lakewood CDC	Friendship CDC	Belmont CDC	Authority	Charlotte Housing	Consortium	Reg. HIV/AIDS	CMEP	Community Link	Consumer Credit Counseling	CAM		Consolidated Plan	Project Monitoring	Lead Based Paint	Project Files	Charlotte Mecklenburg Housing Partnership (CMHP)
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-						<b>Attend Financial Partner Meetings</b>	(January – February)	Financial Partner Process							FY2010 Consolids				
															onsolidated Plan (January – June)				CMHP Review (March – June)
															June)			File Review (May - June)	(arch – June)

## Public Forum Advertisement

## CITY OF CHARLOTTE FY 2010 - Annual Action Plan Public Forum Invitation

The City of Charlotte would like your participation in the preparation of the **FY- 2010 Annual Action Plan.** This annual document is required by the U.S. Department of Housing and Urban Development (HUD) in order for the City to receive federal assistance to address housing, economic development, and community development issues. Join us and find out how funds are being spent in your community and offer suggestions for new programs or projects.

The Annual Action Plan is the City of Charlotte's application for federal funds under HUD's formula grant programs: Community Development Block Grant (CDBG), Home Investment Partnership Act (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). The process of developing the Plan gives the Charlotte Community a structure for identifying gaps and opportunities for collaboration within the City's current service delivery system. The City of Charlotte encourages citizens to become involved in the development of the Annual Action Plan. Your participation is needed to discuss how we can best serve our community.

The City will hold (4) Public Forums on the Annual Action Plan to obtain input on housing and community development needs in the Charlotte area on:

January 13, 2009 - 6:30 p.m.

West Boulevard Library 2157 West Boulevard January 14, 2009 – 6:30 p.m. Beatties Ford Road Library 2412 Beatties Ford Road

January 20, 2009 - 6:30 p.m.

City of Charlotte/Neighborhood Development
Old City Hall, Conference Room 4
600 East Trade Street
Spanish Interpreter available

January 27, 2009 – 10:00 a.m.
City of Charlotte/Neighborhood Development
Old City Hall, Conference Room 4
600 East Trade Street

If you have a proposed project/program or questions, contact Rebecca Pfeiffer at Neighborhood Development Key Business, 600 East Trade Street, Charlotte, North Carolina, 28202, telephone – (704) 336-2266 or rpfeiffer@ci.charlotte.nc.us.

## The Charlotte Observer

CITY OF CHARLOTTE
PF 2016 - Amount Action Plan

The City of Chardes feeles your performance in the preparation of the EY 2019 Annual haddon Plan This terminal document is required by the U.S. Department of Housing and Urbar Development (HUD) in rectic for the city to receive federal establishment of attribute holding recognition of the city to receive federal community development, include. The city receives about \$4 million annually, in federal facility single HUD's great programs such as Constituting Development Block Grayt (CDDG).

Join us at one of the following four public forums to find out how funds can be spent in your community and offer suggestions for new processing of braining.

January 13, 2000 - 6:30 p.m. West Bouleverd Library 2157 West Bouleverd

100e 6:30 p.m. James Ne Neighborhood City of Develo Conference Off Ci Room Street 600 F

Seatiles Ford Road Library 2412 Beetline Ford Road Library 27, 2005 - 10:85 a.m. Cky of Charlotta Neighborhood Jevelopment Did City Hell, Contension Room 4

It you have a proposed project/program or questions, contact Rebects Platfier at Neighborhood Development Key Business, 800 East Trade Steet, Charlotte, Notth Carolina, 20202. (704)-336-2286 or platfier@circharlotte.nc.us.

La Noticia

## CIUDAD DE CHARLOTTE Plan de Acción Anual para el Año Fiscal 2010 Invitación pública

La Ciudad de Charlotte lo invita a participar en la preparación del Plan de Acción Anual - Año Fiscal 2010 (FY 2010). Este documento anual es un requisito del Departamento de Vivienda y Desarrollo Urbano de Estados Unidos (HUD), para que la ciudad reciba asistencia federal para atender necesidades en las áreas de vivienda, desarrollo económico y desarrollo de la comunidad. La ciudad recibe alrededor de \$8 millones anualmente en fondos federales bajo programas de subsidio de HUD, tales como "Community Development Block Grant (CDBG)".

Venga, participe en uno de los siguientes cuatro foros públicos para que aprenda cómo estos fondos pueden ser invertidos en su comunidad y para que ofrezca sugerencias para nuevos programas o proyectos.

13 de enero, 2009 – 6:30 p.m. Biblioteca West Boulevard 2157 West Boulevard

20 de enero, 2009 – 6:30 p.m. City of Charlotte/ Neighborhood Development Old City Hall, Salon de conferencia #4 600 East Trade Street Traductor disponible 14 de enero, 2009 – 6: 30 p.m. Biblioteca Beatties Ford Road 2412 Beatties Ford Road

27 de enero, 2009 – 10:00 a.m. City of Charlotte/ Neighborhood Development Old City Hall, Salón de conferencia #4 600 East Trade Street

# Project/Program Proposa Application Form

Note: Submit one application form per

## Appendix 4

Public Forum Invitation & Project Proposal Application Form

Phone#

Address:

Sponsoring Agency: Proposal Project Title : project/program

Contact Person:

E-Mail Address:

Funding Request (amount):

program description and needs. Attach a brief one page summary which provides additional information regarding your project/ Project/Program Summary

Identify the need that will be addressed; how the project will address it; what geographic area will the projects serves; if there is another agency providing service; and if the project will be affiliated

CHYBIOLLE NC 58505 EOD EV21 LUVDE 21MEEL CILL OL CHYUDD DEAEFOLMENT KEA BUSINESS



thoughts and Ideas

Join us to share your ublic Forums improve Charlotte's neighborhoods Application for federal funds to

Annual Action Plan

FY2010



"Improving Charlotte's neighborhoods and the lives of the people who live in them

# Public Forum

annually in federal funds. velopment, and community development issues. The city receives about \$8million tance to address housing, economic dement of Housing and Urban Development document is required by the U.S. Departparticipation in the preparation of the (HUD) in order to receive federal assis-F72010 Annual Action Plan. This annual The City of Charlotte invites your

eral funds will be used to assist low and developing a plan to ensure that the fedmoderate-income persons. Your participation will assist the city in

# **Annual Action Plan**

Community Development Block Grant under HUD's formula grant programs: and Housing Opportunities for Persons Charlotte's application for federal funds with AIDS (HOPWA). (HOME), Emergency Shelter Grant (ESG), (CDBG), Home Investment Partnership Act The Annual Action Plan is the City of

ture for identifying gaps and opportunities service delivery system. for collaboration within the city's current provides the Charlotte community a struc-The process of developing the plan

# Citizen Participation

ment needs, as well as, to develop strategies to FY2010 Annual Action Plan. Your participato become involved in the development of the ture of the community's housing and developytical information that provides an overall piction is needed to support statistical and anaaddress those needs. The City of Charlotte encourages residents

The city will hold four public forums:

**January** 13, 2009-6:30pm West Boulevard Library 2157 West Boulevard (704) 336-6802

**January** 1**4,** 2009-6:30pm Beatties Ford Road Library 2412 Beatties Ford Road

City of Charlotte/Neighborhood Development January 20, 2009-6:30pm

(704) 336-2882

Old City Hall, Conference Room 4 600 East Trade Street

Spanish Interpreter available (704) 336-3380

**January** 27, 2009-10am

City of Charlotte/Neighborhood Development Old City Hall, Conference Room 4 **600 East Trade Street** (704) 336-3380

contact Rebecca Pfeiffer at (704)336-2266 or Action Plan or the public forums, please rpfeiffer@ci.charlotte.nc.us. If you have any questions about the Annual

# **Project Proposals**

reverse side. please complete the application form on the If you have a proposed project or program.

# Submittal Options

- Bring completed form to one of the listed public forums
- Mail to Rebecca Pfeiffer. 600 E. Trade St. Charlotte, NC 28202
- Fax to Rebecca Pfeiffer @ 704-336-3489
- Email to rpfeiffer@ci.charlotte.nc.us
- Apply online at neighborhoods.charmeck.org



## December 2008

Internal Review of Current Plan

## anuary 2009

Public Forums

## February 2009

- Housing Consortium, Public Forums Charlotte-Mecklenburg Regional
- Project Submissions Review
- Draft & Review Plan
- Public Review & Comment Period

## March - April 2009

- Draft Plan Revisions
- H.& N.D. Committee

(Review & Recommendation)

## May 2009

- City Council (Review & Approval)
- Submission to HUD

## Draft Document Review & Public Hearing Notice

The U. S. Department of Housing and Urban Development (HUD) requires the City of Charlotte to submit an Annual Action Plan for using its federal dollars. The City of Charlotte receives funds from the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grant (ESG)
- Housing Opportunities for Persons with HIV/AIDS (HOPWA)
- American Dream Down Payment Initiative (ADDI)

The Annual Action Plan prioritizes funding needs for each of these five federal programs and links housing-related programs with other community development programs that address economic, physical, and human development needs in Charlotte.

The purpose of citizen participation is to obtain comments and recommendations from the public regarding how the City of Charlotte spends its federal (HUD) dollars in areas such as:

- Housing Assistance for Low and Moderate-Income Families
- Assistance to Homeless Individuals and Families
- Non-Housing Needs (employment, training, etc.)
- Transitional Housing
- Emergency Shelters

Your participation in the development of the Annual Action plan process will help ensure that the needs of Charlotte's citizens are understood and that the allocations of federal resources are well utilized. Please take advantage of this opportunity by reviewing a draft copy of the document. **Draft copies of the Annual Action Plan will be available from April 6, 2009 – May 5, 2009 on line at neighborhoods.charmeck.org and at the following locations:** 

## Neighborhood and Economic Development Key Business

Old City Hall 600 E. Trade Street Charlotte, NC

## Beatties Ford Road Library 2412 Beatties Ford Road

Charlotte, NC

## Amay James Recreational Center

2425 Lester Street Charlotte, NC

## **Greenville Center**

1330 Spring Street Charlotte, NC

## **Charlotte-Mecklenburg Library**

310 North Tryon Street Charlotte, NC

## West Boulevard Library

2157 West Boulevard Charlotte, NC

## **Belmont Regional Center/Branch Library**

700 Parkwood Ave Charlotte, NC

## **Charlotte Housing Authority**

1301 South Blvd Charlotte, NC

On **Monday, April 27, 2009**, 7:00pm, at the Charlotte-Mecklenburg Government Center (located at 600 East 4th Street – Council Chamber) a Public Hearing regarding the draft of the **FY 2010 Annual Action Plan** will be held during the City Council meeting. You are invited to attend and provide any comments.

For information contact Rebecca Pfeiffer, City of Charlotte – Neighborhood Development at (704) 336-2266 or email rpfeiffer@ci.charlotte.nc.us.

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## The Charlotte Bost

## PUBLIC NOTICE

City of Charactele
P9.2016 - Annual Action Plan
Draft Decomment Review & Public Reacting Notice

a Development (HLD) requires the City of Charlotte to submit an Amatel Action Plan artitle receives funds from the following federal programs:

Community Development Black Grane (CDBG)
HOMP Investment Partnership (HOMP)
Emergency Shahire Grant (BBG)
Housing Opportunities for Persons with HIV/ADS (HOPWA)
American Devan Dolyn Paytners Injustive (ADDI)

us Action Plan programs another mosts for each of these five federal programs for each of these five federal programs that address economic, physical, and he

The purpose of citizen participation is to obtain comments and reco totte spends its federal (RUD) follows in freely tack as:

ms participation in the development of the Annual Action plus process will help ensure that the needs of Charlests's citizens are destructed and that the allocations of Science recognizes are seek utilized. Please take attendings of this opportunity by reviewing a direction and that the allocations of Science recognizes are seek utilized. Please take attendings of this copportunity by reviewing a set copy of the document. District opport of the Annual Action Pleas will be available from April 6, 2009 - May 5, 2009 on line at 12 hopothoods charmed, one and a this following locations:

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April 77, 2009, 7. Open, at the Charlotte-Meril leaburg Government Center (Accused a Castic Descriptor and Castic Research as the charlot of the FV 2010 Amend Astrop. Com, will be have all by attent and on vote say agreements.

## Ciudad de Charlotte Año Fiscal 2010- Plan de Acción Anual Evaluación de Documentos y Aviso de Audiencia Pública

La Oficina de Vivienda y Desarrollo Urbano de los EEUU (HUD- por sus siglas en inglés) requiere que la Ciudad de Charlotte entregue un Plan de Acción Anual para el uso de sus fondos federales. La Ciudad de Charlotte recibe fondos de los siguientes programas federales:

- Fondos para el Desarrollo Comunitario (CDBG-por sus siglas en inglés)
- Asociación de Inversión en Vivienda (HOME)

- Fondos para Refugios de Emergencia (ESG)
- Oportunidades de Vivienda para Personas con VIH/SIDA (HOPWA)

- Iniciativa del Pago Inicial para el Sueño Americano (ADDI)

El Plan de Acción Anual establece un orden de prioridades para los fondos que necesita cada de estos cinco programas federales, y conecta programas relacionados a la vivienda con otros programas del desarrollo comunitario que se enfocan en la necesidades económicas, físicas, y de desarrollo humano en Charlotte.

El propósito de la participación de ciudadanos es obtener comentarios y recomendaciones del público con respecto a la manera que la Ciudad de Charlotte usa sus fondos federales de HUD en áreas como:

Ayuda de Vivienda para Familias de Bajos Ingresos/Ingresos Medios
 Ayuda para Individuos y Familias Sin Hogar
 Necesidades que no tienen que ver con la Vivienda (empleo, entrenamiento, etc.)

Vivienda de Transición

- Refugios de Emergencia

Su participación en el proceso del desarrollo del Plan de Acción Anual ayudaría asegurar que las necesidades de los ciudadanos de Charlotte sean comprendidas y que los fondos federales sean bien utilizados. Por favor aproveche de esta oportunidad revisando una copia de borrador del documento. Las copias de borrador del Plan de Acción Anual estarán disponibles del 6 de abril del 2009 hasta el 5 de mayo del 2009 en la página web neighborhoods.charmeck.org y en los siguientes lugares:

## Neighborhood and Economic Development

Key Business Old City Hall 600 E. Trade Street Charlotte, NC

## **Beatties Ford Road Library** 2412 Beatties Ford Road

Charlotte, NC

## **Amay James Recreational Center**

2425 Lester Street Charlotte, NC

### Greenville Center 1330 Spring Street Charlotte, NC

## Charlotte-Mecklenburg Library

310 North Tryon Street Charlotte, N€

## West Boulevard Library 2157 West Boulevard

Charlotte, NC

### Belmont Regional Center/Branch Library 700 Parkwood Ave Charlotte, NC

Charlotte Housing Authority 1301 South Blvd Charlotte, NC

El lunes 27 de abril del 2009 a las 7:00pm, en el centro gubernamental de Charlotte-Mecklenburg (Charlotte-Mecklenburg Government Center), ubicado en 600 East 4th Street—Council Chamber), se llevará a cabo una audiencia pública acerca de la copia de borrador del Plan de Acción Anual para el Año Fiscal 2010 durante la reunión del ayuntamiento. Le invitamos a asistir y proveer sus comentarios.

Para mayor información contactar Rebecca Pfeiffer, Ciudad de Charlotte-Desarrollo de Vecindario (City of Charlotte -Neighborhood Development) al: (704)336-2266 o mandar un correo electrónico al: rpfeiffer@ci.charlotte.nc.us.

## Citizen Participation

The development of the FY 2010 Annual Action Plan is a collaborative effort of Charlotte citizens, non-profit organizations and City staff. Preparation for the Action Plan began in December 2008.

In January 2009, four citizen participation forums were held to inform the community and the City's partners about the upcoming Annual Plan process and timeline for completion. Staff placed advertisements in the local newspapers including La Noticia, and used direct mailings to inform the community of the forum dates. Over one thousand (1600) invitations were mailed to various organizations and individuals in the community. The forums invited representatives from private and public agencies that are instrumental in achieving HUD's housing and community development goals along with community leaders and interested citizens. A Spanish interpreter was available to translate at all forums. Applications were made available in the forum notice and online.

A public notice of the draft FY 2010 Annual Action Plan's availability was placed in the local newspapers in April 2009 and distributed via email to over three thousand (3500) Charlotte residents and organizations. Copies of the draft plan were distributed to public libraries, Neighborhood & Business Services (Old City Hall), as well as, online at neighborhoods.charmeck.org to allow for the public to review and provide comments. A public hearing on the Annual Action Plan was held on April 27, 2009. The following comment was made at the public hearing:

 Concern was expressed about the Charlotte Housing Authority bundling their project funding which includes Strawn Apartments. If this occurs, affordable housing for the elderly and disabled will be eliminated. Resident would like to know the focus of the Housing Authority.

Project proposals submitted for funding in FY 2010 are listed below; however, these projects were not approved for this funding cycle.

- Road to Impendence through Saving and Education (RISE-jobs)
- Business Activity Center to benefit Optimist Park, Villa Heights and the Belmont Communities
- Move Beyond Your Comfort
- Fill My Cup! Adult Literacy & GED Preparation
- Westside Neighborhood Alliance to assist Ashley Park, Camp Green and Wilkinson Boulevard
- Revolution Park Neighborhood Association to address housing issues and promote housing opportunities in the neighborhood.

## Public Forum Comments

## The City of Charlotte conducted public forums to receive citizen input. Below are the comments and questions expressed.

## **Citizen Comments**

- I'm concerned about my neighborhood, Peachtree Hills. We have a lot of houses being abandoned due to foreclosure. We also need a community center.
- Community and recreation centers are needed in neighborhoods to give residents a place to come together and to offer activities for children.

## **Citizens Questions**

How can I go about applying for assistance to start a business? The City of Charlotte, Neighborhood and Business Services can answer all your questions about starting a new business in the Charlotte area. You can also find more information and online resources to assist you at <a href="http://www.charmeck.org/Departments/Economic+Development/Home.htm">http://www.charmeck.org/Departments/Economic+Development/Home.htm</a>.

What is required as an individual financially in a project idea (how much do I have to invest)? If you are proposing to administer your program idea, you will be responsible for all expenses that are not met by the City of Charlotte's funds. The City's funding will only be a portion of your overall budget.

If I buy and rehabilitate housing units, and then rent to community residents, what is my liability for taxes, maintenance, etc.? Financial assistance by the City of Charlotte would only be a small part of your overall program budget. You will be responsible for all other expenses.

<u>Do you have a program when homeowners get behind in their mortgage payments?</u> The City has created a Foreclosure Resource Center on the Neighborhood Development website. The link is <a href="https://www.charmeck.org/Departments/Neighborhood+Dev/Provide+Affordable+Housing/Foreclosure+Resource+Center.htm">www.charmeck.org/Departments/Neighborhood+Dev/Provide+Affordable+Housing/Foreclosure+Resource+Center.htm</a>. The Resource Center provides information about foreclosure, agencies to contact for immediate assistance and an explanation of the foreclosure process and definitions of the technical terms that are used.

<u>Do I have to go through my neighborhood association if I have an idea?</u> To submit an idea you are not required to go through your neighborhood association. If you are interesting in finding ways to work effectively with your neighborhood association, contact Neighborhoods and Business Services at 704-336-3380.

<u>How many ideas can I submit for review?</u> You are encouraged to submit for review as many program and policy ideas that you think would benefit your community and the City of Charlotte.

What can I do about the house next door that is abandoned and has lots of activity? The City of Charlotte Housing Code requires homeowners and landlords to keep their homes in good condition. Code inspectors check dwellings to insure that the structure meets the minimum standards prescribed by the ordinance. For more information please call 311 for the City-County Customer Service.

Who would administer approved programs? The City of Charlotte will look into the Community to see if there are any current agencies that are doing similar work that the approved program can be linked with. In all cases, the City will oversee all financial and performance activities.

## FY 2010 Annual Action Plan Listing

- 1. Lead Abatement
- 2. CBDO Set Aside
- 3. Homeownership Subsidies
- 4. ADDI Program
- 5. Housing Regional Consortium Rehab/New Construction
- 6. Public Housing Capital Fund
- 7. Hope VI Projects
- 8. Public Housing Section 8
- 9. Ross Programs
- 10. Public Housing Operating Fund
- 11. Rental Income and Other Sources
- 12. Persons With AIDS/HIV Assistance
- 13. Emergency Shelter Grant
- 14. Relocation/TBRA
- 15. Economic Development Revolving Load Fund
- 16. After School Enrichment Programs
- 17. Neighborhood & Business Services General
- 18. Housing Administration & Planning
- 19. Neighborhood Stabilization Program
- 20. Homeless Prevention & Rapid Re-housing Program

CPMP Version 2.0 Grantee Name: City of Charlotte, NC

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11 _		ole Living En	vironr	nent	neighborhoods that comprise Charlotte's Enterprise Communities, are inspected for lead hazards and when found, the lead is removed.											
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		Actual Units	## 175		Actual Units
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Provi	ide fir	nancing for	the followin	g three (3) p	rojects: 1) The	e Cros	sings at	t Seigle l	Point,	2) 940 B	revard St,	& 3) I	Live
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(3) Fa	airvie	w & Sharo	n Rd.										
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Project Name: Public Housing Section 8  Description: IDIS Project #:																
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Program Year	Fund Source: ▼  04 Households ▼	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units	42,592,641	Fund Source:  Accompl. Type:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units
5 Program Year	Fund Source:   04 Households  Accompl. Type:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units	42,592,641	Fund Source:  Accompl. Type:  Accompl. Type:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units
5 Program Year	Fund Source:   04 Households  Accompl. Type:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units Actual Units	42,592,641	Fund Source:  Accompl. Type:  Accompl. Type:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units Actual Units Proposed Amt.
Year 5   Program Year	Fund Source:  04 Households  Accompl. Type:  Other	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units Actual Units Actual Amount	42,592,641	Fund Source:  Accompl. Type:  Accompl. Type:  Fund Source:	Actual Amount Proposed Amt. Actual Amount Proposed Units Actual Units Proposed Units Actual Units Actual Units Actual Amount Actual Amount
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Proje	ect N	ame:	Public Ho	ousing Operating Fund									
Desc	ripti	on:	IDIS	Project #:				UOG Cod		NC3	70558 (	CHARLOTTE	
				nister the C		Housing A	\uthori	ty Progra	ıms.			<del>_</del>	
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Expe	cted	Complet	tion Date:	CHA pi	CHA provides its residents with a variety of services that promote and develop self- sufficiency and create home ownership opportunities. CHA strives to enrich the lives								
6/30/				of its r	esidents	s by partne	ering w	ith other	. non-t	profit	social ser	vice providers,	municipal
11 - '	-	e Category nt Housing			of its residents by partnering with other non-profit social service providers, municipal governments and state governments.								
H _		_	nvironment		3								
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6/30	/201	0			ufficiency and create home ownership opportunities. CHA strives to enrich the lives if its residents by partnering with other non-profit social service providers, municipal							
11 -	-	e Category			s and state of			non-pron	t social sei	vice provid	iers, municipar	
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11		nt Housing		mant	diagnosed with the HIV/AIDS virus.									
11		ble Living Er omic Opport		in lent										
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Utiliz	e Eco	nomic De	velopment Re	volving Loan Fu	nd for infra	structi	ıre, retail	services o				
comr	nerci	al propert	y for "high pro	file" project(s)	tnat serve l	ow inc	ome corr	idors.				
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Project Name: After School Enrichment Program Description: 115 Project #: 106 Code: NC370558 CHARLOTTE Provide academic improvement and enrichment opportunities for youth in the CWAC area. Provides assistance to students in kindergartent thru tith grade to overcome basic academic weakness in order to become successful in their school work. Youth also will have opportunities to expand social and cultural awareness and participate in recreational activities.  Community Wide  Select one: Other  Explanation:  Select cone: Other  Explanation:  Explanation:  Select cone: Other  Explanation: Opportunity  Youth will have opportunities to expand social and cultural awareness and participate in recreational activities. These programs are aimed for youth in the CWAC area.  Opportunity Outcome Categories	Droi	oct N	lame	Δfto	r Schoo	l Enrichm	ent	Program	n							,
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Actual Amount										Actual A				
Fund Source:   Proposed Amt.  Actual Amount							Fund S	ource:		Propose		-		
Ē	L			PARAMETERS CANTOLYNO	an etropospopit ("Euspiessegen)				urrundatorer in learn	Management September September	Actual A	ALTERNATION OF THE PROPERTY OF	***	A DECEMBER OF THE PROPERTY OF THE PARTY OF T
gra	Accor	mpl. Type:		Proposed Actual U			Accompl. Type:   Proposed Units  Actual Units							
Program	Accor	mpl. Tvne:	_					Accomp	nl Type	. •	Propose		<b></b> .	
<u></u>	Accompl. Type:   Proposed Units  Actual Units							ACCOM	on type		Actual U	··		

		a			<u> </u>	
8	CDBG ▼	Proposed Amt.			Other -	Proposed Amt.
÷		Actual Amount				Actual Amount
Year	HOME <b>▼</b>	Proposed Amt.		7700	Fund Source: ' 🔻	Proposed Amt.
		Actual Amount		¥.05.		Actual Amount
Program	Accompl. Type: ▼	Proposed Units			Accompl. Type:	Proposed Units
₫.		Actual Units			·	Actual Units
7	Accompl. Type:	Proposed Units			Accompl. Type:	Proposed Units
		Actual Units				Actual Units
-E	CDBG ▼	Proposed Amt.		kws.	Fund Source:	Proposed Amt.
		Actual Amount				Actual Amount
Year	Other -	Proposed Amt.		6	Fund Source:	Proposed Amt.
		Actual Amount				Actual Amount
Program	Accompl. Type:	Proposed Units		XW.	Accompl. Type:	Proposed Units
호		Actual Units				Actual Units
5	Accompl. Type: ▼	Proposed Units		uapres jugar Para sa	Accompl. Type:	Proposed Units
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4	Fund Source:	Proposed Amt.		eride at	Fund Source:	Proposed Amt.
		Actual Amount			-	Actual Amount
Year	Fund Source:	Proposed Amt.			Fund Source:	Proposed Amt.
		Actual Amount			<u></u>	Actual Amount
Program	Accompl. Type:	Proposed Units			Accompl. Type:	Proposed Units
5		Actual Units	·			Actual Units
7	Accompl. Type:	Proposed Units			Accompl. Type:	Proposed Units
		Actual Units				Actual Units
10	Other .	Proposed Amt.	5,431,777		Fund Source:	Proposed Amt.
7		Actual Amount				Actual Amount
Year	Fund Source:	Proposed Amt.			Fund Source:	Proposed Amt.
		Actual Amount		45-7° 37-7		Actual Amount
Program	04 Households	Proposed Units	130		Accompl. Type:	Proposed Units
gr		Actual Units			, acompariyee.	Actual Units
ro	Accompl. Type:	Proposed Units			Accompl. Type:	Proposed Units
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Proi	iect l	Name:	Homeless F	revention	n and Rapid	Re-H	ousina							
_	cripti		IDIS Pro							TE				
				ing for prevention and re-housing for homeless and those at risk for homelessness.										
			•	-			-							
							<u></u>	· · · · · ·	·					
Loca	ation	:		Priority Need Category										
Com	muni'	ty Wide												
				Sele	Select one:		Homeless/HIV/AIDS   T							
·				Explanation:										
Expected Completion Date:				Provide	funds to pre	event	homele	ssness a	and re-h	ousing or	tions for			
9/30	)/2012	2		those cu	irrently hom	reless				•				
	bjectiv	ve Category		<b>.1</b>	-									
11 _		nt Housing												
11 ~	2.0	ble Living E	1											
$\bigcup$	Econo	omic Opport	unity	F. 25	Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Salar Sa	ing, de	Specifi	: Objectiv	res	A STATE				
Ou	utcom	ne Categori	ies	1 Incre	ase the number of	of home	less perso	ns moving i	nto perman	ent housing	· •			
	Availa	ability/Acces	sibility			-i-a oni	0. ral	conside	- f norco	- and anadal				
V	Afford	dability		2 Incre	ase range of hou	sing opi	tions & rea	atea service	s for persoi	ns w/ speciai	needs 🔻			
l —		inability		3							_			
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	Ŋ	Accompl. 7	īype: ▼	Proposed		1	Acco	mpl. Type:		Proposed				
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Project-level	Accomplishments			Complete						Complete				
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	ā			Underwa		ł				Underway				
9	Ĕ		····	Complete						Complete				
۵	Accompl. T		Γype: ▼	Proposed		]	Acco	ccompl. Type:		Proposed				
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<u> </u>		<u> </u>		Complete		<u> </u>				Complete				
	Pro	posed O	utcome	Per	formance N	<u>1eas</u> ı	ıre		Actua	I Outcon	ne			
										··· <u>·</u>				
03C F	03C Homeless Facilities (not operating costs) 57				01(c) 🔻	Matrix Codes								
Matri	ix Code	es						Matrix Codes    ▼						
Matri:	ix Code	es				▼ Matrix Codes								
	Fund	Source:	<b>▼</b> Propose	d Amt.		Fund Sour		Source: Pro		d Amt.				
7			Actual A			ruiu source:			Actual Amount					
Year	Fund Source: Proposed Actual A		d Amt.			Fund Source:		▼ Proposed Amt.						
1					A Source:			Actual Amount						
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5			Actual U			Accompl		Actu						
2	Accompl. Type:		<b>▼</b> Propose				Accompl. T	vne.	Propose					
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7	CDBG ▼	Proposed Amt.			Fund Source:	$\blacksquare$	Proposed Amt.
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Year	Fund Source:	Proposed Amt.			Fund Source:	▼	Proposed Amt.
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Program	Accompl. Type: ▼	Proposed Units			Accompl. Type:	~	Proposed Units
Ē		Actual Units					Actual Units
7	Accompl. Type: ▼	Proposed Units			Accompl. Type:	•	Proposed Units
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Program	Accompl. Type:	Proposed Units			Accompl. Type:	•	Proposed Units
ā		Actual Units					Actual Units
Ž	Accompl. Type: ▼	Proposed Units			Accompl. Type:	<b>V</b>	Proposed Units
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4	Fund Source: ▼	Proposed Amt.		Alar Tur	Fund Source:	•	Proposed Amt.
		Actual Amount					Actual Amount
Year	Fund Source:	Proposed Amt.		144	Fund Source:	4	Proposed Amt.
		Actual Amount			1.		Actual Amount
Program	Accompl. Type:	Proposed Units		7 <b>0</b>	Accompl. Type:	•	Proposed Units
ξ		Actual Units		* * * * * * * * * * * * * * * * * * *			Actual Units
7	Accompl. Type:	Proposed Units			Accompl. Type:	4	Proposed Units
		Actual Units				,	Actual Units
2	Other $ extstyle  extstyle$	Proposed Amt.	1,930,217		Fund Source:	<b>—</b>	Proposed Amt.
		Actual Amount					Actual Amount
Year	Fund Source:	Proposed Amt.			Fund Source:	•	Proposed Amt.
		Actual Amount					Actual Amount
Program	04 Households	Proposed Units	200		Accompl. Type:	$\overline{\mathbf{v}}$	Proposed Units
g		Actual Units	)	re Fall Victoria		$\dashv$	Actual Units
7	Accompl. Type: ▼	Proposed Units			Accompl. Type:	V	Proposed Units
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