

City Of Charlotte And The Charlotte-Mecklenburg Regional Housing Consortium



FY – 2007 Annual Action Plan

June 9, 2006

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EXECUTIVE SUMMARY

Introduction

The City of Charlotte and the Charlotte-Mecklenburg Regional Housing Consortium Annual Action Plan identifies the community's affordable housing, community development and economic development needs and outlines a comprehensive and coordinated strategy for addressing them. It also serves as the application for funding for the following federal entitlement programs that serve low-income individuals and/or families:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grants (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA)
- American Dream Down-Payment Initiative (ADDI)

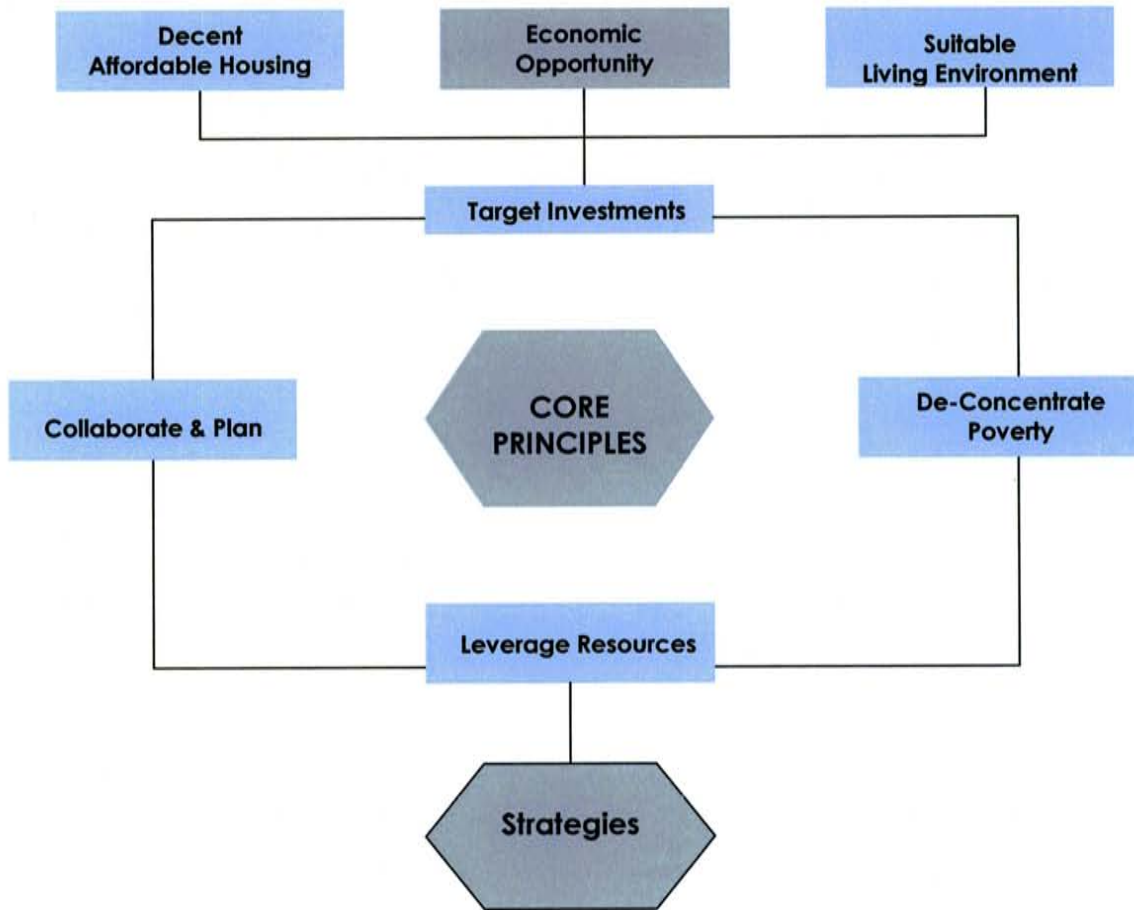
The U.S. Department of Housing and Urban Development (*HUD*) has established three goals for jurisdictions across the country to pursue as part of their annual action planning efforts. These goals align with the City of Charlotte's local housing and community development plans and with the ongoing revitalization efforts of the City and its housing and community development partners. Therefore, Charlotte's Annual Action Plan **supports** the following HUD's priority goals and is structurally organized around them.

- Providing Decent and Affordable housing
- Providing a suitable living environment
- Expanding Economic Opportunities

Guiding Principles

There are four guiding principles at the core of Charlotte's affordable housing and community development strategy, as illustrated in the diagram on the next page. These principles are: 1) **targeting investments** in low wealth and distressed areas of the community; 2) **de-concentrating poverty** where possible by promoting sustainable, mixed-income development or redevelopment; 3) **leveraging federal, state and local government resources** with private and non-profit resources to expand opportunities; and 4) **planning and creating partnerships and other collaborative relationships** within all sectors and stakeholder groups in the community.

STRATEIC PLAN FRAMEWORK



The FY 2007 Action Plan strategy focuses on devoting federal and local housing and community development resources in Charlotte's urban core, where the greatest concentration of poverty and blight exist. In particular, the nine Housing and Neighborhood Development neighborhoods that have been the targeted for revitalization (*Belmont, Druid Hills, Grier Heights, Lakewood, Lincoln Heights, Reid Park, Thomasboro-Hoskins, Washington Heights, and Wingate*).

FY 2007 Annual Action Plan Outline

This plan is organized into five chapters. **Chapter one**, describes the purpose of the plan, federal and local housing goals. **Chapter two**, provides an overview of estimated funding sources for the action plan, a summary describing the proposed use of funds and an estimate of federal fund leveraging. **Chapter three**, FY 2007 Annual Action Plan Implementation Strategies. **Chapter four**, other FY 2007 Annual Action Plan element. **Chapter five**, details certifications required of local government by HUD and the **Chapter six**, contains project sheet and appendices.

CHAPTER ONE INTRODUCTION

A. Plan Purpose and Process

The Annual Action Plan identifies Charlotte affordable housing and community development needs and outlines a comprehensive and coordinated strategy for addressing them. All communities that receive federal funding for Community Planning and Development programs are required by the Department of Housing and Urban Development (HUD) to prepare such a plan. In effect, the Annual Action Plan serves as the City of Charlotte's and Charlotte-Mecklenburg Consortium's application for funding for the following federal entitlement programs that serve low income individuals and/or families¹.

- **Community Development Block Grant Program (CDBG)**, which provides funds to local governments for a wide range of community development activities for low-income persons such as housing rehabilitation, homeownership assistance, shelters, public services, lead-based paint detection and removal, loans or grants to businesses.
- **Emergency Shelter Grant Program (ESG)**, which provides funds for basic shelter and support services for homeless individuals and families.
- **HOME Investment Partnership Program (HOME)**, which provides funds for the development and rehabilitation of affordable rental and ownership housing for low income households, including such activities as building acquisition, new construction, rehabilitation, homebuyer assistance and tenant-based rental assistance.
- **Housing Opportunities for Persons with AIDS (HOPWA)**, which provides funds to design long-term comprehensive strategies for meeting the housing needs of low income people living with HIV/AIDS, including acquisition, housing rehabilitation and construction, facility operations, rental assistance and short-term payments to prevent homelessness.
- **American Dream Downpayment Initiative (ADDI)**, which provides down payment, closing cost and rehabilitation assistance to eligible first-time homebuyers.

The City of Charlotte will continue to create and build a cooperative environment between the various institutional structures and intergovernmental agencies to create affordable housing opportunities.

B. Charlotte-Mecklenburg Regional Housing Consortium

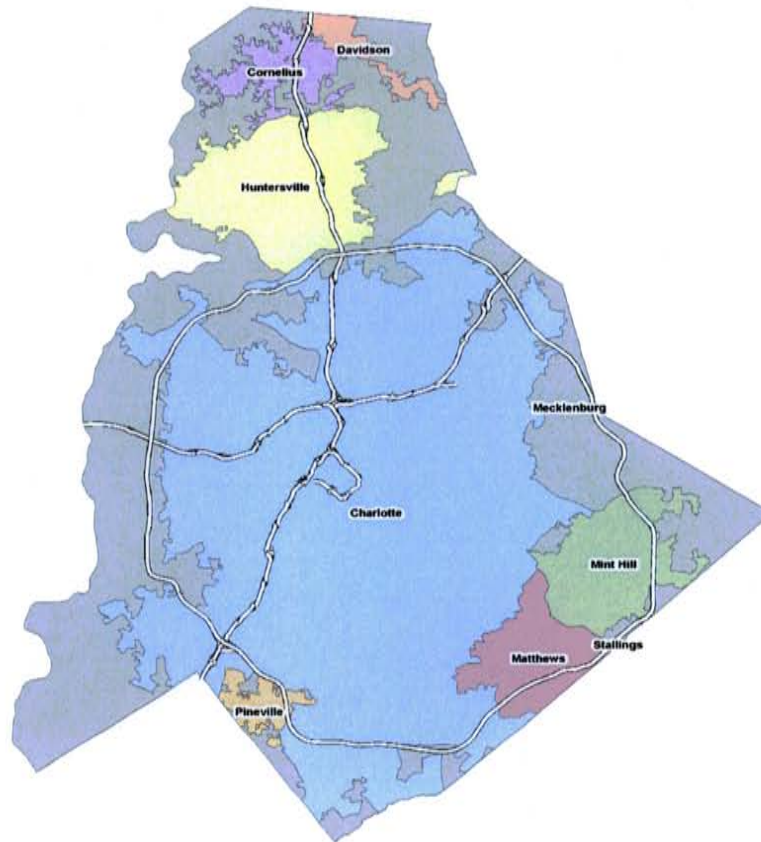
In order to achieve the housing and community development goals the Charlotte-Mecklenburg Regional Housing Consortium was formed in 2001 to alleviate housing problems within Mecklenburg County and provide housing opportunities to low and moderate-income households.

¹ Each of the federal programs serves different income groups as defined by HUD. For the purposes of the Consolidated Plan and focus on priority income groups, HUD uses the following income definitions: Extremely Low Income: 0-30% of the Area Median Income (AMI); Low Income: 31-50% AMI; and Moderate Income: 51-80% of AMI.

The geographic area covered by the Charlotte-Mecklenburg Regional Housing Consortium includes the City of Charlotte, Cornelius, Huntersville, Matthews, Pineville and Mint Hill.

The City of Charlotte Neighborhood Development Key Business is the lead entity charged with preparing the Annual Action Plan and reporting on federal program activities for the Charlotte-Mecklenburg Regional Housing Consortium.

Charlotte-Mecklenburg Annual Action Plan Regional Housing Consortium Geographic Area



In this capacity, the City works in partnership with other key government agencies and non-profit organizations focused on affordable housing, homelessness and other community development issues.

These partnerships are vital to the community's overall success in making Charlotte a livable community for all its residents, in particular residents of low-income areas who often lack access to decent housing they can afford, economic opportunity, and services, amenities and support that help provide a suitable living environment.

B. Plan Framework

Priority Goals

HUD has established three priority goals for jurisdictions across the country to pursue as part of their annual action planning efforts:

ANNUAL ACTION PLAN PRIORITY GOALS

GOAL I: DECENT AFFORDABLE HOUSING: Provide decent, affordable housing for the community's lowest income households including households with special needs.

GOAL II: EXPANDED ECONOMIC OPPORTUNITY: Create economic opportunities for residents and businesses in low income areas of the community.

GOAL III: SUITABLE LIVING ENVIRONMENT: Improve the living environment/quality of life in low income neighborhoods.

These goals align with existing local housing and community development plans and the ongoing revitalization work of the City of Charlotte and its housing and community development partners. Therefore, Charlotte's Annual Action Plan embraces HUD's priority goals and is structurally organized around them.

Guiding Principles

There are four guiding principles at the core of Charlotte's affordable housing and community development strategy. These principles include: 1) **targeting investments** in low wealth and distressed areas of the community; 2) **de-concentrating poverty** where possible by promoting sustainable, mixed-income development or redevelopment; 3) **leveraging federal, state and local government resources** with private and non-profit resources to expand opportunities; and 4) **planning and creating partnerships and other collaborative relationships** within all sectors and stakeholder groups in the community.

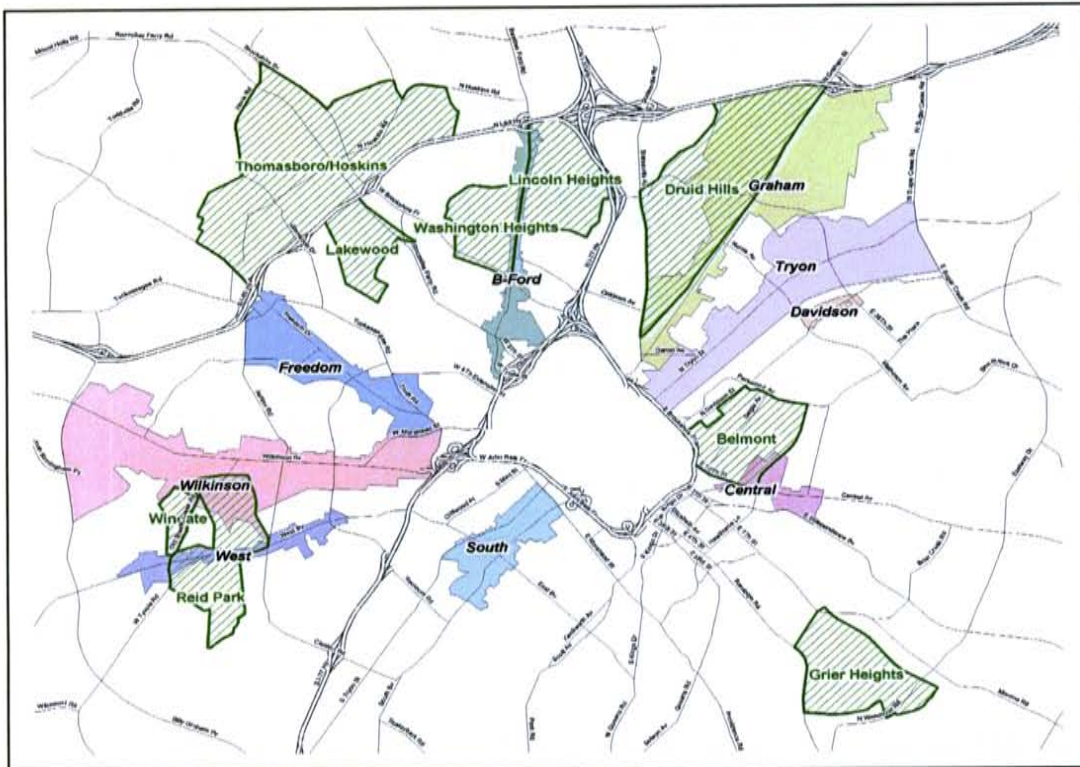
What Do The Guiding Principles Really Mean?

1. Targeting Resources in Areas of Greatest Need

While the majority of Mecklenburg County is included in the Charlotte-Mecklenburg Consortium's geographic domain, the one-year strategy is to continue focusing resources on addressing the revitalization and other housing and community development needs in Charlotte's urban core otherwise known as the Housing and Neighborhood Development (H&ND); this is where the greatest concentration of poverty and blight exist. In particular, the H&ND neighborhoods and business districts

that have been specifically targeted for revitalization by the City and will continue to be targeted until they are stabilized and their plans are fully implemented. Once stable, the nine neighborhoods will "graduate" from the high priority list, and new challenged or transitional neighborhoods will become targets for investment. Other neighborhoods and business districts with pressing needs will also be given attention, but not to the same extent as the targeted areas.

Map Of Target Neighborhoods & Corridors



2. De - Concentrating Poverty

Poverty alone does not cause urban problems. It's the concentration of poverty that distresses neighborhoods and produces a range of social problems and other dysfunctions. Charlotte joins HUD and other communities across the country in promoting a policy of de-concentration of the urban poor. This is being accomplished by: 1) implementing the scattered multi-family housing policy; 2) shifting housing subsidies from project based public housing to tenant-based; 3) encouraging development of mixed income communities, as well as in market rate developments in areas around transit station, along corridors and in other appropriate areas for such development; and 4) demolishing or revitalizing extreme concentrations of public housing such as has been done with the HOPE VI projects in Charlotte (First Ward, Arbor Glen and The Park at Oaklawn.) The revitalization of Piedmont Courts - will be the last of the HOPE VI projects undertaken in Charlotte over the next five years. The challenge and caution with implementing a policy of de-concentration, however, is ensuring that people who may be displaced have viable housing options and that there is not a re-concentration of poverty inadvertently created by displaced residents or households with tenant-based

housing vouchers. The City will continue to explore options and alternatives that will help prevent this from occurring.

3. Leveraging Resources

Leveraging resources means that the City and its partners in the community will, wherever possible, identify and use other public and private resources to increase the total amount of funds for housing and community development activities. Leveraging has allowed Charlotte to expand the use of HUD funding for numerous projects in the past. It is challenging, if not impossible, for private sector developers to build housing for households earning 30% or less of the median income; therefore, leveraging resources to create opportunities to provide housing for the community's lowest income households is essential. The threat of federal funding cutbacks and rising land and construction costs will necessitate the City's seeking additional leveraging opportunities.

4. Planning and Collaboration

While planning and collaboration are implicit in leveraging resources, they go beyond just that. Planning and collaboration are about bringing community groups, developers, other private sector stakeholders, non-profit organizations and government entities together to systematically solve problems, create opportunities and develop partnerships around mutual goals. Such community collaboration is essential for successfully achieving the goals of this strategic plan.

C. POPULATION AND HOUSEHOLDS

Charlotte is one of the fastest growing communities in the southeast. According to the U.S. Census Bureau, Mecklenburg County's population reached 695,454 in 2000, a 26% increase since 1990. In 2004 the county's estimated population was 764,418 residents living within 300,751 households. While the growth rate remains strong (average annual rate of 2.9% between 1990 and 2004), it is forecasted to slow to approximately 2.1% over the next five years. By 2010, the county's population is projected to grow to approximately 866,000. **Figure 1** reflects the annual population growth of Mecklenburg County in comparison to the United States and the Southeast region. Despite the projected slower growth, Mecklenburg County will gain approximately 6,700 new households annually through 2009, continuing to gain a larger share of the Southeast's population base.

Figure1: Mecklenburg County Population Growth Rate Compared to Southeast and US

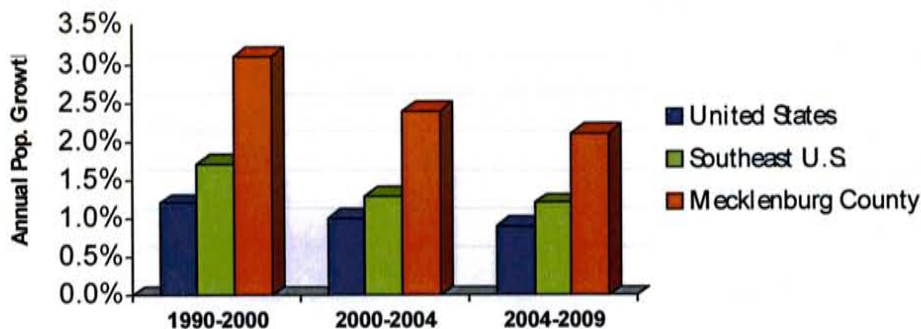


Figure 2 Provides breakdown of household growth by size as well as income for Mecklenburg County between 1996 and 2003. The number of households earning an annual income less than \$20,000 (slightly more than 30% of the area median income) in 2003 comprised 14% of the county's population in 2003, which was progressively lower than the percentage in 1999 and 1996.

Figure 2: Household Growth by Size and Income in Mecklenburg County²

HOUSEHOLD CHARACTERISTICS	1996 TOTAL HOUSEHOLDS		1999 TOTAL HOUSEHOLDS		2003 TOTAL HOUSEHOLDS	
	NUMBER (232,521)	PERCENT 100%	NUMBER (251,564)	PERCENT 100%	NUMBER (294,211)	PERCENT 100%
NUMBER IN HOUSEHOLD						
One person	61,822	26.6%	63,550	25.3%	81,767	27.8%
Two persons	77,126	33.2%	83,787	33.3%	96,507	32.8%
Three persons	40,635	17.5%	43,553	17.3%	49,528	16.8%
Four persons	34,758	14.9%	40,785	16.2%	40,347	13.7%
Five persons	15,716	6.8%	16,205	6.4%	16,939	5.8%
Six or more persons	2,464	1.0%	3,683	1.5%	9,123	3.1%
HOUSEHOLD INCOME						
Less than \$5,000	4,994	2.1%	4,203	1.7%	4,990	1.7%
\$5,000-\$7,499	6,119	2.6%	4,901	1.9%	4,994	1.7%
\$7,500-\$9,999	7,488	3.2%	5,331	2.1%	4,837	1.6%
\$10,000-\$12,499	7,179	3.1%	7,272	2.9%	6,126	2.1%
\$12,500-\$14,999	6,874	3.0%	6,407	2.5%	5,059	1.7%
\$15,000-\$17,499	6,456	2.8%	7,483	3.0%	6,867	2.3%
\$17,500-\$19,999	7,652	3.3%	7,873	3.1%	7,745	2.6%
\$20,000-\$24,999	14,271	6.1%	8,355	3.3%	9,542	3.2%
\$25,000-\$29,999	15,208	6.5%	15,107	6.0%	12,436	4.2%
\$30,000-\$34,999	16,311	7.0%	11,711	4.7%	18,568	6.3%
\$35,000-\$49,999	42,775	18.4%	37,913	15.1%	45,889	15.6%
\$50,000 or more	97,194	41.8%	135,007	53.7%	167,161	56.8%
\$50,000-\$74,999	NA	NA	NA	NA	60,268	20.5%
\$75,000 or more	NA	NA	NA	NA	106,893	36.3%

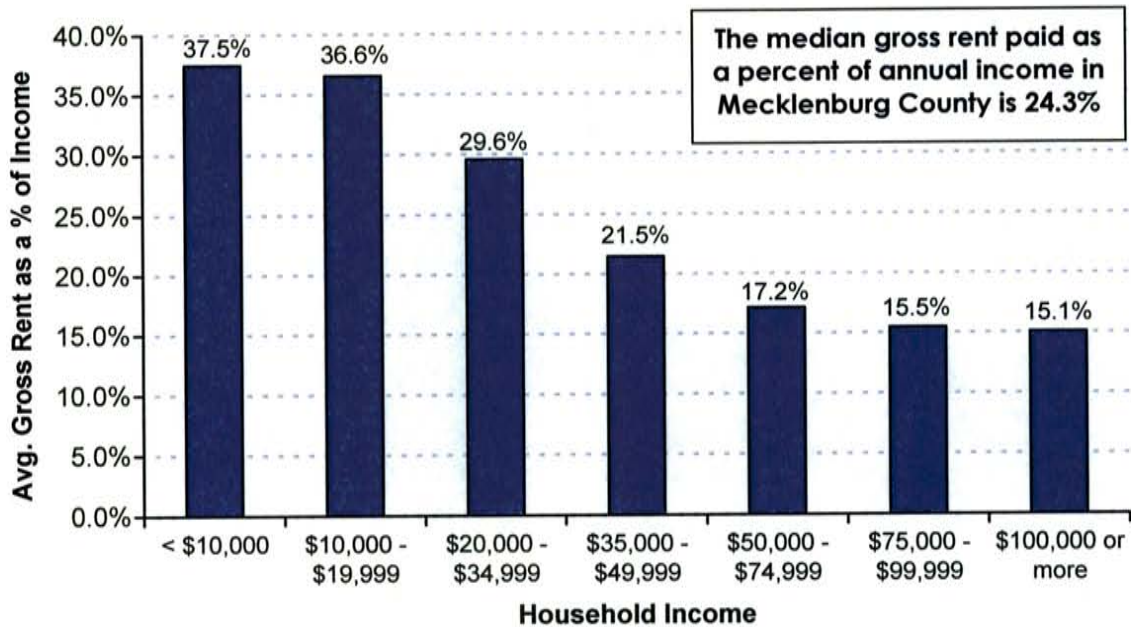
Housing Cost Burden - Rental

The housing cost burden is based on HUD's guideline that households should pay no more than 30% of their annual household income for housing expenses, including utilities. This is the standard measure of affordability. Severe burden occurs when households pay 50% or more of their gross income for housing. Twenty-eight percent (28%) of renter households in Mecklenburg County pay more than 30% of their annual household income towards rent, and almost 16% of renter households pay in excess of 50% of their annual household income towards rent.

As shown in **Figure 3**, these renter households are generally those earning less than \$20,000 annual income.

² Source: Mecklenburg County Department of Social Services.

Figure 3 - Average Gross Rent as a Percent of Household Income-by-Income Range in Mecklenburg County, NC -- 2000 Census Data



Approximately 75% of renters in Mecklenburg County live in an apartment complex, 18% rent a single-family detached home and the remaining 7% rent a single-family attached home, mobile home or RV. In 2004, Carolina's Real Data Apartment Index tracked approximately 92,000 rental-housing units in Mecklenburg County³, of which approximately 82,300 were occupied. Therefore, in 2004 at least 28,000 renter households in the county occupied rental units owned and/or operated by single or smaller landlords.

Owner Households

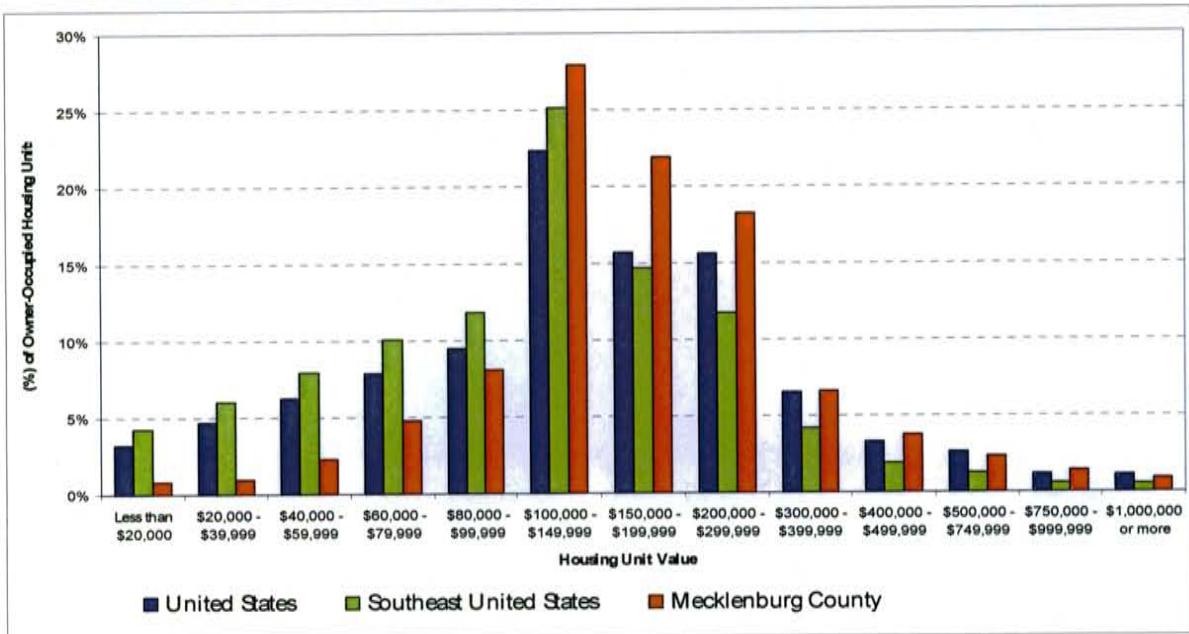
In 2000, approximately 170,000 owner households existed in Mecklenburg County, or 62% of the total households in the county. The number of owner households in the county grew to 190,428 in 2004 and is projected to reach 219,736 by 2010. This growth in for-sale housing demand has fueled new home growth in Mecklenburg County. However, as Mecklenburg County continues to grow, fewer undeveloped land parcels are available within the county boundaries, and outlying counties such as Union, Iredell, and York will continue to capture a larger share of Charlotte-area home sales each year. Therefore, while building permits and new home sales in Mecklenburg County remain healthy, it will become increasingly difficult to develop and construct new affordably priced homes in the county in the coming years.

Significantly fewer Mecklenburg County homes are valued under \$100,000 than in the Southeast region and the country as a whole, while significantly more homes

³ Carolina's Real Data Apartment Index tracks apartment properties in Mecklenburg County with over 50 units, not including Section 8 Housing.

are valued between \$100,000 and \$300,000. The median housing value in Mecklenburg County was \$161,832 in 2004, compared to \$141,249 in the United States and \$119,912 in the Southeast.

Figure 5 - Average Gross Rent as a Percent of Household Income-by-Income Range in Mecklenburg County, NC -- 2000 Census Data



Housing Cost Burden - Ownership

Approximately 24% of owner households in Mecklenburg County pay more than 30% of their annual household income towards housing-related costs, and almost 7% of owner households pay in excess of 50% of their annual household income towards housing costs.⁴

The 9,200 Mecklenburg County owner households earning less than \$15,000 annual income are a large component of these households, generally paying around 70% of their gross income towards housing. Fortunately, due to projected household income growth, the number of owner households earning less than \$15,000 is projected to decrease to 8,100 in 2010, or 3.7% of all owner households.

In 2004, the average home price in Mecklenburg County was \$210,505⁵. Homes in the North and South Mecklenburg County areas are priced 30% and 28% higher than the county average, respectively, while homes in the Southwest, Northeast, Southeast, and Northwest Mecklenburg County areas averaged between \$161,000 and \$140,000. Southeast Mecklenburg has the greatest share of homes sold in the under-\$100,000 price range, followed closely by Central Mecklenburg. South Mecklenburg has the greatest share of homes sold in the \$350,000-plus ranges.

⁴ Source: PUMS

⁵ Average home price including both new and resold homes; per MORE data between 9/03 and 9/04

D. CONTINUUM OF CARE

The Charlotte-Mecklenburg vision for its Continuum of Care is a collaborative, integrated array of people and organizations working together to reduce homelessness. Reducing homelessness requires a combination of, (1) helping homeless individuals and families regain self-sufficiency; (2) building the capacities of those who are at risk of becoming homeless; and (3) creating a community environment that enables people to obtain the resources they need, such as affordable housing, living wage employment, and affordable, quality health and child care. From its entry point, the continuum consists of a progression of support from outreach to emergency housing and services to transitional housing and support services and, ultimately, to permanent housing. Clients can enter the continuum at any level of support, with the goal of helping people move into permanent housing as quickly and successfully as possible.

A study of homelessness in Charlotte-Mecklenburg indicated that at any given time, between 4,600 and 5,100 homeless individuals are living on the community. The two tables below provide a gap analysis of the needs for individuals within the City's homeless population.

Continuum of Care – Gap Analysis – Individuals				
Beds/Units	Estimated Needs	Current Inventory	Unmet Need Gap	Relative Priority
Emergency Shelter	941	635	306	Medium
Transitional Housing	980	380	600	High
Permanent Housing	760	179	581	Low
Total	2,681	1,194	1,487	
Estimated Supportive Services Slots				
Job Training	1,072	168	904	High
Case Management	2,573	862	1,711	High
Substance Abuse Treatment	1,609	558	1,051	High
Mental Health Care	670	232	438	High
Housing Placement	1,877	132	1,745	High
Life Skills Training	804	55	749	Medium
Other Categories				
Assessment	2,011	1,038	973	Medium
Crisis Intervention	2,145	1,126	1,019	High
Total	12,761	4,171	8,590	
Estimated Sub-Populations				
Chronic Substance Abusers	1,609	558	1,051	High
Seriously Mentally Ill	469	232	237	High
Dually-Diagnosed	1,029	180	849	High
Veterans	515	70	445	Medium
Persons with HIV/AIDS	402	36	366	High
Victims of Domestic Violence	242	134	108	Medium
Youth	234	42	192	Low
Total	4,500	1,252	3,248	

Continuum of Care – Gap Analysis – Persons in Families with Children				
Beds/Units	Estimated Needs	Current Inventory	Unmet Need Gap	Relative Priority
Emergency Shelter	569	193	376	High
Transitional Housing	988	528	460	High
Permanent Housing	442	225	217	High
Total	1,999	946	1,053	
Estimated Supportive Services Slots				
Job Training	705	312	393	High
Case Management	1,754	335	1,419	High
Child Care	529	41	488	High
Substance Abuse Treatment	353	208	145	High
Mental Health Care	147	72	75	High
Housing Placement	1,999	912	1,087	High
Life Skills Training	176	50	126	Medium
Other Categories				
Assessment	800	282	518	Medium
Crisis Intervention	1,493	925	568	Medium
Total	7,956	3,137	4,819	
Estimated Sub-Populations				
Chronic Substance Abusers	353	152	201	High
Seriously Mentally Ill	103	56	47	Medium
Dually-Diagnosed	225	25	200	High
Veterans	113	55	58	High
Persons with HIV/AIDS	88	25	63	High
Victims of Domestic Violence	443	97	346	High
Total	1,325	410	915	

CHAPTER TWO
FY 2007 FEDERAL & LOCAL RESOURCE ALLOCATION

A. RESOURCE ALLOCATION

Charlotte's **FY 2007** Resource Allocation Plan totals over **\$163,803,299** of federal and local resources used to address housing and community development needs through programs implemented by the City and its partners. The proposed funding is as follows:

FEDERAL AND LOCAL RESOURCES

ACTIVITY	FUNDING SOURCE
Community Development Block Grant (CDBG)	
FY 2007 Grant	\$4,774,387
Projected Program Income	\$620,000
Projected Carry Forward Funds	\$1,308,744
SUB - TOTAL	\$6,703,131
HOME Investment Partnership (HOME)	
FY 2007 Grant	\$2,569,002
Local Match	\$642,251
Projected Program Income	\$200,000
Projected Carry Forward Funds	\$1,069,605
SUB - TOTAL	\$4,543,771
Emergency Shelter Grant (ESG)	
FY 2007 Grant <i>(sub-total)</i>	\$203,832
Housing Opportunities for Persons With AIDS (HOPWA)	
FY 2007 Grant <i>(sub-total)</i>	\$597,000
Local & Other Federal Resources	
FY 2007 Local Resources <i>(sub-total)</i>	\$43,788,231
FY 2007 Other Federal Resources <i>(sub-total)</i>	\$107,967,334
TOTAL BUDGET	\$163,803,299

Community Development Block Grant (CDGB)

Total funding for the CDBG program is **\$6,703,131**. These funds are comprised of \$4,774,387 federal entitlement grant funding, and \$620,000 from projected program income and \$1,308,744 carry-over funds. These funds will be used for community development improvements that include housing rehabilitation, relocation, public facilities, capital improvements, and housing code enforcement.

HOME Investment Partnership (HOME)

Total funding for the HOME program is **\$4,480,858**. These funds are comprised of \$2,569,002 in federal entitlement grant funding, \$642,251 of the City's local match, \$200,000 of projected program income, and \$1,069,605 in projected carry forward funds. These funds will be used for homeowner/rental rehabilitation, acquisition, new construction, and tenant-based rental assistance. HOME funds in the amount of \$300,000 will also go toward activities of the Charlotte-Mecklenburg Regional Housing Consortium. In addition to the \$4,480,858, an entitlement grant of \$62,913 will be expended for homeownership through the American Dream Downpayment Initiative (ADDI).

Emergency Shelter Grant (ESG)

Total funding for the ESG program is **\$203,832**. These funds will provide homeless persons with basic shelter and essential supportive services. It can assist with the operational costs of the shelter facility and for the administration of the grant. ESG funds also provide short-term homeless prevention assistance to persons at imminent risk of losing their own housing due to eviction, foreclosure, or utility shutoffs.

Housing Opportunities For People With AIDS (HOPWA)

Total funding for the HOPWA program is **\$597,000**. These funds will be used for a wide range of housing, social services, program planning and development costs. This includes, but is not limited to, the acquisition, rehabilitation, or new construction of housing units; costs for facility operations; rental assistance; and short-term payments to prevent homelessness. HOPWA funds also may be used for health care and mental health services, chemical dependency treatment, nutritional services, case management, assistance with daily living and other supportive services.

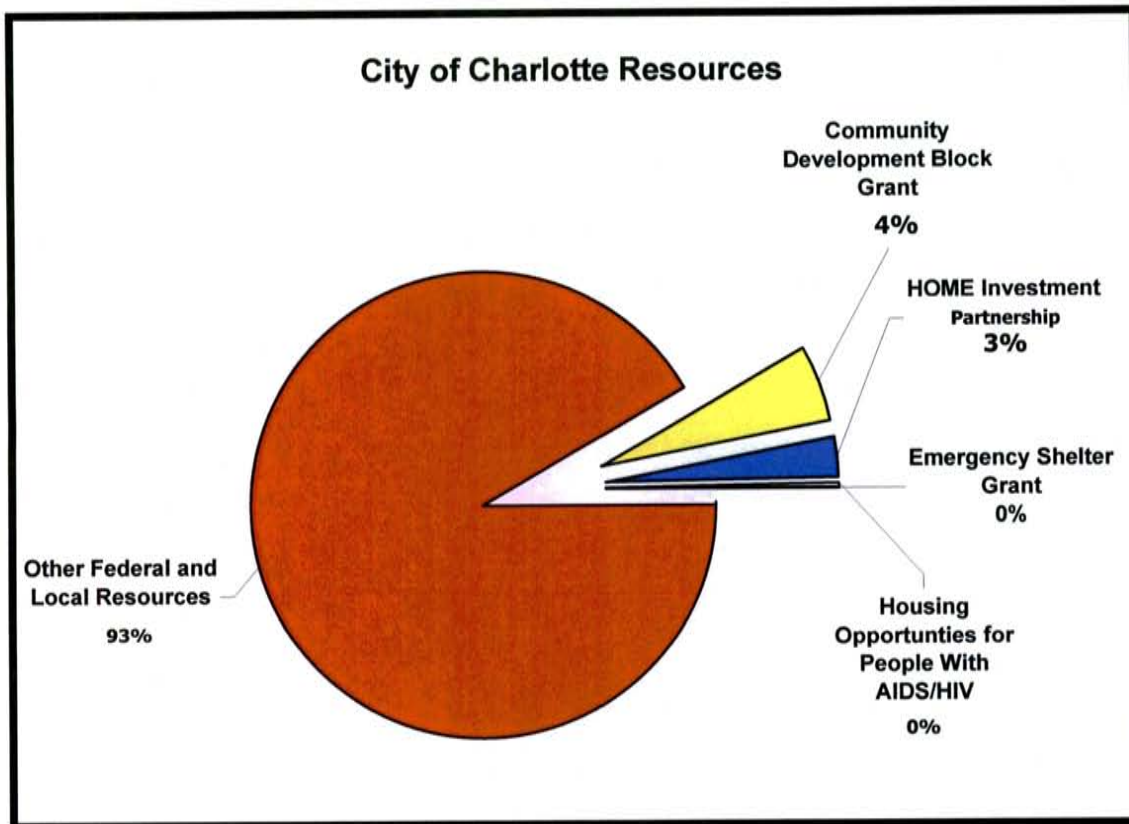
B. PROPOSED USES OF FUNDS

Page sixteen (16) provides a budget summary of the proposed uses of federal and local funds of the Consolidated Action Plan activities that will be undertaken by the City in FY 2007. The project sheets in Chapter Six of this document provide a detailed account of how each dollar (*both Federal & Local*) will be allocated during fiscal year 2007.

C. Federal Leverage of Funding

The City uses local funding in addition to the CDBG, HOME, ESG and HOPWA federal grants to accomplish the Annual Action Plan objectives. The project sheets (*Chapter Six*) details the activities that will be accomplished by using federal and non-federal funding in the amount of \$173,803,299. The total CDBG, HOME, ESG and HOPWA funds to be received by the City are \$11,984,821. Thus, for every \$1 of entitlement funds expended, there will be an additional \$14.50 of leveraged funds to complete the activity.

The graph below shows the percentage of federal and non-federal funds the City has to accomplish its FY 2007 Consolidated Action Plan activities.



Proposed Uses Of Federal & Local Funds In FY 2007

PROGRAM / ACTIVITY	CDBG FUNDS	HOME FUNDS	ESG FUNDS	HOPWA FUNDS	OTHER FEDERAL	HOUSING BONDS	LOCAL FUNDS	TOTAL
HOUSING								
<i>Affordable Housing</i>								
Code Enforcement							5,096,504	5,096,504
Lead Abatement					3,000,000		176,802	3,176,802
Project Subsidies	299,783							299,783
CHDO Set Aside		481,688						481,688
CHDO Operating		150,000						150,000
CBDO Set Aside	1,000,000						1,000,000	2,000,000
Revitalization	1,459,067	337,578					300,000	2,096,645
Homeownership Subsidies		2,880,276					1,833,981	4,714,257
ADDI Program		62,913						62,913
Sub-Total	2,758,850	3,912,455			3,000,000		8,407,287	18,078,592
<i>*Housing Trust Fund</i>								
FY07 Allocation						18,010,763		18,010,763
Sub-Total						18,010,763		18,010,763
<i>Regional Consortium</i>								
Rehabilitation/New Construction		289,520						
Sub-Total		289,520						289,520
<i>Public Housing</i>								
Public Housing Capital Fund					12,319,200			12,319,200
Hope VI Projects					39,475,545			39,475,545
Public Housing Section 8					36,956,100			36,956,100
ROSS Programs					572,292			572,292
Public Housing Operating Fund					8,507,058			8,507,058
Rental Income and Other Sources					7,137,139			7,137,139
Sub-Total					104,967,334			104,967,334
<i>Special Needs Housing</i>								
Persons With AIDS/HIV Assistance				597,000				597,000
Homeless Assistance			203,832					203,832
Emergency Utility Payments							180,000	180,000
Emergency Rental Payments							200,000	200,000
Housing Counseling							380,000	380,000
Relocation	932,001						567,999	1,500,000
Sub-Total	932,001		203,832	597,000			1,327,999	3,060,832
Housing Total	3,690,851	4,201,975	203,832	597,000	107,967,334	18,010,763	9,735,286	144,407,041
ECONOMIC DEVELOPMENT								
Economic Development Revolving Loan Fund	100,000							100,000
Economic Development Total	100,000							100,000
SUITABLE LIVING ENVIRONMENT								
Infrastructure							12,000,000	12,000,000
Neighborhood Capacity Building							200,000	200,000
Neighborhood Centers Operating Costs							207,081	207,081
**After School Enrichment Programs	862,796						345,576	1,208,372
Scattered Site Daycare							114,546	114,546
Success by Six							48,699	48,699
Suitable Living Environment Total	862,796						12,915,902	13,778,698
PROGRAM DELIVERY								
Neighborhood Development-General	1,019,039	341,796					1,451,496	2,812,331
Engineering & Professional Services							335,000	335,000
Program Delivery Total	1,019,039	341,796					1,786,496	3,147,331
ADMINISTRATION								
Housing Administration & Planning	1,030,445						1,339,784	2,370,229
Administration Total	1,030,445						1,339,784	2,370,229
Program Admin.-Delivery Total	2,049,484	341,796					3,126,280	5,517,560
TOTAL	6,703,131	4,543,771	203,832	597,000	107,967,334	18,010,763	25,777,468	163,803,299

CHAPTER THREE
FY 2007 Annual ACTION PLAN IMPLEMENTATION STRATEGIES

A. Overview of Key Program/Activities/Targets

The programs and activities identified in **Table 1** will address the priority goals and objectives that will be implemented by the City of Charlotte in the FY 2007 Action Plan. To summarize, the goals are:

- Provide decent, affordable housing
- Provide a suitable living environment
- Expand economic opportunity

Table 1

Priority Community Development Needs	Dollars to Address Unmet Priority Need
PUBLIC FACILITY NEEDS	
Neighborhood Centers	\$207,081
Homeless Facilities	
INFRASTRUCTURE NEEDS	
Neighborhood Improvement Program	\$12,000,000
- Sewer/Water Improvements	
- Road Improvements	
- Sidewalks	
PUBLIC SERVICE NEEDS	
Neighborhood Leadership/Capacity Building	\$200,000
Youth Services (<i>Afterschool Enrichment</i>)	\$1,208,372
ECONOMIC DEVELOPMENT	
Other Services (Business Revolving Loan Fund)	\$100,000

To advance these goals, the following four guiding principles will be employed:

- 1) Target resources in the most distressed inner-city neighborhoods and business corridors;
- 2) De-concentrate poverty wherever possible;
- 3) Leverage local, state and federal resources with those of the private sector; and
- 4) Collaborate and partner with other agencies, the private sector and community organizations.

B. Affordable Housing Strategy FY 2007 Action Plan

KEY OBJECTIVES

1. Preserve/rehabilitate existing housing
2. Develop new rental and housing
3. Expand options for special needs populations
4. Reduce barriers to developing & accessing housing

GOAL 1: Provide Decent, Affordable Housing

Neighborhood Revitalization/Development - Key Actions in FY- 2007

- Continue to concentrate code enforcement in targeted neighborhoods
- Develop affordable housing in Belmont, Grier Heights, Lincoln Heights, Druid Hills, Lakewood, Reid Park, Wingate and Thomasboro-Hoskins neighborhoods
- Acquire property for affordable housing along Statesville Road
- Continue to support CHDOs through the Charlotte Neighborhood Fund
- Development of the Piedmont Courts HOPE VI project in conjunction with the Charlotte Housing Authority
- Undertake Selective Rehabilitation and Replacement Housing for households impacted by the City's Housing Code Enforcement efforts
- Continue the City's Lead Paint Initiative through concentrating on the 35 neighborhoods that make up the Enterprise Community boundaries
- Continue the Urgent Repair Program for eligible households earning 50% or less of the area median income
- Continue the House Charlotte Program, which provides a direct subsidy for persons purchasing a home in one of the eligible neighborhoods

Neighborhood Development/Development Housing Program/Target

Project	Strategic Measures	5-Year Target	FY07 Target
Housing Code Enforcement	Number of Units In Compliance	11,500	2,500
Nuisance Code Enforcement	Number of Units In Compliance	165,000	35,600
Acquisition	Number of Parcels	100	10
Rehabilitation	Number of Units	2,500	400
Lead-based Paint Abatement	Number of Units	600	120
New Construction	Number of Units	2,500	480
Housing Counseling	Number of Persons	3,000	600
Rental Housing Subsidies	Number of Households	750	150
Homeownership Subsidies	Number of Households	1,500	300
Emergency Utility Payments	Number of Households	4,000	800
Emergency Rental Payments	Number of Households	3,500	700

Public Housing (Charlotte Housing Authority) - Key Actions in FY 2007

- Begin demolition of Piedmont Courts/Seigle Avenue Apartments HOPE VI projects.
- Begin/complete construction of new rental units in Springfield Gardens, McAden Park, Montgomery Gardens, Arbor Glen III, Prosperity Creek, and Mayfield Terrace Apartments.
- Continue with building/acquisition plan of replacement units.
- Begin/continue renovations of Southside Homes, Boulevard Homes, Leafcrest, Cedar Knoll and Mallard, and building system upgrades at Oak Valley, Valley View, Strawn and Charlottetown.
- Continue evaluating CHA properties for possible disposition
- Continue making improvements to management of public housing and voucher program
- Reduce public housing vacancies
- Apply for additional vouchers

- Continue Family Self-Sufficiency, Homeownership and Drug Elimination Initiatives

Public Housing (Charlotte Housing Authority) Programs/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
Rehab/Modernization	Number of Units	1,592	611
New Housing	Number of Units	1,442	288
Section 8 Voucher Program	Number of Vouchers Use	5,000	4,217
Family Self-Sufficiency Program	Number of Completions	225	45
Homeownership Program	Number of Completions	100	20

Special Needs Housing - Key Actions in FY 2007: Regional HIV/AIDS Consortium, Homeless Services Network, Area Mental Health, A Way Home, and the City.

- Utilize HOPWA funds for the Regional HIV/AIDS Consortium (RAC) and continue to expand the tenant based voucher program
- Begin/complete Regional HIV/AIDS Consortium 5-Year Plan to develop housing strategies and targets
- Complete Ten Year Plan to End Homelessness to develop supportive housing strategies and targets
- Apply for additional Shelter Plus Care vouchers
- Undertake renovations of the Salvation Army Center of Hope Shelter
- Receive proposals for the development of special needs housing through the Housing Trust Fund

Note: The Housing Trust Fund does not directly build or rehabilitate housing; it provides the funding for others to do the development. Therefore, the targets are absorbed in the projects for the various housing providers.

Special Needs Housing Programs/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
Housing Opportunities for Persons with AIDS (HOPWA)	Number of Households	2,000	400
Emergency Shelter Grant Program (ESG)	Number of Persons	4,500	900

Charlotte-Mecklenburg Regional Housing Consortium - Key Actions in FY 2007

- Continue funding new single family homes and rehab housing throughout the county

Charlotte-Mecklenburg Regional Housing Consortium Programs/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
New Construction	Number of Units	25	5
Rehabilitation	Number of Units	40	5

Charlotte-Mecklenburg Housing Partnership, Inc. - Key Actions in FY 2007

- Continue to build new rental and homeowner units in Statesville Avenue/Druid Hills area
- Continue rental housing development in Arrowood Road area.
- Continue property acquisitions along Statesville Avenue.
- Continue originations for second mortgages and for financial partners
- Identify foreclosure properties in target neighborhoods for potential acquisitions
- Continue providing housing/homeownership counseling to families

Habitat for Humanity- Key Actions in FY 2007

Project	Strategic Measures	5-Year Target	FY07 Target
New Construction	Number of Units	400	25
Rehabilitation	Number of Units	100	63
Property Acquisition	Number of Properties	3	4
Housing/Homeownership Counseling	Number of Families	500	100

- Continue purchasing property and building new single-family homes for low-income residents.

Program/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
New Construction	Number of Units	480	45

Other Public/Private Developers – Key Actions in FY 2007

Program/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
New Construction	Number of Units	866	173
Rehabilitation	Number of Units	334	67

GOAL 2: Suitable Living Environment Strategy

KEY OBJECTIVES

1. Invest in infrastructure and other capital improvement
2. Help build the capacity of neighborhoods and their organization
3. Target City services
4. Reduce crime and fear of crime
5. Increase access to youth activities

Community Development/Neighborhood Revitalization (City) - Key Actions in FY2007

- "Graduate" two targeted neighborhoods and identify/plan for two new neighborhoods to become targets for revitalization
- Continue implementation of infrastructure program funded through bond package
- Implement Neighborhood Action Plan Budget process
- Aggressively market Neighborhood Matching Grants Program and implement an on-line application
- Continue expanding Community University Program through greater use of technology
- Host annual Neighborhood Symposium
- Continue concentrated code enforcement in targeted neighborhoods
- Continue to focus on crime prevention, repeat offenders and targeting chronic criminal hotspots in distressed neighborhoods
- Continue engaging neighborhoods in community safety problem solving
- Continue providing funding for the After-School Enrichment Program

Community Development-Neighborhood Revitalization Program/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
Neighborhood Action Plan Implementation	Number of Neighborhood Plans Fully Implemented	9	2
New Neighborhood Action Plans	Number of new plans developed	9	1
Neighborhood Capacity Building	Number of People Trained % Capacity Bldg. Success	5,000 - 80%	900
Neighborhood Matching Grants	Number of neighborhoods awarded grants	125	25
After School Enrichment	Number of Children Served	5,000	900

GOAL 3: Economic Development/Opportunity Strategy

KEY OBJECTIVES

1. Revitalize distressed business corridors and districts
2. Attract new businesses & support retention of existing one
3. Support small business development & entrepreneurship
4. Increase access to employment & training opportunities

Corridor/Business District Revitalization (City) - Key Actions in FY2006

- Continue implementation of corridor and business district plans.
- Continue to use Economic Development Revolving Loan Program for gap financing.
- Continue to market the City's Brownfield program.
- Continue to aggressively market the City's Equity Loan, Facade Grant, Infrastructure Grant and Security Grant programs to distressed corridors.
- Complete improvement to Shops on Freedom parking lot.
- Continue efforts to implement infill housing development for Independence Boulevard.
- Develop/adopt methodologies for using project development financing
- Undertake improvements to Eastland Mall, including facade improvements, transit station development and planning for streetscape.
- Partner in redevelopment of Midtown area.
- Continue to support business associations, providing technical assistance and grants.

Project	Strategic Measures	5-Year Target	FY07 Target
Brownfield Grants	Number of Projects	25	2
Facade Grants Infrastructure Grants Security Grants	Number of Grants	200	40
Equity Loans	Number of Loans	75	15
Retail Improvements Shops on Freedom Eastland Mall	Completions	1 1	1 1
Business Organization Support	Number of Organizations Assisted	10 grants	2

Creating Economic Opportunity for Businesses and Households - Key Actions in FY2007

- Continue providing equity and other small business financing
- Align the Business Investment Grant Program with the new-targeted industries from the Advantage Carolina plan.
- Do retention visits to businesses to identify needs and barriers to business growth.
- Continue to partner with Chamber, CPCC and others on BizHub and promote to small businesses

- Collaborate with Chamber, Small Business Association, CPCC and others to establish baseline data on small business needs
- Work with Charlotte-Mecklenburg Workforce Development Board (WDB) to provide fiscal and compliance oversight for WDB and enhance JobLink System and its offerings to low and moderate income residents
- Continue administering/promoting Mayor's Youth Employment Program

Corridor-Business District Revitalization Program/Targets

Project	Strategic Measures	5-Year Target	FY07 Target
Business Loans	# of Loans	75	15
Small Business Support	# of Businesses Supported	200	57
Mayors Youth Employment Program	# of Organizations Assisted	500	30

CHAPTER FOUR OTHER FY 2007 ACTION PLAN ELEMENTS

The FY 2007 Action Plan includes program performance specific outcome indicators, see appendix 1.

A. Administration and Planning

Funds for program administration are allocated to the City of Charlotte and five Community Housing Development Organizations (Belmont, Grier Heights, Lakewood, Northwest Corridor and City West.) Overall administration costs for the City amount to 20% of CDBG, 4% of HOME and 0% of ESG and HOPWA funding. This is at or below the respective administrative program caps. In addition, 5% of the HOME grant plus the local match is appropriated for use by the Community Housing Development Corporations.

B. Emergency Shelter Grant Program Match

The City of Charlotte will receive \$203,832 in Emergency Shelter (ESG) funding for FY 2007. This funding is matched dollar per dollar by the ESG sub-recipients who have been awarded funding by the City. This match is provided in accordance with Section 576.51 (a)(b). The following are the sub-recipients funded with ESG funds:

- Charlotte Emergency Housing
- Crisis Assistance Ministry
- Salvation Army Center of Hope
- Uptown Men's Shelter

C. Anti-Poverty Strategy

The City and County will continue to pursue the anti-poverty initiatives outlined in the Five-Year Plan including the: Housing and Neighborhood Development Initiative; Enterprise Community; Work First Program; CHA's Family Self-Sufficiency Program; JobLink System; Mayor's Mentoring Alliance; Mayors Youth Employment Program; and Homeless Services Network.

D. Lead-Based Paint Hazard

In FY2007, the City of Charlotte will continue to implement its LeadSafe Housing Program described in the Five Year Consolidated Plan. Specifically in the coming year, the City will focus on increasing collaboration with the Mecklenburg County Health Department to do outreach and testing of children in vulnerable neighborhoods, including an increasing number of Hispanic/Latino children. The City will also continue to further integrate lead safe work practices to all city rehabilitation programs, provide training to all contractors on Housing bidder's lists regarding lead safe work practices and encourage Code Enforcement Officials to

make referrals to LeadSafe Charlotte and enforce code requirements regarding the elimination of deteriorated paint.

The City prioritizes units enrolled in the lead program through direct referrals from the Mecklenburg County Health Department for children with elevated levels at 10 ug/l or above.

E. Removal of Barriers to Housing

Removing barriers to developing and accessing housing is one of the priority affordable housing objectives identified in the Five Year Plan. In FY2007, the City will:

- Identify/pursue new sources of funding to develop new housing
- Develop a community outreach strategy to address opposition to affordable housing
- Continue to provide mortgage financing and homeownership counseling
- Implementation of the rent deposit program to assist low income residents with the front-end cost of moving into rental housing
- Affirmatively further Fair Housing

F. HOME Resale Provisions

In providing home-ownership assistance to eligible families, the City of Charlotte adheres to the resale provisions set out in the HOME regulations. (Part 92.254 of the HOME Final Rule). These provisions will ensure that each housing unit will remain affordable for a period of time determined by the following schedule:

HOME Funds Provided	Period of Affordability
Less than \$15,000	5 years
\$15,000-\$40,000	10 years
More than \$40,000	15 years

G. Low/Mod Benefit

All of the CDBG, HOME, ESG and HOPWA funds (excluding administration and planning) will be used to directly benefit individuals and families with household incomes below 80% of the area median income. The City expects the majority of funds to serve households earning 60% or less of the area median income.

H. Monitoring

The City of Charlotte Neighborhood Development Department is responsible for ensuring that the federal funds spent on activities to benefit low and moderate- income households are in compliance with federal guidelines. The performance monitoring activities include routine monitoring and technical assistance rendered by staff to sub-recipients. Improvements to the monitoring process occur on an ongoing basis.

All CDBG non-housing sub-recipients enter into contractual agreements with the City of Charlotte, which includes a detailed scope of services with measurable objectives. The federal general provisions, along with the appropriate OMB Circulars, are included in contractual agreements to ensure compliance. The budget line items must be reflective of the goals and objectives. Prior to program start-up, the City's Internal Audit Division and Neighborhood Development monitor and evaluate the sub-recipients programmatic and fiscal management policies.

Sub-recipients are required to provide periodic reports on their achievement of contractual objectives. These contracts are monitored on a quarterly basis. Neighborhood Development staff conducts quarterly site visits to ensure performance of program activities (programmatic as well as fiscal control.) In addition, the monitor in Neighborhood Development's Financial Services Unit reviews each request for payment. The monitor determines whether the sub-recipient's program is on target and in compliance. A final evaluation is performed at the end of the contract period.

As part of the monitoring plan, the City will continue to periodically meet with the Steering Committee that was established to provide guidance for the development of the 2006-2010 Consolidated Plan. This group will assist in reviewing the City's performance and accomplishments and measure them against targets outlined in the plan. See appendix 2, for proposed monitoring schedule.

CHAPTER FIVE

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated action plan regulations, the jurisdiction certifies on the following pages.

Affirmatively Further Fair Housing – The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan – The jurisdiction will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implement regulations 49 CFR 24; and it will continue to follow a residential anti-displacement and relocation assistance plan as required under Section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace – It will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace, and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees regarding:
 - a) The dangers of drug abuse in the workplace;
 - b) The grantee's policy of maintaining a drug-free workplace;
 - c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee be engaged in the performance of the grant and be given a copy of the statement required by paragraph 1;
4. Notifying employees in the statement required by paragraph 1 that, as a condition of employment under the grant, employees will –
 - a) Abide by the terms of the statement; and
 - b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for

the receipt of such notices. Notice shall include the identification number(s) of each affected grant;

1. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted –
 - a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a federal, state, or local health, law enforcement, or other appropriate agency;
6. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, and 5.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

1. No Federally appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding or any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph (n) of this certification be included in the award documents for all sub-wards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with Plan -- The housing activities to be undertaken with CDBG, HOME, ESG and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with Section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

The Entitlement Community certifies that:

Certification

COMMUNITY DEVELOPMENT BLOCK GRANT

Citizen Participation Plan - It is following a detailed citizen participation plan which:

1. Provides for and encourages citizen participation, with particular emphasis on participation by persons of low and moderate income who are residents of slum and blighted areas and of areas in which funds are proposed to be used, and provides for participation of residents in low and moderate income neighborhoods as defined by the local jurisdiction;
2. Provides citizens with reasonable and timely access to local meetings, information, and records relating to the grantee's proposed use of funds, as required by the regulations of the Secretary, and relating to the actual use of funds under the Act;
3. Provides for technical assistance to groups representative of persons of low and moderate income that request such assistance in developing proposals with the level and type of assistance to be determined by the grantee;
4. Provides for public hearings to obtain citizen views and to respond to proposals and questions at all stages of the community development program, including at least the development of needs, the review of proposed activities, and review of program performance, which hearings shall be held after adequate notice, at times and locations convenient to potential or actual beneficiaries, and with accommodations for the handicapped;
5. 15 working days where practicable; and
6. Identifies how the needs of non-English speaking residents will be met in the case of public hearings where a significant number of non-English speaking residents can be reasonably expected to participate.

Community Development Plan - Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income (See CFR 24 570.2. and CFR 24 Part 570).

1. Maximum Feasible Priority - With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities, which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available;
2. Overall Benefit - The aggregate use of CDBG funds including Section 108 guaranteed loans during program years 1995-2000, shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;

3. Special Assessments - It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force - It has adopted and is enforcing:

A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and

A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance With Anti-Discrimination Laws - The grant will be conducted and administered in conformity with the Title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead Based Paint -- Its notification, inspection, testing and abatement procedures concerning lead-based paint will comply with the requirements of 24 CFR 570.608.

Compliance with Laws -- It will comply with applicable laws.

Certification

HOME Investment Partnership Program

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing:

Certification

Emergency Shelter Grant Program

The Emergency Shelter Grantee certifies that:

Major rehabilitation/conversion -- It will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 10 years. If the jurisdiction plans to use funds for purposes less than tenant-based rental assistance, the applicant will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 3 years.

Essential Services -- It will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure as long as the same general population is served.

Renovation -- Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services -- It will assist homeless individuals in obtaining appropriate supportive services, including permanent housing, medical and mental health treatment, counseling, supervision, and other services essential for achieving independent living, and other Federal, State, local, and private assistance.

Matching Funds -- It will obtain matching amounts required under 576.71 of this title.

Confidentiality -- It will develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement -- To the maximum extent practicable, it will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, operating facilities, and providing services assisted through this program.

Consolidated Plan -- It is following a current HUD-approved Consolidated Plan or CHAS.

Certification

Housing Opportunities For Persons With AIDS Program

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

1. For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For at least 3 years in the case of the assistance involving non-substantial rehabilitation or repair of a building or structure.

Use of Funds

The Community Development Block Grant grantee certifies that:

The aggregate use of CDBG funds, including section 108 guaranteed loans, during a period of three consecutive program years, shall principally benefit low and moderate-income families in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the July 1, 2006 – June 30, 2007 time period, as described in 91.225(4)(ii).

Signature/Authorized Official

Stanley D. Watkins

Neighborhood Development Key Business Executive

Date

Appendix 1
Project FY 2007 Monitoring

Housing Compliance Monitoring Schedule

FY – 2007 Schedule

Program Monitor (s)		Funded Activity		FY – 2007 Schedule											
Project Monitor Responsible Staff															
Program Monitoring		July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June		
HOME Monitor Colemon	CDC Review/Recertification														
	North Carolina Community Development Initiative														
	Assisted Rental Housing Homebuyer Program														
	Homeowner Rehab/Replacement														
	Regional HIV/AIDS Consortium														
HOPWA Monitor Colemon	Charlotte Emer. Housing Crisis Assistance Ministry (CAM)														
	Uptown Men's Shelter														
	Salvation Army														
ESG Monitor Colemon	Charlotte Mecklenburg Housing Partnership (CMHP)														
	Charlotte Housing Authority / Relocation														
	National Objectives Review														
CDBG Monitor Colemon	Compliance Unit														
Innovative Housing Monitor Colemon	Community Link														
	CCCS														
	Rental Assistance Utility Payments (CAM)														
Environmental Review Lead Based Paint	To Be Determine														
	Lead Based Paint														
Citizen Participation	Project Monitoring														
	Consolidated Plan														
	CAPER														
Financial Partner Assessment	CAM														
	Consumer Credit Counseling Community Link														
	CMHP														
	Reg. HIV/AIDS Consortium														
	Charlotte Housing Authority														

NC Development Initiative Review (July - August)
 Homebuyer Review (Dec./Jan - April/June)
 CHDO Re-Certification (Jan. - Feb.)
 Assisted Rental Review (April - June)
 Homeowner Rehab/Replacement (June)

Reg. HIV Consortium Review (July - August)
 ESG Review May - July FY 2005
 Ongoing
 Ongoing
 Ongoing

FY 2007 Consolidated Plan (Jan. - May)
 Financial Partner Process (Nov. - Jan.)

Appendix 2
Specific Outcome Indicators

<p>Public Service Activities (<i>Afterschool Enrichment Program</i>) Funding Source(s): CDBG - \$ 862,796 Local - \$ 345,576 Total - \$1,208,372</p>
<p>Outcome/Objective Statement / # Of Persons Assisted: 900 children to be assisted (with improved access to serve) that reside in challenged and transitioning neighborhoods through seven agencies.</p>
<p>Activities Are Part Of A Geographically Targeted Revitalization Effort: <input checked="" type="checkbox"/> yes or ___no Funding Source: Local - \$750,000</p>
<p>Outcome/Objective Statement: If Yes (check one) <input checked="" type="checkbox"/> Comprehensive ___ Commercial ___ Housing ___ Other Choose all the indicators that apply, or <u>at least 3</u> indicators if the efforts is comprehensive</p> <ul style="list-style-type: none"> • 15 new businesses will be assisted through equity loans. • 12 jobs will be created through the Mayor's Youth Employment Program. • 10 substandard structures will be demolished to remove slum and blight. • 100 LMI households assisted through Neighborhood Capacity Building (<i>Community University, Neighborhood Symposium</i>). • 40 commercial façade treatment and infrastructure grants to be provided to businesses. • 250 housing units will be brought into compliance with the City's minimum housing code.
<p>New Rental units Constructed per project or activity: Funding Source(s): CDBG - \$1,459,067 HOME - \$ 337,578 Local - \$1,250,000 Total - \$1,208,372</p>
<p>Outcome/Objective Statement: <u>Total number of Units</u> 1,000 Affordable housing units to be created through new construction and rehabilitation program. The units will serve households earning 60% or less than the area median income with priority to households earning 30% or less than the AMI.</p> <p><u>Of the affordable Units</u></p> <ul style="list-style-type: none"> • 200 housing units will be occupied by elderly homeowners and renters. • 30 housing units will be subsidized with project-based rental assistance (<i>federal program</i>). • 480 new housing units will be constructed and have a minimum of 20 years of affordability. • 520 rehabilitated units will have minimum affordability periods of at least 5 years. • 25 housing units will be designated for persons with HIV/AIDS, through a tenant based voucher program. • 100 units will be designed for homeless persons and families, including those units receiving assistance for operations. • 20 units will serve the chronic homeless population.

Appendix 2
Specific Outcome Indicators - *continued*

<p>Homeownership Units Constructed, Acquired, and/or Acquired with Rehabilitation (per project or activity) Funding Source(s): HOME - \$2,880,276 Local - <u>\$1,833,981</u> Total - \$4,714,257</p>
<p>Outcome/Objective Statement: <u>Total # of Units</u></p> <ul style="list-style-type: none"> • 360 affordable units will be created for households earning 80% or less than the AMI. • 45 of the 345 units will serve households earning 31% to 50% of the AMI. • 30 of the 345 units will serve households previously living in subsidized housing. • 345 affordable housing units will have a minimum 10-Year affordability period.
<p>Number of Homeless Persons Given Overnight Shelter Funding Source: Emergency Shelter Grants - \$203,832 Outcome/Objective Statement: Households served through overnight shelters 900 persons will be served through four agencies that provide homeless services through overnight shelters.</p>
<p>Homelessness Prevention Funding Source: Local - \$380,000 Outcome/Objective Statement: Persons receiving homeless prevention assistance</p> <ul style="list-style-type: none"> • 800 LMI households assisted with emergency utility assistance through Crisis Assistance Ministry to prevent homelessness. • 700 LMI households assisted with emergency rental assistance through Crisis Assistance Ministry to prevent homelessness.
<p align="center">Businesses Assisted</p> <p>Funding Source: CDBG: \$100,000 (plus other local funds)</p>
<p>Outcome/Objective Statement: <u>Total Businesses Assisted</u></p> <ul style="list-style-type: none"> • 15 new Businesses to be assisted through equity loan funds. • 40 businesses to be assisted through façade, infrastructure and security grants. • 2 shopping Center improvements to be provided (Shops at Freedom and Eastland Mall).

Appendix 3

Citizen Participation

The development of the FY 2007 Annual Action Plan is a collaborative effort of Charlotte citizens, non-profit organizations and City staff. Preparation for the Action Plan began in February 2006.

In February 2006, four citizen participation forums were held to inform the community and the City's partners about the upcoming Annual Plan process and timeline for completion. Staff placed advertisements in the local newspapers and used direct mailings to inform the community of the forum dates. One thousand (1000) invitations were mailed to various organizations and individuals in the community. The forums invited representatives from private and public agencies that are instrumental in achieving HUD's housing and community development goals along with community leaders and interested citizens. Comments were received at the forum and have been included in the Plan.

In May 2006 Citizen Participation forums will be conducted in the towns represented by the Charlotte-Mecklenburg Regional Housing Consortium; Cornelius, Matthews, Mint Hill, Huntersville and Mecklenburg County. All groups and citizens were also informed of an opportunity to submit specific projects for consideration.

Public notices of the draft FY 2007 Annual Action Plan's availability will be placed in local newspapers in May 2006. Copies of the draft plan will be distributed to public libraries and Neighborhood Development (*Old City Hall*) for the public to review and provide comments. A draft of the Annual Action Plan will also made available on the City's Website (charmeck.org) for citizen comment.

Appendix 4
Public Forum Invitation

The City of Charlotte would like your participation in the preparation of the **FY- 2007 Annual Action Plan and Fair Housing Plan Review**. This annual document is required by the U.S. Department of Housing and Urban Development (HUD) in order for the City to receive federal assistance to address housing, economic development, and community development issues. Join us and find out how funds are being spent in your community and offer suggestions for new programs or projects.

The Annual Action Plan is the City of Charlotte's application for federal funds under HUD's formula grant programs: Community Development Block Grant (CDBG), Home Investment Partnership Act (HOME), Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA). The process of developing the Plan gives the Charlotte Community a structure for identifying gaps and opportunities for collaboration within the City's current service delivery system. The City of Charlotte encourages citizens to become involved in the development of the Annual Action Plan. Your participation is needed to discuss how we can best serve our community.

The City will hold (4) Public Forums on the Annual Action Plan to obtain input on housing and community development needs in the Charlotte area on:

February 15, 2006 — 6:00 p.m.
City of Charlotte/Neighborhood Development
Old City Hall, Conference Room 4
600 East Trade Street

February 20, 2006 — 6:00 p.m.
West Boulevard Library
2157 West Boulevard

February 22, 2006 — 6:00 p.m.
Beatties Ford Road Library
2412 Beatties Ford Road

February 23, 2006 — 6:00 p.m.
City of Charlotte/Neighborhood Developm.
Old City Hall, Conference Room 4
600 East Trade Street

If you have a proposed project/program or questions, contact Tenya Colemon-King at Neighborhood Development Key Business, 600 East Trade Street, Charlotte, North Carolina, 28202, telephone – (704) 336-3311/tcolemon-king@ci.charlotte.nc.us. You may also apply on-line at www.charmeck.org.

Appendix 5
Draft Document Review & Public Hearing Notice

CITY OF CHARLOTTE
FY 2007 – Annual Action Plan
Draft Document Review & Public Hearing Notice

The U. S. Department of Housing and Urban Development (HUD) requires the City of Charlotte to submit an Annual Action Plan for using its federal dollars. The City of Charlotte receives funds from the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Shelter Grant (ESG)
- Housing Opportunities for Persons with HIV/AIDS (HOPWA)
- American Dream Down Payment Initiative (ADDI)

The Annual Action Plan prioritizes funding needs for each of these four federal programs and links housing-related programs with other community development programs that address economic, physical, and human development needs in Charlotte.

The purpose of citizen participation is to obtain comments and recommendations from the public regarding how the City of Charlotte spends its federal (HUD) dollars in areas such as:

- Housing Assistance for Low and Moderate-Income Families
- Assistance to Homeless Individuals and Families
- Non-Housing Needs (employment, training, etc.)
- Transitional Housing
- Emergency Shelters

Your participation in the development of the Annual Action plan process will help ensure that the needs of Charlotte's citizens are understood and that the allocation of federal resources are well utilized. Please take advantage of this opportunity by reviewing a draft copy of the document. **Draft copies of the Annual Action Plan will be available from May 19 – June 19, 2006 at the following locations:**

Neighborhood Development Key Business

Old City Hall
600 E. Trade Street
Charlotte, NC

Beatties Ford Road Library

2412 Beatties Ford Road
Charlotte, NC

Charlotte-Mecklenburg Library

310 North Tryon Street
Charlotte, NC

West Boulevard Library

2157 West Boulevard
Charlotte, NC

On **Monday, June 12, 2006** at 7:00pm the Charlotte-Mecklenburg Government Center (located at 600 East 4th Street – Council Chamber) a Public Hearing regarding the draft of the **FY 2007 Annual Plan** will be held during the City Council meeting. You are invited to attend and provide any comments.

For information contact Tenya Colemon, City of Charlotte – Neighborhood Development at (704) 336-3311 or email: tcolemon-king@ci.charlotte.nc.us

Appendix 6

FY 2007 Annual Action Plan Project Listing

1. Code Enforcement
2. Lead Abatement
3. Project Subsidies
4. CHDO Set Aside
5. CHDO Operating
6. CBDO Set Aside
7. Revitalization
8. Homeownership Subsidies
9. ADDI Program
10. Housing Trust fund
11. Housing Regional Consortium – Rehab/New Construction
12. Public Housing Capital Fund
13. Hope VI Projects
14. Public Housing Section 8
15. Ross Programs
16. Public Housing Operating Fund
17. Rental Income and Other Sources
18. Persons With AIDS/HIV Assistance
19. Homeless Assistance
20. Emergency Utility Payments
21. Emergency Rental Payments
22. Housing Counseling
23. Relocation
24. Economic Development Revolving Load Fund
25. Infrastructure
26. Neighborhood Capacity Building
27. Neighborhood Centers Operating Cost
28. After School Enrichment Programs
29. Scattered Site Daycare
30. Success by Six
31. Neighborhood Development – General
32. Engineering & Professional Services
33. Housing Administration & Planning

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Housing

Project Title: Code Enforcement

Project Description

Conduct housing and nuisance inspections to bring properties into compliance with the City of Charlotte's Housing Code (North Carolina General Statutes 160A-44) and the City nuisance ordinances.

Location

Community Wide

Objective Number	Project ID 0022
HUD Matrix Code 15 Code Enforcement	CDBG Citation 570.202 (c)
Type of Recipient Local Government	CDBG National Objective █
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 35,300
Local ID	Units Upon Completion 35,300

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$5,096,504
Total	\$5,096,504

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Housing

Project Title
Lead Based Paint Hazard Control

Project Description
Provides testing for children, testing of housing units an lead hazard reduction in housing units.

Location
CT & BG

Objective Number	Project ID 0018
HUD Matrix Code 141 Lead-Based/Lead	CDBG Citation 570.202
Type of Recipient Local Government	CDBG National Objective 570.208 (a) (3)-Low/Mod Housing
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 120
Local ID	Units Upon Completion 120

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
Local Funding	\$176,802
Lead Based Paint Grant	\$3,000,000
Total	\$3,176,802

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Project Title

Project Subsidies

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG	\$299,783
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$299,783

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title
CHDO Set Aside

Project Description
Provide project funding for the following CHDOs:

1. Grier Heights CDC
2. Lakewood CDC
3. Northwest Corridor CDC
4. City West CDC
5. Belmont CDC

Location (s)
 2415 Lester Street , Charlotte, NC 28208
 100 Beatties Ford Road, Charlotte, NC 28216
 1601 Harrill Street, Charlotte, NC 28205
 3100 Leroy Street Charlotte, NC 28205
 212 Halsey Street, Charlotte, NC 28208

Objective Number	Project ID 0024
HUD Matrix Code 21H HOME Admin/Plan	CDBG Citation
Type of Recipient CHDO-92.2	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 15
Local ID	Units Upon Completion 15

Funding Sources:

CDBG
ESG
HOME	\$481,688
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$481,688

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Housing

Project Title

CHDO Operating

Project Description

Five percent allowable cost for administrative assistance to the following Community Housing Development Organizations:

1. Grier Heights CDC
2. Lakewood CDC
3. Northwest Corridor CDC
4. City West CDC
5. Belmont CDC

Location (s)

- 2415 Lester Street, Charlotte, NC 28208
- 100 Beatties Ford Road, Charlotte, NC 28216
- 1601 Harrill Street, Charlotte, NC 28205
- 3100 Leroy Street Charlotte, NC 28205
- 212 Halsey Street, Charlotte, NC 28208

Objective Number	Project ID 0025
HUD Matrix Code 211 HOME CHDO Operating	CDBG Citation
Type of Recipient CHDO-92.2	CDBG National Objective
Start Date:07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 5 Organizations
Local ID	Units Upon Completion 5 Organizations

Funding Sources:

CDBG
ESG
HOME	\$150,000
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$150,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title:
CBDO Set Aside

Project Description
Provides funds for new housing construction, rehabilitation, and 1st, 2nd, and 3rd mortgages.

Location
Community Wide

Objective Number	Project ID 0026
HUD Matrix Code 12 Construction of Housing	CDBG Citation 570.204
Type of Recipient CBDO-CMHP	CDBG National Objective 570.207 (a)(3)-Low/Mod Housing
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 300
Local ID	Units Upon Completion 300

Funding Sources:

CDBG	\$1,000,000
ESG	
HOME	
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$1,000,000
Total	\$2,000,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Housing

Project Title: Revitalization

Project Description

Location
CT & BG's

Objective Number	Project ID 0002
HUD Matrix Code	CDBG Citation 570.204
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 120
Local ID 10	Units Upon Completion 120

Funding Sources:

CDBG	\$1,459,067
ESG	
HOME	\$337,578
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$300,000
Total	\$2,096,645

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Housing

Project Title: Homeownership Subsidies

Project Description

HouseCharlotte provides homeowner downpayment and other purchase assistance to low and moderate income families seeking housing in targeted neighborhoods. This program includes the Police Officer subsidy program.

Location

CT & BG

Objective Number	Project ID 0009
HUD Matrix Code 13 Direct Homeownership Asst.	CDBG Citation 570,201 (n)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 240
Local ID 11	Units Upon Completion 240

Funding Sources:

CDBG
ESG
HOME	\$2,880,276
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$1,833,981
Total	\$4,714,257

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Housing

Project Title: ADDI Program

Project Description

Provides homeowner downpayment and other purchase assistance to low and moderate income families seeking housing in targeted neighborhoods.

Location

CT & BG's

Objective Number	Project ID 0009
HUD Matrix Code 13 Direct Homeownership Asst.	CDBG Citation 570.201 (n)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 60
Local ID 11	Units Upon Completion 60

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$566,574
Total	\$566,574

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Housing

Project Title: Housing Trust Fund

Project Description

The Housing Trust Fund is a competitive fund focusing on expand Charlotte's affordable housing supply. The funds will be used for new construction, rehabilitation and special needs housing.

Location

Community Wide

Objective Number	Project ID 0028
HUD Matrix Code 12 Construction of Housing	CDBG Citation 570.204
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 600
Local ID	Units Upon Completion 600

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$18,010,763
Total	\$18,010,763

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Housing

Project Title: Charlotte-Mecklenburg Regional Housing Consortium

Project Description

The Consortium funds will be used to rehabilitate homes throughout Mecklenburg County. Charlotte-Mecklenburg Regional Housing Consortium members are as follows:

- City of Charlotte-Lead Entity
- Mecklenburg County
- Town of Cornelius
- Town of Huntersville
- Town of Matthews
- Town of Mint Hill
- Town of Pineville

Location

Community Wide

Objective Number	Project ID 0029
HUD Matrix Code 05 Public Services (General)	CDBG Citation 570.201 (e)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 8
Local ID	Units Upon Completion 8

Funding Sources:

CDBG
ESG
HOME	\$289,520
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$289,520

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Housing

Project Title: Public Housing Capital Fund

Project Description
The funds are used to renovate and rehab public housing units.

Location
CT & BG's

Objective Number	Project ID 0030
HUD Matrix Code 14C Public Housing-Modern	CDBG Citation 570.202
Type of Recipient Sub-recipient Public 570.500 (c)	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 611
Local ID	Units Upon Completion 611

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$12,319,200
Total	\$12,319,200

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Housing

Project Title: Hope VI Projects

Project Description

Provide financing for three (3) projects:

1. Piedmont Courts
2. Park At Oaklawn
3. Arbor Glenn

Location

CHA Hope VI sites

Objective Number	Project ID 0031
HUD Matrix Code 14C Public Housing-Modern	CDBG Citation 570.202
Type of Recipient Sub-recipient Public 500.500 (c)	CDBG National Objective
Start Date:07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 250
Local ID	Units Upon Completion 250

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$39,475,545
Total	\$39,475,545

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title: Pubic Housing Section 8

Project Description
Provide Section 8 vouchers for rental assistance

Location

Objective Number	Project ID 0032
HUD Matrix Code 14C Public Housing	CDBG Citation 570.202
Type of Recipient Sub-recipient public 500.500 (c)	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 4,217
Local ID	Units Upon Completion 4,217

Funding Sources:
CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$36,956,100
Total	\$36,956,100

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Project Title: Ross Programs

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$572,292
Total	\$572,292

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title: Public Housing Operating Fund

Project Description
 The fund will be used to administer the Charlotte Housing Authoring Programs.

Implementation Agency: Charlotte Housing Authority

Location
CT & BG's

Objective Number	Project ID 0034
HUD Matrix Code 21A	CDBG Citation 570.206
Type of Recipient Sub-recipient public 500.00 (c)	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units N/A
Local ID	Units Upon Completion N/A

Funding Sources:
CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$8,507,058
Total	\$8,507,058

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title: Rental Income and Other Sources

Project Description
These funds will be used to administer the Charlotte Housing Authority Programs

Location
Community Wide

Objective Number	Project ID 0035
HUD Matrix Code 21A General Program Admin.	CDBG Citation 570.206
Type of Recipient Sub-recipient Public 500.00(c)	CDBG National Objective
Start Date:07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units N/A
Local ID	Units Upon Completion N/A

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$7,137,139
Total	\$7,137,139

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Homeless & HIV/AIDS

Project Title: Homeless Assistance

Project Description

Provide funds to assist five homeless services providers: Community Link/Traveler Aids, Charlotte Emergency Housing, Salvation Army Women and Children's Shelter and Uptown's Men Shelter. Program beneficiaries are homeless men, women and children, and intact families for the shelter programs, and person threatened with homeless prevention programs.

Implementation Agencies:

- Charlotte Emergency Housing, Inc.
- Community Link – Programs for Traveler Aid Society
- Crisis Assistance Ministry
- Salvation Army - Women/Children Emergency Shelter
- Uptown Shelter/George Shinn Center

Location (s):

- 534 Spratt Street, Charlotte, NC 28206
- 1210 N. Tryon Street, Charlotte, NC 28206
- 500 Spratt Street, Charlotte, NC
- 910 N. Aleander Street, Charlotte, NC 28206
- 2410 Plaze Road, Charlotte, NC

Objective Number	Project ID 0010
HUD Matrix Code 03C Homeless Facilities	CDBG Citation 570.201 (c)
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
ESG
HOME
HOPWA	\$203,832
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$203,832

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Housing

Project Title: Homeless Assistance

Project Description

Provide funds to assist five homeless services providers: Community Link/Traveler Aids, Charlotte Emergency Housing, Salvation Army Women and Children's Shelter and Uptown's Men Shelter. Program beneficiaries are homeless men, women, and children, and intact families for the shelter programs, and person threatened with homeless prevention programs.

Implementation Agencies:

- Charlotte Emergency Housing, Inc.
- Community Link – Program for Traveler Aid Society
- Crisis Assistance Ministry
- Salvation Army – Women/Children Emergency Shelter
- Uptown Shelter/George Shinn Center

Location (s):

- 523 Spratt Street, Charlotte, NC 28206
- 1210 N. Tryon Street, Charlotte, NC 28206
- 500 Spratt Street, Charlotte, NC
- 910 N. Alexander Street, Charlotte, NC 28206
- 2410 Plaze Road, Charlotte, NC

Objective Number	Project ID 0010
HUD Matrix Code 03C Homeless Facilities	CDBG Citation 570.201 (c)
Type of Recipient Sub-recipient Public 500.00(c)	CDBG National Objective
Start Date:07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
ESG	\$203,832
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding
Total	\$203,832

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title: Emergency Utility Payments

Project Description

City contribution to emergency utility fund to assist low and moderate income households who experience difficulty in meeting payments.

Implementation Agency: Crisis Assistance Ministry

Location

Community Wide

Objective Number	Project ID 0019
HUD Matrix Code 05Q Subsistence Payments	CDBG Citation 570.204
Type of Recipient Sub-Recipient Public	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 800 Households
Local ID 12	Units Upon Completion 800 Households

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	180,000
Total	180,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Housing

Project Title: Emergency Rental Payments

Project Description

City contribution to fund to help low and moderate income households meet emergency rental payments and security deposit assistance.

Implementation Agency: Crisis Assistance Ministry

Location

Community Wide

Objective Number	Project ID 0020
HUD Matrix Code 06 Interim Assistance	CDBG Citation 570.201 (f)
Type of Recipient Sub-recipient Public	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 700 Persons
Local ID 13	Units Upon Completion 700 Persons

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	200,000
Total	200,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title: Housing Counseling

Project Description

Provide homeownership counseling and delinquency/mortgage default counseling to low and moderate-income individuals seeking access to housing.

Location

Community Wide

Objective Number	Project ID 0007
HUD Matrix Code 05k Tenant/Landlord Counseling	CDBG Citation 570.201 (e)
Type of Recipient Sub-recipient Public 570.500(c)	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 600
Local ID	Units Upon Completion 600

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	380,000
Total	380,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need
Housing

Project Title
Relocation

Project Description

Provides housing support services, rental and relocation assistance for displaced families due to code enforcement or other local government action.

Location

CT&BG

Objective Number	Project ID 0003
HUD Matrix Code 08 Relocation	CDBG Citation 570.201 (i)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 150 Households
Local ID 02	Units Upon Completion 150 Households

Funding Sources:

CDBG	\$932,001
ESG	
HOME	
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$567,999
Total	1,500,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Economic Development

Project Title: Economic Development Revolving Loan Fund

Project Description

Utilize Economic Development Revolving Loan Fund for infrastructure, retail services development, and rehabilitation of commercial property for "high profile" project (s) that serve low income corridors.

Location

Community Wide

Objective Number	Project ID 0038
HUD Matrix Code 17D Other Commerical/Industrial Improvements	CDBG Citation 70.203
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units 40 Loans
Local ID	Units Upon Completion 40 Loans

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$100,000
Total	\$100,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Infrastructure

Project Title: Infrastructure

Project Description

Provides for streets and gutter improvements in targeted neighborhoods.

Location

Community Wide

Objective Number	Project ID 0013
HUD Matrix Code 03K Street Improvements	CDBG Citation 570.201 (c)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 6 neighborhoods
Local ID	Units Upon Completion 6 neighborhoods

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	12,000,000
Total	12,000,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Other

Project Title: Neighborhood Capacity Building

Project Description

Provide neighborhood organizations with the tools and resources to become empowered

Location

Community Wide

Objective Number	Project ID 0021
HUD Matrix Code 19C Non-Profit Organization Capacity Building	CDBG Citation 570.201 (p)
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 1,025 Persons
Local ID 19	Units Upon Completion 1,025 Persons

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$200,000
Total	\$200,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Other

Project Title

Neighborhood Centers Operating Cost

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
 ESG
 HOME
 HOPWA
 Total Formula
 Prior Year Funds
 Assisted Housing
 PHA
 Other Funding 207,081
 Total 207,081

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need
Youth Programs

Project Title: After School Enrichment Programs

Project Description

Provides academic improvement and enrichment opportunities for youth in the CWAC area. Provides assistance to students in kindergarten thru 8th grade to overcome basic academic weaknesses in order to become successful in their school work. Youth also will have opportunities to expand social and cultural awareness and participate in recreational activities. These programs are aimed for youth in the CWAC area.

Implementation Agencies:

Bethlemlen Center, Gethsemane Enrichment Program, St. Paul Enrichment Program, Charlotte-Mecklenburg Schools, YWCA and YMCA.

Location

Community Wide

Objective Number	Project ID 0015
HUD Matrix Code 05D Youth Services	CDBG Citation 570.201 (e)
Type of Recipient	CDBG National Objective 570.208 (a) (2)-Low/Mod LC
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units 815 Children
Local ID 18	Units Upon Completion 815 Children

Funding Sources:

CDBG	\$862,796
ESG	
HOME	
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$345,576
Total	\$1,208,372

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Other

Project Title: Scattered Site Daycare

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$114,546
Total	\$114,546

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Project Title
Success by Six

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
ESG
HOME
HOPWA
Total Formula
Prior Year Funds
Assisted Housing
PHA
Other Funding	\$48,699
Total	\$48,699

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Other

Project Title

Neighborhood Development (General)

Project Description

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date: 07/01/06	Completion Date: 06/30/07
Performance Indicator	Annual Units N/A
Local ID	Units Upon Completion N/A

Funding Sources:

CDBG	\$1,019,039
ESG	
HOME	\$341,796
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$1,451,496
Total	\$2,812,331

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name City of Charlotte

Priority Need

Planning & Administration

Project Title: Engineering & Professional Services

Project Description

Provide legal and inspections services to delivery to housing and community development customers.

Location

Objective Number	Project ID
HUD Matrix Code	CDBG Citation
Type of Recipient	CDBG National Objective
Start Date:07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units
Local ID	Units Upon Completion

Funding Sources:

CDBG
 ESG
 HOME
 HOPWA
 Total Formula
 Prior Year Funds
 Assisted Housing
 PHA
 Other Funding \$355,000
 Total \$355,000

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Annual Action Plan Listing of Projects

Applicant's Name: City of Charlotte

Priority Need

Planning and Administration

Project Title

Housing Administration and Planning

Project Description

Provide effective and efficient and service delivery to housing and community development customers. Provide planning, design and administration for local and federally funded programs.

Location

Community Wide

Objective Number	Project ID 0039
HUD Matrix Code 21A General Program Admin	CDBG Citation 570.206
Type of Recipient Local Government	CDBG National Objective
Start Date: 07/01/06	Completion Date:06/30/07
Performance Indicator	Annual Units N/A
Local ID	Units Upon Completion N/A

Funding Sources:

CDBG	\$1,030,445
ESG	
HOME	
HOPWA	
Total Formula	
Prior Year Funds	
Assisted Housing	
PHA	
Other Funding	\$1,339,784
Total	\$2,370,229

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs