



# Third Program Year Action Plan

The CPMP Third Annual Action Plan includes the [SF 424](#) and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

## Narrative Responses

### GENERAL

#### Executive Summary

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

#### Program Year 3 Action Plan Executive Summary

This is the City of Charlotte's third year Action Plan of a five (5) – year Strategic Plan. The FY 2008 Annual Action Plan demonstrates how the City of Charlotte, the Charlotte-Mecklenburg Regional Housing Consortium and its partners propose to address the housing, economic, and other community development needs of Charlotte's low and moderate-income population. This plan also serves as the City's application for federal funding for the following federal entitlement programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grants (ESG)
- Housing Opportunities For Person With AIDS (HOPWA)
- American Dream Down-Payment Initiative (ADDI)

The City of Charlotte's Annual Action Plan for FY 2008 focuses on the following housing and community development strategy areas: housing, economic and community development. The City will continue to create and build a cooperative environment between the various institutional structures and intergovernmental agencies to create affordable housing opportunities. Successful partnerships are a key factor in the implementation of the City's FY 2008 Annual Action Plan. The City's valuable partnerships with Mecklenburg County, small towns of Mecklenburg County, Charlotte Housing Authority, non-profit organizations, for profit entities and neighborhoods will assist the City in leveraging federal and local funds to meet housing and other community development needs. Rebuilding Charlotte's neighborhoods requires the investment of dollars and other resources along with partners who have a vested interest in the success of Charlotte's at-risk communities.

Furthermore, the FY 2008 Annual Action Plan is designed to meet the national objectives established by the U. S. Department of Housing and Urban Development (HUD), which are to primarily benefit low to moderate-income families and individuals by:

- Providing decent and affordable housing;
- Providing a suitable living environment; and
- Expanding economic opportunities.

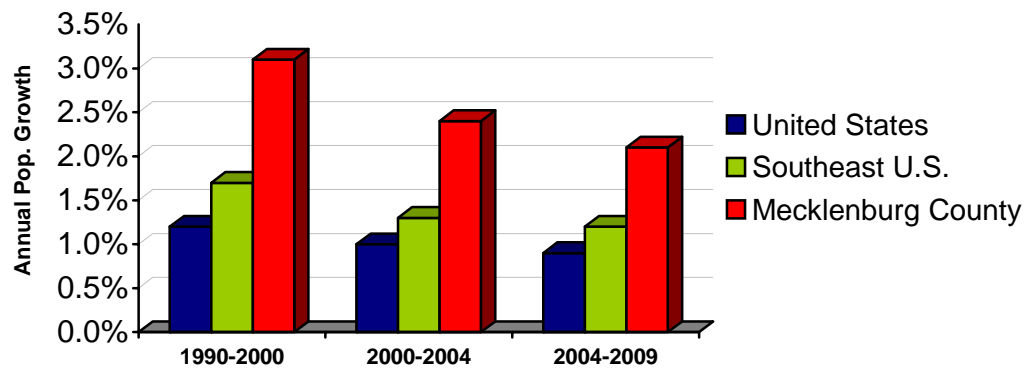
**General Questions**

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

**Program Year 3 Action Plan General Questions Response:**

**GEOGRAPHIC AREA OF JURISIDCTION:** Charlotte is one of the fastest growing communities in the southeast. According to the U.S. Census Bureau, Mecklenburg County's population reached 695,454 in 2000, a 26% increase since 1990. In 2004 the county's estimated population was 764,418 residents living within 300,751 households. While the growth rate remains strong (*average annual rate of 2.9% between 1990 and 2004*), it is forecasted to slow to approximately 2.1% through 2010.

By 2010, the county's population is projected to grow to approximately 866,000. Below, **Figure 1** reflects the annual population growth of Mecklenburg County in comparison to the United States and the Southeast region. Despite the projected slower growth, Mecklenburg County will gain approximately 6,700 new households annually through 2009, continuing to gain a larger share of the Southeast's population base.



**Annual Population Growth Of Mecklenburg County**

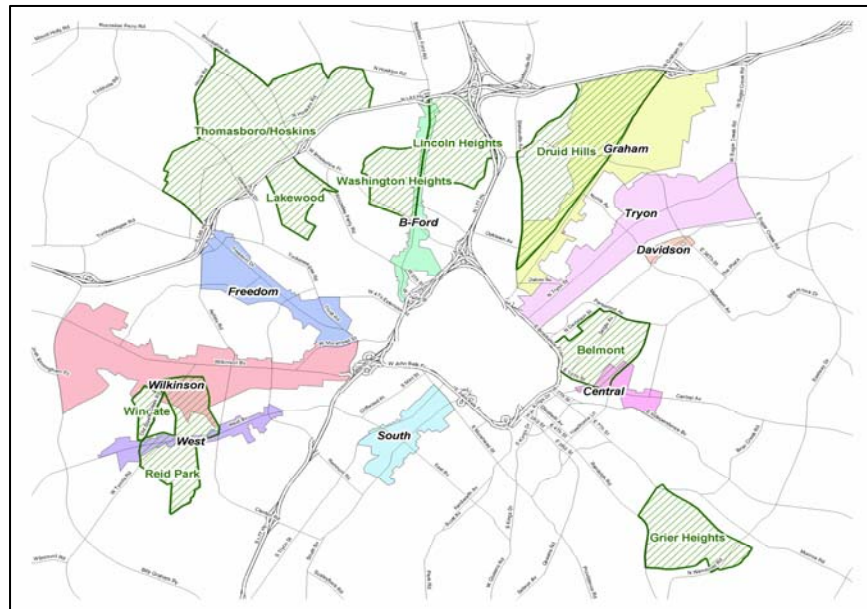
Understanding demographic and economic trends is important to developing a housing and community development strategy.

The following are key facts relating to population and household composition and growth, economic conditions, poverty, and race and ethnicity in Mecklenburg County:

- In 2004, the county's estimated population was 764,418 residents within 300,751 households. While growth rate remains strong (average annual rate 2.9% between 1990 and 2004), it is forecasted to slow to 2.1% over the next five years. Despite the slowing estimated, Mecklenburg County will gain approximately 6,700 new households annually through 2009.
- As a January 2005, the unemployment rate was 5% with a total of 21,080 residents unemployed in the county's labor force 425,268.
- Twenty-nine percent (29%) of Mecklenburg County households have income of less than \$35,000. Thirty-five percent (35%) of the county's households have annual incomes between \$35,000 and \$75,000 and 9% have income over \$150,000.
- African Americans and Latinos comprise the largest percentage of the population in the high poverty census tracts. In the ten census tracts between 30% to 50% of the population living below the poverty line. 75% of the residents are African American and 16% are Latino.

**GEOGRAPHIC ALLOCATION OF INVESTMENT:** While the majority of Mecklenburg County is included in the Charlotte-Mecklenburg Consortium's geographic domain, the third-year strategy is to continue focusing resources on addressing the revitalization and other housing and community development needs in Charlotte's urban core otherwise known as the Housing and Neighborhood Development (H&ND); this is where the greatest concentration of poverty and blight exist. In particular, the Communities Within

A City (CWAC), neighborhoods and business districts that have been specifically targeted for revitalization by the City and will continue to be targeted until they are stabilized and their plans are fully implemented. Other neighborhoods and business districts with pressing needs will also be given attention, but not to the same extent as the targeted areas.



**STRATEGIES TO MEETING THE UNDERSERVED NEED:** *Housing Strategies*, the City of Charlotte has established the following housing strategies for the community. These strategies are:

- Preservation of existing housing;
- Expansion of the supply of low and moderate-income housing; and
- Support of family self-sufficiency initiatives.

Over the past year, the Charlotte City Council has undertaken a strategic review of its affordable housing policies. The City Council has adopted new housing policies by establishing a Housing Trust Fund, providing for Assisted Multi-Family Housing at Transit Station Areas and revising the City's Housing Locational Policy for assisted multi-family housing.

The City Council also adopted policies for City County Cooperation, Increasing Homeownership, Developing an Information Clearinghouse, Mixed Housing Development, and Section 8 Rental Incentives.

*Economic Development Strategies*, the City of Charlotte has developed a series of goals and initiatives, which will aid low and moderate-income populations while improving the city's overall economic health. These goals and initiatives will be accomplished through the *City's Economic Development Focus Area*. Some of the goals and initiatives benefiting low wealth communities include:

- Enhance focus on business retention and expansion
- Increase emphasis on local government authority for economic development purposes
- Prioritize the importance of Hospitality and Tourism Industry
- Emphasize transit and distressed business corridors as main targets for public investment
- Emphasize the importance of the Small Business Enterprise programs

*Community Development Strategies*, the City of Charlotte is committed to improving Charlotte's neighborhoods and the lives of the people who live in them. A primary goal of the City is to create healthy neighborhoods. This is being accomplished through the City's Housing and Neighborhood Development (H&ND) Focus Area. Some of the key goals and initiatives in this focus area are:

- Reducing the number of challenged neighborhoods.
- Expand the affordable housing supply.
- Eliminate substandard housing and neighborhood nuisances.
- Graduate revitalization neighborhoods.
- Engage residents in maintaining model neighborhood standards.
- Continuing to invest in comprehensive infrastructure improvements in neighborhoods.

**Federal, State, and Local Resources Expected To Be Made Available To Address The Needs Identified In The FY – 2008 Action Plan:**

RESOURCE ALLOCATION

Charlotte's **FY 2008** Resource Allocation Plan totals over **\$141,744,277** of federal and local resources used to address housing and community development needs through programs implemented by the City and its partners. The proposed funding is as follows:

<b>Federal &amp; Local Resources</b>	
<b>ACTIVITY</b>	<b>FUNDING SOURCE</b>
<b>Community Development Block Grant (CDBG)</b>	
FY 2008 Grant	\$4,788,128
Economic Development Revolving Loan Fund	\$1,900,000
Projected Program Income	\$300,000
<i>SUB - TOTAL</i>	<b>\$6,988,128</b>
<b>HOME Investment Partnership (HOME)</b>	
FY 2008 Grant	\$2,557,616
Local Match	\$639,404
Projected Program Income	\$213,608
<i>SUB - TOTAL</i>	<b>\$3,410,628</b>
<b>Emergency Shelter Grant (ESG)</b>	
FY 2008 Grant	\$205,907
<b>Housing Opportunities for Persons With AIDS (HOPWA)</b>	
FY 2008 Grant	\$626,000
<b>American Dream Down-Payment Initiative</b>	
FY 2008 Grant	\$62,913
<b>Local &amp; Other Federal Resources</b>	
FY 2008 Local Resources	\$30,046,164
FY 2008 Other Federal Resources	\$95,372,555
<b>TOTAL BUDGET</b>	<b>\$141,744,277</b>

Community Development Block Grant (CDBG)

Total funding for the CDBG program is **\$6,988,128**. These funds are comprised of \$4,788,128 federal entitlement grant funding, \$1,900,000 from economic development revolving loan fund and \$300,000 in projected program income. These funds will be used for community development improvements that include housing rehabilitation, relocation, public facilities, down payment assistance, capital improvements, and housing code enforcement.

HOME Investment Partnership (HOME)

Total funding for the HOME program is **\$3,410,628**. These funds are comprised of \$2,557,616 in federal entitlement grant funding, \$639,404 of the City's local match, and \$213,608 of projected program income. These funds will be used for homeowner/rental rehabilitation, acquisition, new construction, and tenant-based rental assistance. HOME funds in the amount of \$300,000 will also go toward activities of the Charlotte-Mecklenburg Regional Housing Consortium.

Emergency Shelter Grant (ESG)

Total funding for the ESG program is **\$205,907**. These funds will provide homeless persons with basic shelter and essential supportive services. It can assist with the operational costs of the shelter facility and for the administration of the grant. ESG funds also provide short-term homeless prevention assistance to persons at imminent risk of losing their own housing due to eviction, foreclosure, or utility shutoffs.

Housing Opportunities For People With AIDS (HOPWA)

Total funding for the HOPWA program is **\$626,000**. These funds will be used for a wide range of housing, social services, program planning and development costs. This includes, but is not limited to, the acquisition, rehabilitation, or new construction of housing units; costs for facility operations; rental assistance; and short-term payments to prevent homelessness. HOPWA funds also may be used for health care and mental health services, chemical dependency treatment, nutritional services, case management, assistance with daily living and other supportive services.

**Managing the Process**

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

**Program Year 3 Action Plan Managing The Process Response:**

The City of Charlotte Neighborhood Development Key Business is the lead local agency charged with preparing the Annual Action Plan and reporting on federal program

activities for the Charlotte-Mecklenburg Regional Housing Consortium. In this capacity, the Neighborhood Development Key Business works in partnership with other key government agencies and non-profit organizations focused on affordable housing, homelessness and other community development issues. These partnerships are vital to the community's overall success in making Charlotte-Mecklenburg a livable community for all its residents, in particular residents of low-income areas who often lack access to decent housing they can afford, economic opportunity, and services, amenities and support that help provide a suitable living environment.

## **Citizen Participation**

1. Provide a summary of the citizen participation process.
2. Provide a summary of citizen comments or views on the plan.
3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

\*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

### **Program Year 3 Action Plan Citizen Participation Response:**

The development of the FY 2008 Annual Action Plan is a collaborative effort of Charlotte citizens, non-profit organizations and City staff. Preparation for the Action Plan began in February 2007.

In February 2007, four citizen participation forums were held to inform the community and the City's partners about the upcoming Annual Plan process and timeline for completion. Staff placed advertisements in the local newspapers and used direct mailings to inform the community of the forum dates. One thousand (1000) invitations were mailed to various organizations and individuals in the community. The forums invited representatives from private and public agencies that are instrumental in achieving HUD's housing and community development goals along with community leaders and interested citizens. Comments were received at the forum and have been included in the Plan.

## **Institutional Structure**

1. Describe actions that will take place during the next year to develop institutional structure.

### **Program Year 3 Action Plan Institutional Structure Response:**

In FY 2008, the institutional structure for the delivery of housing and support service to low and very low-income families in Charlotte will continue to have five main pillars. These are:

1. The Charlotte Housing Authority, which owns and manages conventional public housing, provides City-financed public housing and transitional housing, and administers the Section 8 program.
2. The City of Charlotte, through its Neighborhood Development Key Business, provides financing for housing development and rehabilitation, enforces the City's Housing and Nuisance Code, provides relocation services and funds housing counseling and support services on a contract basis with nonprofits. It also provides technical assistance and capacity building support to development organizations and housing nonprofits.
3. Non-profit Housing Developers, the largest of these being the Charlotte-Mecklenburg Housing Partnership, which administers a bank loan pool for single and multi-family mortgage financing and develops and owns multi-family rental housing, produces homes for sale to low-income families, provides support services for renters and homeowners and offers home ownership counseling. Also in this category of institutions is Charlotte's Habitat for Humanity, the nation's largest chapter.
4. The private sector, which includes private developers, rental property managers, the banking community, local businesses and others with resources and/or technical expertise to commit to affordable housing development and management.
5. Housing support service providers, including United Way agencies and Mecklenburg County, and Community Link which provide the bulk of emergency housing, human services, and housing counseling respectively to the lowest income groups. The City will continue to enhance its efforts to assist community-based housing development organizations (*CHDO's*) such as the Belmont, Grier Heights, Lakewood, City West (*formally Reid Park*), Northwest Corridor Community Development Corporation, and the Wilmore Neighborhood Association in building their development capacity to strengthen this pillar of the institutional structure.

The City will continue to seek and enhance long-standing partnership with private sector entities for the development and co-financing of affordable housing.

## Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

### **Program Year 3 Action Plan Monitoring Response:**

The City of Charlotte Neighborhood Development Department is responsible for ensuring that the federal funds spent on activities to benefit low and moderate- income households are in compliance with federal guidelines. The performance monitoring activities include routine monitoring and technical assistance rendered by staff to sub-recipients. Improvements to the monitoring process occur on an ongoing basis.

All CDBG non-housing sub-recipients enter into contractual agreements with the City of Charlotte, which includes a detailed scope of services with measurable objectives. The federal general provisions, along with the appropriate OMB Circulars, are included in contractual agreements to ensure compliance. The budget line items must be reflective



of the goals and objectives. Prior to program start-up, the City's Internal Audit Division and Neighborhood Development monitor and evaluate the sub-recipients programmatic and fiscal management policies.

Sub-recipients are required to provide periodic reports on their achievement of contractual objectives. These contracts are monitored on a quarterly basis. Neighborhood Development staff conducts quarterly site visits to ensure performance of program activities (*programmatic as well as fiscal control.*) In addition, the monitor in Neighborhood Development's Financial Services Unit reviews each request for payment. The monitor determines whether the sub-recipient's program is on target and in compliance. A final evaluation is performed at the end of the contract period.

As part of the monitoring plan, the City will continue to periodically meet with the Annual Action Plan Steering Committee that was established to provide guidance for the development of the 2006-2010 Consolidated Plan. This group will assist in reviewing the City's performance and accomplishments and measure them against targets outlined in the plan. **See appendix 1, proposed monitoring schedule.**

**Lead-Based Paint**

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

**Program Year 3 Action Plan Lead-based Paint Response:**

In FY 2008, the City of Charlotte will continue to implement its LeadSafe Housing Program described in the five year plan. Specifically in the coming year, the City will focus on increasing collaboration with the Mecklenburg County Health Department to do outreach and testing of children in vulnerable neighborhoods, including an increasing number of Hispanic/Latino children.

The City will also continue to further integrate lead safe work practices to all city rehabilitation programs, provide training to all contractors on Housing bidder's lists regarding lead safe work practices and encourage Code Enforcement Officials to make referrals to LeadSafe Charlotte and enforce code requirements regarding the elimination of deteriorated paint.

The City prioritizes units enrolled in the lead program through direct referrals from the Mecklenburg County Health Department for children with elevated levels at 10 ug/l or above.

**HOUSING**

**Specific Housing Objectives**

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.

2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

**Program Year 3 Action Plan Specific Objectives Response:**

**Overview of Key Program/Activities/Targets**

The programs and activities identified in **Table 1** will address the priority goals and objectives that will be implemented by the City of Charlotte in the FY 2008 Action Plan. To summarize, the goals are:

- Provide decent, affordable housing
- Provide a suitable living environment
- Expand economic opportunity

**Table 1**

Priority Community Development Needs	Dollars to Address Unmet Priority Need
<b>PUBLIC FACILITY NEEDS</b>	
Homeless Facilities	<b>\$205,907</b>
<b>INFRASTRUCTURE NEEDS</b>	
Neighborhood Improvement Program	<b>\$15,000,000</b>
- Sewer/Water Improvements	
- Road Improvements	
- Sidewalks	
<b>PUBLIC SERVICE NEEDS</b>	
Neighborhood Leadership/Capacity Building	<b>\$400,000</b>
Youth Services	<b>\$1,271,617</b>
<b>ECONOMIC DEVELOPMENT</b>	
Economic Development Revolving Loan Fund	<b>1,900,000</b>

To advance these goals, the following four guiding principles will be employed:

- 1) Target resources in the most distressed inner-city neighborhoods and business corridors;
- 2) De-concentrate poverty wherever possible;
- 3) Leverage local, state and federal resources with those of the private sector; and
- 4) Collaborate and partner with other agencies, the private sector and community organizations.

**GOAL 1: Provide Decent, Affordable Housing**

**Neighborhood Revitalization/Development - Key Actions in FY- 2008**

- Continue to concentrate code enforcement in targeted neighborhoods
- Develop affordable housing in Belmont, Lincoln Heights, Druid Hills, Lakewood, Reid Park, Wingate and Thomasboro-Hoskins neighborhoods
- Acquire property for affordable housing along Statesville Road Corridor
- Support Habitat for Humanity by providing funding for construction upgrades to improve aesthetics and neighborhood appeal of the houses.
- Continue to research the revitalization of the Double Oaks community.

- Study the current model for funding CHDOs and seek to make program improvements to the Charlotte Neighborhood Fund
- Continue the redevelopment of Piedmont Courts (HOPE VI project) in conjunction with the Charlotte Housing Authority
- Undertake Rehabilitation for households impacted by the City’s Housing Code Enforcement efforts
- Continue the City’s Lead Paint Initiative through concentrating on the 35 neighborhoods that make up the Enterprise Community boundaries
- Provide Urgent Repair Program grants for eligible households earning 50% or less of the area median income
- Continue the House Charlotte Program, which provides a direct subsidy for persons purchasing a home in one of 69 eligible neighborhoods
- On April 9, 2007 the Housing Partnership is received permission to work with City staff to develop a financing plan for the acquisition and redevelopment of the Double Oaks Apartments. The 60 acre tract located on the west side of Statesville Road between Badger Road and LaSalle Street currently has 576 units in 165 barracks style buildings. Only two-thirds of the units are currently occupied. Preliminary development plans calls for development of a 1,000 unit housing development, with 700 market rate units and 300 affordable units, along with a retail center, and park and recreation amenities, estimated to total over \$120 million.

<b>Housing Development Programs/Targets</b>			
<b>Project</b>	<b>Strategic Measures</b>	<b>5-Year Target</b>	<b>FY08 Target</b>
Housing Code Enforcement	Number of Units In Compliance	11,500	2,700
Nuisance Code Enforcement	Number of Units In Compliance	165,000	38,500
Acquisition	Number of Parcels	100	20
Rehabilitation	Number of Units	2,500	250
Lead-based Paint Abatement	Number of Units	600	120
New Construction	Number of Units	2,500	330
Housing Counseling	Number of Persons	3,000	600
Rental Housing Subsidies	Number of Households	750	200
Homeownership Subsidies	Number of Households	1,500	300
Emergency Utility Payments	Number of Households	4,000	800
Emergency Rental Payments	Number of Households	3,500	700

**Housing Charlotte 2007: Affordable Housing Forum**

Housing Charlotte 2007 was a one-day event held on February 22, 2007 at the Charlotte Convention Center to address the future of affordable housing. The event, which was hosted by the Charlotte City Council and organized by the Housing Charlotte 2007 Planning Committee, was designed to bring together a cross-section of housing experts and community leaders to identify solutions to address affordable housing. Over 400 people attended the event to hear about national, regional and local housing trends, local progress made in developing affordable housing, strategies and ideas used for affordable housing in other communities, and engage in dialogue about potential solutions for Charlotte.

Charlotte has an affordable housing problem. Many residents in this community find it difficult to find a safe and decent place that they can afford on their income. One measure of the problem is that there are more than 17,000 housing units needed by 2010 to serve those in Charlotte who earn the lowest incomes. Affordable housing is a problem that touches every one of us on a daily basis. When we purchase an item in

the store, require assistance by a medical technician in our doctor's office or pick up our children from daycare, we may come face to face with a Charlottean who is having difficulty finding a safe, decent and affordable place to live. Having enough affordable housing is essential to keeping the local economic engine running.

The subject of affordable housing is multi-faceted and complex, ranging from homelessness to helping families purchase their first home. Because of the broad expanse of affordable housing, the Housing Charlotte 2007 Affordable Housing Forum chose to focus on three topical areas - *financing, regulatory barriers and the community*. The key questions posed to presenters and participants at the forum were:

- How does the community pay for affordable housing, especially rental housing?
- What are some regulatory barriers that must be addressed to develop affordable housing?
- How can we better engage the community to accept affordable housing?

As a result of the Housing Forum, the following priority items were recommended for further development, refinement and implementation:

- Rental housing subsidy
- Dedicated funding source for housing
- Inclusionary housing policies
- Acquisition strategy for housing
- Education, outreach & advocacy

## Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.
2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

### Program Year 3 Action Plan Public Housing Strategy Response:

#### Public Housing (*Charlotte Housing Authority*) - Key Actions in FY 2008

##### Public Housing (Charlotte Housing Authority) Program/Targets

- Complete construction of new rental units in Springfield Gardens, McAden Park, The Crossings at Seigle Point, 940 Brevard and Live Oak.
- Continue with building/acquisition plan of replacement units.
- Begin/continue renovations of Southside Homes, Boulevard Homes, Leafcrest, Cedar Knoll and Mallard, and building system upgrades at Oak Valley, Valley View, Strawn and Charlottetown.
- Continue evaluating CHA properties for possible disposition
- Continue making improvements to management of public housing and voucher program
- Reduce public housing vacancies
- Apply for additional vouchers
- Continue Family Self-Sufficiency, Homeownership and Drug Elimination Initiatives

**Public Housing (Charlotte Housing Authority) Program/Targets**

<b>Project</b>	<b>Strategic Measures</b>	<b>5-Year Target</b>	<b>FY08 Target</b>
Rehab/Modernization	Number of Units	1,592	611
New Housing	Number of Units	1,442	288
Section 8 Voucher Program	Number of Vouchers Use	5,000	4,217
Family Self-Sufficiency Program	Number of Completions	225	45
Homeownership Program	Number of Completions	100	20

**Barriers to Affordable Housing**

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

**Program Year 3 Action Plan Barriers to Affordable Housing Response:**

Removing barriers to developing and accessing housing is one of the priority affordable housing objectives identified in the Five Year Plan. In FY2008, the City will:

- Identify/pursue new sources of funding to develop new housing
- Develop a community outreach strategy to address opposition to affordable housing
- Continue to provide mortgage financing and homeownership counseling
- Explore creation of a rent deposit program to assist low income residents with the front-end cost of moving into rental housing
- Affirmatively further Fair Housing

**HOME/ American Dream Down payment Initiative (ADDI)**

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
  - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
  - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
  - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
  - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
  - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.

- f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.
- 4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
  - a. Describe the planned use of the ADDI funds.
  - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
  - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

**Program Year 3 Action Plan HOME/ADDI response:**

**HOME/ADDI**

In 2008 the City will use HOME funds along with local monies to provide homeownership subsidies through the HouseCharlotte and ADDI Programs. HOME funds will also be used for housing rehabilitation and acquisitions and to fund development through the HOME consortium.

In FY 2008 HOME funds will support Community Development Organizations (CHDO) activities. The Charlotte Neighborhood Fund (CNF) is a partnership between the City, Fannie Mae, local funders, and CHDO's. The CNF supported five local organizations, the Northwest Corridor CDC, City West CDC, Grier Heights Economic Foundation, Lakewood CDC, Friendship CDC and Belmont CDC.

**Rental Subsidy**

The City of Charlotte has been approached by A WAY Home to participate in a rental subsidy program as means of homeless prevention. The City would participate in a collaborative with local non-profits, faith-based organizations and private sector organizations to pool funds for this program. It is anticipated that the program will begin in FY – 2008. The City will commit \$ 200,000 annually in HOME funds and commit \$1,000,000 over the next five years. A local non-profit will be selected to administer the program.

FY – 2008 HOME Funding Allocation

Program Activity	Funding	Need (s)
Planning and Administration	341,796	<ul style="list-style-type: none"> <li>• Decent and Affordable Housing</li> <li>• Expand the Supply of Affordable Housing</li> </ul>
HOME Consortium	289,520	<ul style="list-style-type: none"> <li>• Decent &amp; Affordable Housing</li> <li>• Expand the Supply of Affordable Housing</li> </ul>
CHDO Set-Aside	481,261	<ul style="list-style-type: none"> <li>• Decent &amp; Affordable Housing</li> <li>• Expand the Supply of Affordable Housing</li> </ul>
CHDO Administration	150,000	<ul style="list-style-type: none"> <li>• Suitable Living Environment</li> <li>• Decent &amp; Affordable Housing</li> <li>• Strengthen Community Based Organizations</li> </ul>
Homeownership Subsidies	2,210,964	<ul style="list-style-type: none"> <li>• Decent &amp; Affordable Housing</li> <li>• Expand the Supply of Affordable Housing</li> </ul>
Rental Subsidies	200,000	<ul style="list-style-type: none"> <li>• Decent &amp; Affordable Housing</li> <li>• Expand the Supply of Affordable Housing</li> </ul>
<b>Total</b>	<b>3,473,541</b>	

## HOMELESS

### Specific Homeless Prevention Elements

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
3. Chronic homelessness—The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.
4. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.
5. Discharge Coordination Policy—Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

### Program Year 3 Action Plan Special Needs Response:

#### Homelessness

Total funding for the Emergency Shelter Grant (ESG) Program is **\$205,907**. These funds will provide homeless persons with basic shelter and essential supportive services. It can assist with the operational costs of the shelter facility and for the administration of the grant. ESG funds also provide short-term homeless prevention assistance to persons at imminent risk of losing their own housing due to eviction, foreclosure, or utility shutoffs.

A variety of housing resources exist for homeless individuals and families in Charlotte Mecklenburg. These include emergency shelter, transitional housing and permanent housing. The total numbers of facilities and the people that can be accommodated by them are as follows:

- Five year-around emergency shelters that can accommodate up to 375 people, including 234 individuals and 44 families (only 28 with a male teen or older).
- Two seasonal emergency shelter programs including the Men's Winter Shelter, which can accommodate 200 men, and the Room in the Inn Program, which provides shelter in over 90 places of faith during the winter months. The Room in the Inn Program serves between 75 and 120 people each night.

- Seventeen transitional housing programs, which can accommodate 1,026 individuals, including 711 individuals and 315 family members in a total of 105 families.
- Seven permanent housing programs, which can accommodate 326 individuals and 144 family members in 33 families. Thirty-six percent (36%) of these units are provided through Shelter Plus Care and Section 8 Housing Vouchers.

The emergency shelters are all experiencing capacity problems (*potential obstacles*) and, on many nights, are forced to turn people away. Waiting lists exist at many of the other facilities, and in a few cases, space exists, but there is not enough funding to cover the expenses of making them available.

Chronic Homelessness

To further HUD’s goal of ending chronic homelessness by 2012, A Way Home, with the financial support of the City of Charlotte and the Knight Foundation, will lead the effort to further refine the Out of the Shadows Plan so that it more aggressively pursues HUD’s goal of ending chronic homelessness. Providing greater access to permanent affordable housing and supportive housing, increasing effective outreach, developing more employment opportunities and promoting greater coordination with Area Mental Health will be key priorities pursued.

Homelessness Prevention

In FY 2008 the City will expend \$204,783 in Emergency Shelter Grant (ESG), for homeless prevention activities. The funds will be allocated to five local homeless service providers: Crisis Assistance Ministry, Community Link, Charlotte Emergency Housing, the Salvation Army and the Uptown Men’s Shelter. The beneficiaries of the ESG program are homeless men, women and children and intact families for the shelter programs and person threatened with homelessness for the prevention programs.

The table below indicates the FY 2008 targets the ESG program.

Project	Strategic Measures	5-Year Target	FY08 Target
Emergency Shelter Grant Program (ESG)	Number of Persons	4,500	1,000

**Continuum Of Care Discharge Policy**

The Continuum of Care Discharge Policy is the process used to provide the member’s continuing care needs upon discharge. The process also encompasses coordination of care between a discharging provider and the receiving provider.

The member is informed in a timely manner of discharge planning, including referrals or transfers to another level of care or provider. Upon discharge members are provided notice and informed of their appeal rights.

**Emergency Shelter Grants (ESG)**

(**States only**) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

**Program Year 3 Action Plan ESG response: [See Homelessness Prevention above.](#)**



**COMMUNITY DEVELOPMENT**

**Community Development**

\*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

\*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

**Program Year 3 Action Plan Community Development Response:**

In FY 2008 the City will focus on neighborhoods as the key building blocks of the community. The City will continue the Neighborhood Action Plan process for the following neighborhoods: Belmont, Druid Hills, Lakewood, Lincoln Heights, Reid Park, Thomasboro/Hoskins, Washington Heights, and Wingate.

The City has developed the following Key Objectives for Community Development for FY 2008:

- Invest in infrastructure and other capital improvement
- Help build the capacity of neighborhoods and their organizations
- Target City services
- Reduce crime and fear of crime
- Increase access to youth activities

**Community Development/Revitalization**

Under the broad goal of providing Community Development/Neighborhood Revitalization, the City of Charlotte will target its resources in the following areas: After-School Enrichment, Infrastructure Improvements, and Neighborhood Capacity Building.

The following actions will be taken to achieve the City FY 2008 Community Development Goals:

- "Graduate" one targeted neighborhoods from the revitalization process
- Continue implementation of infrastructure program funded through bond package
- Implement Neighborhood Action Plan process
- Aggressively market Neighborhood Matching Grants Program
- Continue expanding Community University Program through greater use of technology

- Host annual Neighborhood Symposium
- Continue concentrated code enforcement in targeted neighborhoods
- Continue to focus on crime prevention, repeat offenders and targeting chronic criminal hotspots in distressed neighborhoods
- Continue engaging neighborhoods in community safety problem solving
- Continue providing funding for the After-School Enrichment Program

Community Development-Neighborhood Revitalization Program/Targets

Project	Strategic Measures	5-Year Target	FY08 Target
Neighborhood Action Plan Implementation	Number of Neighborhood Plans Fully Implemented	9	1
New Neighborhood Action Plans	Number of new plans developed	9	0
Neighborhood Capacity Building	Number of People Trained % Capacity Bldg. Success	5,000 - 80%	1,100
Neighborhood Matching Grants	Number of neighborhoods awarded grants	125	25
After School Enrichment	Number of Children Served	5,000	900

**Economic Development**

For the City of Charlotte to continue to lead this vital and growing metropolitan region, it will need to focus on business retention and expansion, redevelopment of its urban core and its transit corridors, the growth of small businesses and aggressive business attraction.

To ensure continued growth and development, in June 2006, City Council earmarked \$8.9 million and created a comprehensive Business Corridor Revitalization Strategic Plan that provided a framework for aggressive revitalization and targeted investment on distressed transit corridors throughout the City.

The following policy statement will guide the City’s efforts in business corridor revitalization moving forward: The City will take a leadership role in developing and implementing public and private collaborative strategies and investments that aim to: 1) Attract private sector investment to grow jobs, businesses and services; 2) Expand the tax base in the business corridors; and 3) Support the revitalization of the corridors into mixed use areas promoting the adjacent neighborhoods as safe, viable and sustainable. Adopted by City Council in March 2007, the plan has the following key objectives:

- Revitalize distressed business corridors and districts by eliminating blight
- Create strong local economies
- Align City policies and programs
- Promote environmentally sustainable development

The following action steps have been identified for implementation FY 2008:

*Business Financial Assistance Programs*

- Provide equity and other small business financing via the Business District Organization Program (BDOP), Business Equity Loan Program, Brownfield Assessment Grant, Façade Improvement Grant, Infrastructure Grant and Security Grant programs.
- Develop and implement new marketing strategy for programs.
- Update programs to include possible restructure of Infrastructure Grant program as a business retention tool.

*Corridor and Business District Plans*

- Complete North Tryon Redevelopment Study, prioritize activities for implementation and identify funding.
- Complete Independence Boulevard Land Use and Infrastructure Study to determine best future redevelopment plan for the area.
- Complete Bryant Park Plan and assist in implementing projects in the area.
- Implement redevelopment plan for retail/residential for West Trade Street.

*Special Projects*

- Work with partners to implement recommendations of Eastland ULI Advisory Panel.
- Develop Belvedere Business Park in collaboration with CMDC.
- Partner in redevelopment of Sugar Creek Greenway.
- Determine strategy for Belmont retail development.
- Determine strategy for redevelopment of Double Oaks housing.

*Small Business and Workforce Outreach*

- Make “Business First” and “C2B” (City-to-Business) visits to identify needs and barriers to business growth.
- Identify and begin recruiting businesses to corridor locations that provide competitive advantages to those companies.
- Continue to partner with Chamber, CPCC and others to support BizHub as a resource for small businesses.
- Develop, with CPCC, a program to improve business skills of existing businesses in the corridors.
- Work with Charlotte-Mecklenburg Development Board (WDB) to provide fiscal and compliance oversight for WDB and enhance JobLink System and its offerings to low and moderate income residents.
- Grow Mayor’s Youth Employment Program in partnership with Right Moves for Youth and Communities-In-Schools.

**Economic Development Strategic Measures**

Project	Strategic Measures	5-Year Target	FY08 Target
Business Equity Loans	# of Loans	20	4
Brownfield Grants	# of Projects	20	4
Façade Improvement Grants, Infrastructure Grants, Security Grants	# of Grants	100	20
Business District Organization Support (BDOP Grants)	# of Grants	10	2
Small Business Support	# of Businesses Visited (Business First and C2B)	750	150
Mayors Youth Employment Program	# of Youth Placed in Jobs	500	100

**Antipoverty Strategy**

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

**Program Year 3 Action Plan Antipoverty Strategy Response:**

**Implementing Anti-Poverty Strategy**

Charlotte’s housing and community development problems will continue to be a challenge so long as people are economically dependent and do not have the skills and resources they need to participate in the mainstream economy. The City of Charlotte and Mecklenburg County have been pursuing various strategies and initiatives to improve economic opportunity for low wealth residents. Most of these efforts are integrated into the goals, programs and policies of the City of Charlotte Neighborhood

Development Department, the Mecklenburg County Department of Social Services and the Charlotte Housing Authority. Some of the more prominent strategies aimed at reducing poverty in Charlotte-Mecklenburg include:

- **Launching the City-Within-A-City (CWAC) initiative** to address the city's inner city problems such as substandard housing, unemployment, a high crime rate and overall business corridor and neighborhood decline in 73 inner-city neighborhoods;
- **Becoming an Enterprise Community** to principally address business redevelopment and workforce development needs in 32 of Charlotte's most depressed neighborhoods;
- **Implementing the Work First Program** to help lift households receiving public assistance out of their poverty circumstances and into full-time employment;
- **Implementing Charlotte Housing Authority's Family Self-Sufficiency Program** to provide remedial education, counseling, job training referral and placement to public housing residents;
- **Creating and expanding the local JobLink system** to include five JobLink Centers and a virtual JobLink Center to provide access to training and jobs;
- **Establishing the Mayor's Mentoring Alliance** to provide one-on-one support to disadvantaged adults and children;
- **Continuing to support the Mayor's Youth Employment Program** that provides summer employment opportunities for disadvantaged youth that exposes them to the world of work; and
- **Developing the Homeless Services Network** to coordinate and expand housing and services support to homeless individuals and families.

The City and County will continue to invest in these and other anti-poverty initiatives over the next five years. Countywide, the level of poverty has declined in the last six years due, in part, to the concentrated effort of the community. This downward trend is a positive sign that the City and County hopes will continue.

**NON-HOMELESS SPECIAL NEEDS HOUSING**

**Non-homeless Special Needs (91.220 (c) and (e))**

\*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

**Program Year 3 Action Plan Specific Objectives Response:**

**Non-Homeless / Homeless Services Network**

More than 70 non-profit organizations, government agencies, faith-based organizations and other groups are a part of the community's network of resources and support for homeless individuals and families. The Homeless Services Network is the official group of collaborative partners who focus on the Charlotte-Mecklenburg Continuum of Care.

The continuum of services includes prevention, outreach, supportive services, emergency shelter, transitional housing and permanent housing. A wide array of services is provided as part of this overall continuum. Figure 29 provides an inventory of the non-housing services that are available in Charlotte-Mecklenburg.

Service	Service Provider (s)
<b>Prevention Services</b> for people who are at imminent risk of becoming homeless	
<ul style="list-style-type: none"> <li>• Emergency Rental and Utility Assistance</li> </ul>	<ul style="list-style-type: none"> <li>• Crisis Assistance Ministry</li> </ul>
<ul style="list-style-type: none"> <li>• Information and Referral</li> </ul>	<ul style="list-style-type: none"> <li>• Dept. of Social Services Vestibule Help Desk</li> <li>• Mecklenburg (MECK.) County Homeless Support Services</li> </ul>
<ul style="list-style-type: none"> <li>• Intensive case management</li> </ul>	<ul style="list-style-type: none"> <li>• A Child's Place</li> <li>• Community Link</li> <li>• Department of Social Services</li> </ul>
<ul style="list-style-type: none"> <li>• Discharge Planning from Institutions</li> </ul>	<ul style="list-style-type: none"> <li>• Area Mental Health ACT Team</li> <li>• Energy Committed to Offenders</li> <li>• House of Grace (<i>for people with HIV/AIDS</i>)</li> <li>• Mecklenburg County Jail Liaison</li> </ul>
<b>Outreach Services</b> for homeless people, primarily chronic homeless who are living on the streets, in camps, in weekly motels, etc.	<ul style="list-style-type: none"> <li>• MECK., County Homeless Support Services</li> <li>• Mecklenburg County ACCESS program for dually diagnosed individuals</li> <li>• Regional HIV/AIDS Consortium</li> <li>• Urban Ministry Center</li> <li>• Veterans Services</li> </ul>
Service	Service Provider (s)
<b>Support Services to increase the ability of people to manage their daily lives and to ultimately become self-sufficient.</b>	
<ul style="list-style-type: none"> <li>• <b>Case Management to help people deal with a variety of specific issues including disabilities such as mental health or substance abuse addiction, release from prison, domestic violence, lack of training and skills, etc.</b></li> </ul>	<ul style="list-style-type: none"> <li>• A Child's Place</li> <li>• ACCESS Program</li> <li>• Area Mental Health Mental Health Services</li> <li>• Area Mental Health Substance Abuse Program</li> <li>• Charlotte Emergency Housing</li> <li>• Charlotte Rescue Mission</li> <li>• Community Link</li> <li>• Crisis Assistance Ministry</li> <li>• Energy Committed to Offenders</li> <li>• Hope Haven</li> <li>• House of Grace</li> <li>• Salvation Army Center of Hope</li> <li>• Shelter for Battered Women</li> <li>• Uptown Men's Shelter</li> <li>• Veterans Services</li> <li>• YWCA Women in Transition Program</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Domestic Violence Assistance to help women and their children find a safe haven and obtain support to deal with domestic violence in their lives.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Shelter for Battered Women</li> <li>• Women's Commission</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Veterans Assistance to help veterans obtain benefits, deal with disabilities, find housing and other support</b></li> </ul>	<ul style="list-style-type: none"> <li>• Mecklenburg County Office of Veterans Services</li> <li>• North Carolina Veterans Services</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Substance Abuse Assistance to help individuals and their families deal with issues of addiction.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Cascade</li> <li>• Charlotte Rescue Mission</li> <li>• Chemical Dependency Center</li> <li>• Fighting Back</li> <li>• Freedom House</li> </ul>

Service	Service Provider (s)
	<ul style="list-style-type: none"> <li>• Hope Haven (After Care)</li> <li>• McLeod Center</li> <li>• Mecklenburg County Jail Substance Abuse Program</li> <li>• Mecklenburg County Shelter Substance Abuse Program (Uptown Men's Shelter and Salvation Army Center of Hope)</li> <li>• Mecklenburg County Substance Abuse Center</li> <li>• Salvation Army Adult Rehabilitation Center</li> <li>• Samuel Billingsly County Detox Center</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Mental Health Assistance to help individuals and their families deal with mental illness.</b></li> </ul>	<ul style="list-style-type: none"> <li>• ACCESS</li> <li>• Behavioral Health Center CMC Randolph</li> <li>• Behavioral Health Services at Presbyterian Hospital</li> <li>• Mecklenburg County Mental Health Association</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Healthcare Assistance to provide options to using the emergency room for health services and to provide access to affordable or free medical and dental care.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Carolinas Healthcare System</li> <li>• Community Health Clinics</li> <li>• Community Health Services</li> <li>• County Health Department</li> <li>• Dental Clinic at the Uptown Men's Shelter</li> <li>• Nursing Center at Salvation Army Center of Hope</li> <li>• Samaritan House (respice care)</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Financial Assistance/Counseling to assist people in obtaining benefits, managing debt, saving money for initial housing costs and/or maintaining a budget to retain housing.</b></li> </ul>	<ul style="list-style-type: none"> <li>• A Child's Place</li> <li>• Consumer Credit</li> <li>• Crisis Assistance Ministry</li> <li>• Department of Social Services</li> <li>• FEMA</li> <li>• Social Security Administration</li> </ul>
Service	Service Provider (s)
<ul style="list-style-type: none"> <li>• <b>Employment/Training/Life Skills Training (not including shelter/transitional housing life skills training) to provide the necessary skills to enter and/or advance in the workforce.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Central Piedmont Community College</li> <li>• Charlotte Area Fund</li> <li>• Charlotte-Mecklenburg JobLink Centers</li> <li>• Community Link</li> <li>• Energy Committed to Offenders</li> <li>• Goodwill Industries</li> <li>• Hope Haven</li> <li>• Urban League</li> <li>• Women's Commission</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Meals/Food Pantries (meals not included in shelter or transitional housing program) to deal with issues of hunger and nutrition.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Loaves and Fishes</li> <li>• Outreach Ministries</li> <li>• Second Harvest Food Bank</li> <li>• Urban Ministry Center</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Laundry, Mail and Other Personal Services to allow "street" homeless to function with daily living activities.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Urban Ministry Center</li> </ul>
<ul style="list-style-type: none"> <li>• <b>Other Support such as childcare, transportation vouchers, clothing, etc.</b></li> </ul>	<ul style="list-style-type: none"> <li>• A Child's Place</li> <li>• Catholic Social Services</li> <li>• Charlotte Transit</li> <li>• Childcare Resources</li> <li>• Community Link</li> <li>• Department of Social Services</li> <li>• Mecklenburg County Parks and Recreation Dept.</li> <li>• Special Transportation Services</li> <li>• Urban Ministry Center</li> </ul>

**Program Year 3 Action Plan Specific Objectives Response:**

**Housing Opportunities for People with AIDS (HOPWA)**

\*Please also refer to the HOPWA Table in the Needs.xls workbook.

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.

2. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
3. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
4. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
5. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
6. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
7. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
8. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
9. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
10. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

### Program Year 3 Action Plan HOPWA Response:

The City of Charlotte selected the [Regional HIV/AIDS Consortium \(the Consortium\)](#) as project sponsor through a formal selection process. The Consortium mission is to foster and ensure a regional approach to prevent the spread of HIV and AIDS and meet with compassion and dignity the needs of those affected by the disease. The Consortium serves the Charlotte Metropolitan Statistical Area (MSA), which includes Anson, Cabarrus, Gaston, Mecklenburg, Union, and York Counties. The City's HOPWA program is designed to perform the following eligible HOPWA activities: supportive services, tenant





based rental assistance, resource identification, short-term rent, mortgage and utility payments for individuals who have been diagnosed with the HIV/AIDS virus.

**HOPWA Client Service Breakdown**

Agency	Activity	Clients To Be Served
Anson County Health Dept.	Short-Term Housing Assistance	26
Cabarrus Cooperative Christian Ministry	Short-Term Housing Assistance	27
Catawba Care Coalition	Short-Term Housing Assistance & Housing Information Services	70
Community Link	Housing Information Services	16
Crisis Assistance Ministry	Short-Term Housing Assistance	90
Hope Haven	Supportive Services Residential Substance Abuse After-Care Treatment	17
Hospice of Union County	Supportive Services	3
House Of Mercy	Supportive Services	16
Living Water, CDC	Short-Term Housing Assistance	55
McLeod Addictive Disease Center	Inpatient Substance Abuse Treatment & Supportive Services	10
Tenant Based Rental Vouchers	Tenant Based Vouchers	20
The Havens	Operating Expenses	50
<b>TOTAL</b>		<b>400</b>

**Specific HOPWA Objectives**

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

**Program Year 3 Specific HOPWA Objectives response:**

See the chart above for HOPWA Client Service Breakdown.

**Other Narrative**

Include any Action Plan information that was not covered by a narrative in any other section.

**Federal Leverage Of Funding**

The City uses local funding and other federal grants in addition to the CDBG, HOME, ESG and HOPWA entitlement federal grants to accomplish the Consolidated Action Plan objectives. The project sheets detail the activities that will be accomplished by using federal and non-federal funding in the amount of **\$141,744,277**. The total CDBG, HOME, ESG and HOPWA entitlement grant funds to be received by the City are **\$8,240,564**. The City will also utilize **\$98,425,567** in other federal grants, local match and program income and \$35,078,146 in housing bonds and other local funds. Thus, for every **\$1** of entitlement funds expended, there will be an additional **\$17.20** of other federal and local funds leveraged to complete the activity.

The chart on page 24 shows the percentage of federal and non-federal funds the City has to accomplish its FY 2008 Consolidated Action Plan activities.



**Proposed Uses OF Federal & Local Funds In FY 2008**  
*(Leveraging Of Funds)*

PROGRAM / ACTIVITY	CDBG FUNDS	HOME FUNDS	ESG FUNDS	HOPWA FUNDS	OTHER FEDERAL	HOUSING BONDS	LOCAL FUNDS	TOTAL
<b>HOUSING</b>								
<i>Affordable Housing</i>								
Code Enforcement							4,695,171	4,695,171
Lead Abatement					2,779,944		506,800	3,286,744
CHDO Set Aside		481,261						481,261
CHDO Operating		150,000					150,000	300,000
CBDO Set Aside	1,000,000						1,000,000	2,000,000
Revitalization	355,744				475,000		150,000	980,744
Homeownership Subsidies		2,148,051					566,574	2,714,625
ADDI Program		62,913						62,913
<b>Sub-Total</b>	<b>1,355,744</b>	<b>2,842,225</b>			<b>3,254,944</b>		<b>7,068,545</b>	<b>14,521,458</b>
<i>*Housing Trust Fund</i>								
FY07 Allocation						5,031,982		5,031,982
<b>Sub-Total</b>						<b>5,031,982</b>		<b>5,031,982</b>
<i>Regional Consortium</i>								
Rehabilitation/New Construction		289,520						289,520
<b>Sub-Total</b>		<b>289,520</b>						<b>289,520</b>
<i>Public Housing</i>								
Public Housing Capital Fund					9,430,114			9,430,114
Hope VI Projects					26,644,579			26,644,579
Public Housing Section 8					36,227,330			36,227,330
ROSS Programs					842,356			842,356
Public Housing Operating Fund					9,558,487			9,558,487
Rental Income and Other Sources					9,414,745			9,414,745
<b>Sub-Total</b>					<b>92,117,611</b>			<b>92,117,611</b>
<i>Special Needs Housing</i>								
Persons With AIDS/HIV Assistance				626,000				626,000
Homeless Assistance			205,907					205,907
Emergency Utility Payments							180,000	180,000
Emergency Rental Payments							200,000	200,000
Housing Counseling							450,000	450,000
Relocation	877,839						620,771	1,498,610
<b>Sub-Total</b>	<b>877,839</b>		<b>205,907</b>	<b>626,000</b>			<b>1,450,771</b>	<b>3,160,517</b>
<b>Housing Total</b>	<b>2,233,583</b>							
<b>ECONOMIC DEVELOPMENT</b>								
Economic Development Revolving Loan Fund	1,900,000							1,900,000
<b>Economic Development Total</b>	<b>1,900,000</b>							<b>1,900,000</b>
<b>SUITABLE LIVING ENVIRONMENT</b>								
Infrastructure							16,153,500	16,153,500
Neighborhood Capacity Building							400,000	400,000
Neighborhood Centers Operating Costs							202,077	202,077
**After School Enrichment Programs	805,061						303,311	1,108,372
Scattered Site Daycare							114,546	114,546
Success by Six							48,699	48,699
<b>Suitable Living Environment Total</b>	<b>805,061</b>						<b>17,222,133</b>	<b>18,027,194</b>
<b>PROGRAM DELIVERY</b>								
Neighborhood Development-General	1,000,987						3,819,392	4,820,379
Engineering & Professional Services							335,000	335,000
<b>Program Delivery Total</b>	<b>1,000,987</b>						<b>4,154,392</b>	<b>5,155,379</b>
<b>ADMINISTRATION</b>								
Housing Administration & Planning	1,048,497	341,796					150,323	1,540,616
<b>Administration Total</b>	<b>1,048,497</b>	<b>341,796</b>					<b>150,323</b>	<b>1,540,616</b>
<b>Program Admin.-Delivery Total</b>	<b>2,049,484</b>	<b>341,796</b>					<b>4,304,715</b>	<b>6,695,995</b>
<b>TOTAL</b>	<b>6,988,128</b>	<b>3,473,541</b>	<b>205,907</b>	<b>626,000</b>	<b>95,372,555</b>	<b>5,031,982</b>	<b>30,046,164</b>	<b>141,744,277</b>

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## OTHER FY 2008 ACTION PLAN ELEMENTS

### A. Administration and Planning

Funds for program administration are allocated to the City of Charlotte, one Community-Based Development Organization (CMHP) and five Community Housing Development Organizations (Belmont, Grier Heights, Lakewood, Northwest Corridor and City West.) Overall administration costs for the City and the CMHP amount to 20% of CDBG, 4% of HOME and 0% of ESG and HOPWA funding. This is at or below the respective administrative program caps. In addition, 5% of the HOME grant plus the local match is appropriated for use by the Community Housing Development Corporations.

### B. Emergency Shelter Grant Program Match

The City of Charlotte will receive \$205,907 in Emergency Shelter (ESG) funding for FY 2008. This funding is matched dollar per dollar by the ESG sub-recipients who have been awarded funding by the City. This match is provided in accordance with Section 576.51 (a)(b). The following are the sub-recipients funded with ESG funds:

- Charlotte Emergency Housing
- Crisis Assistance Ministry
- Salvation Army Center of Hope
- Uptown Men's Shelter

### C. Anti-Poverty Strategy

The City and County will continue to pursue the anti-poverty initiatives outlined in the Five-Year Plan including the: City-Within-A-City Initiative; Enterprise Community; Work First Program; CHA's Family Self-Sufficiency Program; JobLink System; Mayor's Mentoring Alliance; Mayors Youth Employment Program; and Homeless Services Network.

### D. Lead-Based Paint Hazard

In FY2008, the City of Charlotte will continue to implement its LeadSafe Housing Program described in the Five Year Plan. Specifically in the coming year, the City will focus on increasing collaboration with the Mecklenburg County Health Department to do outreach and testing of children in vulnerable neighborhoods, including an increasing number of Hispanic/Latino children. The City will also continue to further integrate lead safe work practices to all city rehabilitation programs, provide training to all contractors on Housing bidder's lists regarding lead safe work practices and encourage Code Enforcement Officials to make referrals to LeadSafe Charlotte and enforce code requirements regarding the elimination of deteriorated paint.

The City prioritizes units enrolled in the lead program through direct referrals from the Mecklenburg County Health Department for children with elevated levels at 10 ug/l or above.

**E. Removal of Barriers to Housing**

Removing barriers to developing and accessing housing is one of the priority affordable housing objectives identified in the Five Year Plan. In FY 2008, the City will:

- Identify/pursue new sources of funding to develop new housing
- Develop a community outreach strategy to address opposition to affordable housing
- Continue to provide mortgage financing and homeownership counseling
- Explore creation of a rent deposit program to assist low income residents with the front-end cost of moving into rental housing
- Affirmatively further Fair Housing

**F. HOME Recapture Provisions**

In providing home-ownership assistance to eligible families, the City of Charlotte adheres to the recapture provisions set out in the HOME regulations. (Part 92.254 of the HOME Final Rule). These provisions will ensure that each housing unit will remain affordable for a period of time determined by the following schedule:

HOME Funds Provided	Period of Affordability
Less than \$15,000	5 years
\$15,000-\$40,000	10 years
More than \$40,000	15 years

**G. Low/Mod Benefit**

All of the CDBG, HOME, ESG and HOPWA funds (excluding administration and planning) will be used to directly benefit individuals and families with household incomes below 80% of the area median income. The City expects the majority of funds to serve households earning 60% or less of the area median income.

**H. Monitoring**

The City of Charlotte Neighborhood Development Department is responsible for ensuring that the federal funds spent on activities to benefit low and moderate-income households are in compliance with federal guidelines. The performance monitoring activities include routine monitoring and technical assistance rendered by staff to sub-recipients. Improvements to the monitoring process occur on an ongoing basis.

All CDBG non-housing sub-recipients enter into contractual agreements with the City of Charlotte, which includes a detailed scope of services with measurable objectives. The federal general provisions, along with the appropriate OMB Circulars, are included in contractual agreements to ensure compliance. The budget line items must be reflective of the goals and objectives. Prior to program start-up, the City's Internal Audit Division and Neighborhood Development monitor and evaluate the sub-recipients programmatic and fiscal management policies.

Sub-recipients are required to provide periodic reports on their achievement of contractual objectives. These contracts are monitored on a quarterly basis. Neighborhood Development staff conducts quarterly site visits to ensure performance of program activities (programmatic as well as fiscal control.) In addition, the monitor in Neighborhood Development's Financial Services Unit reviews each request for payment. The monitor determines whether the sub-recipient's program is on target and in compliance. A final evaluation is performed at the end of the contract period.

As part of the monitoring plan, the City will continue to periodically meet with the Annual Action Plan Steering Committee that was established to provide guidance for the development of the 2006-2010 Consolidated Plan. This group will assist in reviewing the City's performance and accomplishments and measure them against targets outlined in the plan.

## **I. Analysis of Impediments to Fair Housing Choice Findings, Recommendations and Staff Response**

The Analysis of Impediments to Fair Housing Choice addresses barriers in a community that prevent people from accessing housing and recommends actions for improving housing, making it more affordable and making it fair. The document has the following findings and recommendations with regard to the City of Charlotte:

### Impediment #1: Lack of Access to Homeownership

1. Promote homeownership education and opportunities for prospective homeowners at the lowest income levels. Through diligent marketing efforts to all socioeconomic groups, the City of Charlotte can provide information on available down-payment assistance and other homeownership programs, as well as access to loans.
2. Recommend municipal programs that target minorities (particularly African American residents). Such programs should include educating the population in the importance of homeownership and how to access local lending resources.

### Impediment #2: Understanding of Rights under Fair Housing Law

1. Continue to implement strategies that concentrate on increasing local activities to identify and reduce barriers to fair and affordable housing choices in all areas of Charlotte.
2. Develop print and media campaign to provide education and outreach to a variety of groups on the Fair Housing law. The campaign should be carried out in a variety of languages.
3. Survey (through bi-lingual outreach and education) the Latino community to determine factors that drive current housing patterns.
4. Conduct lending and sales baseline audits to determine what role unlawful discrimination plays in the lowering of housing values of African Americans.

5. Conduct a study of the real estate appraisal industry in Charlotte-Mecklenburg communities to determine what role unlawful discrimination plays in the lower housing values of African American's.
6. Continue to support financial literacy, first time homebuyer programs and anti-predatory lending campaigns in the community.
7. Since the events of September 11, 2001, many persons on the Muslim and Middle Eastern communities may fear seeking assistance from government agencies. It is important to continue education and outreach activities to inform them of their fair housing rights under the law.

#### Staff Response

- Staff of both the Community Relations Committee and Neighborhood Development Department has reviewed the document and concur with the findings and recommendations.
- In order to implement the recommendations, Community Relations will develop a print and media campaign to do the following:
  - a) Provide education and outreach to the Latino community regarding fair housing rights, including how to file a fair housing complaint. Staff will investigate and resolve each complaint.
  - b) Survey, through bilingual outreach and education, the Latino community to determine what factors are driving current housing patterns.
  - c) Continue to collaborate and partner with organizations like Community Link, Latin American Coalition, Latin American Council of Charlotte, and the National Conference for Community and Justice, in support of financial literacy, first time homebuyer programs and anti-predatory lending campaigns in the community.
- Neighborhood Development will increase its marketing efforts in the HouseCharlotte down payment assistance program, with particular attention paid to minority neighborhoods. We will also collaborate with our financial partners – Community Development Corporations, Community Link, Consumer Credit Services, Housing Partnership, and SocialService.com – to disseminate information about available homeownership education programs and access to loan products tailored for lower income households.



























### **FY 2008 Appendices Listing**

1. Specific Outcome Indicators
2. FY 2008 Proposed Monitoring Schedule
3. Public Forum Advertisement
4. Public Forum Invitation & Proposal Project Application
5. Draft Document Review & Public Hearing Notice
6. Citizen Participation
7. FY 2008 Annual Action Plan Project Listing

**Appendix 1**  
Specific Outcome Indicators

<p><b>Public Facility or Infrastructure Activities</b> <i>(After School Enrichment Program)</i>                  Funding Source (s) : CDBG - \$805,061                                            <u>Local - \$466,556</u>                    \$1,271,617</p>
<p>Outcome/Objective Statement / # of Persons Assisted: 900 children to be assisted (with improved access to serve) that reside in challenged and transitioning neighborhood through seven agencies.</p>
<p><b>Activities Are Part Of A Geographically Targeted Revitalization Effort: <input checked="" type="checkbox"/> yes or_ no</b>                  Funding Source: Local - <b>\$602-077</b></p>
<p>Outcome/Objective Statement:                  If Yes (check one)  <input checked="" type="checkbox"/> Comprehensive ___ Commerical ___ Housing ___ Other                  Choose all the indicators that apply, or at least 3 indicators if the efforts is comprehensive</p> <ul style="list-style-type: none"> <li>• 4 new businesses will be assisted through equity loans</li> <li>• 100 jobs will be created through the Mayor's Youth Employment Program.</li> <li>• 10 substandard structures will be demolished to remove slum and blight.</li> <li>• 1,100 LMI households assisted through Neighborhood Capacity Building <i>(Community University Neighborhood Symposium)</i>.</li> <li>• 20 commercial façade treatment and infrastructure grants to be provided to businesses.</li> <li>• 250 housing units will be brought into compliance with the City's minimum housing code.</li> </ul>
<p>New Rental units Constructed per projected or activity:                  Funding Source (s): CDBG - \$1,355,744                                            <u>HOME - \$481,261</u>                                            <b>Total - \$1,837,005</b></p>
<p>Outcome/Objective Statement:  <b><u>Total # of Units</u></b>                  1,000 affordable housing units to be created through new construction and rehabilitation program. The units will serve households earning 60% or less than the area median income with priority to households earning 30% or less than the AMI.</p> <p><b><u>Of the Affordable Units</u></b></p> <ul style="list-style-type: none"> <li>• 200 housing units will be occupied by elderly homeowners and renters.</li> <li>• 30 housing units will be subsidized with project-based rental assistance (federal program).</li> <li>• 480 new housing units will be constructed and have a minimum of 20 years of affordability.</li> <li>• 520 rehabilitated units will have minimum affordability periods of at least 5 years.</li> <li>• 25 housing units will be designated for persons with HIV/AIDS, through a tenant based voucher program.</li> <li>• 20 units will serve the chronic homeless population.</li> </ul>
<p>Homeownership Units Constructed, Acquired, and/or Acquired with Rehabilitation (per project or activity)                  Funding Source (s): HOME – \$2,148,051                                            <u>Local - \$566,574</u>                                            <b>Total - \$2,714,625</b></p>
<p>Outcome/Objective Statement:                  Total # of Units</p> <ul style="list-style-type: none"> <li>• 300 affordable units will be created for households earning 80% or less than the AMI.</li> <li>• 20 of the 345 units will serve households earning 31% to 50% of the AMI</li> <li>• 20 of the 345 units will serve households previously living in subsidized housing.</li> <li>• 300 affordable housing units will have a minimum 10 – years affordability period.</li> </ul>

<p><b>Number of Homeless Persons Given Overnight Shelter</b>                  Funding Source: Emergency Shelter Grants - \$205,907                  Outcome/Objective Statement: Households <b>served through overnight shelters</b>                  1000 persons will be served through four agencies that provide homeless services through overnight shelters.</p>
<p><b>Homelessness Prevention</b>                  Funding Source: Local - \$380,000                  Outcome / Objective Statement: <b>Persons receiving homeless prevention assistance</b></p> <ul style="list-style-type: none"> <li>• 800 LMI household s assisted with emergency utility assistance through Crisis Assistance Ministry to prevent homelessness.</li> <li>• 700 LMI households assisted with emergency rental assistance through Crisis Assistance Ministry to prevent homelessness.</li> </ul>
<p><b>Business Assisted</b>                  Funding Source CDBG: 1,900,000 (plus other local funds)</p>
<p>Outcome/Objective Statement:                  Total Business Assisted</p> <ul style="list-style-type: none"> <li>• 4 new businesses to be assisted through equity loan funds.</li> <li>• 20 business to be assisted through façade, infrastructure and security grants.</li> </ul>

**Appendix 2**  
FY 2008 Proposed Monitoring Schedule

### Appendix 3 Public Forum Invitation

The City of Charlotte would like your participation in the preparation of the **FY – 2008 Annual Action Plan**. This annual document is required by the U.S. Department of Housing and Urban Development (HUD) in order for the City to receive federal assistance to address housing, economic development, and community development issues. Join us and find out how funds are being spent in your community and offer suggestions for new programs or projects.

The Annual Action Plan is the City of Charlotte's application for federal funds under HUD's formula grant programs: Community Development Block Grant (CDBG), Home Investment Partnership Act (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). The process of developing the Plan gives the Charlotte Community a structure for identifying gaps and opportunities for collaboration within the City's current service delivery system. The City of Charlotte encourages citizens to become involved in the development of the Annual Consolidated Plan. Your participation is needed to discuss how we can best serve our community.

The City will hold (4) Public Forums on the Annual Action Plan to obtain input on housing and community development needs in the Charlotte area on:

**February 19, 2007 — 6:30 p.m.**  
Beatties Ford Library  
2412 Beatties Ford Road

**February 21, 2007 — 6:30 p.m.**  
City of Charlotte/Neighborhood Development  
Old City Hall, Conference Room 4  
600 East Trade Street

**February 22, 2007 — 6:30 p.m.**  
West Boulevard Library  
2157 West Boulevard

**February 28, 2007 — 6:30 p.m.**  
City of Charlotte/Neighborhood Development  
Old City Hall, Conference Room 4  
600 East Trade Street  
**For Latino Residents Only**

If you have a proposed project/program or questions contact Tenya Coleman at Neighborhood Development Key Business, 600 East Trade Street, Charlotte, North Carolina, 28202, telephone – (704) 336-3311/tcolemon@ci.charlotte.nc.us. You may also apply on-line at [www.charmeck.org](http://www.charmeck.org).

**Appendix 4**  
Public Forum Invitation & Project Proposal Application

## Appendix 5

### Draft Document Review & Public Hearing Notice

The U. S. Department of Housing and Urban Development (HUD) requires the City of Charlotte to submit an Annual Action Plan for using its federal dollars. The City of Charlotte receives funds from the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grant (ESG)
- Housing Opportunities for Persons with HIV/AIDS (HOPWA)
- American Dream Down Payment Initiative (ADDI)

The Annual Action Plan prioritizes funding needs for each of these four federal programs and links housing-related programs with other community development programs that address economic, physical, and human development needs in Charlotte.

The purpose of citizen participation is to obtain comments and recommendations from the public regarding how the City of Charlotte spends its federal (HUD) dollars in areas such as:

- Housing Assistance for Low and Moderate-Income Families
- Assistance to Homeless Individuals and Families
- Non-Housing Needs (employment, training, etc.)
- Transitional Housing
- Emergency Shelters

Your participation in the development of the Annual Action plan process will help ensure that the needs of Charlotte's citizens are understood and that the allocation of federal resources are well utilized. Please take advantage of this opportunity by reviewing a draft copy of the document. **Draft copies of the Annual Action Plan will be available from April 9, 2007 – May 9, 2007 at the following locations:**

#### **Neighborhood Development Key**

##### **Business**

Old City Hall  
600 E. Trade Street  
Charlotte, NC

#### **Beatties Ford Road Library**

2412 Beatties Ford Road  
Charlotte, NC

#### **Charlotte-Mecklenburg Library**

310 North Tryon Street  
Charlotte, NC

#### **West Boulevard Library**

2157 West Boulevard  
Charlotte, NC

On **Monday, May 14, 2007** at 7:00pm the Charlotte-Mecklenburg Government Center (located at 600 East 4th Street – Council Chamber) a Public Hearing regarding the draft of the **FY 2008 Annual Plan** will be held during the City Council meeting. You are invited to attend and provide any comments.

For information contact Tenya Colemon, City of Charlotte – Neighborhood Development at (704) 336-3311 or email: [tcolemon@ci.charlotte.nc.us](mailto:tcolemon@ci.charlotte.nc.us)

## **Appendix 6**

### Citizen Participation

The development of the FY 2008 Annual Action Plan is a collaborative effort of Charlotte citizens, non-profit organizations and City staff. Preparation for the Action Plan began in February 2007.

In February 2007, four citizen participation forums were held to inform the community and the City's partners about the upcoming Annual Plan process and timeline for completion. Staff placed advertisements in the local newspapers and used direct mailings to inform the community of the forum dates. One thousand (1000) invitations were mailed to various organizations and individuals in the community. The forums invited representatives from private and public agencies that are instrumental in achieving HUD's housing and community development goals along with community leaders and interested citizens. Comments were received at the forum and have been included in the Plan.

In May 2007 Citizen Participation forums will be conducted in the towns represented by the Charlotte-Mecklenburg Regional Housing Consortium; Cornelius, Matthews, Mint Hill, Huntersville and Mecklenburg County. All groups and citizens were also informed of an opportunity to submit specific projects for consideration.

Public notices of the draft FY 2008 Annual Action Plan's availability will be placed in local newspapers in May 2007. Copies of the draft plan will be distributed to public libraries and Neighborhood Development (*Old City Hall*) for the public to review and provide comments. A draft of the Annual Action Plan will also be made available on the City's Website ([charmeck.org](http://charmeck.org)) for citizen comment.

The following project proposals were submitted for funding in FY 2008, however these projects were not approved for this funding cycle.

- Program expansion for the Parkview Community Foundation
- Additional operating funds for 'Camp At Home'.



**Appendix 7**

## FY 2008 Annual Action Plan Project Listing

1. Code Enforcement
2. Lead Abatement
3. *No Project*
4. CHDO Set Aside
5. CHDO Operating
6. *No Project*
7. Homeownership Subsidies
8. ADDI Program
9. Housing Trust fund
10. Housing Regional Consortium – Rehab/New Construction
11. Public Housing Capital Fund
12. Hope VI Projects
13. Public Housing Section 8
14. Ross Programs
15. Public Housing Operating Fund
16. Rental Income and Other Sources
17. Persons With AIDS/HIV Assistance
18. Homeless Assistance
19. Emergency Utility Payments
20. Emergency Rental Payments
21. Housing Counseling
22. Relocation
23. Economic Development Revolving Load Fund
24. Infrastructure
25. Neighborhood Capacity Building
26. Neighborhood Centers Operating Cost
27. After School Enrichment Programs
28. Scattered Site Daycare
29. Success by Six (Strengthening Families)
30. Neighborhood Development – General
31. Engineering & Professional Services
32. Housing Administration & Planning



