

### BOARD OF COMMISSIONERS BOARD MEETING

AUGUST 16, 2011

### Charlotte Housing Authority/Central Office 1301 South Boulevard Charlotte, NC 28203

### Mission Statement

"To lead, develop, and execute community-wide strategies that meet the broad range of housing needs for families who cannot otherwise attain conventional housing"

Commissioners:

Chairman – Joel Ford
Vice-Chairman – Will Miller
Commissioner Lucille Puckett
Commissioner Benjamin Hill
Commissioner Geraldine Sumter
Commissioner David Jones
Commissioner Pamela Gordon



### HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

### **NOTICE**

### **BOARD MEETING**

### **BOARD OF COMMISSIONERS MEETING**

### AUGUST 16, 2011

**NOTICE** is hereby given that a Board meeting of the Board of Commissioners of the Housing Authority of the City of Charlotte will be held on **August 16**, **2011** as follows:

TIME/Date:

5:00 P.M.

August 16, 2011

LOCATION:

Charlotte Housing Authority/Central Office

1301 South Boulevard Charlotte, NC 28203

Charles Woodyard/CEO

Mission Statement

"To lead, develop, and execute community-wide strategies that meet the broad range of housing needs for families who cannot otherwise attain conventional housing"

### Housing Authority of the City of Charlotte Regular Meeting of the Board of Commissioners

Central Office 1301 South Boulevard Charlotte, NC 28203

August 16, 2011

### 5:00 p.m. - Regular Board Meeting Convenes:

### Regular Meeting Agenda:

- 1. Pledge of Allegiance
- 2. Public Forum
- 3. Review and Approval of the Agenda
- 4. Consideration to Approve the Minutes for:
  - Regular Board Meeting held July 19, 2011
- 5. Resident Advisory Council (RAC) Report
- 7. Monthly Report from the CEO
  - Business Plan Update
  - Operations Dashboard
  - Budget to Actual Reports for 06/30/2011
  - Report of Deposits and Investments as of 06/30/2011
  - Land Sales Proceeds Detail as of 06/30/2011
  - Notification of Administrative Budget Changes 06/30/2011

### 8. Consent Agenda Action Items:

- A. Budget Amendment: Administrative Program Budget-Capital Improvements Budget Adoption: 2011 Replacement Housing Factor Grants
- B. Budget Amendment: Field Operation Program Budget-Capital Improvements
- C. Budget Amendment: Edwin Towers Renovation Capital Project Budget Adoption: Gladedale Renovation Capital Project
- D. Budget Amendment: Field Operation Program Budget-City Relocation Program
- E. Budget Amendment: Administration Program Budget- City Relocation Program
- F. Budget Amendment: Administration Program Budget-Workers Compensation Program for Operating Costs FY 03/31/2012
- G. Budget Amendment: Field Operation Program Budget-Operating Subsidy for FY 03/31/2012
- H. Budget Adoption: 2010 Federal Resident Opportunities and Self-Sufficiency (ROSS) Family Self Sufficiency Coordinator (FSSR) Grant Budget
- I. CHA 457(b) Deferred Compensation Plan Adoption

- J. CHA Collection Loss Report for the Quarter Ended 06/30/2011
- K. Approve Procurement Contract: Payroll and Human Resources Information Management Services for Paycor
- L. Approve Procurement Contract: Procurement Contract to Professional Services for Unarmed Security at High Rise Communities

### 9. Business Agenda Action Item:

- A. Approve Procurement Contract: ECS Carolinas, LLP (Mallard Ridge)
- B. Approve Procurement Contract: ECS Carolinas, LLP (Parktowne Terrace)
- C. Budget Amendment: Field Operation Program Budget for Charlottetown Terrace
- D. Budget Amendment: Administrative Program Budget for Charlottetown Terrace
- E. Charlottetown Terrace Rehabilitation Project Budget Amendment: Charlottetown Terrace Rehabilitation Project
- F. Approve Modification to the Contract of Professional Security Services

# MINUTES FOR REGULAR BOARD MEETING HELD ON 07/19/2011

## MINUTES OF THE REGULAR BOARD MEETING OF THE COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF CHARLOTTE HELD ON TUESDAY, JULY 19, 2011

The Board of Commissioners of the Housing Authority of the City of Charlotte, North Carolina held a regular meeting at *Central Office*, *1301 South Boulevard*, *Charlotte*, *NC 28203* at 5:00 p.m. on Tuesday, July 19, 2011.

Present: Chairman Joel Ford

Vice-Chairman Will Miller
Commissioner Geraldine Sumter
Commissioner David Jones
Commissioner Lucille Puckett
Commissioner Ben Hill
Commissioner Pam Gordon

Absent: Sherrod Banks, General Counsel

Also Present: Charles Woodyard, CEO

### **Pledge of Allegiance:**

The meeting was opened by Chairman Joel Ford. Per request of Chairman Ford, Commissioner Hill led attendees in the Pledge of Allegiance.

### Public Hearing:

Chairman Ford stated that part of our agenda is the public hearing for the FY 2011 – 2012 Moving Forward Annual Plan amendment. The purpose of the hearing is to conclude the 45 day public review and comment period for the Charlotte Housing Authority's first amendment for the FY 2012 Moving Forward Annual Plan. Chairman Ford read an official script which explains the purpose of the hearing for the FY 2011 – 2012 Moving Forward Annual Plan and opened the floor for comments from the public. There were no persons present to speak, thus Chairman Ford asked for a motion to close the public hearing.

### **ACTION:**

Motion was made by:

Motion was seconded by:

Commissioner Puckett

Commissioner Sumter

Outcome:

Passed unanimously

### **Public Forum:**

Chairman Ford notified attendees that the public forum was open for comments. As is customary, Chairman Ford announced that speakers would be allowed three minutes to speak. The following speakers came forward:

### Helen Swinton, Resident of 103 N. Dakota Street:

Ms. Swinton stated she ported in from Gwinnett County, Ga. last May 2010. She had an annual inspection that she thinks was in April 2011. At the time, her gas was turned off. Although her gas is just for heating she did not think about it until the inspection therefore she was failed for that reason. She was given a notice of End-of-Assistance and it stated that because she did not request a formal hearing and the gas was off she was terminated. However her gas was paid before the termination date and she was still terminated. She wants to address the fact that housing is suppose to be for low-income families and if it is promoting homelessness which she is not from Charlotte and has no family in Charlotte, so what is the next step for her and her family if she has already come into compliance before the date of termination. Mr. Woodyard, CEO, stated that we would be glad to look into this, he was not aware of this case. Chairman Ford requested a staff member take her contact information and make sure that we follow up. Mr. Sebronzik Wright, COO, added that he has already been investigating this matter and he would take care of it. Chairman Ford would like a follow-up at the next meeting.

### Ms. Myra Pickens, Resident of Dillehay Courts:

Ms. Pickins stated that she came forward a few months ago. She wants to thank everyone for working with her and everybody in her community on her situation. It all worked out for her although she is still unemployed. However she is still looking for work. Her only problem is with the rent reform. If we can't find jobs we will all be outside because we can't pay our rent. Other than that, the housing authority has helped her very well with all situations she has had and she appreciates everyone who has helped her. Chairman Ford then asked if there was anyone else present to speak. Seeing that there were none he requested a motion for the public forum to be closed.

### **ACTION:**

Motion was made by: Motion was seconded by: Outcome: Commissioner Puckett Commissioner Gordon Passed unanimously

### Review and Approval of the Agenda:

Chairman Ford called for the review and approval of the agenda. Mr. Woodyard asked if it was the pleasure of the board, since there are no comments at the public hearing on the amended MTW plan could Item 9.A be added to the Consent Agenda Action Items. That item was unanimously approved in the committee. Therefore Item 9.A would be Item 8.G. Commissioner David Jones asked that Item 8. A. be pulled because he thinks there is an inconsistency in the write-up and the resolution. He would like an explanation from staff. Chairman Ford asked for any other changes, hearing none, he asked for a motion to approve the agenda with modifications.

### **ACTION:**

Motion was made by:

Motion was seconded by:

Outcome:

Commissioner Puckett

Commissioner Sumter

Passed unanimously

### Consideration to Approve the Minutes for:

- Regular Board Meeting held *June 21, 2011* 

### **ACTION:**

Motion was made by:

Motion was seconded by:

Outcome:

Commissioner Puckett

Commissioner Sumter

Passed unanimously

Vice-Chairman Miller commented that he tried to call into the meeting but because it was offsite there was difficulty. He suggested in the future when we do go offsite either we find out who is calling in or we have the right equipment because that really didn't work well for him. Chairman Ford duly noted that comment.

### Resident Advisory Council (RAC) Report:

Ms. Donna Green, RAC Secretary, provided the following information:

- ✓ Ms. Green stated the following names and positions of the new RAC officers:
  - Ms. Lucy Brown, President
  - Ms. Melony Heath, Vice-president
  - Ms. Alberta McClain, Treasurer
  - Ms. Linda Myrant, Parliamentarian
- ✓ She noted on June 28<sup>th</sup> a very successful Quality Circle meeting was held with CHA. In attendance was Ms. Lucy Brown, Ms. Melony Heath and Ms. Alberta McClain of RAC, Ms. Tomico Evans, Client Services, Mr. Allison Preston, Resident Safety, Ms. Lekeista Freeman, and Mr. Sebronzik Wright, COO. It was announced that Ms. Evans was introduced as the new Interim Director of Client Services and they look forward to working with her.
- ✓ Mr. Allison Preston spoke on the new security at the family sites and informed them that there has not been any negative feedback. He also said they are currently waiting on the security cameras to be inspected then they will be 100% complete.
- ✓ RAC is still working to complete their goals for 2011. They have completed the tenant patrol appreciation training dinner to show that they are very much appreciated. Dates are being made to complete the Tenant Patrol training at the senior sites. Resident Safety will be the facilitator and once the tenants are trained they will be given their badges.
- ✓ They are planning a customer survey which will be completed at all the sites.
- ✓ They are still in the process of getting other communities organized. We have two elections planned at Savannah Woods for August 2, 2011 and Leafcrest for August 23, 2011.

- ✓ RAC will be attending the resident meeting at Dillehay Courts on Tuesday, which is today, to set up a nominating committee.
- ✓ She announced the August 16<sup>th</sup> RAC Extravaganza Meeting at 6:00 p.m. at the Carole Hoefener Center. They are asking that each president bring their Board members.
- ✓ The following community successes were shared:
  - Gladedale has been offering computer training on Tuesdays 5:30 p.m. 8:00 p.m. as well as job readiness training on Thursdays from 5:30 p.m. 8:00 p.m. in the community. They have assisted five residents in becoming gainfully employed and are trying to help anyone else who needs assessments. The Gladedale Board along with the Church of Charlotte get together to prepare and serve a hot lunch for all residents once a month. This week it will take place at Gladedale from noon to 1:00 p.m.

    We have a Wacky Wednesday for resident middle and all high school children. They are taught etiquette, abstinence, self-control and how to be positive.
  - Sunridge has three residents who are gainfully employed. Out of these residents one has successfully completed the courses and training for pharmacy technician and another has successfully completed and received her CNA certification.
- ✓ Some of the upcoming events are: Dillehay Courts is having a community day on July 30<sup>th\*</sup> from 1 − 5 p.m.; Edwin Towers wants to inform everyone that every first Friday there will be a fish fry and all are invited to come; on August 13<sup>th</sup> there is a gospel program featuring Ed Turner which starts at 6:00 p.m.; there will be a dessert tasting at Edwin Towers on August 18<sup>th</sup> at 2:00 p.m.; Strawn Apts. had bingo night on July 16<sup>th</sup> which had a large turnout; July 25<sup>th</sup> there will be a game day for all residents; they will be having a gospel fundraiser on August 19<sup>th</sup> at 7:00 p.m. They are still looking for participants. If anyone is interested please RSVP by July 22<sup>nd</sup>. Admission is \$5.00.

\*Commissioner Puckett noted that the Dillehay Courts event date has been changed from July 30<sup>th</sup> to August 13<sup>th</sup>.

### Monthly Report from the CEO

### Business Plan Update/Corporate Scorecard:

Mr. Woodyard announced that Villa Court Apartments has been sold and closed in an amount of just under \$700,000. He noted that CHA emailed a draft corporate scorecard about a week ago and even though our fiscal year ended a few months ago, we have been holding this information waiting for the Board/Staff retreat. Mr. Woodyard informed the Board we will be looking at still scheduling the Board/Staff retreat sometime in August. However, he would like to find a way for the Board to have a discussion with staff and get this completed before then because we are several months into our current fiscal year. He suggested providing more time to review this, have a special meeting/workshop to review the scorecard or incorporate this discussion into one of the committee's. For clarification Chairman Ford asked when this was sent out the first time, was

comment/feedback requested and exactly what is the CEO asking for? Mr. Woodyard commented that he thinks he was on vacation when it went out but he thinks his instructions were for the Board to review and give any feedback. He did not see the email so he is not sure. Chairman Ford commented that he did not understand it that way. He asked to take these back and provide feedback to him, unless the commissioner's need to get together to do this. Vice-Chairman Miller commented that this Board changes over time, this is the drill down from the high level; he wants to make sure that everybody has had a chance to show the priorities/goals as a Board member are reflected in this document or not. It is also something that is the waiting, what is more important, which should be a Board discussion. He is not sure if we are all in sync or not therefore he also believes that the Board needs to look at this with an open mind to say this does reflect what I do or do not think. The Board needs to speak with one voice but he doesn't know. Chairman Ford responded that we all have individual perspectives; if they could get that information to him then they will have a working document when they come back together. Therefore everyone's individual thoughts and ideas will be readily available to do just that. Mr. Woodyard continued that he thinks he needs to address the waiting issue. The way the Scorecard is set up it is really just a dashboard on the performance of the Authority. When it comes to waiting and what is more important than other things, he suggests to the Board that is probably more appropriate for when they have the CEO and they are judging the CEO on the operations of the organization that some things are more important, they weigh it that way. It is a fine line but that is his suggestion. Vice-Chairman Miller stated that he did not understand what Mr. Woodyard is saying. Mr. Woodyard restated that the Scorecard itself is the staff, especially senior management and more particularly my performance management tool for the organization. Therefore the way this tool works, it is not weighted more toward one thing or the other except for this. He directed them to look at the graphic representation of the Scorecard and stated the most important thing on there is the top level, which is the customer piece of it. Vice-Chairman Miller continued questioning for clarification. Chairman Ford acknowledged that the comments were duly noted. Commissioner Jones commented that he feels that there is a disconnect between the way Vice-Chairman Miller is using the phrase weight and the way Mr. Woodyard is using the phrase weight. Commissioner Jones continued that he thinks Vice-Chairman Miller is looking (he added that he is not trying to put words in anybody's mouth), at the Corporate Scorecard as being derivative or a measurement tool for the performance of the organization and that there are some things that he thinks with respect to the organization that are more important than other things and should this document reflect that and should that reflection reflect what the Board thinks is more important. Commissioner Jones thinks what he is hearing from Mr. Woodyard when he uses the word weight is being used in the context of the way we have done your evaluation where we come out with a numeric score based on some scoring in individual categories, some of which are weighted. He thinks those are two different things. He thinks Vice-Chairman Miller's point is a slightly different one and should the scorecard be organized in a way that puts greater emphasis on the areas that the Board wants greater emphasis. Commissioner Jones added that this is Mr. Woodyard's management tool on the stuff that has to happen day-to-day and the proper venue for talking about what's most important and getting a Board consensus around it. This is his management tool to deal with individual employees.

Vice-Chairman Miller continued that when you are sitting down with staff needs to know in a timely manner.

Mr. Woodyard explained that this document has already been prioritized based on the feedback from the Board, the corporate scorecard; the stuff that is lower down on the priority is not on here. This is an interpretation of what senior staff and what we felt the Board agreed to as the high priority issues. Chairman Ford asked what feedback is wanted from the Board. Mr. Woodyard asked do they agree with those goals and measures. Mr. Woodyard's recommendation is to have a meeting to sit down and discuss this however the Board's recommendation is to give staff feedback. He indicated he can do it that way and inquired whether a week was enough? Chairman Ford counted off that he has two that would like a meeting. Vice-Chairman Miller feels a meeting would be beneficial. Chairman Ford added that he thinks you can get the benefit of everybody's input via email and having a conversation at the joint staff retreat. In finalization Chairman Ford stated please provide feedback to Charles via email and the summary of the feedback will be incorporated in the joint staff retreat. Vice-Chairman suggested when the Board provided feedback to copy the other Board members so that everybody can see what other people are thinking. Chairman Ford agreed with that suggestion. Synopsis: Chairman Ford gave a deadline of 2 weeks from July 19th which will be August 2<sup>nd</sup>. Chairman Ford stated for the record if Mr. Woodyard does not have any comments from the Board members he is to assume that they don't have any input.

Mr. Woodyard continued his report stating that we are currently talking with UNC-Charlotte about updating the Affordable Housing Study that they prepared. He thinks it is time; the economy is very different now so we will be working with them to update the study. He concluded that part of his report.

Prior to continuing to the Operations Dashboard Vice-Chairman Miller commented on the report; he thinks they did a lot of work surrounding the homeownership. He asked do we want to pay for them to do the homeownership. Mr. Woodyard responded that he thinks in their original draft they talked about homeownership but not in any measurable way made it to the final. Vice-Chairman Miller would really like to make sure whatever we pay them for in the future, is focused on the families we serve. Another thing he was disappointed with in the study was, we were looking for a little more qualitative data on those families and he doesn't feel that we really got as much of the qualitative as we would have liked. We gave them a lot of folks to talk to in an effort to try to drill down to get into the qualitative piece - meaning who are these people, what are their issues and let's try to wrap our arms around that. They did a few interviews with Crisis Assistance Ministries and then said here is some anecdotal information which is not worth anything. He thinks that they should have gone further to figure out who are those people. Chairman Ford added what is the end goal for updating this study. He doesn't want to be cynical about it, but we know it is bad. Therefore we are going to have a person from academia to tell us how bad it is but then we are still dealing with the same pot of beans which equates to the same subsidy resources.

Mr. Woodyard added that this study hit before the recession so we always assume that if we had done the study later we would find a worst problem. Vice-Chairman Miller asked does he mean census data and Mr. Woodyard responded yes and continued now we have accurate census data. The other point was when we look at all the resources that were out there we know now that the Affordable Housing Coalition is trying to do something different. He thinks looking at the resources we have out there, it is a different picture then when we originally did this study. He thinks it will be done differently and we have the opportunity to give some different recommendations because he feels the county will reorganize around supportive services, the role of the housing services network will change slightly and we will change slightly.

### **Operations Dashboard:**

Mr. Sebronzik Wight came forward to give the following update.

Section 8 Update: It was noted that the total number of monthly vouchers available in the program has increased by 25 since the last month which reflects the 25 VASH (Veterans Affairs Supportive Housing) vouchers. Also noted going forward that we have received an additional 50 VASH vouchers that you will see reflected in the future as well as an additional 100 FUP (Family Unification Vouchers). Base utilization currently is at 96.86%. If those vouchers that were issued were actually leased up we would be at 99.58% which is where we like to be. As far as VASH, utilization is at 72.94% which looks low but it is significantly improved from the previous month. If those that are issued are actually leased up they would be at 98.82%. Family Unification is the same as last month which is 99% across the Board.

Concerning Boulevard, everyone that was issued those vouchers are currently utilizing them therefore we are currently at 100%. In total for our voucher program we are utilizing 96.59%, which is below our target, but if those that are issued are leased up we would be at 99.57%. Commissioner Hill questioned if the Family Unification is the foster care program. Mr. Wright responded that it involves foster care children that age out. He asked for any further questions. Commissioner Jones commented that he is trying to reconcile two numbers on the chart that total up the types of youchers. The number reflected is 140 which he interpret to be the vouchers that have been issued but currently are not being utilized. Mr. Wright agreed. Then Commissioner Jones referred to the chart at the bottom which says Vouchers on the Street and that number for June 2011 is 245, he would assume that those were the same set of youchers. He asked what is the 105 voucher difference. Ms. Cheryl Campbell, Deputy COO, stepped up and responded that it actually could be some people that have been looking for months and have their voucher in hand, the ones that were actually put out on the street but haven't leased up during this month. Commissioner Jones stated why isn't that the same as vouchers issued but not utilized which is the 140 number? Mr. Wright continued that the 140 is the number that was issued in the most recent month but if they did not lease-up they would still be counted as those that are on the street. Commissioner Jones stated then that is like a cumulative number. Mr. Wright agreed however he would double check the numbers and send out an email with the verified number. Commissioner Sumter asked that he send the email to the full Board.

Commissioner Puckett questioned that last month the waiting list increased by one and since the waiting list was closed Mr. Wright did not understand that number and said he would look into it and respond back. However this month it has increased by 2 more. So if the waiting list is closed then how is the wait list increasing? Mr. Wright responded that he would answer that in the email as well. He apologized for the discrepancies. Hearing no other questions Mr. Wright introduced the newly hired Section 8 Director, Ms. Shawn Williams. She hails from the Richmond Redevelopment Housing Authority. She assured the Board that the Section 8 questions would be answered.

Conventional Public Housing sites: occupancy rate is at 100%. Total accounts receivables is at 93% which is below our 96% target but the management indicator is at 99% which is above our target. Our vacancy turns are down to 14 days. Affordable sites: occupancy rate is at 100%. Tenants Accounts Receivables (TAR) is at 90% which is below our target but management indicator shows that we would be at 98% and our vacancy turns were a few days down, which is an improvement down to 16 days. Chairman Ford questioned as it relates to timeliness of data and having vacancy information of availability on the conventional sites and on our sites as well as our partner sites are we any closer to getting real time data on our websites about our availability for these sites. Mr. Wright responded regarding availability if some would like to go on our website, we are investigating that and the real time data piece is slightly difficult with our privately managed sites because of their ability to report their time to us so we can upload that information, however we are investigating. As soon as we have an answer we will report it to the Board. Chairman Ford continued that he could see how that could be a tremendously valuable tool for a family looking for housing without having to get in their car and drive all over town.

Privately Managed sites: occupancy rate is at 97%. Tenants Accounts Receivables (TAR) is at 90%, management indicator is at 96%, which is at our target. It is adequate but we certainly have room for improvement. Vacancy turns is at 26 days, which is actually an improvement over the last month. Those 26 days primarily can be attributed to 2 units which we will go into more detail later. Overall occupancy is at 95%. Our Section 8 and Section 9 occupancy is at 97%. He pointed out a few places for improvement: Hampton Creste, the occupancy is up to 69%; not a good number but we are getting better. Last month it was at 56%. We had 23 move-ins at Hampton Creste which is fairly significant. Real time we have 11 move-ins for July and 7 more are anticipated. The number is improving dramatically. We still have some issues with Tenants Accounts Receivable (TAR). He emphasized they are working on those. We are at 79%, management indicator is at 91% however both are still below our expectations but we are continuing to creep up in those areas as well. As far as the units which are affecting our vacancy, note that for Park at Oaklawn it took 52 days to turn one of our units and 43 of the days was trying to lease it up. It has been mentioned in the past about finding qualified tenants. Going thru a number of applications before we find that one that does actually meet the criteria. We are working with all of the private management firms to beef up their wait list so they actually have healthy waitlist as opposed to having five or ten on the wait list and assuming that is sufficient.

Commissioner Hill questioned if the Salvation Army has now completed all the movement of people at Hampton Creste. Mr. Wright responded no, they have not. They are currently at 31 of the 60 units. The reason for this is part of the construction that was required in order to make sure that we have enough market rate units that could support the additional 29 that we would like to fill in. The construction is mostly complete however not 100%. We have a number of units which are almost ready for move-in. The last is Springfield Gardens, which had a unit that took 36 days to lease up. That unit was held for a domestic violence transfer. Those items impacted our target date. Mr. Wright asked for any questions about our privately managed sites. Commissioner Puckett asked if the Section 8 & Section 9 occupancy rate is at 97% or is it at 99%. Mr. Wright responded that it looks like it should be 99% however he will double check and get back with her. Commissioner Hill commented that he was confused about Hampton Creste.

Mr. Woodyard announced that concluded his report. Chairman Ford added the following suggestion. He requested that we have an *Issues Log*. Then have the issues log recorded, then resolved and then communicated back to the Board. Since he has been with the Authority we have not had any consistency in which somebody is responsible for recording that issue and then whoever the appropriate staff person is responsible for resolving that issue and that information flowing back collectively to the Board. Mr. Woodyard commented that the first two things happened but the last thing about the flow of information is not happening the way the Board really wants it to. Normally we do have a person, Ms. Shaunte Evans, Chief Administrative Officer, however she is not present at tonight's meeting. We will straighten it out so we will just have an issues forum put in an email and send it out to the full Board. Chairman Ford would like for us to track the information and let them know the issues that have been resolved. He then moved to the Consent Agenda Action Items.

### **Consent Agenda Action Items:**

Commissioner Jones made a motion to adopt Items 8.B - 8.F and Item 9.A that was moved to the consent agenda:

- 8.B Approve Procurement Contract CM at Risk for 400 East Boulevard
- 8.C Approve Resolutions to Grant Easement to the City of Charlotte
- 8.D Budget Amendment: Administration Program Budget (Section 8 funding)
- 8.E Budget Amendment: Field Operations Program Budget (Section 8 funding)
- 8.F Audit Report Acceptance and Approval for 2010-2011
- 9.A First Amendment to the FY 2011-2012 Moving Forward Annual Plan

### ACTION:

Motion was made for approval by:

Motion was seconded by:

Commissioner Jones

Commissioner Hill

Passed unanimously

### **Business Agenda Action Items:**

### 8.A Sandlewood Apartments Bond Findings and Final Resolutions:

Approve the final and findings resolutions for Issuance of Revenue Bonds to finance the acquisition and renovation of an Affordable Housing Development known as Sandlewood Apartments.

Commissioner Jones asked that this item be pulled because he thinks there is a misleading statement in the write-up. The second paragraph under explanation says Standard & Poor's will serve as the underwriter and Financier which he is not sure what that means in this context. However Standard & Poor's is not an underwriter, they are a rating agency. In the resolution you list Merchant Capital, LLC as the underwriter. Mr. Jeffrey Meadows, Sr. Development Officer agreed that for the record Merchant Capital, LLC is the underwriter. Commissioner Jones then moved for adoption.

### **ACTION:**

Motion was made by:

Motion was seconded by:

Outcome:

Commissioner Jones

Commissioner Hill

Passed unanimously

### 9.B Approve Procurement Contract - Tax Credit Investor Member for CFFP Transaction:

Authorize the CEO to negotiate and award a contract to The Richman Group Affordable Housing Corporation, as the Tax Credit Investor Member for the Capital Fund Financing Program (CFFP) Transaction.

Mr. Wright presented in the absence of Ralph Staley. On May 26, 2011 the Charlotte Housing Authority requested the submission of written letters of intent from prospective tax credit investor partners to acquire 99.99% in the LLC to acquire, rehab and operate Strawn and Parktowne Terrace. Perspective investors submitted their proposals on June 30, 2011. Equity Investment was projected at \$10,700,000. Horizon Acquisition will be the managing member on this particular project. Responses were evaluated under the general provisions of the solicitation specifically around pricing, etc. The CHA selection panel included Ralph Staley, Chris Squire, J. Daniels, I, along with the tax credit consultant.

The Richman Group Affordable Housing Corp. presented the package with the highest overall score. They were interviewed by the selection panel and we discovered they are the most active syndicator for multi-family housing for tax credit proposals in the last three years. We also discovered that they have brokered investors for over 1,300 multi-family housing sites for tax credit purposes. As well as been involved with over \$7 billion in transactions since 1987. They are a fairly substantial player. Staff is recommending that the Board authorize the CEO to enter into negotiations to award the contract to The

Richman Group. He asked for questions. Commissioner Sumter questioned why is there no MWBE consideration in this. Mr. Wright responded the firms that are typically involved in these types of transactions don't have that ability. We have inquired and we will continue to inquire about what they can and cannot bring to the table. It also depends on the actual investor that they bring to the table. Commissioner Sumter stated that she knows that CHA is looking at investors and money but investors have opportunities to partner with minorities and women It seems to her that we ought to be looking in our matrix of scores to have some score in there that they address that issue. Otherwise the opportunity for us would be to say to all the applicants we want to see some MBE participation and that may need to take place in a joint venture and some partnering. You would then have an opportunity to build a presence in this area. She doesn't think we ought to throw our hands up in the air.

Commissioner Jones asked when we do the RFP for this kind of engagement do we ask specifically to discuss MWBE status? Mr. Wright responded we do and what we are finding is that it is extremely difficult in certain areas of construction such as this. However we do inquire and we do exert pressure. Commissioner Jones added the partnering issue is hard for this because this is a small pool of buyers. I would partner with a MWBE firm to bring more buyers to the table, they really don't need to do that, they know when they sign the underwriting agreement which fund or which institution is going to buy these tax credits. It is hard to do a venture.

Commissioner Sumter continued that sometimes historically, when industries which have had no or almost non-existent minority and women business enterprises engaged, there are other things that you look to within the applicants. Among them are their own staff profile. There are ways to look at these issues to make them more responsive. We ought not to forgo those opportunities.

Chairman Ford added that he views in part this authorities responsibilities and duties as a mission and contracting with various vendors for various services/supplies. Somehow he thinks that part of the business that we do is lost because in part we are mission driven. Part of the mission is to help provide self-sufficiencies for our families because we clearly cannot build our way out of this affordable housing crisis. We are going to have to graduate some folks out of public housing. With that being said Sherrod Banks, General Counsel, came to him with an idea that he would like to see that we explore for situations like this; that these companies be afforded the opportunity, at a minimum to provide scholarships for our students who are looking to go to college. Before we allow anybody else off the hook, he is going to reluctantly support this because he wants to keep this train moving but he would like to see staff do some things being in compliance and legally.

Commissioner Hill and Commissioner Sumter disagreed with that because it is very easy for a firm to supply a scholarship and not change how they operate.

Vice-Chairman Miller agreed with Commissioner Hill. He thinks we need to push this and we need people to gain good experience in these fields. This type of discussion needs to come together with staff to provide with that kind of direction.

### **ACTION:**

Motion was made by: Motion was seconded by: Outcome: Vice-Chairman Miller Commissioner Hill Passed unanimously

Commissioner Jones made a motion to adjourn the Charlotte Housing Authority Regular Board Meeting. Motion was seconded by: Commissioner Sumter; outcome: passed unanimously.

Minutes respectfully prepared by:

Barbara G. Porter Executive Assistant

\*\*\*\*\*\*\*\*\*\*\*\*\*

Next meeting to be held on August 16, 2011at Central Office, 1301 South Boulevard, Charlotte NC 28203 at 5:00 p.m. Dinner will be served for the commissioners at 4:30 p.m. If you have any questions/comments, please do not hesitate to contact the executive office @ 704.336.5221.

# **OPERATIONS DASHBOARD**

\*\*\*\*

08/16/2011

### The Charlotte Housing Authority 2011-2012 Operations Dashboard Measure

### **SECTION 8**

Generate Income to Underwrite Key Businesses: Utilize 98% of the housing choice vouchers.	Monthly % of Vouchers Utilized	Monthly # of Vouchers Utilized	
Target	98.0%	4,791	Overall Program Voucher Tot
March '11	95.29%	4,470	1
April '11	95.99%	4,503	
May '11	96.29%	4,517	
June '11	96.59%	4,531	1
July '11	94.68%	4,536	1

	Overall	Program	Voucher	Tota
--	---------	---------	---------	------

	Base	DHAP	VASH	FUP	BLVD	TOTAL	NOTES
Program		0	95	200	180	4791	
oucher Units	4326	0	(60)	(97)	(180)	(4536)	
ouchers Utilized	(4190)	0	(69)	0	0		In lease-up
ouchers Issued	(98)	0	(10)	103	ŏ	1/	Bal All Program
alance by Program	38	0	6	103	U	147	Dai All Frogram

### VOUCHER AVAILABILITY

Program	TOTAL
Balance All Programs	147
Special Use on Hold	(109)
In base	38
CBRA vacancies	0
To be issued	0
Balance of Voucher Availability	38

					100.000/	94.68%
	96.86%	0.00%	81.18%	48.50%	100.00%	
Current Utilization		0.00%	92.94%	48.50%	100.00%	96.93%
Utilization - if all issued vouchers were to be leased up	99.12%	0.00%	32.3470			

Serve a growing proportion of the Charlotte population:  Reduce the waiting list by placing voucher holders in housing.	Vouchers on the Street	Waiting List	New Landlord Packages	# Portables to Charlotte
March '11	136	2,117	66	790
April '11	137	1,919	41	802
May '11	178	1,920	44	815
June '11	245	1,922	48	846
July '11	216	1,921	41	872

### The Charlotte Housing Authority 2011-2012 Operations Dashboard Measure

All Conventional Public Housing Sites - CHA Managed

Maximize Benefit/Cost:  Maximize the long-term financial viability of CHA-owned communities.	Occupancy Rate	Collection Loss (QTR)	Total Tenant Accounts Receivables (all outstanding charges)	Tenant Accounts Receivable (uncollected rent without pending action)	Vacancy Turns <u>Make</u> Ready/Lease/Total
Target	96%	2.00%	96%	96%	20 days
March '11 - 24 units turned April '11 - 24 units turned May '11 - 21 units turned June '11 - 15 units turned July '11 - 17 units turned	99% 99% 99% 100% 99.57%	1.57% - - 2.45%	95% 90% 91% 93% 92%	99% 99% 99% 99% 99%	10+5 = 15 days 11+2 = 13 days 9+11 = 20 days 11+3 = 14 days 12+4 = 16 days

<sup>\*\*\*\*</sup> The average collection loss for the entire CHA portfolio is 2 18%

Affordable Properties

Sites include: Grove Place, Oak Valley, Valley View	Occupancy Rate	Callection Loss (QTR)	Total Tenant Accounts Receivables (all outstanding charges)	Tenant Accounts Receivable (uncollected rent without pending action)	Vacancy Turns <u>Make</u> <u>Ready/Lease/Total</u>
Target	96%	2.00%	96%	96%	20 days
March '11 - 2 units turned April '11 - 4 units turned May '11 - 1 unit turned June '11 - 4 units turned July '11 - 4 units turned	100% 100% 100% 100% 96%	5.19% - - 1.56%	87% 94% 93% 90% 96%	99% 99% 99% 98% 98%	13+0 = 13 days 5+3 = 8 days 17+2 = 19 days 15+1 = 16 days 13+12 = 25 days

<sup>\*\*\*\*</sup> The average collection loss for the entire CHA portfolio is 2 18%

<sup>\*</sup> total does not include private management data

### The Charlotte Housing Authority 2011-2012 Operations Dashboard Measure

Private Management Companies

	, , , , ato , , , are	<u>ago</u>			
Sites include: First Ward, Arbor Glen, Park at Oaklawn, Montgomery Gardens, Nia Point, Rivermere, Stonehaven, Prosperity & McAden			Total Tenant Accounts Receivables [all outstanding charges]	Tenant Accounts Receivable (uncollected rent without pending action)	Vacancy Turns <u>Make</u> Ready/Lease/Tota
Target	96%	2.00%	96%	96%	20 days
		5.19%	96%	99%	15+16 = 31 days
March '11 - 21 units turned	98%	5.19%		97%	9+5 = 14 days
April '11 - 23 units turned	99%	-	92%		
May '11 - 15 units turned	99%	-	92%	98%	10+20 = 30 days
	99%	1.56%	90%	96%	11+15 = 26 days
June '11 - 5 units turned		1.5076		91%	27+2 = 29 days
July '11 - 14 units turned	98%	•	82%	5170	

<sup>\*\*\*\*</sup> The average collection loss for the entire CHA portfolio is 2.18%

Month: July '11 - Private Mar	lagement companies	<del></del>	T 4 1 T 4 8	Vacancy Turn Averages			<u>↓</u>	
Property	Overall Community Occupancy Rate	Section 8 & 9 Occupancy Rate	Total Tenant Accounts Receivables (all outstanding charges)	Tenant Accounts Receivable (uncollected rent without pending action)	Make Ready	Lease Up	Vacancy Turn Totals	# of Unit
940 Brevard (40 Section 9 & 60 PBS8 units)	98%	98%	100%	100%	0	0	0	0
	100%	100%	78%	98%	0	0	0	0
Arbor Glen 50 (25 Secton 9 units)	98%	100%	100%	100%	0	0	0	0
Arbor Gien I (60 Section 9 units)	97%	100%	99%	99%	0	0	0	1 0
Arbor Glen II (40 Section 9 units)	100%	100%	100%	100%	0	0	0	<del></del> -
Arbor Glen III (12 Section 9 units)		97%						
Ashley Square (22 Section 9 units & 14 Section 8 units) - 1 vacant	96%	97%	81%	81%	0	0	0	0
*Fairmarket Square (16 Section 9 units), 12 of existing units are currently available for PH occupancy	98%	92%	75%	100%		0	0	0
currently available for PH occupancy								6
First Ward (132 Section 9 units)	94%	99%	90%	93%	46	1	47	
Glen Cove (10 Section 9 units)	88%	100%	29%	56%	0	0	0	0
	68%	100%	85%	92%	0	0	0	0
***Hampton Creste (60 section 9 units)	100%	98%	100%	100%	0	0	0	<u>u</u>
McAden Park (30 Section 9 & 30 PBS8 units) - 1 vacant	82%	100%	75%	75%	О	0	0	0
McAlpine Terrace (26 Section 9 units)	0270			1 7 7 8				
*McCreesh Place (63 Section 9 & 27 PBS8 units); 61 of existing units	100%	100%	92%	92%	O	0	0	0
are currently available for PH occupancy	98%		100%	100%	0	0		+
**McMullen Woods - (No Assisted Units)	95%	95%	86%	92%	6	4	10	2
Mill Pond (51 PBS8)		100%	82%	100%	27	1 0	27	1
Montgomery Gardens (20 Section 9 units)	99%		82%			<u> </u>		
Nia Point (29 Section 9 units)	100%	100%	46%	81%	11	2	13	2
Carlo & Oplifornia (SC Santage Cumder)	98%	100%	87%	95%	0 0	0	0 0	0
Park @ Oaklawn (89 Section 9 units) Prosperity Creek (72 Section 9 & 84 PBS8 units) - 3 vacant	99%	98%	96%	100%	18	+ -	18	2
Rivermere (20 Section 9 units)	95%	100%	100%	100%		$+$ $\overline{}$	+	
	98%	99%	50%	100%	44	15	19	1
Seigle Point (102 Section 9 & 18 PBS8 units) *Seneca Woods (17 Section 9 units), 9 of existing units are currently	92%	88%	45%	56%	0	0	0	o
available for PH occupancy		95%	100%	100%	0	0		0
South Oak (20 Section 9 units)	95%	95%	100%	100%	0	0	0	0
SpringCroft at Ashley Park (18 Section 9 & 18 PBS8 units)	100%	<del>                                     </del>				0	0	0
Springfield Gardens (22 Section 9 units)	95%	91%	60%	80%	0	<del>                                     </del>	† <u>-</u>	
Stonehaven East (24 Section 9 units)	94%	100%	81%	81%	0	0	29	14
Grand Average	95%	98%	82%	91%	27	2	Z9	14

<sup>\*</sup> Represents occupancy percentage based on ACC units available for subsidy. Units will occupy upon turnover

<sup>\*\*</sup> Property is 100% Tax Credit; no section 8/9 units

<sup>\*\*\*</sup> New Management transition. Property is in lease-up; units are down due to construction/rehab

<sup>\*\*\* 31</sup> units are rented which have been deemed to be within capacity for SHIP as of June 30, 2011

<sup>\*\*\*</sup>Additional SHIP units will be rented as units come online and SHIP certify capacity to deliver services

# BAR REPORT (BUDGET TO ACTUAL REPORT) \*\*\*\*\*\*

08/16/2011

	Annual Budget	Year -To- Date Actual	Year -To- Date Budget	Variance Fav (Unfav)	Comment
COME					
MTW Funds	67,297,826	15,568,877	16,824,457	(1,255,580)	(A)
Tenant Rents	10,562,067	2,186,435	2,640,517	(454,082)	(B)
Public Housing Fees	1,171,023	243,489	292,756	(49,267)	
Section 8 Income	752,897	222,270	188,224	34,046	
Capital/CFRC Fees	718,807	-	179,702	(179,702)	(C)
Non Dwelling Rents and Other Revenue (Carol Hoefener)	369,772	75,940	92,443	(16,503)	
City Relocation Program Income	569,608	95,000	142,402	(47,402)	
Restricted Donation	3,500,000	3,500,000	3,500,000	-	
Other Operating Revenues	4,936,452	812,528	1,234,113	(421,585)	(D)
TOTAL OPERATING REVENUE	89,878,452	22,704,539	25,094,613	(2,390,074)	
SALARIES/BENEFITS OPERATING COSTS CAPITAL OUTLAY	11,224,541 72,206,386 351,094 83,782,021	1,893,327 14,201,544 9,155 16,104,026	2,590,279 18,051,597 87,774 20,729,649	696,952 3,550,386 78,619 4,325,957	(E) (F) (G)
TOTAL CONTROLLABLE EXPENDITURES  URPLUS (DEFICIT) BEFORE UTILITIES	6,096,431	6,600,513	4,364,964	1,935,883	
tilities	4,377,676	689,233	1,094,419	405,186	(H)
URPLUS (DEFICIT) FROM OPERATIONS	1,718,755	5,911,280	3,270,545	2,341,069	
THER ITEMS	285,383		71,346	(71,346)	(1)
Fund Balance Appropriated - Land Sales Proceeds	11/07/2014 PAGE 1992 CO.		435,436	(435,436)	(1)
Operating Transfer In - MTW Funds	1,741,745 (3,500,000)	(3,500,000)	(3,500,000)	(400,400)	(1)
Special Items Loan to Others	(245,883)	(0,000,000)	(61,471)	61,471	(1)
TOTAL OTHER ITEMS	(1,718,755)	(3,500,000)	(3,054,689)	(445,311)	
ET SURPLUS (DEFICIT)		2,411,280	215,856	1,895,758	

- (A) Unfavorable variance due to less than budgeted Section 8 and Section 9 subsidies received. Also multi-year projects have not begun.
- (B) Tenant rents are under budget at public housing and mixed income communities.
- (C) Capital Fund/CFRC fees have not been received to date.
- (D) Unfavorable variance because less than budgeted funding received for Social Service fees and the First Ward transfer is less than budgeted.
- (E) Favorable variance due to lapsed salaries.
- (F) Favorable variance because cost were less than budgeted especially in site improvements, client services contracts and asset management fees.
- (G) Favorable variance due to less than budgeted capital items purchased.
- (H) Favorable variance in utilities in all areas, especially in gas.
- (I) Fund Balance was not appropriated, no transfer of MTW funds and loans have not been made to date. Fund Balance is not shown in the actual column. It is a budgetary recording only.

	Annual Budget	Year -To- Date Actual	Year -To- Date Budget	Variance Fav (Unfav)	Comment Code
ICOME					
CHA Relocation Program Income	1,859,463	(#)	464,866	(464,866)	(A)
Section 8 Fees	1,218,282	293,822	304,571	(10,749)	
MTW Funds	1,070,641	132,993	267,660	(134,667)	(B)
Public Housing Fees	794,767	224,196	198,692	25,504	
City Relocation Program Income	606,847	•	151,712	(151,712)	(C)
Maintenance Operations	537,418	96,467	134,355	(37,888)	
Capital Fund Fees	518,502	-	129,626	(129,626)	(D)
CFRC Management Fee	200,304	-	50,076	(50,076)	(D)
ARRA Management Fee	160,000	160,975	40,000	120,975	(E)
Other Revenue	1,270,022	203,063	317,506	(114,443)	(F)
TOTAL OPERATING REVENUE	8,236,246	1,111,516	2,059,062	(947,546)	
SALARIES/BENEFITS	4,161,181	683,913	960,273	276,360	(G)
OPERATING COSTS	7,684,784	3,821,886	4,546,196	724,310	(H)
CAPITAL OUTLAY TOTAL CONTROLLABLE EXPENDITURES	42,629 11,888,594	8,764 4,514,563	10,657 5,517,126	1,893 1,002,563	-
SURPLUS (DEFICIT) BEFORE UTILITIES	(3,652,349)	(3,403,047)	(3,458,065)	55,017	-
Utilities	147,534	23,764	36,884	13,119	
SURPLUS (DEFICIT) FROM OPERATIONS	(3,799,883)	(3,426,812)	(3,494,948)	68,136	_
OTHER ITEMS					
Fund Balance Appropriated - COCC	242,879	+	60,720	(60,720)	
Fund Balance Appropriated - MTW Funds	9,559,955	-	2,389,989	(2,389,989)	
Operating Transfers-Out Public Housing	(1,741,745)	=	(1,741,745)	1,741,745	(J)
Operating Transfers-Capital Projects	(3,586,191)	=	(896,548)	896,548	(J)
Loans To Others	(675,015)		(168,754)	168,754	_ (J)
TOTAL OTHER ITEMS	3,799,883	•	(356,338)	356,338	

- (A) CHA Relocation will not be reported here. Board amendment forthcoming to eliminate revenue and expenditure in this report.
- (B) Unfavorable variance because funding is based on expenditures.
- (C) Unfavorable variance due to a decrease in referrals. Program ended June 2011.
- (D) Capital Fund/CFRC fees have not been received to date.
- (E) Favorable variance because fees received were more than budgeted.
- (F) Unfavorable variance due to less than budgeted fees from mixed finance properties and the Real Estate Department.
- (G) Favorable variance due to lapsed salaries.
- (H) Favorable variance due to less spending in Professional Consultation, Advertising and Travel/Training. CHA Relocation financial data will not be reported here. Board amendment forthcoming to eliminate revenue and expenditures in this report.
- (I) Fund Balance has not been appropriated.
- (J) No funds have been transferred to date.

### Housing Authority of the City of Charlotte Income Statement - Real Estate Program For the Three Months Ending June 30, 2011

	Annual Budget	Year -To- Date Actual	Year -To- Date Budget	Variance Fav (Unfav)	Comment Code
INCOME					
Developer Fee Earned	1,841,371	12	460,343	(460,343)	(A)
Other Revenue	352,070	176,285	88,018	88,268	(B)
TOTAL OPERATING REVENUE	2,193,441	176,285	548,360	(372,075)	
CONTROLLABLE EXPENDITURES					
SALARIES/BENEFITS	1,361,778	165,132	314,257	149,125	(C)
OPERATING COSTS	831,662	152,825	207,916	55,090	(D)
CAPITAL OUTLAY	2,656,153	π.	664,038	664,038	(E)
TOTAL CONTROLLABLE EXPENDITURES	4,849,593	317,957	1,186,210	868,253	0
SURPLUS (DEFICIT) FROM OPERATIONS	(2,656,153)	(141,672)	(637,850)	496,178	eg
OTHER ITEMS					
Operating Transfer In -MTW	24,535,573	766,131	6,133,893	(5,367,762)	(F)
Operating Transfer Out - Capital Projects	(17,329,587)		(4,332,397)	4,332,397	(E)
Loan to Others	(4,549,833)	(766,131)	(1,137,458)	371,327	(F)
TOTAL OTHER SOURCES	2,656,153	•	664,038	(664,038)	
NET SURPLUS (DEFICIT)	•	(141,672)	26,188	(167,860)	

- (A) Unfavorable variance because no Developer Fees earned to date.
- (B) Favorable variance because Professional Fees were more than budgeted.
- (C) Favorable variance due to lapsed salaries.
- (D) Favaroable variance due to Future Appropriations line item.
- (E) Capital Outlay funding is realllocated to Operating Transfer Out Capital Projects. No funds have been transfered to capital projects.
- (F) Funds transferred for McCreech Place.

### Housing Authority of the City of Charlotte Income Statement - CORE Programs, Inc. For the Three Months Ending June 30, 2011

	Annual Budget	Year -To- Date Actual	Year -To- Date Budget	Variance Fav (Unfav)	Comment Code
INCOME Other Income	239,329	25,746	59,832	(34,087)	
TOTAL INCOME	239,329	25,746	59,832	(34,087)	(A)
CONTROLLABLE EXPENDITURES					
OPERATING COSTS	62,987	840	15,747	14,907	(B)
TOTAL CONTROLLABLE EXPENDITURES	62,987	840	15,747	14,907	-
SURPLUS (DEFICIT) FROM OPERATIONS	176,342	24,906	44,086	(19,180)	
NON-OPERATING ITEMS Operating Transfer Out - First Ward	176,342	-	44,086	44,086	
NET SURPLUS (DEFICIT)		24,906	•	24,906	

- (A) Unfavorable variance because less than budgeted revenue received from grants and no funds received for First Ward expenses.
- (B) Favorable variance because less than budgeted expenditures from the Bank of America Foundation Grant.

### Housing Authority of the City of Charlotte Income Statement - Horizon Acquisition, Inc. For the Six Months Ending June 30, 2011

	Annual Budget	Year -To- Date Actual	Year -To- Date Budget	Variance Fav (Unfav)	Comment Code
INCOME					
Other Income	300,000	181,638	150,000	31,638	
TOTAL INCOME	300,000	181,638	150,000	31,638	(A)
CONTROLLABLE EXPENDITURES					
Operating Costs Other Uses	1,050,000 2,750,000	- 3,148,261	525,000 1,375,000	525,000 (1,773,261)	(B)
TOTAL CONTROLLABLE EXPENDITURES	3,800,000	3,148,261	1,900,000	(1,248,261)	_
SURPLUS (DEFICIT) FROM OPERATIONS	(3,500,000)	(2,966,623)	(1,750,000)	(1,216,623)	
OTHER SOURCES Proceeds from Sale of Stock	3,500,000	3,500,000	3,500,000		
NET SURPLUS (DEFICIT)	<u>.</u>	533,377	1,750,000	(1,216,623)	

- (A) Favorable variance because property management fees and cash distributions were more than budgeted.
- (B) Unfavorable variance due to the payment of the General Partnership Interest in Little Rock. A budget amendment in July explained and removed variance.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### McAlpineTerrace /Glen Cove Apartments Capital Project

### For the Period Ended June 30, 2011

			Actual			
		Prior	Current	Total to	Remainder	
	Budget	Years	Period	Date	of Project	
Revenue						
City Loan	\$ 279,400	\$ 279,400	\$ -	\$ 279,400	\$ -	
Land Sales Proceeds Loan	2,125,278	2,050,041	•	2,050,041	75,237	
City Housing Trust Fund Loan	2,055,456	2,029,912	•	2,029,912	25,544	
Hope VI Loan	1,149,809	1,124,237	-	1,124,237	25,572	
Operating Transfer In Horizon	216,307	216,307	•	216,307	-	_
Total revenue	5,826,250	5,699,897		5,699,897	126,353	•
Expenditures						
Capitalized Items	5,826,250	5,341,414	6,940	5,348,354	477,896	_
Total expenditures	5,826,250	5,341,414	6,940	5,348,354	477,896	(A)
Excess of revenue			. (2.040)	A 054 540	A (054 540)	
over expenditures	\$	\$ 358,483	\$ (6,940)	\$ 351,543	\$ (351,543)	=

(A)The total project is 92% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### McMullen Wood Apartments Capital Project

### For the Period Ended June 30, 2011

			Prior	(	Current		Total to	Remainder		
	Budget		Years		Period		Date	of Project		_
Revenue										
MTW Loan	\$ 1,278,732	\$	171,375	\$	7,872	\$	179,247	\$	1,099,485	
NCHFA Loan	239,342		239,342		-		239,342		-	
City of Charlotte Loan	1,836,000		1,836,000		-		1,836,000		•	
Proceeds from Line of Credit	1,278,732		871,551		•		871,551		407,181	
Total revenue	 4,632,806		3,118,268		7,872		3,126,140		1,506,666	
Expenditures										
General and Administrative	1,278,732		13,247		(13,247)		-		1,278,732	
Capitalized Items	3,354,074		3,105,021		21,119		3,126,140		227,934	
Total expenditures	4,632,806		3,118,268		7,872		3,126,140		1,506,666	(A)
Excess of revenue		_		- "						
over expenditures	\$	\$	_(0)	\$	0	\$	•	\$		=

(A)The total project is 67% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### Fairmarket Square Apartments Capital Project

### For the Period Ended June 30, 2011

		Prior	Current	Total to	Remainder	
	Budget	Years	Period	Date	of Project	
Revenue						
City Loan	\$ 1,275,000	\$ 1,275,000	\$ -	\$ 1,275,000	\$ -	
Land Sales Proceeds Loan	790,800	790,800	-	790,800	-	
City Housing Trust Fund Loan	95,000	•	-	•	95,000	
Hope VI Loan	325,839	325,839	-	325,839	-	
MTW Loan	433,361	433,361	-	433,361	-	
Proceeds from Line of Credit	903,587	895,152	-	895,152	8,435	
Total revenue	3,823,587	3,720,152	•	3,720,152	103,435	
Expenditures						
General and Administrative	1,059,453	915,749	-	915,749	143,704	
Capitalized Items	2,764,134	2,672,885	216	2,673,101	91,033	_
Total expenditures	3,823,587	3,588,634	216	3,588,850	234,737	(A)
Excess of revenue	<del></del>					
over expenditures	\$ -	\$ 131,518	\$ (216)	\$ 131,302	\$ (131,302)	<b>:</b>

(A)The total project is 94% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### Seneca Woods Apartments Capital Project

### For the Period Ended June 30, 2011

						Actual						
					Prior	C	urrent	Total to			Remainder	
		Bud	get		Years	<u> </u>	Period		Date		f Project	_
Revenue												
City Loan	\$	640	,000	\$	640,000	\$	-	\$	640,000	\$	-	
Land Sales Proceeds Loan		650	,000		405,717		5,000		410,717		245,883	
City Housing Trust Fund Loan		750	,000		750,000		-		750,000		•	
NCHFA Loan		300	,000		300,000		•		300,000		•	
Hope VI Loan	•	1,200	,000	1	,092,750		-	1	,092,750		107,250	_
Total revenue	<u> </u>	3,540	,000	3	,188,467		5,000		,193,467		353,133	-
Expenditures												
Other Expenses		189	,500				•		-		189,500	
Capitalized Items	;	3,350	,500	3	,188,467		5,000		3,193,467		163,633	_
Total expenditures		3,540	),000	3	,188,467		5,000	;	3,193,467		353,133	(A)
Excess of revenue												_
over expenditures	\$			\$	•	\$		\$	•	\$	•	

(A)The total project is 90% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### Woodlawn House Apartments Capital Projects

### For the Period Ended June 30, 2011

				Actual	_				
			ior	Current		Total to	ļ		
	 Budget	Ye	ars	 Period		Date		of Project	
Revenue									
City of Charlotte - NSP Loan	\$ 1,500,000	\$ 1,50	00,000	\$ •	\$	1,500,000	\$	-	
CHA NSP Grant	2,000,000	2,00	00,000	-		2,000,000		•	
MTW Loan	4,865,756	1,23	32,928	650,393		1,883,321		2,982,435	
Proceeds from Line of Credit	3,525,000	3,43	33,100			3,433,100		91,900	_
Total revenue	 11,890,756	8,1	66,028	 650,393	_	8,816,421		3,074,335	-
Expenditures									
General and Administrative	3,525,000	3,4	33,100	•		3,433,100		91,900	
Capitalized Items	8,365,756	4,7	32,928	650,393		5,383,321		2,982,435	_
Total expenditures	11,890,756	8,1	66,028	650,393		8,816,421		3,074,335	(A)
Excess of revenue	 								
over expenditures	\$ 	\$	•	\$ <u> </u>	\$		<u>\$</u>	•	=

(A)The total project is 74% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### Strawn Apartments CFRC Development Project

### For the Period Ended June 30, 2011

			Actual							
		•		Prior		Current		Total to		Remainder
	Bi	udget		Years		Period		Date		of Project
Revenue					_					
MTW Loan	<b>\$</b> 1,	375,000	\$	261,967	\$	10,206	\$	272,173	\$	1,102,827
Total revenue	1,	375,000	_	261,967		10,206		272,173	_	1,102,827
Expenditures										
Administrative	1,	375,000		261,967		10,206		272,173	\$	1,102,827
Total expenditures	1,	375,000		261,967		10,206		272,173		1,102,827
Excess of revenue	<del>-</del> -									
over expenditures	\$	•	\$		_ \$_		\$		<u> </u>	

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### The Lofts at Seigle Point Capital Project

### For the Period Ended June 30, 2011

					Actual					
			Prior		Current		Total to	Remainde	er	
	Budget		Years Period			Date	of Project			
Revenue										
HUD 221(d)(4) Loan	\$ 20,200,000	\$	-	\$	•	\$	•	\$ 20,200,0	00	
MTW Loan	5,000,000		877,161		77,961		955,122	4,044,8	78	
Total revenue	25,200,000		877,161		77,961		955,122	24,244,8	78	
Expenditures										
General and Administrative	500,000	l	•		•		•	500,0	000	
Capitalized Items	24,700,000	1	877,161		77,961		955,122	23,744,8	378	
Total expenditures	25,200,000		877,161		77,961		955,122	24,244,8	<u> 378</u>	(A)
Excess of revenue										
over expenditures	<u>\$</u> -	<u> </u>	<u> </u>		•	\$_		<u> </u>	<u>.                                    </u>	:

(A)The total project is 4% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### **Hampton Creste Development Project**

### For the Period Ended June 30, 2011

			Actual		_	
		Prior	Current	Total to	Remainder	
	Budget	Years	Period	Date	of Project	
Revenue			-			
United Community Bank Loan	\$ 4,440,000	\$ 4,440,000	\$ -	\$ 4,440,000	\$ -	
MTW Loan	3,228,362	1,528,424	285,557	1,813,981	1,414,381	
RHF Funds Grant	1,401,800	1,401,800	-	1,401,800	-	
City of Charlotte - NSP Loan	1,300,000	1,102,420	9,412	1,111,832	188,168	
Habitat for Humanity Contribution	100,000	-	-	•	100,000	
Proceeds from Notes, Loan and Bonds	1,400,000	1,400,000		1,400,000	-	_
Total revenue	11,870,162	9,872,644	294,969	10,167,613	1,702,549	
Expenditures						
General and Administrative	1,400,000	1,400,000	•	1,400,000	-	
Capitalized Items	10,470,162	8,472,644	294,968	8,767,612	1,702,550	_
Total expenditures	11,870,162	9,872,644	294,968	10,167,612	1,702,550	(A)
Excess of revenue						
over expenditures	\$ -	\$ <u>-</u>	\$ 1	\$ 1		=

(A)The total project is 86% expended.

### Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

### Mill Pond Apartments Development Project

### For the Period Ended June 30, 2011

			Prior		Current		Total to	Re	emainder	
	Budget		Years		Period		Date	of Project		
Revenue										
LSP Loan	\$ 3,000,000	\$ 3	,000,000	\$	•	\$	3,000,000	\$	-	
Wachovia Loan	8,950,000	8	,912,197		-		8,912,197		37,803	
Interest Income - Reserves			1,005		186		1,191		(1,191)	_
Total revenue	11,950,000	11	,913,201		186	_	11,913,388		36,612	
Expenditures										
Capitalized Items	11,950,000	11	,880,093				11,880,093		69,907	_
Total expenditures	 11,950,000	11	,880,093		-		11,880,093		69,907	(A)
Excess of revenue	 									
over expenditures	\$ -	\$	33,108	\$	186	\$	33,295	<u> </u>	(33,295)	=

(A)The total project is 99% expended.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) HOPE VI - URD

Dalton Village Grant (Arbor Glen)

	Grant	Prior	Current	Total to	Remainder
_	Authorized	Years	<u>Period</u>	Date	of Grant
Revenue Federal Grant - Hope VI	\$ 24,501,684	\$ 24,501,684	\$ -	\$ 24,501,684	\$ -
·	, ,	2,450,000	_	2,450,000	
Local Grant - City of Charlotte	2,450,000	·		, -	220.754
Program Income	3,220,179	2,659,067	230,361	2,889,428	330,751
Total revenue	30,171,863	29,610,751	230,361	29,841,112	330,751
Expenditures					
Management Improvements	3,872,705	3,872,705	-	3,872,705	0
Administration	4,470,685	3,175,764	917	3,176,681	1,294,004
Fees and Costs	2,967,380	2,967,380		2,967,380	•
Site Acquisition	992,974	992,974		992,974	•
Site Improvement - Federal Grant	2,625,881	2,625,881	•	2,625,881	-
Site Improvement - Local Grant	2,000,000	2,000,000	•	2,000,000	
Dwelling Structures	9,008,172	9,008,172	•	9,008,172	-
Dwelling Equipment - Nonexpendable	31,870	31,870	•	31,870	-
Nondwelling Structures	33,445	33,445	•	33,445	•
Nondwelling Equipment	68,628	68,628	•	68,628	•
Demolition	3,040,110	3,040,110	•	3,040,110	
Relocation Costs	482,854	482,854	•	482,854	•
Program Income Transfer	577,159	267,824		267,824	309,335
Total expenditures	30,171,863	28,567,607	917	28,568,524	1,603,339
Excess of revenue		<del></del>			•
over expenditures	\$ -	\$ 1,043,144	\$ 229,444	\$ 1,272,588	\$ (1,272,588)

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) HOPE VI - URD

# Fairview Homes Grant (The Park at Oaklawn)

	Grant	Prior	Current	Total to	Remainder
	Authorized	Years	Period	Date	of Grant
Revenue					
Federal Grant - Hope VI	\$ 34,724,570	\$ 34,724,570	\$ -	\$ 34,724,570	\$ -
Local Grant - City of Charlotte	1,300,000	1,300,000	•	1,300,000	
Program Income	2,366,840	1,988,303	69,197	2,057,500	309,340
Restricted Donations	58,500	58,052		58,052	448
Total revenue	38,449,910	38,070,925	69,197	38,140,122	309,788
Expenditures					
Management Improvements	2,028,941	2,028,941	•	2,028,941	•
Administration	3,813,199	2,649,331	447	2,649,778	1,163,421
Fees and Costs	2,823,627	2,823,627	•	2,823,627	•
Site Acquisition	2,745,676	2,745,676	-	2,745,676	•
Site Improvement - Federal Grant	6,083,182	6,083,182	•	6,083,182	•
Site Improvement - Local Grant	1,300,000	1,300,000	-	1,300,000	-
Dwelling Structures	14,246,238	14,132,444		14,132,444	113,794
Nondwelling Structures	1,091,562	1,091,562	•	1,091,562	-
Nondwelling Equipment	362,000	362,000		362,000	•
Demolition	2,986,897	2,986,897	•	2,986,897	•
Relocation Costs	562,938	562,938	•	562,938	-
Restricted Donation Transfers	58,500	58,052	•	58,052	448
Program Income Transfer	347,150	253,456	80,183	333,639	13,511
Total expenditures	38,449,910	37,078,106	80,630	37,158,736	1,291,174
Excess of revenue over expenditures	\$ -	\$ 992,819	\$ (11,433)	\$ 981,386	\$ (981,386)
over expenditures	<u></u>	Ψ 372,013	Ψ (11)-100)	7	<del>- + (++.)+++</del>

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) HOPE VI - URD

# Piedmont Courts (Seigle Point) Grant

			Actual							
		Grant		Prior	- (	Current		Total to	F	Remainder
		Authorized		Years		Period		Date		of Grant
Revenue										
Federal Grant - Hope VI	\$	20,000,000	\$	20,000,000	\$	•	\$	20,000,000	\$	
Local Grant - City of Charlotte		5,660,000		5,449,143		•		5,449,143		210,857
Other Grants		900,000		400,000		•		400,000		500,000
Program Income		4,773,934		5,041,411		332,684		5,374,095		(600,161)
Transfer - Horizon Development		45,010	_	45,010				45,010		
Total revenue		31,378,944		30,935,564		332,684		31,268,248		110,696
Expenditures										
Management Improvements		1,353,179		1,353,096				1,353,096		83
Administration		3,487,267		2,057,653		3,287		2,060,940		1,426,327
Fees and Costs		2,549,023		2,530,556				2,530,556		18,467
Site Acquisition - Local Grant		1,291,329		1,197,236				1,197,236		94,093
Site Improvement - Federal Grant		2,742,459		2,742,459		•		2,742,459		•
Site Improvement - Local Grant		4,460,000		4,298,624				4,298,624		161,376
Dwelling Structures		11,547,727		10,911,022		41,074		10,952,096		595,631
Dwelling Structures - Other Grants		900,000		400,000				400,000		500,000
Dwelling Equipment - Nonexpendable		47,191		47,191				47,191		-
Nondwelling Structures		875,000		875,000				875,000		-
Demolition		1,424,232		1,424,232				1,424,232		-
Relocation Costs		341,037		341,037				341,037		-
Program Income Transfer		360,500		163,052		•		163,052		197,448
Total expenditures	_	31,378,944		28,341,158		44,361		28,385,519		2,993,425
Excess of revenue										
over expenditures	\$	0	\$	2,594,406	\$	288,323	<u>\$</u>	2,882,729	<u>\$</u>	(2,882,728)

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) HOPE VI - URD Boulevard Homes Grant

						_			
	G	rant		Prior	 Current		Total to		emainder
	Auth	orized		Years	 Period		<u>Date</u>		of Grant
Revenue									
Federal Grant - Hope VI	\$ 20,9	000,000	\$	1,045,576	\$ 288,132	\$	1,333,708	\$ '	19,566,292
Operating Transfer In - MTW	9,0	000,000		•			•		9,000,000
Local Grant - City of Charlotte	12,0	000,000			 		-		12,000,000
Total revenue	41,9	900,000		1,045,576	 288,132		1,333,708		40,566,292
Expenditures									
Management Improvements	3,	100,000		881,276	170,440		1,051,716		2,048,284
Administration	2,	500,000		164,300	117,692		281,992		2,218,008
Capitalized Items	36,	300,000		•	-				36,300,000
Total expenditures	41,	900,000	_	1,045,576	 288,132	_	1,333,708	_	40,566,292
Excess of revenue									
over expenditures	\$	-	\$		\$ 0	\$	0_	\$	(0)

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

# Central Office Capital Project

		Budget		Current Period		Current Period		Total to Date	Remainder of Project		
REVENUE										_	
Proceeds from Notes, Loans and Bonds		5,425,000	\$	5,342,218	\$	32	\$	5,342,250	<u>\$</u>	82,750	
EXPENDITURES											
Administration		125,000		42,218		32		42,250		82,750	
Capitalized Item		5,300,000		5,300,000		-		5,300,000			
TOTAL EXPENDITURES		5,425,000		5,342,218		32		5,342,250		82,750	(A)
EXCESS OF REVENUE		·									
OVER EXPENDITURES	\$	•	\$		\$	-	\$		\$		

<sup>(</sup>A) The total project is 98% expended.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) CAPITAL GRANTS 2009 ARRA Capital Fund Grant

For the Period Ended June 30, 2011

					Actual					
		Grants	_	Prior	 Current		Total		emainder	
	A	uthorized	_	Years	 Period		to Date		of Grants	
REVENUE			_							
Federal Grant	\$	7,508,295		5,268,242	\$ 1,196,142	<u>.</u>	6,464,384		1,043,911	
EVOCADITUDES										
EXPENDITURE\$		750 000		E00 777	110,823		637,600		113,229	
Administration		750,829		526,777	110,023		•		•	
Fees and Costs		228,721		224,005	•		224,005		4,716	
Site Improvement		2,257,130	)	1,608,298	139,674		1,747,972		509,158	
Dwelling Structures		1,248,309	)	1,189,280			1,189,280		59,029	
Dwelling Equipment		166,485	5	166,484	•		166,484		1	
Nondwelling Structures		420,895	5	385,990	7,403		393,393		27,502	
Demolition		1,240,000	)	374,471	840,975		1,215,446		24,554	
Relocation Costs		1,195,926	3	792,937	97,267		890,204		305,722	_
TOTAL EXPENDITURES	•	7,508,295		5,268,242	 1,196,142		6,464,384	_	1,043,911	(A)
EXCESS OF REVENUE										
OVER EXPENDITURES	\$		-	<u>-</u>	\$ 0	\$	0	\$	(0)	=

Grant Period: March 18, 2009 - March 17, 2012; Obligation End Date: March 17, 2010

<sup>(</sup>A) The total grant has 14% remaining and 23% time remaining in the grant.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) CAPITAL GRANTS

# Replacement Housing Factor - Program Income

				- 1	Actual			
	Grants Authorized		Prior Years		urrent Period	Total to Date		 mainder f Grants
REVENUE								
Federal Grant	_\$	892,000	\$ 931,331	\$	30,188		961,519	\$ (69,519)
EXPENDITURES								
Fees and Costs		281	•		•		-	281
Dwelling Structures		889,538	562,115		-		562,115	327,423
Dwelling Equipment		2,181	•				-	2,181
TOTAL EXPENDITURES		892,000	562,115		-		562,115	 329,885
EXCESS OF REVENUE OVER EXPENDITURES	\$		\$ 369,216	\$_	30,188	\$	399,404	\$ (399,404)

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

# Robinsdale Apartment Renovation Capital Project

					- 1	Actual				
		Grants Authorized		Prior Years		urrent Period	t	Total o Date		emainder of Grants
REVENUE City Housing Trust Funds Operating Transfer In - MTW	\$	548,366 1,310,983 1,859,349	\$	104,198 50,524 154,722	\$	(6,037) 289 (5,748)	\$	98,161 50,813 148,974	\$	450,205 1,260,170 1,710,375
EXPENDITURES Capitalized Items TOTAL EXPENDITURES EXCESS OF REVENUE	<del></del>	1,859,349 1,859,349		154,722 154,722		(5,748) (5,748)		148,974 148,974		1,710,375 1,710,375
OVER EXPENDITURES	\$		\$_		\$	-	\$	-	\$ <u></u>	

<sup>(</sup>A) The total project is 8% expended.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

# **Edwin Towers Renovation Capital Project**

						Actual				
	A	Grants Authorized		Prior Years	-	urrent Period	1	Total to Date		mainder f Grants
REVENUE										
City Housing Trust Funds	\$	649,313	\$	225,290	\$	16,848	\$	242,138	\$	407,175
Operating Transfer In - MTW		717,825		245,102		•		245,102		472,723
·		1,367,138		470,392		16,848		487,240	-	879,898
EXPENDITURES										
Capitalized Items		1,367,138		470,392		16,848		487,240		879,898
TOTAL EXPENDITURES		1,367,138		470,392		16,848		487,240		879,898
EXCESS OF REVENUE OVER EXPENDITURES	\$	<u>-</u>	\$		\$	•	\$	0	\$	(0)

<sup>(</sup>A) The total project is 36% expended.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

# Wallace Woods Renovation Capital Project

					Actual			
	Grants Authorized		Prior Years	_	Current Period	Total to Date		 emainder of Grants
REVENUE Operating Transfer In - MTW	\$	1,828,800	\$ 21,466	\$	13,995	\$	35,461	\$ 1,793,339
EXPENDITURES Capitalized Items		1,828,800	21,466		13,995		35,461	1,793,339
TOTAL EXPENDITURES		1,828,800	21,466		13,995		35,461	 1,793,339
EXCESS OF REVENUE OVER EXPENDITURES	\$		\$ -	\$	•	\$	•	\$ •

<sup>(</sup>A) The total project is 2% expended.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

# Charlottetown Terrace CFRC Capital Project

# For the Period Ended June 30, 2011

		Prior	Current	Total to	Remainder
	Budget	Years	Period	Date	of Project
Revenue					
City Housing Trust Funds	\$ 1,000,000	\$ 345,272	\$ 227,875	\$ 573,147	\$ 426,853
Operating Transfer In - MTW	5,000,000	1,904,031	1,040,150	2,944,181	2,055,819
Operating Transfer In - LSP	460,000	1,966	3,194	5,160	454,840
CFRC Grant	6,200,000	2,178,254	1,232,749	3,411,003	2,788,997
Total revenue	12,660,000	4,429,523	2,503,968	6,933,491	5,726,509
Expenditures					
Capitalized Items	12,660,000	4,429,523	2,503,968	6,933,491	<u>5,</u> 726,509 (A)
Total expenditures	12,660,000	4,429,523	2,503,968	6,933,491	5,726,509
Excess of revenue					
over expenditures	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

CFRC Grant Period: September 24, 2009 - September 23, 2012; Obligation End Date: September 23, 2010

(A) The total CFRC grant has 45% remaining and 35% time remaining in the grant.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) ROSS GRANTS 2007 ROSS - Elderly Grant

For the Period Ended June 30, 2011

			Actual				
	Grants thorized	Prior Years	urrent Period	t	Total o Date	nainder Grants	
REVENUE		<u> </u>					
Federal Grant	\$ 450,000	\$ 329,921	\$ 39,282	\$	369,203	\$ 80,797	
EXPENDITURES							
Program Coordinator	162,000	140,193	9,604		149,797	12,203	
Training Costs	31,500	16,745	2,135		18,880	12,620	
Supportive Services	54,969	31,999	6,738		38,737	16,232	
Congregate Services	58,550	31,152	11,529		42,681	15,869	
Coord and SetUp Meal Services	5,000	4,558	1,422		5,980	(980)	
Transportation Services	56,550	43,117	3,629		46,746	9,804	
Wellness Program	24,190	12,780	4,225		17,005	7,185	
Subcontracting	9,900	2,347	-		2,347	7,553	
Travel Costs	2,215	2,030			2,030	185	
Administrative Costs	45,126	45,000	•		45,000	126	
TOTAL EXPENDITURES	450,000	329,921	39,282		369,203	80,797	(A)
<b>EXCESS OF REVENUES</b>	<del></del>	 	 				
OVER EXPENDITURES	\$ •	\$ -	\$ •	\$	-	\$	

Grant Period: June 25, 2008 - December 24, 2011 (including 6-month Extension)

<sup>(</sup>A) The total grant has18% remaining with 14% time remaining in the grant.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) ROSS Grants 2009 ROSS - Federal FSSR Coordinator Grant

For the Period Ended June 30, 2011

			4	Actual			
	Grants thorized	Prior Years	-	urrent Period	 Total o Date	 nainder Grants	
REVENUE							
Federal Grant	 65,000	\$ 41,358		15,423	\$ 56,781	\$ 8,219	
EXPENDITURES							
Coordinator Salary & Benefits	65,000	41,358		15,423	56,781	 8,219	_
TOTAL EXPENDITURES	 65,000	41,358		15,423	56,781	8,219	(A)
<b>EXCESS OF REVENUES</b>	 						
OVER EXPENDITURES	\$ -	\$ -	\$		\$ -	\$ -	

Grant Period: May 19, 2010 - November 18, 2011 (including 6-month Extension)

<sup>(</sup>A) The total grant has 36% remaining with 42% time remaining in the grant.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) ROSS Grants 2009 ROSS - FSSR Service Coordinators Grant

For the Period Ended June 30, 2011

				1	Actual				
		Grants thorized	Prior Years		urrent Period	t	Total o Date	 mainder f Grants	
REVENUE									
Federal Grant	\$	662,417	\$ 31,929	\$	18,652	\$	50,581	611,836	
EXPENDITURES									
Coordinator Salary & Benefits		554,417	31,168		12,747		43,915	510,502	
Training Costs		18,000	312		-		312	17,688	
Administrative & Other Costs		90,000	449		5,905		6,354	83,646	
TOTAL EXPENDITURES		662,417	31,929		18,652		50,581	611,836	(A)
<b>EXCESS OF REVENUES</b>	-					-			
OVER EXPENDITURES	\$	•	\$ 	\$	<u>.</u>	\$	-	\$	<u>.</u>

**Grant Period: August 25, 2010 - August 24, 2013** 

<sup>(</sup>A) The total grant has 92% remaining with 72% time remaining in the grant.

# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) NSP Grants 2009 Neighborhood Stabilization Program Grant

For the Period Ended June 30, 2011

				Actual		 		
	Α	Grants uthorized	Prior Years	Current Period		Total to Date	 mainder Grants	
REVENUE			<del>-</del>					
NC Dept of Community Assistance	\$	2,100,000	\$ 2,053,218	\$ 100		\$ 2,053,218	\$ 46,782	
EXPENDITURES								
Administration		100,000	53,218		-	53,218	46,782	
Dwelling Structures		2,000,000	2,000,000		-	2,000,000		
TOTAL EXPENDITURES		2,100,000	2,053,218			2,053,218	46,782	(A)
EXCESS OF REVENUES								
OVER EXPENDITURES	\$		\$ -	\$ 		\$ 	\$ 	:

Grant Period: June 1, 2009 - August 9, 2012; Obligation End Date: July 18, 2010

(A) The total project has 2% remaining with 35% time remaining in the grant.

# 

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE Quarterly Report of Deposits and Investments as of June 30, 2011

Comments	Unrestricted for use by the AMPs Restricted By Board for Land Acquisition/Pursuit Costs	For Payment of Tenant Deposits Heathcare Reimbursement	Restricted by Fifth Third in lieu of fees For Payment of Escrow Balances				For Stepping Stone Properties Maintenance For Payment of Tenant Deposits	Restricted by Mecklenburg County	Operating Reserve for the property	Operating Reserve for the property Operating Reserve for the property	Operating Reserve for the property	יטוורנפת וסו מפפ מו סמא אמויפל מוים אמויכל אוסי				For CORE Mission		For Moving To Work program	For Moving To Work program	For Moving To Work program			Per HOPE VI agreement	Per HOPE VI agreement	Per HOPE VI agreement Per HOPE VI agreement	Per HOPE VI agreement		
Unrestricted Balance	\$ 14,670,006.09 Ur		, . 3.7.	14,670,006.09		250,067.31		ď	<u>-</u>			ı	250,067.31			.		,	<u>.</u>	' '			ď.	ď.	ĩã	-		\$ 14,920,073.40
Internally Restricted Amount	1,219,333.51	1 1	1 1	1,219,333.51		ï	E I	š (*)	13	e o	8 Ta 8		1		c			10	0.00	ur ·	IS	1	,	I.	5 <b>.</b> €3 ).	. ,		\$ 1,219,333.51
Externally Restricted Amount	 Ө	328,010.66 36,706.00	225,000.00	1,422,539.48		1	692,066.58	110,323.73	415,298.49	275,549.27	177,226.88	158,526.63	1,977,425.70		4,637,599.64	1,709,614.68	1,709,614.68	28,993,070.69	3,988,335.56	3,987,800.00	2,120,364.66	39,089,770.91	1 073 917 03	415,774.91	396,941.89	2,168,104.46 1,130,972.74	5,185,711.03	\$ 54,022,661.44
Total Balance 6/30/11	\$ 14,670,006.09	328,010.66	225,000.00	17,311,879.08		250,067.31	692,066.58	110,323.73	415,298.49	275,549.27	177,226.88	158,526.63	2,227,493.01		4,637,599.64	1,709,614.68	1,709,614.68	28 993.070.69	3,988,335.56	3,987,800.00	2,120,564.66	39,089,770.91	4 072 047 03	415,774.91	396,941.89	2,168,104.46	5,185,711.03	\$ 70,162,068.35
Total Balance	\$ 15,970,415.43	329,498.47	225,000.00	18,545,592.31		140,180.09	691,756.37	110.899.76	415,112.33	275,425.75	177,147.44	158,455.57	2,125,038.03		4,759,657.29	1,657,648.53	1,657,648.53	38 073 799 85	3,988,335.56		1 2,120,187.07	48,170,122.48	000	415,588.54	391,405.79	2,234,155.23 859,523.57	4,769,634.28	\$ 80,027,692.92
Bank / Broker	Fifth Third Bank Fifth Third Bank	Fifth Third Bank	Fifth Third Bank			Fifth Third Bank	Fifth Third	Fifth Third Bank	Fifth Third Bank	Fifth Third Bank	Fifth Third Bank	Fifth Third Bank			Fifth Third Bank	Fifth Third Bank		Eith Third Bank	Fifth Third Bank	Fifth Third Bank	NC Capital Management		i	Fifth Third Bank	Fifth Third Bank	Fifth Third Bank Fifth Third Bank		
	Conventional Revolving Revolving - I and Sale Proceeds	Conventional Security Deposits	Healthcare Kelmbursement Account Compensating Balance CD	ESCIOW ACCOUNTS	į	Horizon Development Properties Horizon Development	Replacement Reserve	Horizon Development Security Deposits	Mill Pond Reserves	Woodlawn House Reserves	Hampton Creste Oper Reserves Seneca Woods Reserves	Turnkey III Administrative Use	TOTAL:	53	Section 8	CORE Funds	TOTAL:	MTW FUNDS	Ommercial Paper - Intesa Funding	Commercial Paper - Abbey National	NC Capital Management Trust	TOTAL:	Grants	Arbor Glen Program Income	RHF Program Income	Piedmont Courts Program Income	TOTAL:	GRAND TOTAL:

# LAND SALE PROCEEDS \*\*\*\*\*\*\* 08/16/2011

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

Land Sale Proceeds Detail As of June 30, 2011

Sale Description	Date	Sale Proceeds	Interest	Development Purchases	Operations Purchases	Balance	Commitments	Remaining Amount	Comments
entral Office Cost Center (COC	C)								
ulevard Centro (Autumn Place)		Restriction:	"Development fund	for the acquisition, cons	truction & rehabilitation	of other properties. as well as	This will provide addit s public housing reside	ional affordable ho ents.	ousing and replacement housing units for low-income res
Land Sale	8/25/2004	1,278,871.24							debt waiver 6/17/03
Interest	40/4/0004		79,813.23	(18,311.86)					Piedmont Land/pursuit costs
Purchases	12/1/2004 3/31/2006			(80,784.42)					Piedmont Land/pursuit costs
	9/30/2006			(56,543.45)					Piedmont Land/pursuit costs
	10/31/2006			(1,080,602.03)					McAlpine / Glen Cove
	11/21/2006				(118,930.03)				AG 50 Renovations
X-1	8/31/2007			81,811.00					Reimb for McAlpine / Glen Cove from Hope VI
Commitments		4 270 274 24	79,813.23	(1,154,430.76)	(118,930.03)	85,323.68	-	85,323.68	
Subtotal		1,278,871.24	79,013.23	(1,154,450.70)	(110,000.00)	30,020.00	Annual Annua		
			Facthe amplicion of	low income housing for	nublic housing families	and/or families rece	iving assistance under	Section 8. CHA	may also exercise its option of creating a commercial ent
nwick Property		Restriction:	Por trie provision or	low-income nousing for p	on site	at a public housing	development for the be	enefit of the reside	nts.
Land Sale	10/5/2005	1,144,360.00	136.020.21						
Interest	44/40/0000	(400,000,00)	130,020.21						Partial payment for Mews
Payments	11/19/2008 2/9/2009	(400,000.00) (3,593.50)							Legal/Development Consultant Expenses for Mews
	9/10 - current	(3,393.30)			(694,785.44)				Hall House Renovation
	3/19/2010	(23,888.14)					1105.011.50		Final payment for Mews Hall House Renovation
Commitments							(105,214.56)	FO 000 F7	Hall House Renovation
Subtotal		716,878.36	136,020.21	•	(694,785.44)	158,113.13	(105,214.56)	52,898.57	
						or Art out to a competition will be			
urnkey III		Restriction:	For the Developmen	at of low-income housing	and other eligible uses				
	6/24/2008	92,689.55				92,689.55			
Property Sales	0/24/2000	32,003.00	1,114.84			1,114.84			
Interest Purchases						-			
Commitments							-		
Subtotal		92,689.55	1,114.84	-	-	93,804.39	-	93,804.39	
							(405.044.50)	222 020 04	
		2,088,439.15	216,948.28	(1,154,430.76)	(813,715.47)	337,241.20	(105,214.56)	232,026.64	
COCC TOTAL		2,000,433.13	210,010.20	(1,104,400.70)	(010,710.47)	337,241.20	(100)=11100)		
	10)	2,000,433.13	210,010.20	(1,104,400.70)	(010,710.47)	337,241.20	(100,21100)		
	IP)						77.794 Pro-common Town 19. 10. 11.		
sset Management Projects (AM	IP)						77.794 Pro-common Town 19. 10. 11.		)% of area median income.
sset Management Projects (AM		Restriction:					77.794 Pro-common Town 19. 10. 11.		)% of area median income.
sset Management Projects (AMelvedere	1/10/2008		Maintenance of exis			ffordable rental units	77.794 Pro-common Town 19. 10. 11.		
sset Management Projects (AMelvedere  Land Sale Interest	1/10/2008	Restriction:			r the development of a	ffordable rental units	77.794 Pro-common Town 19. 10. 11.		Seneca Woods Capital Project
sset Management Projects (AM elvedere Land Sale	1/10/2008	Restriction:	Maintenance of exis	ting housing stock and/o		ffordable rental units	77.794 Pro-common Town 19. 10. 11.		Seneca Woods Capital Project Hall House Homeless Initiative
sset Management Projects (AMelvedere  Land Sale Interest	1/10/2008	Restriction:	Maintenance of exis	(140,561.50) (316,639.00)	r the development of a	ffordable rental units 1,050,000.00 22,129.78	77.794 Pro-common Town 19. 10. 11.		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project
sset Management Projects (AMelvedere  Land Sale Interest	1/10/2008 2/15/2009 3/27/2009	Restriction:	Maintenance of exis	ting housing stock and/o	r the development of a	ffordable rental units	s for families with incor		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project
sset Management Projects (AMelvedere  Land Sale Interest	1/10/2008 2/15/2009 3/27/2009 3/30/2009	Restriction: 1,050,000.00	Maintenance of exis 22,129.78	(140,561.50) (316,639.00) (263,460.65)	r the development of a	ffordable rental units 1,050,000.00 22,129.78 (880,661.15)	s for families with incording to the formal families with incording to the families with the families wit		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project
sset Management Projects (AMelvedere  Land Sale Interest Purchases	1/10/2008 2/15/2009 3/27/2009 3/30/2009	Restriction:	Maintenance of exis	(140,561.50) (316,639.00)	r the development of a	ffordable rental units 1,050,000.00 22,129.78	s for families with incor		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project
elvedere  Land Sale Interest Purchases  Commitments	1/10/2008 2/15/2009 3/27/2009 3/30/2009	Restriction: 1,050,000.00 1,050,000.00	Maintenance of exis 22,129.78 22,129.78	(140,561.50) (316,639.00) (263,460.65)	r the development of a	ffordable rental units 1,050,000.00 22,129.78 (880,661.15)	s for families with incording to the formal families with incording to the families with the families wit		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project
Sset Management Projects (AMelevedere  Land Sale Interest Purchases  Commitments Subtotal Belvedere	1/10/2008 2/15/2009 3/27/2009 3/30/2009 09/09 - current	Restriction: 1,050,000.00	Maintenance of exis 22,129.78 22,129.78	(140,561.50) (316,639.00) (263,460.65)	r the development of a	ffordable rental units 1,050,000.00 22,129.78 (880,661.15)	s for families with incording to the formal families with incording to the families with the families wit		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project
sset Management Projects (AMelvedere  Land Sale Interest Purchases  Commitments Subtotal Belvedere	1/10/2008 2/15/2009 3/27/2009 3/30/2009 09/09 - current	Restriction: 1,050,000.00  1,050,000.00  Restriction:	Maintenance of exis 22,129.78 22,129.78	(140,561.50) (316,639.00) (263,460.65)	r the development of a	ffordable rental units 1,050,000.00 22,129.78 (880,661.15)	s for families with incording to the formal families with incording to the families with the families wit		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project
Sset Management Projects (AMelevedere  Land Sale Interest Purchases  Commitments Subtotal Belvedere	1/10/2008 2/15/2009 3/27/2009 3/30/2009 09/09 - current	Restriction: 1,050,000.00 1,050,000.00	Maintenance of exis 22,129.78 22,129.78	(140,561.50) (316,639.00) (263,460.65)	r the development of a	ffordable rental units 1,050,000.00 22,129.78 (880,661.15)	s for families with incording to the formal families with incording to the families with the families wit		Seneca Woods Capital Project Hall House Homeless Initiative Fairmarket Square Capital Project Seneca Woods Capital Project

### HOUSING AUTHORITY OF THE CITY OF CHARLOTTE Land Sale Proceeds Detail As of June 30, 2011

O. I. Decembring	Date	Sale Proceeds	Interest	Development Purchases	Existing Operations Purchases	Balance	Commitments	Remaining Amount	Comments
Sale Description	Date	39,900.00	764.61	6-1807-6-10	345 91	40,664.61		40,664.61	
Subtotal		03,300.00							
ve Oak		Restriction: I	Maintenance of the	existing ACC and/or Sec	ction 8 units, or the con	struction of ACC u	nits or units assisted w	ith Section 8 vouch	9/3.
Land Sale	5/31/2007	5,051,205.21							
Interest			227,843.60		(281,069.97)				AG 50 Renovations
Purchases	11/21/2006			(2.000.000.00)	(281,009.91)				940 Brevard Bridge Loan
	8/07 - 12/07			(2,000,000.00)					Repayment of 940 Brevard Loan
	Jan-08			2,000,000.00					Interest earned on 940 Brevard Loan
	Jan-08		41,905.07	=== 000					Loan to South Park Seniors
	1/23/2008			(1,337,773.00)					Repayment of South Park Seniors loan
	8/08 - 12/08			1,337,773.00					Interest Earned on South Park Seniors loan
	11/19/2008		60,578.28						McAlpine / Glen Cove Renovation
	2/26/2009				(670,622.00)				
	9/18/2009			(856,500.00)					Live Oak Multifamily
	1/19/2010			(3,000,000.00)					McAlpine / Glen Cove Renovation
	5/10 - 9/10				(400,000.00)				Hall House Renovation Expenses related to AG Single Family Home Development
	1/21/2011			(3,186.83)					Expenses related to AG Single Family Home Developm
Commitments							(102,227.02)		Charlottetown Capital Project
Subtotal Live Oak	Control of the Contro	5.051,205.21	330,326.95	(3,859,686.83)	(1,351,691.97)	170,153.36	(102,227.02)	67,926.34	
round Lease (Live Oak)		Restriction: I	Maintenance of exis	ting ACC and or Section	8 units or the constru		or units assisted with S	ection 8 vouchers.	
Lease Income	5/07, 8/08	350,000.00				350,000.00			
Interest			7,772.98			7,772.98			Charlottetown Capital Project
Purchases					(5,159.58)	(5,159.58)			
Commitments							(352,613.40)	Tacid on United States	Charlottetown Capital Project
Subtotal Ground Lease		350,000.00	7,772.98	-	(5,159.58)	352,613.40	(352,613.40)	-	
ound Lease (First Ward)		Restriction:	No restriction					#F 3	
		405.000.00				125,000.00		Company of the second	Zanachyo Zanonie. V ostano se proceso e p
Lease Income	9/07 - current	125,000.00	2.192.31			2,192.31			
Interest			2,192.31			2,102.01			
Purchases							(54,509.22)		Seneca Woods Capital Project
Commitments			and the same of th	NUMBER OF STREET	Mention of the second second	407 400 04		72,683.09	
Subtotal Ground Lease	and the second of the second	125,000.00	2,192.31			127,192.31	(54,509.22)	12,003.03	described and process and the first state of the state of
AMP TOTAL		6,616,105.21	363,186.63	(4,580,347.98)	(1,516,851.55)	882,092.31	(700,818.27)	181,274.04	
						4 040 000 54	(906 022 92)	413,300.68	
GRAND TOTAL		8,704,544.36	580,134.91	(5,734,778.74)	(2,330,567.02)	1,219,333.51	(806,032.83)	413,300.66	

NOTE: CHA has committed to Brooklyn Village future land sales proceeds not to exceed \$1,250,000, if available at the time.

# ADMINISTRATIVE BUDGET CHANGES

\*\*\*

08/16/2011

# ADMINISTRATIVE BUDGET CHANGES

Further any such transfers should be reported at the regular meeting of the board at which the budget to actual results are discussed and such transfers must be entered in the minutes of that meeting. Listed below transfer funds in amounts not to exceed \$50,000 in the operating budget and \$100,000 in the grant budgets. In accordance with the board resolution for operating and grant budgets, the CEO or his designee may are the transfers affecting the operating budget for the quarter ended June 30, 2011.

Field Operations Program	(28,267)	28,267	1	1	,
	Salaries/Benefits	Operating Costs	Utilities	Capital Outlay	TOTAL OF BUDGET CHANGES

# CONSENT AGENDA

\*\*\*\*

08/16/2011

### **Budget Amendment: Administration Program Budget** <u>8.A</u> **Budget Adoption: 2011 Replacement Housing Factor Grants**

Action: 1. Approve a Resolution to Amend the Administration Program Budget to adjust for Capital Improvements for the Fiscal Year Ending March 31, 2012. (Last Amended by Resolution No. 1957)

> 2. Approve a Resolution to Adopt the 2011 Replacement Housing Factor Grant 1st and 2nd Increments.

**Staff Resource:** 

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

# Background/Policy Framework:

The Board approved multi-year capital projects and capital improvement projects to be performed at CHA's public housing sites as a part of the budget process. Staff will undertake many of the projects this fiscal year. Attachment A shows a detailed list of the projects by site.

The HUD annual Capital Fund allocation represents federal funding for the capital and maintenance needs of public housing sites. CHA as an MTW agency has single fund budget authority, therefore the operating subsidy for Section 8 and Section 9 and the Capital fund dollars are combined. Staff estimated the 2011 Capital Fund Grant amount in preparation of the 2011-2012 budget.

# Explanation:

This budget amendment is necessary to establish funding for projects that will be completed by fiscal year end at the asset management projects. These projects are Leafcrest (Playground - \$8,000); Tarlton Hills/Tall Oaks (HVAC -\$252,500); Edwin Towers (renovation - \$1,142,722); and Gladedale (HVAC - \$296,499). This action will allow staff to move forward with the design/procurement process for these projects. Funding for these projects is from Fund Balance Appropriated in the amount of \$1,699,721.

CHA was notified that final calculations have been made for the 2011 Capital Grant Fund Award. CHA will receive \$4,516,311. Per HUD guidance 90% of the funding or \$4,064,680 can be drawn down as MTW funds. The remaining 10% or \$451,631 can be paid for oversight of the agency. Those fees have to flow into the Administration budget via the Asset Management Projects in the Field Operation budget.

This amendment is necessary to reduce revenues in the Administration Program Budget by \$66,871 for the Capital Fund Fee reduction and appropriate fund balance in the amount of \$668,707 for the reduction in the Capital Fund allocation and the Capital Fund Fee. The difference between the amount budgeted (\$5,185,018) and the amount to be received (\$4,516,311) is \$668,707. CHA also received Replacement Housing Factor Increment I funds in the amount of \$277,856 and Replacement Housing Factor Increment II funds in the amount of \$16,752.

Exhibit A shows Fund Balance Appropriated of \$2,368,428 (\$1,699,721+\$668,707) with a revenue reduction of \$66,871 and expenditures are in Operating Transfer Out – Public Housing of \$862,336 (\$252,500+\$8,000+601,836) and Operating Transfers Out – Capital Projects in the amount of \$1,439,221(\$1,142,722+\$296,499).

Exhibit B reflects the amounts for the Replacement Housing Factor Increments I & II.

### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

# **Funding:**

Moving To Work

### Attachments:

Resolutions
Exhibit A for Resolution
Exhibit B for Resolution
Attachment A

### RESOLUTION

# TO AMEND THE ADMINISTRATION PROGRAM BUDGET TO ADJUST FOR CAPITAL IMPROVEMENTS FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED BY RESOLUTION NO. 1957)

WHEREAS, Exhibit A shows Fund Balance Appropriated of \$2,368,428 (\$1,699,721+\$668,707) with a revenue reduction of \$66,871 and expenditures are in Operating Transfer Out – Public Housing of \$862,336 (\$252,500+\$8,000+601,836) and Operating Transfers Out – Capital Projects in the amount of \$1,439,221 (\$1,142,722+\$296,499).

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

WHEREAS, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent with provisions of law;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution of controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend the Administration Program Budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

THEREFORE, BE IT ALSO RESOLVED that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_	
	Charles Woodyard
	Secretary

# RESOLUTION TO ADOPT THE 2011 REPLACEMENT HOUSING FACTOR GRANT 1<sup>ST</sup> AND 2<sup>ND</sup> INCREMENTS

**WHEREAS**, Exhibit B reflects the amounts for the Replacement Housing Factor Increments I & II:

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to adopt the 2011 Replacement Housing Factor Grant 1<sup>st</sup> and 2<sup>nd</sup> increments; attached hereto as Exhibit B.

THEREFORE, BE IT ALSO RESOLVED that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$100,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

**Exhibit B** 

# 2011 REPLACEMENT HOUSING FACTOR GRANT - 1st Increment

	2011 CAPITAL
	FUND GRANT
	PUBLIC HOUSING
REVENUE from HUD	277,856
DEVELOPMENT ACTIVITY	277,856
	**
TOTAL OF GRANT	277,856

# 2011 REPLACEMENT HOUSING FACTOR GRANT - 2nd Increment

	2011 CAPITAL
	FUND GRANT
	PUBLIC HOUSING
REVENUE from HUD	16,752
DEVELOPMENT ACTIVITY	16,752
TOTAL OF GRANT	16,752

Resolution No EXHIBIT A

Kesoldtion 140		EARIBITA			
REVENUE:	April 2011 - March 2012		April 2011 - March 2012		
	ADMINISTRATION	REVISION	ADMINISTRATION		
CHA Relocation Program Income	1,859,463		1,859,463		
Section 8 Fees	1,218,282		1,218,282		
MTW Funds	1,070,641		1,070,641		
Other Revenue	845,679		845,679		
Public Housing Fees	794,767		794,767		
City Relocation Program Income	606,847		606,847		
Maintenance Operations	537,418		537,418		
Capital Fund Fees	518,502	(66,871)	451,631		
Horizon Fees	342,117	· \	342,117		
CFRC Management Fee	200,304		200,304		
ARRA Management Fee	160,000		160,000		
Non-Dwelling Rents	82,226		82,226		
Other Revenue	-				
TOTAL REVENUE:	8,236,246	(66,871)	8,169,375		
OTHER SOURCES	0,230,240	(00,07.1)	0,109,373		
Fund Balance Appropriated-COCC	242,879		242,879		
Fund Balance Appropriated-MTW Funds	10,837,539	2,368,428	13,205,967		
TOTAL OTHER SOURCES	11,080,418	2,368,428	13,448,846		
TOTAL REVENUE AND OTHER SOURCES		2,301,557	21,618,221		
TOTAL NEVENUE AND OTHER GOOKGES	15,310,004	2,301,337	21,010,221		
EXPENDITURES:					
Salaries/Benefits	4,161,182		4,161,182		
Operating Costs	7,684,784		7,684,784		
Utilities	147,534		147,534		
Capital Outlay	42,629		42,629		
Total Expenditures	12,036,129		12,036,129		
Other Uses					
Operating Transfers-Out Public Housing	1,741,745	862,336	2,604,081		
Operating Transfers-Out Section 8	1,277,584	. ,	1,277,584		
Operating Transfers-Capital Projects	3,586,191	1,439,221	5,025,412		
Loans To Others	675,015	, — .	675,015		
Total Other Uses	7,280,535	2,301,557	9,582,092		
TOTAL EXPENDITURESAND OTHER USE		2,301,557	21,618,221		
	<u> </u>	· · ·	·		

# **ATTACHMENT A**

Canital Project Summary

Capital Project Summary				Reap	propriated	Ap	propriated		Reclass		Transferred apitalProject	C	Transferred
PROJECT & PROPERTY	Budget Year		BUDGET		Funding		Funding		o Capital	AC	Iministration	FIE	ld Operation
Playground Equip. & Improvements - Total				-									-
Cedar Knoll	2011-2012	\$	8,000					\$	8,000	<u> </u>			
Leafcrest	2010-2011	\$	8,000	\$	8,000								
Mallard Ridge-add Tot Lot	2011-2012	\$	12,000	_				\$	12,000				
Meadow Oaks	2011-2012	\$	60,000					\$	60,000				
Robinsdale	2011-2012	\$	30,000					\$	30,000				
Wallace Woods		\$	40,000	<u> </u>				\$	40,000				
		\$_	158,000	\$	8,000			\$	150,000				
HVAC - Project Total													
Tarlton Hls/Tall Oaks (Frazier)	2010-2011	\$	252,500	\$	252,500								
Dillehay-Phase I	2011-2012	\$	306,000					5	306,000				
Oak Valley (Horizon)		\$	250,000			\$	250,000						
Valley View (Horizon)		\$	250,000			\$	250,000	_	000 000	<u> </u>			
		\$	1,058,500	\$	252,500	\$	500,000	\$	306,000				
Renovations - CAPITAL PROJECTS											2422.424		
Edwin Towers Renovation Phase I (interior kitchen reno,	2009-2010		\$103,401	t	\$103,401						\$103,401		
paint, HVAC, windows, relo activities)	2010-2011		\$1,039,321		1,039,321					ļ	\$1,039,321		64 600 000
	2011-2012		\$1,600,000								1 4 40 500	_	\$1,600,000
		\$	2,742,722	\$	1,142,722					\$_	1,142,722	<u>\$</u>	1,600,000
Exterior Improvements - Wallace Woods (modify roof													
line and porches on rear 2 story building)	2011-2012	\$	150,000					_		<u> </u>			<u> </u>
Renovation - CAPITAL PROJECTS													
Gladedale Phase I Renovation-Design & Construction,	2010-2011		\$296,499	\$	296,499					\$	296,499	_	
HVAC, relo activities	2011-2012		\$769,000	L								\$	769,000
Titrog out partition		\$	1,065,499							<u> </u>		\$	769,000
Concrete Work - Southside ( add new parking lot-									20.000				
\$30k)	2011-2012	- \$	30,000	<u> </u>		_		\$	30,000			_	
TOTALS	· · · · · · · · · · · · · · · · · · ·			\$	1.699,721	\$	500,000	\$	486,000	\$	1,439,221	\$	2,369,000

# 8.B Budget Amendment: Field Operation Program Budget

Action: Approve a Resolution to amend the Field Operation

Program Budget for Capital Improvements and the 2011 Capital Fund for the Fiscal Year Ending March

31, 2012. (Last amended by Resolution No. 1958)

Staff Resource: Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long- Term Financial Viability

# **Background/Policy Framework:**

The Board approved multi-year capital projects and capital improvement projects to be performed at CHA's public housing sites as a part of the budget process. Staff will undertake many of the projects this fiscal year.

# **Explanation:**

Staff is pursuing many capital improvement projects at various sites this fiscal year. Attachment A shows a detailed list of the projects by site. Some projects have been outlined in the Administration budget amendment and funding in the amount of \$260,500 is being transferred for the projects at Leafcrest and Tarlton Hills/Tall Oaks.

Funding for the HVAC projects listed at Oak Valley (\$250,000) and Valley View (\$250,000) is from fund balance appropriated at each of those sites. Funding for other projects was established when the original budget was submitted.

On Attachment A are projects that need to be re-classed to the Capitalized Items category. The total of those items is \$486,000. Also on Attachment A are funds that will be transferred to the Gladedale Capital Project in the amount of \$769,000 and the Edwin Towers Renovation Capital Project in the amount of \$1,600,000.

Finally in this amendment, due to the amount awarded for the 2011 Capital Fund, Capital Fund fees need to be decreased by \$66,871. This is the amount that flows from the Field Operation budget to the Administration Program Budget. Also MTW funds are reduced by \$601,836 because 90% of the award was \$4,064,680 and the amount budgeted was \$4,666,516. This reduction is offset by the Operating Transfer In –MTW of \$601,836.

Exhibit A shows an increase in Fund Balance Appropriated of \$500,000 and Operating Transfer In – MTW Funds of \$862,336. MTW Funds and Capital/CFRC fees are reduced by \$601,836 and \$66,871 respectively. Operating Costs are decreased by \$2,161,371 (\$500,000+\$260,500-\$486,000-\$66,871-\$769,000-\$1,600,000). Capitalized Items is increased by \$486,000 and Operating Transfer Out – Capital Projects is increased by \$2,369,000.

### RESOLUTION

# TO AMEND THE FIELD OPERATIONS PROGRAM BUDGET FOR CAPITAL IMPROVEMENTS AND THE 2011 CAPITAL FUND FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED RESOLUTION NO. 1958)

WHEREAS, Exhibit A shows an increase in Fund Balance Appropriated of \$500,000 and Operating Transfer In – MTW Funds of \$862,336. MTW Funds and Capital/CFRC fees are reduced by \$601,836 and \$66,871 respectively. Operating Costs are decreased by \$2,161,371 (\$500,000+\$260,500-\$486,000-\$66,871-\$769,000-\$1,600,000). Capitalized Items is increased by \$486,000 and Operating Transfer Out – Capital Projects is increased by \$2,369,000.

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent with provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

WHEREAS, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

**WHEREAS**, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of

employees convicted of violations of laws regarding the possession, use and distribution of controlled substances:

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend Field Operation Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

RESOLUTION NO. Exhibit A

April 2011 - March 2012		April 2011 - March 2012				
FIELD OPERATION	REVISION	FIELD OPERATION				
66,020,242	(601,836)	65,418,406				
10,562,067		10,562,067				
		3,216,843				
1,171,023		1,171,023				
752,897		752,897				
718,807	(66,871)	651,936				
601,550		601,550				
569,608		569,608				
512,646		512,646				
369,772		369,772				
342,456	-	342,456				
262,957		262,957				
3,500,000		3,500,000				
88,600,868	(668,707)	87,932,161				
-	500,000	500,000				
285,383		285,383				
3,019,329	862,336	3,881,665				
3,304,712	1,362,336	4,667,048				
91,905,580	693,629	92,599,209				
11,252,809		11,252,809				
72,178,118	(2,161,371)	70,016,747				
4,377,676		4,377,676				
351,094	486,000	837,094				
88,159,697	(1,675,371)	86,484,326				
3,500,000		3,500,000				
et e	2,369,000					
245,883		245,883				
3,745,883	2,369,000	6,114,883				
91,905,580	693,629	92,599,209				
	FIELD OPERATION  66,020,242 10,562,067 3,216,843 1,171,023 752,897 718,807 601,550 569,608 512,646 369,772 3,500,000 88,600,868  11,252,809 72,178,118 4,377,676 351,094 88,159,697	FIELD OPERATION   REVISION				

# Attachment A

Capital Project Summary	Budget Year	RI	DGET	Reappro	priated	App	propriated Funding		Reclass Capital	Ca	Transferred pitalProject ministration	Ca	Transferred pitalProject d Operation
PROJECT & PROPERTY	Budget real		7552.										
Playground Equip. & Improvements - Total								_					
Cedar Knoll	2011-2012	\$	8,000					\$_	8,000				
Leafcrest	2010-2011	\$	8,000	<u>\$</u>	8,000			_					<del></del>
Mallard Ridge-add Tot Lot	2011-2012		12,000					\$	12,000				<u> </u>
Meadow Oaks	2011-2012		60,000					\$	60,000				
Robinsdale	2011-2012		30,000					\$	30,000				
Wallace Woods			40,000					\$	40,000			_	
		\$ 1	58,000					\$	150,000	_			<u></u>
HVAC - Project Total	<del> </del>												
Tarlton His/Tall Oaks (Frazier)	2010-2011	\$ 2	52,500	\$ 2	52,500								
Dillehay-Phase I	2011-2012	\$ 3	06,000					\$_	306,000				
Oak Valley (Horizon)		\$ 2	50,000			\$	250,000						
Valley View (Horizon)		\$ 2	50,000			\$	250,000					_	_
Valley View (Herizon)		\$ 1,0	58,500	\$ 2	52,500	\$	500,000	\$_	306,000				
Renovations - CAPITAL PROJECTS	<del>                                     </del>	<u> </u>											
Edwin Towers Renovation Phase I (interior kitchen reno,	2009-2010	\$	103,401	\$	103,401						\$103,401		
paint, HVAC, windows, relo activities)	2010-2011	\$1,0	039,321	\$1,0	039,321						\$1,039,321		** ***
paint, 114AO, windows, tele determosy	2011-2012	\$1,6	000,000										\$1,600,000
		\$ 2,7	42,722	\$ 1,	142,722					_\$	1,142,722	<u>\$</u>	<u>1,600,000</u>
Exterior Improvements - Wallace Woods (modify roof													
line and porches on rear 2 story building)	2011-2012	\$ 1	50,000					_					<u></u>
Renovation - CAPITAL PROJECTS	<del>-</del>												
Gladedale Phase I Renovation-Design & Construction,	2010-2011	\$	296,499	\$	296,499					\$	296,499	•	700.000
HVAC, relo activities	2011-2012	\$	769,000									\$	769,000
TOAC, Telo activities		\$ 1,0	65,499									_\$	769,000
Concrete Work - Southside ( add new parking lot- \$30k)	2011-2012	\$	30,000					\$	30,000				

		4 000 724 \$	500,000 \$ 4	186,000 \$	1.439.221 \$	2,369,000
	35	1.699.721 \$	300,000 ψ -	<del>Ψ</del>	1,144,44	_,-,-,-
TOTALS						

#### **Budget Amendment: Edwin Towers Renovation Capital Project** 8.<u>C</u> **Budget Adoption: Gladedale Renovation Capital Project**

Action: 1. Approve a Resolution to Amend the Edwin Towers Renovation Capital Project Budget in the Amount of \$2,742,729. (Last Amended by Resolution No. 1701)

> 2. Approve a Resolution to Adopt the Gladedale Renovation Capital Project Budget in the amount of \$1,065,499.

Staff Resource:

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The Board previously approved the funding for the Gladedale Renovation Capital Project when the budget was adopted in March 2010 and March 2011.

#### Explanation:

Staff is recommending that the Edwin Towers Renovation Capital Project Budget be amended by adding \$2,742,729 to the current project budget for HVAC and other renovation work. Funding is from an Operating Transfer from the Administration Budget of \$1,142,729 and an Operating Transfer from the Field Operation Program Budget in the amount of \$1,600,000.

Exhibit A shows Operating Transfer In – MTW Funds in the amount of \$2,742,729 and the corresponding expenditure in the amount \$2,742,729 is in the Capitalized Items line.

The Authority's Board of Commissioners, acting through its delegated officers, has the primary responsibility for ensuring that the Public Housing Authority (PHA) is operated in an efficient and economical manner and that its financial integrity is maintained. This responsibility is exercised through the review, approval and control of the PHA Capital Project Budget. Staff is recommending the adoption of the Gladedale Renovation Capital Project Budget in the amount of \$1,065,499. This project is for HVAC replacement/upgrade, interior renovations and relocation of residents. For this project \$296,499 is being transferred from the Administration Program budget and \$769,000 is being transferred from the Field Operations Program Budget, all of which are MTW funds.

Exhibit B shows Operating Transfer In – MTW Funds in the amount of \$1,065,499 and the corresponding expenditure in the amount of \$1,065,499 is the Capitalized Items line.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### Funding:

MTW funding

#### Attachments:

Resolutions Exhibit A for Resolution Exhibit B for Resolution

#### RESOLUTION

#### TO AMEND THE EDWIN TOWERS RENOVATION CAPITAL PROJECT BUDGET IN THE AMOUNT OF \$2,742,729. (LAST AMENDED BY RESOLUTION NO. 1701)

**WHEREAS,** Exhibit A shows Operating Transfer In – MTW Funds in the amount of \$2,742,729 and the corresponding expenditure in the amount \$2,742,729 is in the Capitalized Line Item.

WHEREAS, all regulatory and statutory requirements have been met;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend the Edwin Towers Renovation Capital Project for fiscal year ending March 31, 2012; attached hereto as Exhibits A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$100,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

Edwin Towers Renovation Project

FXH	IIRI	ΓΔ
	11111	_

	Edwin Towers		Edwin Towers
	Renovation		Renovation
	Project	Revision	Project
REVENUES			-
Housing Trust Fund - Edwin Towers	649,313	-	649,313
Total Operating Revenue	649,313		649,313
OTHER SOURCES			
Transfer In - MTW Funds	717,825_	2,742,729	3,460,554
Total Other Sources	717,825	2,742,729	3,460,554
TOTAL REVENUES AND OTHER SOURCES	1,367,138	2,742,729	4,109,867
CAPITALIZED ITEMS	1,367,138	2,742,729	4,109,867
TOTAL EXPENDITURES	1,367,138	2,742,729	4,109,867

#### RESOLUTION TO ADOPT THE GLADEDALE RENOVATION CAPITAL PROJECT BUDGET IN THE AMOUNT OF \$1,065,499.

WHEREAS, Exhibit B shows Operating Transfer In – MTW Funds in the amount of \$1,065,499 and the corresponding expenditure in the amount of \$1,065,499 is the Capitalized Items line for the Gladedale Capital Project

WHEREAS, all regulatory and statutory requirements have been met;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this adoption of the Gladedale Renovation Capital Project for the fiscal year ending March 31, 2012; attached hereto as Exhibit B.

THEREFORE, BE IT ALSO RESOLVED that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$100,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_	<u> </u>	 
	Charles Woodyard	
	Secretary	

Gladedale Renovation Capital Project	EXHIBIT B
	Gladedale
	Renovation
	Project
REVENUES	
OTHER SOURCES	
Transfer In - MTW Funds	1,065,499
Total Other Sources	1,065,499
TOTAL REVENUES AND OTHER SOURCES	1,065,499
CAPITALIZED ITEMS	1,065,499
TOTAL EXPENDITURES	1,065,499

#### **Budget Amendment: Field Operation Program Budget** 8.D

Action: Approve a Resolution to Amend the Field Operation Program Budget to close the City Relocation Program for the fiscal year ending March 31, 2012. (Last Amended by Resolution No. 1958).

**Staff Resource:** 

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The CHA has run the City Relocation Program by contract. This program was established to provide housing for those Charlotte residents whose property has been condemned by the City or for residents that have been displaced for other code violations.

#### **Explanation:**

In an agreement with the City of Charlotte, CHA has closed the City Relocation Program as of June 30, 2011. This budget amendment is necessary to adjust the Field Operation Program budget to reflect the closing. Revenues in the Field Operations Program budget will be reduced by \$429,571 with a corresponding expenditure reduction of \$429,571.

Exhibit A shows the reduction of Relocation Revenue of \$429,571 and the corresponding reduction is shown in Salaries/Benefits in the amount of \$51,786 and Operating Costs in the amount of \$377,185.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### Funding:

N/A

#### **Attachments:**

Resolution

Exhibit A for Resolution

#### RESOLUTION

#### TO AMEND THE FIELD OPERATION PROGRAM BUDGET TO CLOSE THE CITY RELOCATION PROGRAM FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED RESOLUTION NO. 1958).

**WHEREAS**, Exhibit A shows the reduction of Relocation Revenue of \$429,571 and the corresponding expenditure reduction is shown in Salaries/Benefits in the amount of \$51,786 and Operating Costs in the amount of \$377,185 for the closing of the City Relocation Program;

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

**WHEREAS**, all proposed rental charges and expenditures will be consistent with provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

WHEREAS, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

WHEREAS, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution of controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend Field Operation Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

RESOLUTION NO. Exhibit A

RESOLUTION NO.			EXNIBIT A
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
REVENOE.	FIELD OPERATION	REVISION	FIELD OPERATION
	05 440 400		CE 440 400
MTW Funds	65,418,406		65,418,406
Tenant Rents	10,562,067		10,562,067
Other Income	3,216,843		3,216,843
Public Housing Fees	1,171,023		1,171,023
Section 8 Income	752,897		752,897
Capital/CFRC Fees	651,936		651,936
Social Services Fees	601,550		601,550
City Relocation Program Income	569,608	(429,571)	140,037
Other Governmental Grants	512,646		512,646
Non Dwellling Rents and Other Revenue			369,772
First Ward Revenue	342,456		342,456
ROSS Grant Revenue	262,957		262,957
Restricted Donation	3,500,000		3,500,000
TOTAL REVENUE:	87,9 <u>32,161</u>	(429,571)	87,502,590
		<u> </u>	
Other Sources			500.000
Fund Balance Appropriated	500,000		500,000
Fund Balance Appropriated-Land Sale F			285,383
Operating Transfer In -MTW	3,881,665	<u> </u>	3,881,665
Total Other Sources	4,667,048		4,667,048
TOTAL REVENUE AND OTHER SOUP	92,599,209	(429,571)	92,169,638
EXPENDITURES:			
Colorina/Danafita	11,252,809	(51,786)	11,201,023
Salaries/Benefits	11,252,609	(51,780)	11,201,023
Operating Costs	70,016,747	(377,785)	69,638,962
Utilities	4,377,676		4,377,676
Capitalized Items	837,094		837,094
Total Operating Expenditures	86,484,326	(429,571)	86,054,755
Other Uses:			<u> </u>
Special Items:	3,500,000		3,500,000
Operating Transfer Out - Capital Project			3,333,000
Loans To Others	245,883		245,883
Total Other Uses	6,114,883	-	6,114,883
Total Other Good	5,11,000		
TOTAL EXPENDITURES:	92,599,209	(429,571	92,169,638

#### **Budget Amendment: Administration Program Budget 8.E**

Action: Approve a Resolution to Amend the Administration

Program Budget to close the City Relocation Program for the fiscal year ending March 31, 2012. (Last Amended by

Resolution No. 1957)

Staff Resource:

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The CHA has run the City Relocation Program by contract. This program was established to provide housing for those Charlotte residents whose property has been condemned by the City or for residents that have been displaced for other code violations.

#### **Explanation:**

In an agreement with the City of Charlotte, CHA closed the City Relocation Program as of June 30, 2011. Because of this closing, a budget amendment is necessary to adjust the Administration Program budget. This adjustment is necessary because net income from the City Relocation Program offset expenditures from programs in the Administration Program budget.

Revenues are reduced by \$353,183 and expenditures are reduced by \$93,828 in Salaries/Benefits and \$259,359 in Operating Costs which is shown in Exhibit A.

#### **Committee Discussion:**

This item will be discussed at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

N/A

#### Attachments:

Resolution

Exhibit A for Resolution

#### RESOLUTION

#### TO AMEND THE ADMINISTRATION PROGRAM BUDGET TO CLOSE THE CITY RELOCATION PROGRAM FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED RESOLUTION NO. 1957)

WHEREAS, Exhibit A shows that revenues are reduced by \$353,183 and expenditures are reduced by \$93,828 in Salaries/Benefits and \$259,356 in Operating Costs for the closing of the City Relocation Program;

WHEREAS, all regulatory and statutory requirements have been met;

**WHEREAS**, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent with provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

WHEREAS, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

WHEREAS, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution of controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend Administration Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

Resolution No EXHIBIT A

Resolution No	EXHIBIT A		
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
REVENUE.	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income	1,859,463		1,859,463
Section 8 Fees	1,218,282		1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	845,679	(1,300)	844,379
Public Housing Fees	794,767		794,767
City Relocation Program Income	606,847	(351,883)	254,964
Maintenance Operations	537,418		537,418
Capital Fund Fees	451,631		451,631
Horizon Fees	342,117	1	342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226	-	82,226
Other Revenue	-		
TOTAL REVENUE:	8,169,375	(353,183)	7,816,192
OTHER SOURCES			
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	13,205,967		13,205,967
TOTAL OTHER SOURCES	13,448,846		13,448,846
TOTAL REVENUE AND OTHER SOURCES	21,618,221	(353,183)	21,265,038
EXPENDITURES:		-	
Salaries/Benefits	4,161,182	(93,828)	4,067,354
Operating Costs	7,684,784	(259,356)	7,425,428
Utilities	147,534		147,534
Capital Outlay	42,629		42,629
Total Expenditures	12,036,129	(353,183)	11,682,946
Other Uses			
Operating Transfers-Out Public Housing	2,604,081		2,604,081
Operating Transfers-Out Section 8	1,277,584		1,277,584
Operating Transfers-Capital Projects	5,025,412		5,025,412
Loans To Others	675,015		675,015
Total Other Uses	9,582,092		9,582,092
TOTAL EXPENDITURESAND OTHER USE	21,618,221	(353,183	21,265,038

#### 8.F Budget Amendment: Administration Program Budget

Action: Approve a Resolution to Amend the Administration

Program Budget for the Workers Compensation Program for Operating Costs for the fiscal year ending March 31,

2012. (Last Amended by Resolution No. 1957)

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The Board of Commissioners has provided for the care of workers injured on the job through the purchase of a fully insured Worker's Compensation Policy. In April, 2011, the Board approved CHA to enter into a self-funded Worker's Compensation Program. This program has projected savings for the Authority.

#### **Explanation:**

Staff is recommending that the Administration Program Budget be amended by \$133,000. This amendment is necessary to recognize revenues and expenditures of \$133,000 needed to operate the program for the Worker's Compensation Program.

Exhibit A shows Other Revenue of \$133,000 from premiums and the Operating Costs line item is increased by \$133,000 for supplemental insurance and administrative costs.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

Premiums

#### **Attachments:**

Resolution

Exhibit A for Resolution

#### RESOLUTION

## TO AMEND THE ADMINISTRATION PROGRAM BUDGET FOR THE WORKERS COMPENSATION PROGRAM FOR OPERATING COSTS FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED RESOLUTION NO. 1957)

WHEREAS, Exhibit A shows Other Revenue of \$133,000 from premiums and the Operating Costs line item is increased by \$133,000 for supplemental insurance and administrative costs

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

WHEREAS, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent with provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

**WHEREAS**, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

WHEREAS, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution of controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend Administration Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_	
	Charles Woodyard
	Secretary

Resolution No EXHIBIT A

Resolution No			EARIBIT A
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
REVENUE.	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income	1,859,463		1,859,463
Section 8 Fees	1,218,282		1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	844,379	133,000	977,379
Public Housing Fees	794,767		794,767
City Relocation Program Income	254,964		254,964
Maintenance Operations	537,418		537,418
Capital Fund Fees	451,631		451,631
Horizon Fees	342,117		342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
TOTAL REVENUE:	7,816,192	133,000	7,949,192
OTHER SOURCES			
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	13,205,967		13,205,967
TOTAL OTHER SOURCES	13,448,846		13,448,846
TOTAL REVENUE AND OTHER SOURCES	21,265,038	133,000	21,398,038
EXPENDITURES:			
Salaries/Benefits	4,067,354		4,067,354
Operating Costs	7,425,428	133,000	7,558,428
Utilities	147,534		147,534
Capital Outlay	42,629		42,629
Total Expenditures	11,682,946	133,000	11,815,946
Other Uses			
Operating Transfers-Out Public Housing	2,604,081		2,604,081
Operating Transfers-Out Section 8	1,277,584		1,277,584
Operating Transfers-Capital Projects	5,025,412		5,025,412
Loans To Others	675,015		675,015
Total Other Uses	9,582,092		9,582,092
	21,265,038	133,000	21,398,038

#### **Budget Amendment: Field Operation Program Budget 8.G**

Approve a Resolution to amend the Field Operation Action:

Program Budget for Operating Subsidy for the Fiscal

Year Ending March 31, 2012. (Last amended by

Resolution No. 1958).

**Staff Resource:** 

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

**Background/Policy Framework:** 

At the time the original budget was created these Section 9 units for Seneca Woods and McCreesh Place were not online. Staff applies for operating subsidy as new units come online.

**Explanation:** 

Seneca Woods has 17 units Section 9 and McCreesh Place has 63 Section 9 units that have come online. Staff has applied for subsidy in the amount of \$34,895 for Seneca and \$73,987 for McCreesh Place. This amendment is necessary to adjust the Field Operations Program budget to include these subsidies.

Exhibit A shows an increase in revenue in MTW Funds in the amount of \$108,882 and the corresponding expenditure is in Operating Costs.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

MTW funding

#### Attachments:

Resolution

Exhibit A to Resolution

#### RESOLUTION

#### TO AMEND THE FIELD OPERATION PROGRAM BUDGET FOR OPERATING SUBSIDY FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED RESOLUTION NO. 1958).

WHEREAS, Exhibit A shows an increase in revenue in MTW Funds in the amount of \$108,882 and the corresponding expenditure is in Operating Costs for operating subsidy and expenditures for Seneca Woods and McCreesh Place;

WHEREAS, all regulatory and statutory requirements have been met;

**WHEREAS**, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent with provisions of law;

WHEREAS, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

**WHEREAS**, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

**WHEREAS**, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution of controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to amend Field Operation Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of
Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a
regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

RESOLUTION NO. Exhibit A

RESOLUTION NO.	A	1	Annii 2044 Binanta 2040
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
	FIELD OPERATION	REVISION	FIELD OPERATION
MTW Funds	65,418,406	108,882	65,527,288
Tenant Rents	10,562,067		10,562,067
Other Income	3,216,843		3,216,843
Public Housing Fees	1,171,023		1,171,023
Section 8 Income	752,897		752,897
Capital/CFRC Fees	651,936		651,936
Social Services Fees	601,550		601,550
City Relocation Program Income	140,037		140,037
Other Governmental Grants	512,646		512,646
Non Dwellling Rents and Other Revenue			369,772
First Ward Revenue	342,456		342,456
ROSS Grant Revenue	262,957		262,957
Restricted Donation	3,500,000		
		400.000	3,500,000
TOTAL REVENUE:	87,502,590	108,882	87,611,472
Other Sources			
Fund Balance Appropriated	500,000		500,000
Fund Balance Appropriated-Land Sale F			285,383
Operating Transfer In -MTW	3,881,665		3,881,665
Total Other Sources	4,667,048		4,667,048
TOTAL REVENUE AND OTHER SOUR		108,882	92,278,520
EXPENDITURES:			
Salaries/Benefits	11,201,023		11,201,023
Operating Costs	69,638,962	108,882	69,747,844
Utilities	4,377,676		4,377,676
- Carrier Control	1,017,010	· · ·	4,077,070
Capitalized Items	837,094		837,094
Total Operating Expenditures	86,054,755	108,882	86,163,637
Other Uses:		<u></u>	
Special Items:	3,500,000		3,500,000
Operating Transfer Out - Capital Project		· · · - · · · · · · · · · · · · · · · ·	0,000,000
Loans To Others	245,883		245,883
Total Other Uses	6,114,883	-	6,114,883
	1		
TOTAL EXPENDITURES:	92,169,638	108,882	92,278,520

94

#### 8.H Budget Adoption: 2010 Federal Resident Opportunities and Self-Sufficiency (ROSS) Family Self Sufficiency Coordinator (FSSR) Grant **Budget**

Action: Approve a Resolution to Adopt the 2010 Federal

ROSS (FSSR) Grant budget.

**Staff Resource:** 

Ralph Staley

**Strategic Business:** Finance and Administration

Strategic Goal:

Ensure the Authority's Long – Term Financial Viability

#### **Background/Policy Framework:**

Each year CHA applies for the Resident Opportunities and Self-Sufficiency Family Self Sufficiency Coordinator Grant. The purpose of the grant is to coordinate supportive services and other activities designed to help elderly/disabled residents to increase their quality of life, while allowing them to age-in-place independently.

#### **Explanation:**

The Board of Charlotte Housing Authority, acting through its delegated officers, has the primary responsibility for ensuring that the organization is operated in an efficient and economical manner and that its financial integrity is maintained. This responsibility is exercised through the review, approval and control of the Grant Budget. This Board Agenda Item is the formal resolution related to the Board adopting the 2010 Federal ROSS FSSR Grant budget as shown in Exhibit A.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

2010 Federal ROSS-FSSR Grant Budget

#### Attachments:

Resolution

Exhibit A for Resolution

#### RESOLUTION TO ADOPT THE 2010 FEDERAL ROSS (FSSR) GRANT BUDGET

WHEREAS, in Exhibit A the Chief Executive Officer has submitted the 2010 Federal Resident Opportunities Self-Sufficiency (ROSS) Family Self-Sufficiency Coordinator Grant Budget

WHEREAS, all regulatory and statutory requirements have been met; and

WHEREAS, the Budget indicates a source of funds adequate to cover all proposed expenditures of the project;

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners does hereby approve this resolution for the 2010 Federal ROSS FSSR Grant Budget attached hereto as Exhibit A.

**THEREFORE, BE IT ALSO RESOLVED** that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between funds or increase the total amount of a fund.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed Secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular meeting held August 16, 2011.

BY:		
	Charles Woodyard	
	Secretary	

#### 2010 Resident Opportunity & Self Sufficiency (ROSS) Family Self Sufficiency Coordinator (FSSR) Grant

#### Exhibit A

Grant # NC003RFS129A010	
State # 110000111 0 12071010	2010
	ROSS
	FSSR GRANT
REVENUE from HUD	65,000
PROGRAM COORDINATOR	65,000
	4,
TOTAL OF GRANT	65,000

#### **8.1** CHA 457(b) Deferred Compensation Plan Adoption

Actions: To Approve a Resolution to adopt the North Carolina Public Employee 457(b) Deferred Compensation Plan (also known as "NC Deferred Comp")

**Staff Resource:** 

Ralph Staley/Charlene Wall

**Strategic Business:** 

Finance Administration

Strategic Goal:

Ensure the Authority's Long- Term Financial Viability

#### **Background/Policy Framework:**

Effective October 1, 2009, the Charlotte Housing Authority became a member of the state pension system (the Local Governmental Employees' Retirement System or 'LGERS"). Monies in our old 414(h) retirement plan, which could not be transferred into the state system, were left with the current administrator (RSM McGladrey) while we determined the best placement for them. During the intervening time, we were required to open a 457(b) defined contribution account, to protect the tax benefits of our employees' voluntary contributions to the old 414(h) plan to which no additional funds could be added.

#### **Explanation**

The State of North Carolina currently operates a 457(b) plan for public employees (the North Carolina Employee Deferred Compensation Plan, also known as "NC Deferred Comp"). The Charlotte Housing Authority proposes to adopt the NC Public Employee Deferred Compensation Plan (457b), a defined contribution plan, in order to again provide an avenue for voluntary contributions to a retirement plan for our employees. As we are now in the process of making final determination for best placement of the monies left in that old 414(h) plan, we also wish to prepare for transition of the funds in the current 457(b) plan and eventual termination of that plan.

Adoption of this plan will open the path to transfer our current 457(b) funds into the state 457(b) for public employees and re-open the ability of our employees to make voluntary contributions to their retirement plan. Our employees will then have access to their 457(b) plan voluntary contribution account with a link to their state retirement account, as both are administered by the Prudential Bank and Trust. Our planned final piece in this process will be the eventual transition of our old 414(h) retirement funds to an account administered by Prudential Bank and Trust, which will result in all retirement funds managed by one administrator. When the 414(h) plan is closed, as was approved by the Board in April of this

year, the employees will have the option to buy additional service time in LGERS or request a rollover/distribution of their monies.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

N/A

#### Attachment:

Resolution

#### RESOLUTION

#### TO ADOPT THE NORTH CAROLINA PUBLIC EMPLOYEE 457(B) DEFERRED COMPENSATION PLAN (ALSO KNOWN AS "NC DEFERRED COMP")

**WHEREAS,** Housing Authority of the City of Charlotte (the "Corporation") maintains the Housing Authority of the City of Charlotte, N.C. 457(b) Plan;

WHEREAS, the Corporation wishes to provide a qualified defined contribution plan to the employees of the Housing Authority of the City of Charlotte;

WHEREAS, the State of North Carolina has established the North Carolina Public Employee Deferred Compensation Plan, a qualified governmental Deferred Compensation Plan under Internal Revenue Code 457(b) for public employees of North Carolina.

**NOW THEREFORE, BE IT RESOLVED,** that the Corporation has adopted the North Carolina Public Employee Deferred Compensation Plan also known as "NC Deferred Comp" under the terms of the Plan Document and the Third-Party Administrator Agreement.

**RESOLVED**, that all employees of the Corporation shall become eligible to defer compensation beginning September 1, 2011.

**RESOLVED**, that the form of the amended 457(b) Retirement Plan effective September 1, 2011, presented to this meeting is hereby approved and adopted.

**RESOLVED,** that the President/CEO, Chief Financial Officer, Director of Human Resources and Secretary of the Corporation are each hereby authorized and directed in the name and on behalf of the Corporation to take all such action as they may deem necessary or appropriate to carry out the intent of the foregoing resolutions, all previous actions taken by any such officers being hereby ratified, confirmed and approved.

**NOW, THEREFORE, BE IT ALSO RESOLVED,** that the Board of Commissioner does hereby approve this Resolution to approve the 457(b) Deferred Compensation Plan adoption.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina do hereby certify that the foregoing is a true and correct copy of an original resolution adopted by the Board of Commissioners of the Housing Authority of the City of Charlotte, North Carolina at their meeting on August 16, 2011.

BY:_		
-	Charles Woodyard	
	Secretary	

#### 8.J CHA Collection Loss Report for the Quarter Ended 06/30/11

Action: Approve a Resolution for the write-off of \$43,601.47 in

accounts receivable due to collection losses for tenants

vacated through 03/31/11.

**Staff Resource:** Ralph Staley

Strategic Business: Finance Administration

**Strategic Goal:** Ensure the Authority's long-term financial viability.

#### **Background/Policy Framework:**

According to Generally Accepted Accounting Principles, organizations must periodically review outstanding receivables. Any receivables found uncollectible must be written off. Quarterly, the tenant accounts receivables for residents who have vacated during the previous quarter are assessed, and written off in accordance with CHA policy.

#### **Explanation:**

The receivables outstanding for all conventional public housing properties as of March 31, 2011 from tenants who vacated during the quarter ending December 31, 2010 have been reviewed. The amount proposed for write-off is \$43,601.47, which represents 2.45% of total charges for the respective properties for the quarter then ended.

Following is a graphical depiction of the write-off percentages for CHA and Horizon Development Properties combined. All quarters in the graph compare to Total Charges. The total combined percentage write-off for June 30, 2011 is 2.18%.

2.50% 2.00% 1.78% 1.65% 1.65% 1.69% (durrent) 2.16%

**Total Percentage Write-off for all Vacated Residents** 

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Community Input:**

None.

#### **Summary of Bids:**

None

#### **Section 3/MWBE Consideration:**

None

#### **Funding:**

Conventional

#### Attachments:

Resolution

Collection Loss Report, 06/30/11

#### APPROVE A RESOLUTION FOR THE WRITE-OFF OF \$43,601.47 IN ACCOUNTS RECEIVABLE DUE TO COLLECTION LOSSES FOR TENANTS VACATED THROUGH 3/31/11

WHEREAS, the Collection Loss Report showed receivables outstanding for all conventional public housing properties as of June 30, 2011 from tenants who vacated during the quarter ending March 31, 2011 totaling \$43,601.47 or 2.45% of total charges for the quarter;

WHEREAS, the Board has determined that the proposed write-offs are necessary in the efficient and economical operation of the program for serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed write-offs;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to approve the Collection Loss write-offs for the quarter ending June 30, 2011 from tenants who vacated during the quarter ending March 31, 2011 totaling \$43,601.47 or 2.45% of total charges for the quarter.

#### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed Secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

## HOUSING AUTHORITY OF THE CITY OF CHARLOTTE COLLECTION LOSS REPORT QUARTER ENDING JUNE 30, 2011

(Residents Vacated During Quarter Ending March 31, 2011)

# of ACCOUNTS

2 12 82

1.15%

0.38%

### BREAKDOWN:

Program	Total Charges Jan 1 - Mar 31	Active Rent Loss	% of Loss	Losses RAR	% of Loss	Other Charges Loss	% of Loss
Conventional	\$1,776,930.51	\$18,026.72	1.01%	\$5,218.51	0.29%	\$20,356.24	1.15%
Horizon Development	\$769,497.95	\$7,575.77	%86:0	\$1,493.37	0.19%	\$2,932.89	0.38%
GRAND TOTAL	\$2,546,428.46	\$25,602.49	1.01%	\$6,711.88	0.38%	\$23,289.13	0.91%
SUMMARY:		Program	am	Total Loss	% of Loss	Losses Excluding RAR	% of
		Conventional		\$43,601.47	2.45%	\$38,382.96	2.16%
		Horizon Development	nent	\$12,002.03	1.56%	\$10,508.66	1.37%
		GRAND TOTAL		\$55,603.50	2.18%	\$48,891.62	1.92%
	COMPARATIVE SUMMARY	IARY		- Constitution of the Cons		Quarter ending : 06/30/10	/10 iab: 03/31/10
÷	1. Percent of Loss Including RAR	ig RAR		2.18%		1.64%	
2	2. Percent of Loss Excluding RAR	ng RAR		1.92%		1.64%	

2.16% 1.37% 1.92%

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE COLLECTION LOSS REPORT SUMMARY BY VACATING REASONS QUARTER ENDING JUNE 30, 2011

(Residents Vacated During Quarter Ended March 31, 2011)

## CONVENTIONAL

Moved, private housing Moved without notice Moved to nursing home Moved, other reasons Evicted, nonpayment Evicted, drug related Evicted, lease violations Deceased

#### 0.91% 10.58% 2.04% 1.31% 71.74% 6.29% 6.02% 1.10% % of Loss \$4,612.17 \$2,744.21 \$572.00 \$478.58 \$396.69 \$891.06 \$43,601.47 Total Loss

## HORIZON DEVELOPMENT

Moved, private housing
Moved without notice
Moved to nursing home
Moved, other reasons
Evicted, nonpayment
Evicted, drug related
Evicted, lease violations
Deceased
Total

Total Loss	% of Loss
\$0.00	0.00%
\$0.00	0.00%
\$0.00	0.00%
\$1,081.44	9.01%
\$10,920.59	%66.06
\$0.00	0.00%
\$0.00	0.00%
\$0.00	0.00%
\$12,002.03	100.00%

## SUMMARY - ALL SITES

Moved, private housing Moved without notice Moved to nursing home Moved, other reasons Evicted, nonpayment Evicted, drug related Evicted, lease violations Deceased

Total

Total Loss	% of Loss
\$478.58	%98:0
\$891.06	1.60%
\$572.00	1.03%
\$5,693.61	10.24%
\$42,201.20	75.90%
\$2,744.21	4.94%
\$2,626.15	4.72%
\$396.69	0.71%
\$55,603.50	100.00%

## COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011

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						ents Vacated	During Quarte	Residents Vacated During Quarter Ending March 31, 2011	:h 31, 2011			i d	001
		ACCOUNT	MOVEOUT	MTHLY	ACTIVE RENT	RAR	UTIL	CHGS	COST	£ #	CHGS	CHG OFF	VACATING
CONVENTIONAL													
003-003 - phsths03		10014960	02/01/11	\$625.00	\$2,171.01		\$323.13		\$86.00	\$75.00	\$190.00	\$2,845.14 E	Evicted, nonpayment
Southside Homes		t0017275	02/28/11	\$75.00	\$50.00		\$4.45		\$86.00	\$112.56	\$75.00		Evicted, nonpayment
Site Manager:		10001309	02/09/11	\$313.00	\$51.39		\$3.81			\$15.00			Evicted, drug related
DI DE COMISSION DA		t0015050	02/21/11	\$375.00	\$75.00					\$15.52	\$50.00	\$140.52 E	Evicted, drug related
		10015306	02/01/11	\$75.00	00 93		\$16.59			\$15.00	\$105.00		Deceased
		10000966 10013414	02/01/11	\$188.00	\$572.00		\$202.79		\$86.00	\$65.00	\$65.00	\$990.79 E \$445.72 E	Evicted, nonpayment Evicted, nonpayment
	TOTAL		ALTONOMIC REPORTS		\$3,723.40	\$0.00	\$779.36	\$0.00	\$430.00	\$373.08	\$929.48	\$6,235.32	
003-005 - phautp32		t0014226	02/21/11	\$705.00	\$2,187.00				\$86.00	\$195.00		\$2,468.00 E	168.00 Evicted, nonpayment
Autumn Place Site Manager:		t0007721	01/06/11	\$188.00						00.56			ממים, מופים
Alma McCall-Claitt													
	TOTAL				\$2,187.00	\$0.00	\$0.00	\$0.00	\$86.00	\$198.00	\$0.00	\$2,471.00	
003-006 - phedw#06		10002644	02/08/11	\$250.00							\$452.26	\$452.26 E	Evicted, lease violations
Edwin Towers		t0019062	02/16/11	\$188.00	000				\$8.00	\$15.00	\$25.00		Moved, private housing Evicted, lease violations
Site Manager:		10017966	03/16/11	\$320.00	\$108.10								Moved, other reasons
Deloits Quick		10006974	03/29/11	\$250.00	\$432.00				\$126.00	\$45.00	\$300.00	\$903.00 E	Evicted, lease violations
					\$642.10	00 08	80.00	\$0.00	\$174.00	\$105.00	\$777.26	\$1,698.36	
	1018									000		\$511.00 M	emod poissing of beyon
003-007 - phstrn07		t0017852	03/25/11	\$188.00	\$446.00					\$15.00		\$61.00 M	Moved to nursing home
Site Manager:		t0020185	02/23/11	\$188.00	\$19.00							\$19.00 N	Noved, other reasons
Zenobia Cureton													
	TOTAL				\$511.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80.00	\$0.00	\$591.00	33.
							07,7000					\$231.42 N	Moved, other reasons
003-011 - phblvd11		10004556	01/27/11	\$375.00			\$231.42						Moved, other reasons
Site Manager:		x0010645	02/28/11	\$75.00			\$36.09						Moved, other reasons
Tammy Cavalier		t0007157	02/28/11	\$75.00	\$100.00		\$190.89			\$30.00		\$320.89 N	Moved, other reasons
		t0016222	02/28/11	\$188.00	00 110		\$198.99		\$86.00	00.068			Evicted, drug related
		1/100001	11/10/20	9123.00	\$134.00	9	62.73	\$0.00	\$86.00	\$120.00	\$0.00	\$1,194.29	
	TOTAL				\$234.00	00:00	07:00				10 110		addition order bearing
003-012 - phdilh12		t0015079	03/21/11	\$125.00			\$68.10	\$238.49	\$86.00	\$30.00	\$225.00	\$47.59 E	Evicted, nonpayment
Dillehay Courts Site Manager:		x0000285	02/18/11	\$188.00			\$2.05		\$1.18		\$40.00	\$43.23 A	Moved, other reasons
Robin Woods		t0015142	03/15/11	\$75.00			\$50.92			7.556	00.606	\$50.92 N	Moved, other reasons
		90,000	11/22/20										
	TOTAL				\$0.00	\$0.00	\$121.07	\$238.49	\$87.18	\$63.77	\$407.61	\$918.12	
003-016A - phifct16		t0015265	01/18/11	\$313.00	\$518.00		\$59.02		\$212.00	\$75.00	\$84.00	\$948.02 E	\$948.02 Evicted, nonpayment
Leafcrest Site Manager:													
Alice Long	TOTAL				\$518.00	\$0.00	\$59.02	\$0.00	\$212.00	\$75.00	\$84.00	\$948.02	
	+			POTENTIAL DESCRIPTION OF THE PERSON OF THE P								S 109 00 E	victed lease violations
003-016N - phcdkn27 Cedar knoll Site Manager: Alice Long		t00010438 t0013355	03/23/11	\$188.00	\$202.00		515.00		\$126.00	\$45.00		\$373.00 E	\$373.00 Evicted, drug related
	TOTAL				\$296.00	\$0.00	\$15.00	\$0.00	\$126.00	\$45.00	\$0.00	\$482.00	

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COLLECTION LOSSES
QUARTER ENDING JUNE 30, 2011
sidents Vacated During Quarter Ending March 31, 2011

					ints Vacated L	uring Quarte	Residents Vacated During Quarter Ending March 31, 2011	21, 2011			i d	aos Noseud
	ACCOUNT	MOVEOUT DATE	MTHLY RENT	ACTIVE RENT	RAR	UTIL	CHGS	cost		CHGS	CHG OFF	VACATING
003-17F - phmdwo17 Meadow Oaks Site Manager:	10004632	02/18/11	\$625.00	\$275.00					\$15.00	\$105.58	\$395,58 Ma	\$395.58 Moved, private housing
Tasha Foote TOTAL				\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15.00	\$105.58	\$395.58	
003-17M - phsnrd28 Sunridge Sile Manager: Vanessa Banner	None			00°0 <b>5</b>	00 °0 \$	00.0\$	00 '0 <b>\$</b>	\$0.00	\$0.00	\$0.00	\$0.00	o
003-018 - phcftw18 Chardottetown Site Manager: Alesia Smith	10011371	01/13/11	\$75.00	!	\$1,840.00			\$128.00	\$45.00		\$2,011.00 Ev	\$2,011.00 Evicted, nonpayment
TOTAL				\$0.00	\$1,840.00	\$0.00	\$0.00	\$126.00	\$45.00	\$0.00	\$2,011.00	Ŧ
003-019 - phpkin19 Parktowne Terrace Site Manager Adla Herbert TOTAL	t0012443	01/19/11	\$250.00	\$108.00	00'0\$	\$0.00	\$0.00	\$86.00	\$30.00	\$0.00	\$224.00 Ev \$224.00	\$224.00 Evicted, lease violations \$224.00
003-020 - phtlok20 Tall Oaks Stephenie Brown Stephenie Brown	10015888	02/21/11	\$313.00	\$232.00	\$0.00	\$396.24 \$396.24	\$0.00	\$126.00	\$105.00	\$80.86	\$940.10 Ev	\$940.10 Evicted, nonpayment \$940.10 1
003-021M - phsava21 Savanna Woods Ste Manager: Stephenie Brown TOTAL	t0012844 t0012751 t0013049	02/08/11 03/22/11 03/21/11	\$75.00 \$75.00 \$188.00	\$36.00 \$44.00 \$82.00 \$162.00	\$2,310.51 \$2,310.51	\$102.30 \$214.08 \$102.11 \$418.49	\$0.00	\$212.00 \$166.00 \$378.00	\$75.00 \$60.00 \$15.00 \$150.00	\$80.68	\$2,816.49 Ev \$484.08 Ev \$199.11 De \$3,499,68	Evicted, nonpayment Evicted, nonpayment Deceased
003-021P - phmird29 Mallard Ridge Site Manager: Alice Long	t0016903	03/01/11 03/01/11	\$188.00 \$75.00	\$31.00 \$102.00 \$133.00	00'0\$	\$8.99 \$494.20 \$503.19	\$0.00	\$172.00 \$172.00	\$15.00 \$120.00 \$135.00	\$0.00	\$54.99 Deceased \$888.20 Evicted. ni \$943.19	Deceased Evicted, nonpayment
003-022 - phhali22 Hall House Site Manager: Alesia Price	10006236	02/08/11	\$437.00 \$188.00	\$404.00 \$481.18 \$885.18	\$0.00	\$0.00	\$0.00	\$86.00 \$86.00 \$172.00	\$15.00 \$75.00 \$90.00	\$0.00	\$505.00 Mc \$642.18 Ev \$1,147.18	\$505.00 Moved without notice \$642.18 Evicted, lease violations 1,147.18
003-023 - phtihi20 Tarton Hils 1 Site Manager: Stepnenie Brown TOTAL	None			00'0\$	\$0.00	\$0.00	\$0.00	\$0.00	00.0\$	\$0.00	\$00.00 \$	0

#### Page 3 of 7

# COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011 Residents Vacated During Quarter Ending March 31, 2011

			!		ents Vacated I	Juring Quarter	Residents Vacated During Quarter Ending March 31, 2011	31, 2011			$\mid$	001
	ACCOUNT	MOVEOUT DATE	MTHLY RENT	ACTIVE RENT	RAR	UTIL	CHGS	COST	## H	CHGS	CHG OFF V	VACATING
003-023 - phtlht23 Tarlton Hills 2	10001327	01/05/11	\$125.00	\$615.00		\$134.55		\$126.00	\$104.88	\$181.51	\$1,161.94 Evicted, drug related	rug related
Site Manager: Stephenie Brown TOTAL	- AL			\$615.00	\$0.00	\$134.55	\$0.00	\$126.00	\$104.88	\$181.51	\$1,161.94	4
003-024 - phrobn24 Robinsdate Ste Manager: Vanesca Ranner	Son											,
TOTAL	'AL			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	В
003-025 - phgldt25 Gladedale Ste Manager	t0016755 t0017296	02/11/11	\$125.00 \$250.00	\$196.00 \$283.00		\$199.74		\$126.00	\$45.00 \$45.86	\$234.00	\$800.74 Evicted, nonpayment \$856.19 Evicted, nonpayment	ionpayment conpayment
Tasha Foote TOTAL	<b>.</b>			\$479.00	\$0.00	\$351.07	\$0,00	\$252.00	\$90.86	\$484.00	\$1,656.93	2
003-026 - phwalw26 Wallace Woods	t0002638 t0018046	01/15/11	\$250.00	\$31.00 \$430.00	\$10.00	·		\$126.00	\$15.00	\$14.00	\$60.00 Moved, private housing \$876.00 Evicted, nonpayment	rivate housing ionpayment
Site Manager. Tasha Foote TOTAL	JA.			\$461.00	\$10.00	\$0.00	\$0.00	\$126.00	\$75.00	\$264.00	\$936.00	2
003-093 - phclar93 Claremont	t0012773 t0017471	02/28/11	\$128.00 \$75.00	\$420.00	. c	\$168.90 \$51.00		\$86.00	00'06\$		\$764.90 Evicted, nonpayment \$122.78 Moved without notice	Evicted, nonpayment Moved without notice
Site Manager. Vanessa Banner TOTAL.	AL			\$420.00	\$0.00	\$219.90	\$0.00	\$157.78	\$90.00	\$0.00	\$887.68	2
003-095 - phylos95 Victoria Square Site Mananer	None											•
Vanessa Banner TOTAL	AL			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0
940 Brevard Site Manager: Crosland TOTAL	None			00'0\$	00'0 <b>\$</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0
Arbor Glen 50 Site Manager:	None								i		:	•
Crosland	AL			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	P
Arbor Glen I Site Manager:	1607-A	03/18/11	\$120.00					\$90.00	\$15.00	\$252.68	\$357.68 Moved, other reasons	ther reasons
Crosland	AL			\$0.00	\$0.00	\$0.00	\$0.00	\$90.00	\$15.00	\$252.68	\$357.68	-
Arbor Glen II Site Manager:	2215-A	02/17/11					\$125.00			\$335.00	\$460.00 Moved, other reasons	ther reasons
Crosland TOTAL	- Je			\$0.00	\$0.00	\$0.00	\$125.00	\$0.00	\$0.00	\$335.00	\$460.00	-

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## COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011

			٥. •										
	VACATING	\$216.00 Evicted, nonpayment \$359.00 Evicted, nonpayment	2			\$588.50 Moved, other reasons			0		0		0
	CHG OFF	\$216.00 \$359.00	\$575.00		\$0.00	\$588.50	\$588.50		\$0.00		\$0.00		\$0.00
	CHGS		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00
	LATE	\$15.00	\$15.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00
31, 2011	COURT	\$90.00	\$90.00		\$0.00		\$0.00		\$0.00		\$0.00		\$0.00
tesidents Vacated During Quarter Ending March 31, 2011	REPAIR	\$216.00 \$254.00	\$470.00		\$0.00	\$295.50	\$295.50		\$0.00		\$0.00		\$0.00
<b>Juring Quarter</b>	UTIL		\$0.00		\$0.00		\$0.00		\$0.00	s.	\$0.00	i	\$0.00
ents Vacated I	RAR		\$0.00		\$0.00		\$0.00	:	\$0.00	i	\$0.00		\$0.00
Resid	ACTIVE		\$0.00	į	\$0.00	\$293.00	\$293.00		\$0.00		\$0.00		\$0.00
	MTHLY RENT	\$364.00 \$245.00				\$151.00							
	MOVEOUT DATE	01/03/11				02/14/11		į					
	ACCOUNT	2205-E 2225-F		None		10256531		None		None		None	
		Arbor Glen III Site Manager:	Crosland	Ashley Square Site Manager: Crosland	TOTAL	First Ward Place Site Manager: Pinnacle	TOTAL	McAden Park Ste Mananer	Community Mgmnt Corp TOTAL	Montgomery Gardens Site Manager:	Crosland TOTAL	Nia Point Apartments Site Manager:	Mayfield Terrace, LLC TOTAL

Prosperity Creek	None											
Crosland TOTAL				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	- I
Rivermere Site Manager: S.L. Nusbaum TOTAL	None			\$0.00	\$0.00	\$0.00	00'0\$	\$0.00	\$0.00	\$0.00	00.08	<u> </u>
Seigle Point Site Manager. Community Mgmnt Corp	1115-104 1115-201 1115-201 725-201 819-307 908-108 908-208 908-307	01/06/11 01/23/11 02/02/11 02/07/11 02/07/11 01/03/11 03/01/11 03/01/11	\$253.00 \$49.00 \$181.00 \$182.00 \$286.00 \$276.00 \$216.00 \$86.00	\$302.00 \$70.00 \$244.00 \$1,020.00 \$1,030.00 \$23.95 \$8.00 \$23.28 \$1,20.00		\$18.74	\$115.00 \$25.00 \$90.00	8915 50	\$16.00 \$15.00 \$15.00 \$35.00 \$35.00 \$35.00 \$15.00	\$534.00 \$175.00 \$205.42 \$1,049.44 \$644.41	\$552.00 Evioted, nonpayment \$250.00 Moved, other reasons \$5.04.22 Moved, other reasons \$3.019.94 Evioted, nonpayment \$1.93.74 Evioted, nonpayment \$1.93.74 Evioted, nonpayment \$1.93.74 Evioted, nonpayment \$1.93.74 Evioted, nonpayment \$1.93.78 Woved, other reasons \$2.00 Moved, other reasons \$2.00 Moved, other reasons \$2.00 Moved, other reasons \$2.00 Moved, other reasons	
TOTAL				\$3,388.23	\$0.00	\$18.74	\$230.00	\$915.50	\$156.00	\$3,032.22	\$7,740.69	<u> </u>

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

\$0.00

None

# COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011 Residents Vacated During Quarter Ending March 31, 2011

47 70	\$43,601.47	\$7,579.96	\$2,510.15	\$4,561.46	\$1,683.99	\$4,020.68	\$5,218.51	\$18,026.72			Sub-Total	Conventional Sub-Total
3.80	\$1,638.80	\$0.00	\$105.80	\$150.00	\$325.00	\$0.00	\$1,058.00	\$0.00				Riverstone Residential TOTAL
\$1,638.80 Evicted, nonpayment	\$1,638		\$105.80	\$150.00	\$325.00		\$1,058.00		\$179.00	02/14/11	Н-5569	Stonehaven East Site Manader:
.33 2	\$3,139.33	\$0.00	\$227.76	\$393.00	\$0.00	\$269.76	\$0.00	\$2,248.81				Crosland TOTAL
\$3,056.33 Evicted, nonpayment \$83.00 Moved, other reasons	\$3,056 \$83		\$227.76	\$393.00		\$269.76		\$2,165.81 \$83.00	\$735.00 \$665.00	03/11/11	9536-F 9530-H	Springfield Gardens Site Manager:
1	\$760.08	\$565.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$195.00				Residential Property Management TOTAL
\$760.08 Moved, other reasons	\$760	\$565.08						\$195.00	\$195.00	11/08/80	6770-214	Springcroft @ Ashley Park Site Manager:
0 00.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				S.L. Nusbaum TOTAL
											None	South Oak Crossing Site Manager:
VACATING	CHG OFF	CHGS	FEE	COST	CHGS	UTIL	RAR	RENT	RENT	DATE	ACCOUNT	
REASON FOR	TO BE	RENOV	LATE	COURT	REPAIR			ACTIVE	MTHIY	MOVEDIT		

## COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011

				Resid	Residents Vacated During Quarter Ending March 31, 2011	<b>During Quarte</b>	er Ending Marc	sh 31, 2011				
	TOCOLINI	MOVEOUT	MTHLY	ACTIVE	RAR	JILO	REPAIR	COURT	LATE	RENOV	TO BE CHG OFF	REASON FOR VACATING
HORIZON DEVELOPMENT	NOON N											
003-092A-afvil190 Villa Courts	None											
Site Manager: Robin Woods												,
TOTAL				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0
003-085 - afgrvp85 Grove Place	t0016617 t0019339	03/21/11	\$495.00	\$1,036.50				\$197.00 \$86.00	\$120.00		\$1,353.50 E \$631.00 E \$1,436.80 E	\$1,353.50 Evicted, nonpayment \$631.00 Evicted, nonpayment \$1,436.80 Evicted, nonpayment
Site Manager. Victoria Figueroa	10017476	01/04/11	\$495.00	\$1,251.00						:		
TOTAL				\$2,752.50	\$0.00	\$0.00	\$0.00	\$369.00	\$299.80	\$0.00	\$3,421.30	2
003-086 - afoakv86 Oak Valley Site Manager: Victoria Figueroa	None			00°08	900	80.00	80.00	\$0.00	\$0.00	\$0.00	\$0.00	0
IOIAL				0000								
003-087 - afvalv87 Valley View Site Manager: Victoria Figueroa	None											
TOTAL				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0
Fair Market Square Site Manager: Crosland	68-61 16-61	02/12/11	\$495.00 \$495.00	\$998.00			\$28.00	\$197.00	\$49.40	,	\$1,272.40 E \$98.00 N	\$1,272.40 Evicted, nonpayment \$98.00 Moved, other reasons
TOTAL				\$1,096.00	\$0.00	\$0.00	\$28.00	\$197.00	\$49.40	\$0.00	\$1,370.40	7
Gien Cove Site Manager: Lane Management Corp TOTAL	None			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	o
Hampton Greste Site Manager: Habitat American, LLC	None			;		6	9	90 09	00 08	80.00	\$0.00	o
TOTAL				\$0.00	\$0.00	00:00	0000					
McAlpine Terrace Site Manager: Lane Management Corp	None			8	000	00.08	\$0.00	00:0\$	\$0.00	\$0.00	\$0.00	0

# COLLECTION LOSSES QUARTER ENDING JUNE 30, 2011 pre Variated During Quarter Enging March 31, 2011

					The same of the sa						100	COLINORIO
	ACCOUNT	MOVEOUT	MTHLY	ACTIVE RENT	RAR	UTIL	REPAIR CHGS	COURT	FEE	CHGS	CHG OFF	VACATING
McMullen Wood Site Manager: Crosland	None											
TOTAL				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0
Mill Pond	4-207	02/14/11	\$695.00	\$656.46		\$32.02		\$207.00	\$67.50		\$962.98	\$962.98 Evicted, nonpayment
Site Manager:	7-105	02/09/11	\$695.00	\$556.47							\$555.47 E	\$555.47 Evicted, nonpayment
David Drye Company	6-103	01/03/11	\$695.00	\$695.00	\$683.00	\$23.82	\$343.90	\$192.00	\$139.00		\$1,732.82 E	\$1,732.82 Evicted, nonpayment
	9-201	03/24/11	\$710.00	\$629.34		\$0.20	\$10.00				\$639.54 N	\$639.54 Moved, other reasons
	4-105	03/14/11	\$675.00	\$675.00	\$810.37			\$197.00	\$67.50		\$1,749.87	\$1,749.87 Evicted, nonpayment
TOTAL				\$3,212.27	\$1,493.37	\$56.04	\$353.90	\$596.00	\$274.00	\$0.00	\$5,985.58	9
003-081	8893	03/04/11	\$515.00	\$515.00				\$181.00	\$128.75	\$400.00	\$1,224.75 E	\$1,224.75 Evicted, nonpayment
Seneca Woods Site Manager: Lane Management Corp												
TOTAL				\$515.00	\$0.00	\$0.00	\$0.00	\$181.00	\$128.75	\$400.00	\$1,224.75	-
Horizon Development Subtotal	nt Subtotal			\$7,575.77	\$1,493.37	\$56.04	\$381.90	\$1,343.00	\$751.95	\$400.00	\$12,002.03	12
GRAN	GRAND TOTAL			\$25,602.49	\$6,711.88	\$4,076.72	\$2,065.89	\$5,904.46	\$3,262.10	\$7,979.96	\$55,603.50	82

## Collection Loss Report

Coll Loss Recovery	8,433	2,264 797 2,184 5,913 11,158	1,499 4,476 1,945 3,443 11,363	2,368 3,129 4,360 10,455	2,639 2,639 5,777 4,218 15,272	2,188 1,950 3,850 5,379 13,366	2,577 6,799 3,645 9,013 22,034 3,973 3,749	4,505 7,924 20,151 3,783 4,856 5,967 5,879 20,485	6,222 3,711 2,783 6,246 18,962	12.511 3.616 6.376 5.930 28,433
Avg Write-off	878 870	908 639 740 798 768	573 708 475 778 633	639 562 678 537 612	641 821 830 837	628 443 571 551 542	8 8 8 9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	565 4 488 4 488 3 68 5 96 4 63	529 700 516 780 626	851 548 648 531 622
% of Ions	2.18%	2.50% 1.69% 1.66% 1.76% 1.90%	1.38% 2.19% 1.08% 1.62% 1.56%	2.03% 1.56% 1.93% 1.00% 1.63%	1.72% 1.87% 2.15% 1.12% 1.72%	2.31% 2.18% 1.61% 1.83% 1.96%	2.40%, 2.45%, 1.84%, 1.84%, 2.13%, 1.95%,	1.97% 2.60% 2.16% 1.94% 2.25% 1.91% 3.06% 2.28%	2.92% 3.57% 2.46% 3.22% 3.05%	3.73% 3.93% 2.25% 3.18% 3.29%
Charges/Rent Roll	2,546,428	2,504,458 2,789,521 2,724,471 2,267,852 10,286,301	2,327,756 2,327,756 2,452,198 2,261,612 9,331,753	2,171,434 2,093,950 2,042,017 2,103,208 8,410,609	2,241,160 2,202,476 2,112,198 2,088,651 8,644,485	2,093,881 1,954,109 2,484,473 2,170,477 8,702,940	2,058,826 2,152,866 2,097,551 2,152,866 8,462,109 2,067,444	2,032,539 1,904,940 7,583,481 1,920,527 1,902,948 1,908,998 7,700,809	1,901,288 1,863,203 1,782,748 1,938,436 7,485,675	1,960,672 1,956,313 1,842,063 1,922,096 7,681,144
Total Write-off	55,604	62,671 47,261 45,115 39,921 194,967	31,540 50,949 26,591 36,571 145,650	44,123 32,617 39,317 20,941 136,998	38,482 41,128 45,395 23,339 148,344	48,357 42,558 40,000 39,673 170,588	49,451 52,745 38,654 39,561 180,412 40,338	40.133 49.591 164.009 37.222 42.717 37.532 88.397	55,577 66,530 43,848 62,413 228,368	73,207 76,859 41,477 61,109 252,652
* x1	14.4%	10.6% 41.0% 10.2% 11.9% 18.1%	27.9% 8.5% 12.4% 25.2% 17.6%	8.6% 12.6% 25.9% 31.8% 18.1%	20.5% 25.9% 30.6% 25.8% 25.9%	16.2% 14.0% 23.7% 19.4% 18.1%	14.0% 27.9% 19.7% 24.0% 21.5% 16.4%			20.1% 12.7% 13.5% 20.3% 16.8%
Renov	7,980	6,648 19,377 4,601 4,734 35,360	8,803 4,328 3,291 9,218 25,640	3,795 4,101 10,185 6,657 24,739	7,883 10,644 13,886 6,018 38,431	7,816 5,960 9,486 7,687 30,949	6,919 14,738 7,633 9,497 38,786 6,602 6,433	5,876 11,821 30,732 7,641 19,060 13,301 23,476 63,478	15.092 19.538 11.980 13.189 59.799	14,706 9,792 5,609 12,416 42,524
e	5.9%	3.5% 7.3% 5.9% 9.9% 6.3%	5.3% 6.9% 7.3% 6.8% 6.6%	7.1% 9.3% 13.5% 10.2%	10.7% 12.3% 8.7% 11.4% 10.6%	9.8% 15.1% 12.3% 8.6% 11.5%	7.0% 6.0% 6.7% 6.7% 7.2% 8.7%	5.4% 5.4% 5.4% 4.1% 4.5%	5.1% 5.2% 4.9% 4.8% 5.0%	5.1% 3.9% 2.9% 4.5%
Late Fee	3,262	2,215 3,470 2,678 3,948 12,310	1,669 3,526 1,953 2,504 9,653	3,126 3,047 5,310 2,491 13,975	4,102 5,063 3,942 2,668 15,774	4,760 6,439 4,923 3,430 19,551	3,462 3,141 2,817 2,660 12,080 2,917	2,747 1,409 1,1409 1,1538 2,638 2,638	2,818 3,470 2,157 2,969 11,414	3,727 2,986 1,222 2,756 10,691
E =1	10.6%	6.4% 11.8% 11.3% 16.4% 10.9%	11.1% 10.6% 7.9% 12.8% 10.7%	10.0% 10.0% 8.5% 9.1% 9.4%	10.3% 9.2% 9.0% 111.7% 9.8%	11.6% 11.5% 10.4% 9.2% 10.7%	10.1% 8.7% 11.4% 9.3% 9.8% 10.3%	9.4% 9.4% 9.3% 9.6% 12.9% 6.9% 9.5% 5.3%	5.7% 5.1% 4.6% 3.5% 4.7%	3.6% 2.8% 3.3% 4.0% 3.4%
Court	5,904	4,027 5,593 5,106 6,538 21,263	3,504 5,381 2,089 4,669 15,644	4,433 3,245 3,349 1,895 12,923	3,965 3,785 4,066 2,721 14,536	5,619 4,905 4,153 3,634 18,311	4,980 4,610 4,414 3,670 17,673 4,137	3,771 4,636 15,817 4,785 2,963 3,559 3,122	3,178 3,395 2,029 2,165 10,767	2,610 2,188 1,350 2,471 8,619
<u>د</u> کا	3.7%	16.3% 0.7% 11.1% 11.4% 10.3%	3.8% 9.7% 11.4% 0.7% 6.5%	10.9% 10.0% 2.4% 3.8% 7.2%	2.7% 7.2% 1.3% 3.1% 3.6%	2.7% 8.7% 10.0% 9.9% 7.6%	6.9% 3.4% 2.3% 8.9% 5.3% 7.7%	6.4% 6.5% 6.5% 6.5%	6.1% 3.4% 9.9% 6.2% 7.6%	4.1% 13.3% 14.0% 6.9% 9.2%
Rep	2,066	308 5,018 4,569 20,122	1,187 4,921 3,040 267 9,415	4,797 3,262 942 801 9,802	1,030 2,948 573 716 5,266	1,297 3,694 4,005 3,908 12,904	3,396 1,811 877 3,533 9,617 3,100	1,164 2,444 8,238 2,381 1,426 2,435 4,494	6.935 2.265 4,323 3,874 17,397	2,978 10,254 5,819 4,218 23,268
9	7.3%	3.4% 10.5% 4.5% 7.4% 6.2%	6.6% 3.5% 8.5% 8.5% 6.3%	8.3% 8.3% 6.7% 12.5% 8.5%	17.4% 9.6% 7.0% 8.9% 10.7%	13.0% 7.4% 3.7% 3.0% 7.1%		5.8% 6.0% 5.0% 5.0% 3.2% 3.5% 4.3%		2.3% 3.3% 5.2% 6.1% 4.0%
ā	4.077	2,127 4,954 2,044 2,966 12,091	2,082 1,770 2,251 3,101 9,204	3,644 2,717 2,641 2,641 11,616	6,682 3,943 3,191 2,083 15,899	6,283 3,141 1,467 1,182 12,073	1,462 1,239 681 802 4,184 1,774	1,911 1,414 2,999 8,158 1,1188 1,231 1,311 2,511	2,300 1,159 1,309 2,490 7,258	1,687 2,529 2,159 3,712 10,086
RAR	12.1%	22.7% 0.0% 8.1% 0.0% 9.2%	1.2% 4.1% 0.4% 1.7% 2.2%	6.3% 6.8% 0.0% 3.8%	0.0% 3.3% 5.2% 0.4% 2.6%	7.7% 5.1% 2.4% 0.2% 4.0%		10.5% 17.2% 6.9% 12.1% 8.6% 0.0% 4.3%		0.8% 8.7% 2.5% 4.7% 4.4%
∞1	6.712 6.712	14,222 0 3,662 0 17,883	374 2.065 95 626 3.161	2,758 2,224 1,77 0 0,5,159	0 1.351 2.362 89 89 3,802	3,709 2,152 947 99 6,907	50 10.476 2.170 0 12.696 5,980	3,260 6,897 3,397 19,834 0 0 0,00 1,605	4,814 171 1.723 1,894	583 6.692 1,048 2.896 11,219
Active Rent	46.0%	37.0% 28.7% 48.8% 43.0% 38.9%	44.1% 56.8% 52.2% 44.3% 50.1%	48.9% 43.0% 31.0% 42.9%	38.5% 32.6% 38.3% 36.8%	39.0% 38.2% 37.6% 49.7% 41.0%	59.0% 31.7% 51.9% 49.0% 47.3% 39.2%	41.9% 44.7% 44.0% 42.6% 43.0% 37.6% 37.6% 37.6%	38.7% 45.4% 54.9% 50.3% 57.7% 52.5%	64.1% 55.2% 58.5% 53.4% 57.9%
Act Re	25,602 25,602	23,204 13,560 22,006 17,166 75,936	13.919 28.957 13.871 16.186 72.933	21,570 14,020 16,713 6,482 58,784	14,820 13,393 17,376 9,046 54,635	18.874 16.267 15.020 19.732 69.893	29.182 16.731 20.061 19.401 85.375 15.828	14.236 17.941 21.818 69.822 16.007 16.007 13.784 22.156	25.254 36.532 22.050 36.003 119.839	46,917 42,418 24,270 32,641 146,246
Number	82 82	69 74 61 50 254	55 72 56 47 230	58 88 33 33 44 224	50 27 44 257	75 98 57 57 51 51 51 51 51 51 51 51 51 51 51 51 51	71 88 71 88 73 99 99 99 99 99 99 99 99 99 99 99 99 99	85 71 71 336 336 97 98	380 95 85 365	8 ± 2 ± 2 ± 5 ± 5 ± 5 ± 5 ± 5 ± 5 ± 5 ± 5
	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 1st Qtr Total 4th Qtr	3rd Qtr 1st Qtr Total 4th Qtr 3rd Qtr 1st Qtr	Total 4th Qtr 3rd Qtr 1st Qtr Total	4th Qtr 3rd Qtr 2nd Qtr 1st Qtr Total
	11-12	10-11	09-10	60-80	07-08	20-90	90-50	04-05	02-03	01-02

	Accounts	Rent		RAR	껰	割	=1	<del>ا</del> ا	Chgs	اد	Cost	Fee	Fee	Chgs	13	Write-off	Roll	Loss	Write-off	Recovery
4th Qtr		26,191	58.9%	1,420	1,420 3.2%	1,501		5,084		2,515	5.7%	2,422	5.4%	5,519		44,432	1,650,455		600	100
3rd Otr	64	20,962	63.3%	ä		1,045		4,830		1,594	4.8%	2,091		2,603		33,126	1,729,189	1.92%	218	4,700
2nd Qtr		27,645	67.1%	2,196		1,081	2.6%	6,027	14.6%	1,183	2.9%	1,832		1,245		41,209	1,739,124	2.37%	549	.080
1st Qtr	72	27,952	65.7%	1,004	2.4%	1,048		3,097		2,254		2,754	6.5%	4,404	10.4%	42,513	1,587,713	2.68%	290	2.754
Total		102,751	63.7%	4,620		4,676		19,038		7,546		860'6		13,571		161,300	6,886,482	2.34%	268	8.903
Jth Orr	68	23.286	71.4%	974	3.0%	1.752	5.4%	919	1.9%	1,554		2,750	8.4%	1,660		32,592	1,875,530	1.74%	366	3,875
and Ore	96	31 137	72 7%	1637	3.8%	1.710	4.0%	1.413	3.3%	2,244	5.2%	2,535		2,461		43,137	1,941,247	2.22%	446	2,160
ond Orr	86	39 755	74.3%	204	0.4%	1.692		1,479		1,473		1,464	2.7%	7,420	13.9%	53,487	1,969,345	2.72%	546	1,683
100	VNC	VNC.		DNA		DNA		ONA		DNA		DNA		DNA		30,652	1,842,232	1.66%	v	2,753
Total	283	94,178	88.9%	2,815	1.8%	5.154	3.2%	3,508	2.2%	5,271	3.3%	6.749	4.2%	11,541	7.2%	159,868	7,628,354	2.10%	\$65	
100		21 022	73.0%	1 770	7 00%	580	1 3%	10	%00	2.104	4.8%	2.187	5.0%	5,699	13.0%	43,692	1,825,497	2.39%	526	ONO
The Cart	DNA	ANG	14.970	DNA		DNA		ONA		DNA		DNA		DNA		47,147	1,710,473	2.76%		DNA
2nd Otr		22.256	75.6%	649	2.2%	823	7892			1,970		1,817		1,928		29,443	1,749,498	1.68%	377	ON
1st Otr		23.622	66.5%	2.087	2.9%	1,185	3.3%	25	0.1%	2,238		2,618	7.4%	3,729	10.5%	35,504	1.777.695	2.00%	428	SNC ON
Total	244	117,77	49.9%	4,006	2.6%	2,597		35	%0.0	6,312		6,622		11,356		155,786	7,063,163	2.21%	638	
John Ote	85	11 734	72 6%	100000000000000000000000000000000000000	%00	789	4.9%		%0.0	1,081		1,369	8.5%	1,192	7.4%	16,165	1,733,666	0.93%	279	DNA
and Ore	2 12	19 020	65.8%	1 520	\$ 3%	595	2.1%	-	0.0%	2,103	7.3%	1.877		3,781		28.897	1,630,061	1.77%	375	ON
2nd Otr		20.634	72.1%	66		391	1.4%	0.000	%0.0	2,245		1,591		3,054		28,617	1,778,110	1.61%	358	ONO
let Otr		19 778	%919	1.520		1.385	4.3%	140	0.4%	1,387		1,335		6,283	19.6%	32,082	1.780,666	%08.1	365	VNC
Total	303	71,166	67.3%	3,139	3.0%	3,160	3.0%	141	0.1%	6,816	6.4%	6,172		14,310		105,761	6,922,503	1.53%	349	
th Or	3/2	34618	% 28 7%	1 105	3.1%	1 226	3.4%	216		1.690		1.393	3.9%	4,986	13.9%	35,844	DNA		472	DNA
100		18.815	48.8%	870	2 3%	1 601	4 2%	\$20		1.655	4.3%	1.071	2.8%	13,989		38,521	1,739,375	2.21%	464	ON
and Orr		23 522	35 5%	13 027		1.254	1.9%	1.988	3.0%	2,099		1,404	2.1%	22,943	34.6%	66,237	1,730,708	3.83%	683	ONA
1st Otr	77	20.342	43.3%	16,543	35.2%	1.025	2.2%	262		1,951		1,238	2.6%	5.591	11.9%	46,952	1,775,849	2.64%	019	SNO
Total		87,297	46.5%	31,545		5,106	2.7%	2,986		7,395	3.9%	5,106	2.7%	47,509		187,554	5,245,932	3.58%	563	
teh Ore	37	10.713	47 50%	10.498		974	2 3%	160	0.4%	1.609		1.354	3.3%	7,227	17.4%	41,535	1,765,552	2.35%	533	DNA
To local	113	35 328	57.2%	6.656	10.8%	917	1.5%	006	1.5%	3,170	5.1%	2.597	4.2%	12,168		61,736	1,720,075		246	DNA
2nd Otr		34.595	47.3%	23,254		955		1,792	2.5%	2,565		2,077	2.8%	7,878		73,116	1,694,916	4.31%	546	ONA
1st Otr	88	19,855	53.3%	3,310		1,429		1,410	3.8%	2,396	6.4%	1.562	4.2%	7,283	19.6%	37,245	1,830,187	2.04%	423	SNO ON
Total	413	109,491	51.3%	43,718	20.5%	4,275		4,262	2.0%	9,740		7,590	3.6%	34,556		213,632	7,010,730	3.05%	217	
4th Otr	104	28.374	54.8%	6.797		1,502	2.9%	4,558	8.8%	2,533		1,898	3.7%	6,160		51,822	2,040,388	2.54%	498	DNA
3rd Otr	88	25,648	61.5%	5.596		882		1,031	2.5%	2,256		1.686	4.0%	4,631	11.1%	41,730	2,057,948		474	CNC
2nd Otr		20,550	\$0.1%	7,701	18.8%	2,266	5.5%	2,394	5.8%	2,235		1,658	4.0%	4,209	952	41,013	DNA	9000000000000	430	SNO.
1st Otr		62,603	62.4%	8,763	8.7%	4,173		3,791	3.8%	4.552	4.5%	3,312	3.3%	13,065	13.0%	100,259	VNC		5/3	CVC
Total	461	137,175	58.4%	28,857	12.3%	8,823		11,774	5.0%	11,576		8,554	3.6%	28,065		234,824	4,098,336	5.73%	509	
John Ore	811	156.96	%8 05	2 606	14.7%	1.283	2.5%	3.673	7.1%	3,248	6.3%	2,021	3.9%	7,558	14.6%	51,620	2,048,489	2.52%	437	DNA
and Ort		36.701	43.7%	24 292		574	0.7%	2.786	3.3%	4,650		2.083		12,950		84,036	DNA		457	ONA
2nd Otr	70	17.282	72.0%	993	4.1%	89	0.3%	1,875	7.8%	1,334		208	2.9%	1,748		24,008	1,979,638	1.21%	343	SNC
1st Otr		33,615	65.3%	7,489	14.6%	774	1.5%	2,124	4.1%	3,247	6.3%	1.222		2,999	5.8%	51,470	CNC	150000	396	CNC
Total	502	113,829	53.9%	40,380	%1.61	2,699	1.3%	10,458	5.0%	12,479		6,034		25,255		211.134	4,028,127	5.24%	421	
92-93 4th Otr	124	20,553	20,553 44.2%	15,234 32.7%	32.7%	361	%8.0	2,340	5.0%	3,082	%9'9	1,395	1,395 3.0%	3,580	7.7%	46,545	1,958,671	2.38%	375	DNA

ding	\$0.00	\$0.00	5 6	ding 11 5.98 0.35	1.59%	Ending 1108 \$50.33 \$0.00 \$0.00	6.07 6.62 5.06	3.08	1.86%	oding 95 0.76 7.74 1.12	3.54	3.16	2.17% 1.94%	ding	4.01	2.88	9.93	1.00	7.82	2.95%
Vear Ending	03/31/14 \$0.0	4 051	#DIV/0I #DIV/0I	Year Ending 03/31/11 \$135,645.98 \$28,190.35 \$163,836.33		Year Ending 03/31/08 \$107,350.33 \$0.00 \$0.00	\$19,336.07 \$18,436.62 \$13,095.06	\$158,218.08		Year Ending 03/31/05 \$130,720.76 \$13,297.74 \$12,331.12	\$4,543.54	\$160,893.16		Year Ending	<u>3/31/2002</u> \$175,444.01	\$22,672.88	\$13,999.93	\$11,791.00	\$223,907.82	
	12/31/13	\$0.00		12/31/10 \$41,125.46 \$6,135.28 \$47,260.74	1.69%	12/31/07 \$35,450.92	\$5,677.00	\$41,127.92	1.87%	\$28,410.40 \$2,320.51 \$3,217.30	\$0.00	\$33,948.21	2.15%	(B)	\$64,396.20	\$6,352.73	\$3,493.64	\$2,616.00	\$76,858.57	3.93%
	09/30/13	\$0.00		09/30/10 \$31,964.02 \$13,150.92 \$45,114.94	1.65%	09/30/07 \$26,085.87	\$6,446.24 \$5,656.83 \$7,205.88	\$45,394.82	2.15%	09/30/04 \$34,139.39 \$2,568.08 \$3,425.04	\$0.00	\$40,132.51	1.97%		\$28.744.19	\$7,229.57	\$2,001.58	\$3,502.00	\$41,477.34	2.25%
	06/30/13	\$0.00		06/30/10 \$39,360,31 \$560,67 \$39,920.98	1.64%	<u>06/30/07</u> \$15,548.14	\$3,810.42 \$1,745.96 \$2,234.25	\$23,338.77	1.12%	06/30/04 \$39,465.48 \$7,001.03 \$1,976.23	\$1,148.18	\$49,590.92	2.60%		\$54 440.89	\$1,320.13	\$2,730.61	\$2,628.00	\$61,119.63	3.18%
	03/31/13	\$0.00		03/31/10 \$23,196.19 \$8,343.48 \$31,539.67	1.38%	<u>03/31/07</u> \$30,265.40	\$9,079.41 \$5,356.83 \$3,654.93	\$48,356.57	2.31%	03/31/04 \$28,705.49 \$1,408.12 \$3,712.55	\$3,395,36	\$37,221.52	1.94%		\$27.862.73	\$7,770.45	\$5,774.10	\$3,045.00	\$44,452.28	2.43%
Varie Cadina	Year Ending 03/31/13 \$0.00	\$0.00	#DIV/0! #DIV/0!	Year Ending 03/31/10 \$132,510.48 \$27,952.29 \$160,462.77	1.75% 1.69%	Year Ending 03/31/07 \$128,209.01 \$2,012.04 \$14,612.14	\$15,444.44 \$8,147.07 \$3,257.66	\$171,682.36	2.01%	Year Ending 03/31/04 \$157,376.65 \$16,044.76 \$12,733.52	\$5,806.00	\$191,960.93	2.51%	Year Ending	<u>03/31/01</u>	\$16,005.48	\$20,585.64	\$9,969.53	\$151,155.57	2.20%
	12/31/12	\$0.00		12/31/09 \$39,390.75 \$11,558.11 \$50,948.86	2.19%	12/31/06 \$34,183.34	\$3,180.08 \$2,743.56 \$2,451.16	\$42,558.14	2.18%	12/31/03 \$32,858.08 \$8,017.54 \$898.00	\$0.00	\$41,773.62	2.20%	April 100	12/31/00	\$6,509.57	\$4,219.00	\$2,504.00	\$34,572.32	2.00%
	09/30/12	\$0.00		09/30/09 \$22,197.66 \$4,393.02 \$26,590.68	1.10%	(D) 09/30/06 \$30,466.60	\$3,323.71 \$5,403.51 \$ 806.50	\$40,000.32	1.61%	09/30/03 \$31,500.56 \$4,706.96 \$3.00	\$0.00	\$36,210.52	1.84%		09/30/00	\$4,022.06	\$10,496.13	\$7,465.53	\$41,209.18	2.37%
	06/30/12	\$0.00		06/30/09 \$32,225.80 \$4,345.20 \$36,577.00	1.62%	06/30/06 \$30,419.79 \$860.43 \$5,538.70	\$2,853.82	\$39,672.74	1.83%	06/30/03 \$47,264.92 \$994.39 \$8,271.54	\$1,869.00	\$58,399.85	3.06%		06/30/00	\$5,064.72	\$2,458.77		\$42,781.87	2.69%
	03/31/12	\$0.00		03/31/09 \$38,696.27 \$7,655,96 \$46,352.23	2.10%	03/31/06 \$33,139.28 \$1,151.61 \$9,073,44	\$6,086.83	\$49,451.16	2.40%	03/31/03 \$45,753.09 \$2,325.87 \$3,560.98	\$3,937.00	\$55,576.94	2.92%	€	03/31/00	\$409.13	\$3,411.74		\$32,592.20	1.74%
	Year Ending 03/31/12 \$71,859.16	\$47,530.85	2.38%	Year Ending 03/31/09 \$103,330.07 \$28,026.94 \$131,357.01	1.55% 1.52%	Year Ending 03/31/106 \$129,240.40 \$3,991.38 \$26,476.78	\$11,589,50	\$171,298.06	2.04%	Year Ending 03/31/03 \$205,502.72 \$18,618.08 \$12,952.88	\$8,924.18	\$245,997.86	3.25%	Year Ending	03/31/00	\$14,651.77	\$13,653.40		\$150,327.52	1.85%
	12/31/11	\$0.00		12/31/08 \$28,742.81 \$3,873.84 \$32,616.65	1.55%	12/31/05 \$43,098.61 \$116.00 \$5,232.45	\$4,298.25	\$52,745.31	2.52%	12/31/02 \$48,199.09 \$14,996.83 \$1,480.28	\$1,854.00	\$66,530.20	3.57%	ર	12/31/99	\$1,054.13	\$4,801.72		\$45,330.34	1.74%
	09/30/11	\$0.00		09/30/08 \$30,551.38 \$8,765.88 \$39,317.26	1.93%	09/30/05 \$26,003.14 \$283.00 \$6,749.75	\$5,618.00	\$38,653.89	1.84%	09/30/02 \$34,350.17 \$0.00 \$4,057.42	\$5,440.00	\$43,847.59	2.46%	€	09/30/99	\$3,963.69	\$1,548.58		\$30,652.35	1.63%
	<u>06/30/11</u> \$43,601.47	\$12,002.03 \$55,603.50	2.18%	06/30/08 \$17,612.51 \$3,328.40 \$20,940.91	1.00%	06/30/05 \$31,052.15 \$1,691.00 \$5,144.94	\$1,673.25	\$39,561.34	1.84%	06/30/02 \$55,104.37 \$1,185.00 \$4,493.17	\$1,630.18	\$62,412.72	3.22%		06/30/99	\$25,140.08	\$1,548.58		\$30,652.35	1.63%
	\$28,257.69	\$35,528.82 \$63,786.51	2.57%	03/31/08 \$26,423.37 \$12,058.82 \$38,482.19	1.72%	(C) 03/31/05 \$29,086.50 \$1,901.38 \$9,349.64	\$0.00	\$40,337.52	1.95%	03/31/02 \$67,849.09 \$2,436.25 \$2,922.01	\$0.00	\$73,207.35	3.73%		03/31/99	\$32,267.70	\$5,754.52		\$43,692.48	2.39%
	Quarter Ending Conventional	Horizon Development Totals	Total % of Losses % excluding RAR	Quarter Ending Conventional Horizon Development Totals	Total % of Losses % excluding RAR	Quarter Ending Conventional CHA Properties Stepping Stone	Mcalpine Terrace / Glen Cove Horizon Development Seneca Woods	Totals	Total % of Losses  & excluding RAR  G	Quarter Ending Conventional CHA Properties Stepoino Stone	Mcalpine Terrace / Glen Cove	Totals	Total % of Losses % excluding RAR		Quarter Ending	CHA Properties	Stepping Stone	McAlpine Terrace / Glen Cove	Totals	Total % of Losses

(A) Quarter ended 9/30/99 included writeoffs of \$20,121 at Piedmont Courts, which was formally managed by a private agent. The quarters ended 1/23/199 and 3/31/00 do not include writeoffs for Piedmont Courts of \$11,165 and \$12,260 respectively, which were also incurred for residents who vacated while the community was still under that Agent's management.

<sup>(</sup>B) Quarter ending 12/31/01 included writeoffs for accounts vacated prior to 7/1/01 that were never reported on prior Collection Loss Reports.

<sup>(</sup>C) Effective with quarter ending 3/31/05 total losses are compared to total charges. All prior quarters compare total losses to total rent charged.

<sup>(</sup>D) Effective with quarter ending 9/30/06 CHA Properties and Stepping Stone became Horizon Development and Seneca Woods.

<sup>(</sup>E) Effective with quarter ending 12/31/07 McAlpine Terrace/Glen Cove and Seneca Woods became part of Horizon Development.

## **8.K** Approve Procurement Contract: Payroll and Human Resources Information Management Services for Paycor

Action: Approve a Resolution to Authorize the CEO to

Negotiate and Award a Procurement Contract for

**Payroll and Human Resources Information** 

Management Services with Paycor for Two (2) years for \$55,000 with an option for three additional one-

year renewal periods.

**Staff Resource:** Ralph Staley/Steve Lamphere/Heather Franklin

Strategic Business: Finance and Administration

**Strategic Goal:** Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

On June 15, 2010, the CHA Board of Commissioners approved the final update to the CHA Procurement Policy that requires a review and approval by the Board for Procurement actions exceeding the dollar threshold set for that individual classification of material or service as set below:

<b>Dollar Threshold</b>	Procurement Classification
\$100,000 \$50,000	New Construction and Substantial Rehabilitation Contracts. Professional Service Contracts, Consultants, Architects and Engineers.

Additionally, any procurement that will cause a single vendor to exceed the above amounts during a rolling twelve (12) month period will require prior approval from the CHA Board of Commissioners before additional contracts are awarded to the vendor.

## **Explanation:**

On March 23, 2011 CHA released an RFP to solicit proposals for payroll and human resource management services. These services include at a minimum: software that maintains all payroll and human resources information, electronic timesheets, and payroll processing, including the timely filing of all required state and federal forms and deposits.

The objective of the RFP was to gauge the market to see what other software and services were available, as well as to see if any administrative efficiencies or savings could be achieved from current practices. Three firms responded to the solicitation, and were subsequently brought in to demonstrate their products.

### RESOLUTION

AUTHORIZE THE CEO TO NEGOTIATE AND AWARD A PROCUREMENT CONTRACT FOR PAYROLL AND HUMAN RESOURCES INFORMATION MANAGEMENT SERVICES WITH PAYCOR FOR TWO YEARS FOR \$55,000 WITH AN OPTION FOR THREE ADDITIONAL ONE-YEAR RENEWAL PERIODS.

**WHEREAS**, the CHA has a requirement for Payroll and Human Resources Information Management Services;

WHEREAS, the CHA has conducted the solicitation process in accordance with 24CFR Part 85.36 Procurement Regulations;

WHEREAS, the CHA has selected Paycor as the vendor to perform the services

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this resolution to authorize the CEO or its designee to Negotiate and Award a Procurement Contract for Payroll and Human Resources Information Management Services with Paycor for two years for \$55,000 with an option for three additional one-year renewal periods.

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

	BY:
	Charles Woodyard
(SEAL)	Secretary

## **8.L** Approve Procurement Contract to Professional Security Services for Unarmed Security Services at High-Rise Communities

Action: Approve Resolution to Authorize the CEO to Negotiate and Award a Contract to Professional Security Services to provide unarmed security services to all CHA high-rise residential buildings.

**Staff Resource:** Sebronzik Wright, Ralph Staley and Allison Preston

**Strategic Business:** Operations/Finance and Administration

**Strategic Goal:** Maximize the economic, physical, and social value of CHA real

estate portfolio.

## Background/Policy Framework:

On June 15, 2010, the CHA Board of Commissioners approved a final update to the CHA Procurement Policy requiring a review and approval by the Board for Procurement actions that exceed the dollar threshold set for that individual classification of material or service as set below:

<b>Dollar Threshold</b>	Procurement Classification
\$100,000 \$50,000	New Construction and Substantial Rehabilitation Contracts. Professional Service Contracts, Consultants, Architects and Engineers.

Additionally, any procurement that will cause a single vendor to exceed the above amounts during a rolling twelve (12) month period will require prior approval from the CHA Board of Commissioners before additional contracts are awarded to the vendor.

## **Explanation:**

On June 17, 2011, the Charlotte Housing Authority issued a Request for Proposal from prospective private security firms.

- The Owner plans to require the contractor/prospective vendor to provide coverage of unarmed-security during peak and high traffic hours for added safety for residents located at all of the CHA's high-rise communities which include Autumn Place, Charlottetown Terrace, Edwin Towers, Hall House, Parktowne Terrace (for time of occupancy only), and Strawn Apartments (for cottages and time of occupancy only at tower).
- This contract shall be a performance based contract that incorporates a Performance Work Statement and Quality Assurance Surveillance Plan. Vendor performance will be reviewed annually.

- It is the intent of the CHA to enter into a three (3) year contract from September 1, 2011 until August 31, 2014. At the end of that time frame there will be an option to extend the contract for two (2) additional one (1) year periods based upon mutual agreement.
- On July 14, 2011, the CHA received three (3) responses to the RFP. An evaluation committee was selected from within the CHA. The respondents were evaluated in accordance with the provisions of the RFP. Based upon the results from the evaluation, it is recommended that the CEO be authorized to negotiate and award a contract to Professional Security Services for an amount not to exceed \$438,426 annually with a maximum annual increase of 10% during years two five. In the event that negotiations with the top ranked firm are unsuccessful, the Board authorizes the CEO to enter into discussions and award a contract to the second ranked firm. Once again, if negotiations are unsuccessful the CEO may move on to the next ranked firm.

## **Summary of Evaluations:**

	EVALUATION SCORING SUMMARY
Ranking	Respondents
1	Professional Security Services
2	BK Lass Protective Services
3	Lifeguard Protective Services

## **Committee Discussion:**

This item was discussed at the August 4, 2011 Client Relations Committee meeting. Staff will assist Professional Security Services to develop a Section 3 plan with the award of the contract. The contract, not to exceed \$438,426 annually with a maximum annual increase of 10% during years two - five, is for unarmed security services at all of CHA's high-rise communities (as listed above). The item will be placed on the August 16, 2011 consent agenda for Board approval.

## **Community Input:**

N/A

### Section 3/MWBE Consideration:

100% - MWBE

Professional Security Services is a Section 3 Business Concern and will develop a Section 3 plan as well.

## **Funding:**

MTW

### Attachment:

Resolution

## RESOLUTION AUTHORIZE THE CEO TO NEGOTIATE AND AWARD A CONTRACT TO PROFESSIONAL SECURITY SERVICES TO PROVIDE UNARMED SECURITY SERVICES TO ALL ITS HIGH-RISE RESIDENTIAL BUILDINGS

**WHEREAS**, on June 17, 2011, the Charlotte Housing Authority issued a Request for Proposal from prospective private security firms;

WHEREAS, the Owner plans to require the contractor/prospective vendor to provide coverage of unarmed-security during peak and high traffic hours for added safety for residents located at all of the CHA's elderly/disabled communities at Autumn Place, Charlottetown Terrace, Edwin Towers, Hall House, Parktowne Terrace (for time of occupancy only), and Strawn Apartments (for cottages and time of occupancy at tower);

WHEREAS, CHA received three (3) responses to the RFP; and

WHEREAS, The Owner plans to require the contractor/prospective vendor to provide coverage of unarmed-security during peak and high traffic hours for added safety for residents located at all of the CHA's high-rise communities which include Autumn Place, Charlottetown Terrace, Edwin Towers, Hall House, Parktowne Terrace (for time of occupancy only), and Strawn Apartments (for cottages and time of occupancy only at tower); and

WHEREAS, This contract shall be a performance based contract that incorporates a Performance Work Statement and Quality Assurance Surveillance Plan. Vendor performance will be reviewed annually; and

WHEREAS, It is the intent of the CHA to enter into a three (3) year contract from September 1, 2011 until August 31, 2014. At the end of that time frame there will be an option to extend the contract for two (2) additional one (1) year periods based upon mutual agreement; and

**WHEREAS**, The respondents were evaluated in accordance with the provisions of the RFP and based upon the results from the evaluation, it is recommended that the CEO be authorized to negotiate and award a contract to Professional Security.

**NOW, THEREFORE, BE IT RESOLVED,** by the Board of Commissioners of the Housing Authority of the City of Charlotte that the CEO is authorized to negotiate and award a contract to Professional Security Services for an amount not to exceed \$438,426 annually with a maximum annual increase of 10% during years two - five for unarmed security services in the communities listed above.

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed Secretary of the Housing Authority of the City of
Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular
meeting held on August 16, 2011.

	BY:	
	Charles Woodyard	
(SEAL)	Secretary	

## **BUSINESS AGENDA**

\*\*\*\*

08/16/2011

## 9.A Approve Procurement Contract: – ECS Carolinas, LLP

Action: Approve Resolution for the Procurement of Environmental Services for Mold and Allergen Retesting (Air Quality) by ECS Carolinas, LLP (ECS) of one unit not to exceed \$775. ECS Carolinas, LLP \$775

**Staff Resource:** Ralph Staley/Steve Lamphere/Cheryl Campbell

Strategic Business: Finance and Administration/Capital Assets

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

On June 15, 2010 the CHA Board of Commissioners approved the final update to the CHA Procurement Policy that requires a review and approval by the Board for Procurement actions that exceed the dollar threshold set for that individual classification of material or service as set below:

<b>Dollar Threshold</b>	Procurement Classification
\$100,000	Construction, Maintenance or Repair contracts.
\$50,000	Purchase of apparatus, supplies, materials and equipment.
	Also including service contracts, consultants, architects and engineers.

Additionally, any procurement that will cause a single vendor to exceed the above amounts during a rolling twelve (12) month period will require prior approval from the CHA Board of Commissioners before additional contracts are awarded to the vendor.

## **Explanation:**

U.S. environmental laws require the use of a specialized vendor for any type of project under Hazardous or Environmental Waste services. This procurement approval request at this time is for procurement for \$775 is for retesting of air quality and certification by ECS for one unit at Mallard Ridge.

Contract Number	Cost	Vendor	Total Paid To Date
PO PENDING	\$775	ECS Carolinas, LLP	\$ 67,895

### **Committee Discussion:**

This item did not go before committee, as its need was determined after the deadline for committee agenda items.

## **Community Input:**

N/A

## **Section 3/MWBE Consideration:**

Section 3-N/A MWBE-N/A

## **Funding:**

Field Operation Program Budget.

## Attachment:

Resolution

## RESOLUTION AUTHORIZE THE CEO TO AWARD A PROCUREMENT ACTION FOR ECS CAROLINAS, LLP FOR RETESTING OF AIR QUALITY FOR ONE UNIT

WHEREAS, the CHA has a requirement for retesting air quality of one unit at Mallard Ridge; and

WHEREAS, any procurement that will cause a single vendor to exceed \$50,000 during a rolling twelve (12) month period will require approval from the CHA Board of Commissioners.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby Approve this Resolution to authorize the CEO or its designee to Award a Purchase Order to ECS Carolinas, LLP to Provide Air Quality retesting of one unit at Mallard Ridge for \$775.

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

	BY:
	Charles Woodyard
(SEAL)	Secretary

## 9.B Approve Procurement Contract ECS Carolinas, LLP

Action: Approve a Resolution for ECS Carolinas, LLP to

Design an Asbestos Abatement Plan and Perform 3<sup>rd</sup> Party Air Monitoring During the Abatement Process

for Parktowne Terrace \$21,500.00

**Staff Resource:** Tim Ames /Steve Lamphere

Strategic Business: Real Estate Development/Finance

**Strategic Goal:** Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

On June 15, 2010 the CHA Board of Commissioners approved a change to the CHA Procurement Policy that requires a review and approval by the Board for Procurement actions that exceed the dollar threshold set for that individual classification of material or service as set below:

<b>Dollar Threshold</b>	Procurement Classification
\$100,000 \$50,000	New Construction and Substantial Rehabilitation contracts. Professional Service contracts, consultants, architects and
\$30,000	engineers.

Additionally, any procurement that will cause a single vendor to exceed the above amounts during a rolling twelve (12) month period will require prior approval from the CHA Board of Commissioners before additional contracts are awarded to the vendor.

## **Explanation:**

For this Vendor, this Procurement action for \$21,500.00 for hazardous materials services will exceed the total dollar threshold during the twelve month period and must be approved by the CHA Board. The Purchase contract with ECS for Services to Design the Asbestos Abatement Plan and perform 3<sup>rd</sup> Party Air Monitoring during the abatement process for Parktowne Terrace requires Board approval of this agenda item to proceed with the design. Staff obtained quote for the necessary design service to include the designed plan in the bid documents for the major renovation project.

Contract Number	Cost	<u>Vendor</u>	Total Paid To Date
PO 58133 Pending	\$21,500	ECS Carolinas	\$75,405.50*

### RESOLUTION

## AUTHORIZE THE CEO TO AWARD A PROCUREMENT ACTION FOR ECS CAROLINAS, LLP TO DESIGN AN ASBESTOS ABATEMENT PLAN AND PERFORM 3<sup>RD</sup> PARTY AIR MONITORING DURING THE ABATMENT PROCESS FOR PARKTOWNE TERRACE FOR \$21, 500.00

WHEREAS, the CHA has a requirement for Asbestos Abatement & Design Services;

- **WHEREAS**, the CHA has conducted this Procurement in accordance with the CHA Procurement Policy;
- **WHEREAS**, The CHA Board has approved other Purchases from ECS Carolinas, LLP to provide Asbestos Abatement & Design Services for other CHA Projects;
- **WHEREAS**, the CHA now desires to move forward with an Approved Purchase Order to authorized ECS Carolinas, LLP to perform the required services;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby Approve this Resolution to authorize the CEO or its designee to Award a Purchase Order to authorized ECS Carolinas, LLP to Provide Asbestos Abatement & Design Services for Parktowne Terrace for \$21,500.00

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held August 16, 2011.

	BY:
	Charles Woodyard
(SEAL)	Secretary

## 9.C Budget Amendment: Field Operation Program Budget

Actions: Approve a Resolution to Amend the Field Operation Program Budget for the Charlottetown Terrace Rehabilitation Project for the Fiscal Year Ending March 31, 2012. (Last amended by Resolution No. 1958)

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

**Strategic Goal:** Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

In an effort to increase affordable housing opportunities and maximize portfolio value, CHA was awarded \$6,200,000 in September 2009 by the Capital Fund Recovery Competition (CFRC). In June 2010, the City of Charlotte – Housing Trust Fund (HTF) restructured an award in the amount of \$1,000,000 to be a grant. July 2010, the Board approved a Moving To Work (MTW) commitment of up to \$5,000,000. In February 2011, the Board approved a Land Sales Proceeds (LSP) commitment up to \$460,000 and a total project budget of \$12,660,000.

## **Explanation:**

Staff is requesting a funding increase for Charlottetown Terrace Rehabilitation Project, in the amount of \$200,000. This action will increase the project budget to \$12,860,000. To better serve our customers, staff is requesting the Board's approval to expand the existing scope for the installation of surveillance and access equipment in the Charlottetown Terrace Rehabilitation Project.

The attached Exhibit A shows a reduction in MTW Funds and a corresponding reduction in Operating Cost of \$200,000 to reallocate funding to be utilized for the Charlottetown Terrace Rehabilitation Project.

## **Committee Discussion:**

This item was discussed at the Real Estate Committee meeting. In the Finance & Audit Committee meeting the commissioners decided to place this item on the business agenda at the Board meeting on August 16, 2011.

## **Funding:**

N/A

## Attachments:

Resolution Exhibit A for Resolution

## RESOLUTION

## TO AMEND THE FIELD OPERATION PROGRAM BUDGET FOR THE CHRLOTTETOWN TERRACE REHABILITATION PROJECT FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED BY RESOLUTION NO. 1958)

**WHEREAS**, Exhibit A shows a reduction in MTW Funds and a corresponding reduction in Operating Cost of \$200,000 for the Charlottetown Terrace Rehabilitation Project;

WHEREAS, all regulatory and statutory requirements have been met;

**WHEREAS**, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program or serving low-income families:

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

**WHEREAS**, all proposed rental charges and expenditures will be consistent provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

**WHEREAS**, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

**WHEREAS**, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution controlled substances;

WHEREAS, no person in the Authority holds more than one position, and no position is allocated more than 100% of the salary as listed on the Schedule of Salaries and Positions.

WHEREAS, pursuant to Section 307, Part II, of the Consolidated Annual Contributions Contract, the Authority hereby certifies that all administrative salaries are comparable to local public practice, based on a comparability study dated May 1998, which is on file for HUD review.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve a resolution to amend the Field Operation Program budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

THEREFORE, BE IT ALSO RESOLVED that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between funds or increase the total amount of a fund.

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a regular meeting held August 16, 2011.

BY:_		
	Charles Woodyard	
	Secretary	

Exhibit A		EXNIDIT A
		April 2011 - March 2012
FIELD OPERATION	REVISION	FIELD OPERATION
65,418,406	(200,000)	65,218,406
10,562,067		10,562,067
3,216,843		3,216,843
1,171,023		1,171,023
752,897	-	752,897
651,936		651,936
601,550	<u>-</u>	601,550
569,608		569,608
	-	512,646
		369,772
		342,456
		262,957
		3,500,000
	(200,000)	87,732,161
		500,000
285,383		285,383
3,881,665	-	3,881,665
4,667,048	-	4,667,048
92,599,209	(200,000)	92,399,209
11,252,809		11,252,809
70,016,747	(200,000)	69,816,747
4,377,676	<u> </u>	4,377,676
837,094		837,094
86,484,326	(200,000	86,284,326
3 500 000	<del> </del>	3,500,000
	<del> </del>	2,369,000
		245,883
£ 414 992	<del> </del>	6,114,883
0,114,863	<del> </del>	0,114,883
92,599,209	(200,000	92,399,209
	Ī	
	April 2011 - March 2012 FIELD OPERATION  65,418,406 10,562,067 3,216,843 1,171,023 752,897 651,936 601,550 569,608 512,646 262,957 3,500,000 87,932,161  500,000 285,383 3,881,665 4,667,048 92,599,209  11,252,809 70,016,747 4,377,676 837,094 86,484,326	April 2011 - March 2012 FIELD OPERATION  65,418,406 (200,000) 10,562,067 3,216,843 1,171,023 752,897 651,936 601,550 569,608 512,646 369,772 342,456 262,957 3,500,000 87,932,161 (200,000)  500,000 285,383 3,881,665 4,667,048 92,599,209 (200,000)  11,252,809  70,016,747 (200,000) 4,377,676 837,094

## 9.D Budget Amendment: Administration Program Budget

Action: Approve a Resolution to Amend the Administration

Program Budget for the Charlottetown Terrace

Rehabilitation Project for the fiscal year ending March

31, 2012. (Last Amended by Resolution No. 1957)

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

In an effort to increase affordable housing opportunities and maximize portfolio value, CHA was awarded \$6,200,000 in September 2009 by the Capital Fund Recovery Competition (CFRC). In June 2010, the City of Charlotte – Housing Trust Fund (HTF) awarded a grant in the amount of \$1,000,000. July 2010, the Board approved a Moving To Work (MTW) commitment of up to \$5,000,000. In February 2011, the Board approved a Land Sales Proceeds (LSP) commitment up to \$460,000 and a total project budget of \$12,660,000.

## **Explanation:**

Staff is requesting a funding increase for Charlottetown Terrace Rehabilitation Project, in the amount of \$200,000. This action will increase the project budget to \$12,860,000. To better serve our customers, staff is requesting the Board's approval to expand the existing scope for the installation of surveillance and access equipment in the Charlottetown Terrace Rehabilitation Project.

The attached Exhibit A shows a reduction in Operating Transfers Out-Public Housing and a corresponding increase in Operating Transfers Out – Capital Projects of \$200,000 to transfer funds for the Charlottetown Terrace Rehabilitation Project.

## **Committee Discussion:**

This item was discussed at the Real Estate Committee meeting. In the Finance & Audit Committee meeting the Commissioners decided to place this item on the business agenda at the Board meeting on August 16, 2011.

## **Funding:**

MTW Funds

### Attachments:

Resolution

Exhibit A for Resolution

### RESOLUTION

## TO AMEND THE ADMINISTRATION PROGRAM BUDGET FOR THE CHARLOTTETOWN TERRACE REHABILITATION PROJECT FOR THE FISCAL YEAR ENDING MARCH 31, 2012. (LAST AMENDED BY RESOLUTION NO. 1957)

**WHEREAS**, Exhibit A shows a reduction in Operating Transfers Out-Public Housing and a corresponding increase in Operating Transfers Out – Capital Projects of \$200,000 for the Charlottetown Terrace Rehabilitation Project;

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Board has determined that the proposed expenditures are necessary in the efficient and economical operation of the program or serving low-income families;

**WHEREAS**, the Budget indicates a source of funds adequate to cover all proposed expenditures;

**WHEREAS**, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

WHEREAS, all proposed rental charges and expenditures will be consistent provisions of law;

**WHEREAS**, the Authority will comply with the wage rate requirements under 24 CFR 968.110(e) and (f);

**WHEREAS**, the Authority will comply with the requirements for access to records and audits under 24 CFR 968.110(i);

**WHEREAS**, the Authority will comply with the requirements for the reexamination of family income and composition under 24 CFR 960.209, 990.115 and 905.315;

WHEREAS, pursuant to 24 CFR 24.630, the Authority has notified all employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance on CHA property is prohibited; established an Employee Assistance Plan for employees who request assistance or rehabilitation; and implemented personnel policies regarding violations and the reporting of violations of these rules and regulations, including the termination of employees convicted of violations of laws regarding the possession, use and distribution controlled substances;

Resolution No. EXHIBIT A

Resolution No.			EXHIBIT A
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
REVENUE.	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income	-		-
Section 8 Fees	1,218,282		1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	977,379		977,379
Public Housing Fees	794,767		794,767
City Relocation Program Income	254,964		254,964
Maintenance Operations	537,418		537,418
Capital Fund Fees	451,631		451,631
Horizon Fees	342,117		342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
Other Revenue	-		
			- 1
TOTAL REVENUE:	7,949,192		7,949,192
OTHER SOURCES			-
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	13,205,967		13,205,967
TOTAL OTHER SOURCES	13,448,846	-	13,448,846
TOTAL REVENUE AND OTHER SOURCES	21,398,038	-	21,398,038
EXPENDITURES:	-		<u> </u>
Salaries/Benefits	4,067,354		4,067,354
Out and the second seco	7.550.420		7,558,428
Operating Costs	7,558,428	<del> </del>	7,000,426
Utilities	147,534		147,534
			-
Capital Outlay	42,629		42,629
Total Expenditures	11,815,946	_	11,815,946
	-		
Other Uses	-		
Operating Transfers-Out Public Housing	2,604,081	(200,000	
Operating Transfers-Out Section 8	1,277,584		1,277,584
Operating Transfers-Capital Projects	5,025,412	200,000	
Loans To Others	675,015		675,015
Total Other Uses	9,582,092	-	9,582,092
TOTAL EXPENDITURESAND OTHER USES	21,398,038	-	21,398,038

## 9.E Charlottetown Terrace Rehabilitation Project Budget Amendment: Charlottetown Terrace Rehabilitation Project

Action: A. Approve a Resolution for the Charlottetown Terrace Rehabilitation Project in an amount up to \$12,860,000.

B. Approve a Resolution to Amend the Charlottetown Terrace Rehabilitation Project Funds Budget for the Fiscal Year Ending March 31, 2012. (Last amended by Resolution No. 1916)

**Staff Resource:** Chris Squier and Ralph Staley

Strategic Business: Real Estate, Finance and Administration

Strategic Goal: Maximize Economic, Social, and Physical Value of Real Estate.

Ensure the Authority's Long-Term Financial Viability

## **Background/Policy Framework:**

In order to increase affordable housing opportunities and maximize portfolio value, CHA was awarded \$6,200,000 in September 2009 by the Capital Fund Recovery Competition (CFRC). In June 2010, the City of Charlotte – Housing Trust Fund (HTF) awarded a grant in the amount of \$1,000,000. In July 2010, the Board approved a Moving To Work (MTW) commitment up to \$5,000,000. In February 2011, the Board approved a Land Sales Proceeds (LSP) commitment up to \$460,000 and a total project budget of \$12,660,000.

## **Explanation:**

Staff is requesting a funding increase for Charlottetown Terrace Rehabilitation Project, in the amount of \$200,000. This action will increase the project budget to \$12,860,000. To better serve our customers, staff is requesting the Board's approval to expand the existing scope for the installation of surveillance and access equipment in the Charlottetown Terrace Rehabilitation Project.

In Exhibit A, Operating Transfer In- MTW is increased by \$200,000 and Capitalized Items is increased by \$200,000 for the Charlottetown Terrace Rehabilitation Project.

## **Committee Discussion:**

This item was discussed at the Real Estate Committee meeting. In the Finance & Audit Committee meeting the commissioners decided to place this item on the business agenda at the Board meeting on August 16, 2011.

## **Community Input:**

Resident meetings, design charettes and outreach sessions have been held several times over the past two years.

## **Section 3/MWBE Consideration:**

Staff ensured that CHA's Section 3/MWBE policy goals were prominently incorporated in all agreements and have made strong, affirmative efforts to encourage all contractors and service providers to meet and exceed those goals. To date J. M. Wilkerson/Sovereign has reported the following Section 3 and MWBE participation results for first tier subcontractors:

- Section 3 22%
- MWBE 45%
- SBE 23%

More importantly, three (3) Charlottetown residents were hired and are currently working on the project with J.M. Wilkerson/Sovereign and its subcontractors.

## **Funding:**

Capital Fund Recovery Competition MTW Funds Land Sales Proceeds Housing Trust Fund

## **Attachments:**

Resolution Resolution Exhibit A for Resolution

## RESOLUTION FOR THE CHARLOTTETOWN TERRACE REHABILITATION PROJECT IN AN AMOUNT UP TO \$12,860,000

WHEREAS, the Housing Authority of the City of Charlotte, N.C. (the "Authority") seeks to assist in financing the rehabilitation of the multifamily residential community known as "Charlottetown Terrace", to consist of approximately 161 units and located at 1000 Baxter Street in the City of Charlotte, North Carolina (the "Development"); and

WHEREAS, the Authority has applied to HUD and other funding sources to utilize available programs and grants to act as a sources of funds for the Development; and

WHEREAS, the Authority has been awarded Capital Fund Recovery Competition (CFRC) grant funds in the amount of \$6,200,000; and

**WHEREAS**, the Authority has been awarded City of Charlotte Housing Trust Fund (HTF) funds in a grant amount of up to \$1,000,000; and

WHEREAS, the Authority has agreed to provide Moving to Work (MTW) funds in the amount not to exceed \$5,200,000; and

**WHEREAS**, the Authority will include one hundred sixty-one (161) Section 9 units within the Development; and

**NOW, THEREFORE, BE IT RESOLVED**, by the Board of Commissioners of the Housing Authority of the City of Charlotte on the 16<sup>th</sup> day of August 2011 that:

For the purposes of the Charlottetown Terrace Rehabilitation Project, staff is authorized to transfer \$200,000 in MTW funds to the project budget; and

The CEO of the Charlotte Housing Authority hereby is authorized to direct staff in the underwriting, structuring and financing required to complete the project and commit an amount not to exceed \$5,200,000 in Moving to Work (MTW) funds, \$6,200,000 in Capital Fund Recovery Competition (CFRC) grant funds and \$1,000,000 Housing Trust Fund (HTF) funds to establish up to one hundred sixty-one (161) Section 9 units, and to negotiate and execute any and all other documents necessary and appropriate to accomplish the rehabilitation of Charlottetown Terrace.

### RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed and qualified Secretary of the Housing Authority of the
City of Charlotte, North Carolina, do hereby certify that this resolution was properly adopted at a
regular meeting held on August 16, 2011.

BY:

Charles Woodyard/Secretary

(SEAL)

## RESOLUTION

## TO AMEND THE CHARLOTTETOWN TERRACE REHABILITATION PROJECT FUNDS BUDGET FOR THE FISCAL YEAR ENDING MARCH 31, 2012.

(LAST AMENDED BY RESOLUTION NO. 1916)

WHEREAS, Exhibit A Operating Transfer In- MTW is increased by \$200,000 and Capitalized Items is increased by \$200,000 for the Charlottetown Terrace Rehabilitation Project.

WHEREAS, all regulatory and statutory requirements have been met;

WHEREAS, the Authority has sufficient operating reserves to meet the working capital needs of its development (as defined by HUD);

WHEREAS, the Budget indicates a source of funds adequate to cover all proposed expenditures;

WHEREAS, the calculation of eligibility for federal funding is in accordance with the provisions of the regulations;

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners does hereby approve a resolution to amend the Charlottetown Terrace Rehabilitation Project Funds budget for fiscal year ending March 31, 2012; attached hereto as Exhibit A.

THEREFORE, BE IT ALSO RESOLVED that the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function
- 2. The CEO may transfer amounts not to exceed \$100,000 between categories.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

## Charlottetown Terrace Rehabilitation Project

RESOLUTION EXHIBIT A

	Charlottetown _		Charlottetown
	Terrace		Terrace
	Rehabilitation		Rehabilitation
	Project	Revision	Project
REVENUES			
CFRC Grant	6,200,000		6,200,000
City Housing Trust Fund Grant	1,000,000	-	1,000,000
		-	
Total Operating Revenues	7,200,000	**	7,200,000
OTHER SOURCES			
Operating Transfer In - LSP Funds	460,000	H	460,000
Operating Transfer In - MTW Funds	5,000,000	200,000	5,200,000
Total Other Sources	5,460,000	200,000	5,660,000
TOTAL REVENUES AND OTHER SOURCE	12,660,000	200,000	12,860,000
CAPITALIZED ITEMS	12,660,000	200,000	12,860,000
TOTAL EXPENDITURES	12,660,000	200,000	12,860,000

## 9.F Approve Modification to the Contract of Professional Security Services

Action: Approve Resolution for the Procurement for the continuation of summer security coverage at select scattered and family sites by Professional Security Services in an amount not to exceed \$13,920 from August 27, 2011 to September 10, 2011.

Staff Resource: Ralph Staley/Steve Lamphere/Sebronzik Wright/

Allison Preston

Strategic Business: Finance and Administration/Capital Assets

**Strategic Goal:** Ensure the Authority's Long-Term Financial Viability

## Background/Policy Framework:

On June 15, 2010, the CHA Board of Commissioners approved the final update to the CHA Procurement Policy that requires a review and approval by the Board for Procurement actions that exceed the dollar threshold set for that individual classification of material or service as set below:

<b>Dollar Threshold</b>	Procurement Classification
\$100,000	Construction, Maintenance or Repair contracts.
\$50,000	Purchase of apparatus, supplies, materials and equipment. Also including service contracts, consultants, architects and
	engineers.

Additionally, any procurement that will cause a single vendor to exceed the above amounts during a rolling twelve (12) month period will require prior approval from the CHA Board of Commissioners before additional contracts are awarded to the vendor.

## **Explanation:**

- On June 21, 2011, the Board approved a change order to provide summer security coverage at (2) large family sites [Southside and Dillehay] and (6) scattered family sites [Claremont, Gladedale, Mallard Ridge, Meadow Oaks, Savanna Woods, and Sunridge].
- In consultation with CHA resident representatives, staff recommends a continuation of summer security coverage for the select sites for a period of two weeks at a cost not to exceed \$13,920. This will allow for the community to adjust to the "Back to School" schedule.

• The cost in the amount of \$13,920 will be added to Professional Security Services' existing contract which shall be amended to include these additional services by change order.

## **Committee Discussion:**

This initiative was discussed during the Resident Forum at the August 4, 2011 Client Relations Committee meeting. Staff members agree that this initiative will be beneficial to our customers.

## **Community Input:**

Resident Forum at Client Relations Committee's August 4, 2011 meeting.

## **Section 3/MWBE Consideration:**

100% - MWBE

Professional Security Services is a Section 3 Business Concern

## Attachment:

Resolution

### RESOLUTION

## Approve Modification to the Contract of Professional Security Services

WHEREAS, on June 21, 2011, the Board approved a change order to provide summer security coverage at (2) large family sites [Southside and Dillehay] and (6) scattered family sites [Claremont, Gladedale, Mallard Ridge, Meadow Oaks, Savanna Woods, and Sunridge];

WHEREAS, in consultation with CHA resident representatives, staff recommends a continuation of summer security coverage for the select sites for a period of two weeks at a cost not to exceed \$13,920. This will allow for the community to adjust to the "Back to School" schedule; and

**WHEREAS**, the cost in the amount of \$13,920 will be added to Professional Security Services' existing contract which shall be amended to include these additional services by change order.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Commissioners does hereby approve this Resolution to authorize the CEO or its designee to modify the contract to Professional Security Services for an amount not to exceed \$13,920 for additional security coverage at eight family sites (listed above).

## RECORDING OFFICER'S CERTIFICATION

I, Charles Woodyard, the duly appointed secretary of the Housing Authority of the City of Charlotte, North Carolina, do hereby certify that this Resolution was properly adopted at a regular meeting held on August 16, 2011.

	BY:	_
	Charles Woodyard	
(SEAL)	Secretary	

## HORIZON DEVELOPMENT PROPERTIES, INC.

\*\*\*\*

08/16/2011

## Horizon Development Properties, Inc. Board of Directors AGENDA

Central Office 1301 South Boulevard Charlotte, NC 28203

August 16, 2011

## Directly After CHA Board Meeting - Meeting Convenes:

## Regular Meeting Agenda:

- 1. Additions to the Agenda
- 2. Consideration to approve the Minutes for:
  - Regular Meeting held on *July 19, 2011* (p.)

## 3. Consent Agenda Items:

- A. Budget Amendment: Horizon Development Properties, Inc. Administration Program Budget-Capital Improvements
- B. Budget Amendment: Horizon Development Properties, Inc. Field Operation Program Budget-Capital Improvements
- C. Budget Amendment: Horizon Development Properties, Inc. Field Operation Program Budget-City Relocation Program
- D. Budget Amendment: Horizon Development Properties, Inc. Administration Program Budget-City Relocation Program
- E. Budget Amendment: Horizon Development Properties, Inc. Administration Program Budget Workers Compensation
- F. Budget Amendment: Horizon Development Properties, Inc. Field Operation Program Budget Operating Subsidy for FY ending 03/31/3012
- G. Horizon Development Properties, Inc. Collection Loss Report for the Quarter Ended 06/30/2011

## 4. **Business Agenda Items:**

- A. Budget Amendment: Horizon Development Properties, Inc.
  Amend Field Operation Program Budget-Charlottetown Terrace Rehab Project
- B. Budget Amendment: Horizon Development Properties, Inc.
  Amend Administration Program Budget-Charlottetown Terrace Rehab Project

### MINUTES OF HORIZON DEVELOPMENT PROPERTIES, INC. BOARD MEETING HELD ON TUESDAY, JULY 19, 2011

#### Regular Meeting:

#### Additions to the Agenda:

None

Motion was made to approve the agenda as submitted by: Commissioner Jones; motion was seconded by: Commissioner Puckett; outcome: passed unanimously.

#### Consideration to Approve the Minutes as presented for:

- Regular Meeting held on June 21, 2011

#### **ACTION:**

Motion was made for approval by:

Motion was seconded by:

Outcome:

Commissioner Jones

Vice-Chairman Miller

Passed unanimously

#### Consent Agenda Action Items:

#### 3.A <u>Budget Amendment: Horizon Development Properties, Inc.</u> Administrative Program Budget

Approve an amendment to the Administrative Program Budget to adjust Section 8 funding for the fiscal year ending March 31, 2012.

### 3.B Budget Amendment: Horizon Development Properties, Inc. Field Operations Program Budget

Approve an amendment to the Field Operations Program Budget to adjust Section 8 funding for fiscal year ending March 31, 2012.

#### **ACTION:**

Motion was made for adoption by:

Motion was seconded by:

Outcome:

Commissioner Jones

Commissioner Puckett

Passed unanimously

Commissioner Jones motioned that we adjourn Horizon Development Properties, Inc. and open Horizon Acquisition Board of Directors meeting. Motion was seconded by: Commissioner Puckett; Outcome: passed unanimously.

Minutes respectfully prepared by:

Barbara G. Porter

Executive Assistant

(Next meeting August 16, 2011)

# HORIZON DEVELOPMENT PROPERTIES, INC. CONSENT AGENDA

\*\*\*\*

08/16/2011

## 3.A Budget Amendment: Horizon Development Properties, Inc. - Administration Program Budget

Action: Approve an Amendment to the Administration Program

Budget to adjust for Capital Improvements for the Fiscal

Year Ending March 31, 2012.

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### Background/Policy Framework:

The Board approved multi-year capital projects and capital improvement projects to be performed at CHA's public housing sites as a part of the budget process. Staff will undertake many of the projects this fiscal year. Attachment A shows a detailed list of the projects by site.

The HUD annual Capital Fund allocation represents federal funding for the capital and maintenance needs of public housing sites. CHA as an MTW agency has single fund budget authority, therefore the operating subsidy for Section 8 and Section 9 and the Capital fund dollars are combined. Staff estimated the 2011 Capital Fund Grant amount in preparation of the 2011-2012 budget.

#### **Explanation:**

This budget amendment is necessary to establish funding for projects that will be completed by fiscal year end at the asset management projects. These projects are Leafcrest (Playground - \$8,000); Tarlton Hills/Tall Oaks (HVAC -\$252,500); Edwin Towers (renovation - \$1,142,722); and Gladedale (HVAC - \$296,499). This action will allow staff to move forward with the design/procurement process for these projects. Funding for these projects is from Fund Balance Appropriated in the amount of \$1,699,721.

CHA was notified that final calculations have been made for the 2011 Capital Grant Fund Award. CHA will receive \$4,516,311. Per HUD guidance 90% of the funding or \$4,064,680 can be drawn down as MTW funds. The remaining 10% or \$451,631 can be paid for oversight of the agency. Those fees have to flow into the Administration budget via the Asset Management Projects in the Field Operation budget.

This amendment is necessary to reduce revenues in the Administration Program Budget by \$66,871 for the Capital Fund Fee reduction and appropriate fund balance in the amount of \$668,707 for the reduction in the Capital Fund allocation and the Capital Fund Fee. The difference between the amount budgeted (\$5,185,018) and the amount to be received (\$4,516,311) is \$668,707.

Exhibit A shows Fund Balance Appropriated of \$2,368,428 (\$1,699,721+\$668,707) with a revenue reduction of \$66,871 and expenditures are in Operating Transfer Out — Public Housing of \$862,336 (\$252,500+\$8,000+601,836) and Operating Transfers Out — Capital Projects in the amount of \$1,439,221(\$1,142,722+\$296,499).

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

Moving To Work

#### Attachments:

Exhibit A
Attachment A

#### RECORDING OFFICER'S CERTIFICATION

I, Barbara Porter, the duly appointed Secretary of the Horizon Development Properti	es,
Inc., do hereby certify that the above item was properly adopted at a regular meeting	held
August 16, 2011.	

BY:_			
	Barbara Port	er, Secretary	

#### EXHIBIT A

REVENUE:	April 2011 - March 2012 ADMINISTRATION	REVISION	April 2011 - March 2012 ADMINISTRATION
CHA Relocation Program Income	1,859,463		1,859,463
Section 8 Fees	1,218,282	111,12,171	1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	845,679		845,679
Public Housing Fees	794,767		794,767
City Relocation Program Income	606,847		606,847
Maintenance Operations	537,418	<u></u>	537,418
Capital Fund Fees	518,502	(66,871)	451,631
Horizon Fees	342,117	····	342,117
CFRC Management Fee	200,304	<u> </u>	200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
Other Revenue	-		
TOTAL REVENUE:	8,236,246	(66,871)	8,169,375
OTHER SOURCES			-
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	10,837,539	2,368,428	13,205,967
TOTAL OTHER SOURCES	11,080,418	2,368,428	13,448,846
TOTAL REVENUE AND OTHER SOURCES	19,316,664	2,30 <u>1,55</u> 7	21,618,221
EXPENDITURES:			
Salaries/Benefits	4,161,182		4,161,182
Operating Costs	7,684,784		7,684,784
Utilities	147,534		147,534
Capital Outlay	42,629		42,629
Total Expenditures	12,036,129		12,036,129
Other Uses	-		
Operating Transfers-Out Public Housing	1,741,745	862,336	2,604,081
Operating Transfers-Out Section 8	1,277,584		1,277,584
Operating Transfers-Capital Projects	3,586,191	1,439,221	5,025,412
Loans To Others	675,015		675,015
Total Other Uses	7,280,535	2,301,557	9,582,092
TOTAL EXPENDITURESAND OTHER USE	19,316,664	2,301,557	21,618,221

# ATTACHMENT A

Capital Project Summary							
		·	Reappropriated	Appropriated	Reclass	ransrerred CapitalProject	CapitalProject
PROJECT & PROPERTY	Budget Year	BUDGET	Funding	Funding	to Capital	Administration	Field Operation
						ļ	
Playground Equip. & Improvements - Total						į	
	2011-2012				000°s		
	2010-2011	\$ 8,000	\$ 8,000				
idoe-add Tot Lot	2011-2012	\$ 12,000					
	2011-2012	\$ 60,000					
	2011-2012	\$ 30,000		!	ŀ		
spoo		\$ 40,000					
VValiance VVocas	ļ	\$ 158,000	\$ 8,000		\$ 150,000		
HVAC - Project Total		1			ļ		i
Tarlton HIs/Tall Oaks (Frazier)	2010-2011	-	\$ 252,500				
Dillehav-Phase I	2011-2012	l			9 300,000		į
Oak Valley (Horizon)							
Valley View (Horizon)		\$ 250,000			ı		
		\$ 1,058,500	\$ 252,500	\$ 500,000	\$ 306,000		
			į				
Renovations - CAPITAL PROJECTS						107	
terior kitchen reno,	2009-2010	\$103,401	\$103,401			103,401	
	2010-2011	\$1,039,321	\$1,039,321			120,800,16	\$1,600,000
	2011-2012	- 1				4 440 700	1 500 000
		\$ 2,742,722	\$ 1,142,722			3 1,142,122	
Exterior Improvements - Wallace Woods (modify roof line and porches on rear 2 story building)	2011-2012	\$ 150,000					
Renovation - CAPITAL PROJECTS						206 499	
Gladedale Phase I Renovation-Design & Construction,	2010-2011	\$296,499	\$ 296,499				269.000
HVAC relo activities	2011-2012		!				
		\$ 1,065,499					
Concrete Work - Southside (add new parking lot-	2011-2012	\$ 30,000			\$ 30,000		
(400)	ļ						
TOTALS			\$ 1,699,721	\$ 500,000	\$ 486,000	\$ 1,439,221	\$ 2,369,000
IOIALS							

# 3.B Budget Amendment: Horizon Development Properties, Inc. Field Operation Program Budget

Action: Approve an amendment to the Field Operation

Program Budget for Capital Improvements and the 2011 Capital Fund for the Fiscal Year Ending March

31, 2012.

Staff Resource: Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The Board approved multi-year capital projects and capital improvement projects to be performed at CHA's public housing sites as a part of the budget process. Staff will undertake many of the projects this fiscal year.

#### **Explanation:**

Staff is pursuing many capital improvement projects at various sites this fiscal year. Attachment A shows a detailed list of the projects by site. Some projects have been outlined in the Administration budget amendment and funding in the amount of \$260,500 is being transferred for the projects at Leafcrest and Tarlton Hills/Tall Oaks.

Funding for the HVAC projects listed at Oak Valley (\$250,000) and Valley View (\$250,000) is from fund balance appropriated at each of those sites. Funding for other projects was established when the original budget was submitted.

On Attachment A are projects that need to be re-classed to the Capitalized Items category. The total of those items is \$486,000. Also on Attachment A are funds that will be transferred to the Gladedale Capital Project in the amount of \$769,000 and the Edwin Towers Renovation Capital Project in the amount of \$1,600,000.

Finally in this amendment, due to the amount awarded for the 2011 Capital Fund, Capital Fund fees need to be decreased by \$66,871. This is the amount that flows from the Field Operation budget to the Administration Program Budget. Also MTW funds are reduced by \$601,836 because 90% of the award was \$4,064,680 and the amount budgeted was \$4,666,516. This reduction is offset by the Operating Transfer In –MTW of \$601,836.

Exhibit A shows an increase in Fund Balance Appropriated of \$500,000 and Operating Transfer In – MTW Funds of \$862,336. MTW Funds and Capital/CFRC fees are reduced by \$601,836 and \$66,871 respectively. Operating Costs are decreased by \$2,161,371 (\$500,000+\$260,500-\$486,000-\$66,871-\$769,000-

\$1,600,000). Capitalized Items is increased by \$486,000 and Operating Transfer Out – Capital Projects is increased by \$2,369,000.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

MTW funding

#### Attachments:

Exhibit A Attachment A

#### RECORDING OFFICER'S CERTIFICATION

I, Barbara Porter, the duly appointed Secretary of the Horizon Development
Properties, Inc., do hereby certify that the above item was properly adopted at a
regular meeting held August 16, 2011.

BY:					
	Barbara Por	ter,	Secretary	<b>/</b>	

#### Exhibit A

	April 2011 - March 2012	·	April 2011 - March 2012
REVENUE:	FIELD OPERATION	REVISION	FIELD OPERATION
	THEED OF ENGLISH		
MTW Funds	66,020,242	(601,836)	65,418,406
Tenant Rents	10,562,067		10,562,067
Other Income	3,216,843		3,216,843
Public Housing Fees	1,171,023		1,171,023
Section 8 Income	752,897		752,897
Capital/CFRC Fees	718,807	(66,871)	651,936
Social Services Fees	601,550		601,550
City Relocation Program Income	569,608		569,608
Other Governmental Grants	512,646		512,646
Non Dwellling Rents and Other Revenue	369,772		369,772
First Ward Revenue	342,456		342,456
ROSS Grant Revenue	262,957		262,957
Restricted Donation	3,500,000		3,500,000
TOTAL REVENUE:	88,600,868	(668,707)	87,932,161
Other Sources			
Fund Balance Appropriated	-	500,000	500,000
Fund Balance Appropriated-Land Sale I	285,383		285,383
Operating Transfer In -MTW	3,019,329	862,336	3,881,665
Total Other Sources	3,304,712	1,362,336	4,667,048
TOTAL REVENUE AND OTHER SOUP	91,905,580	693,629	92,599,209
EXPENDITURES:			
Salaries/Benefits	11,252,809		11,252,809
Salaries/Derients	11,232,003	<del> </del>	11,202,000
Operating Costs	72,178,118	(2,161,371)	70,016,747
Operating Costs	72,110,110	(2,107,017)	
Utilities	4,377,676		4,377,676
- Childo	1,222,222	-	
Capitalized Items	351,094	486,000	837,094
Total Operating Expenditures	88,159,697	(1,675,371	86,484,326
Other Uses:	2 500 000	· <del>                                     </del>	3,500,000
Special Items:	3,500,000		
Operating Transfer Out - Capital Project		2,369,000	<del></del>
Loans To Others	245,883		245,883
Total Other Uses	3,745,883	2,369,000	6,114,883
TOTAL EVERNETURES	04 005 500	602 620	02 500 200
TOTAL EXPENDITURES:	91,905,580	693,629	92,599,209
	<u> </u>		

# Attachment A

Capital Project Summary					i	,	1
	yo V to but d	Tägalla	Reappropriated	Appropriated Funding	Reclass to Capital	Transferred CapitalProject Administration	Transferred CapitalProject Field Operation
PROJECT & PROPERTY	nañar leal				-		
Playdround Equip. & Improvements - Total							
Cedar Knoll	2011-2012	8,000			\$ 8,000		
leafcrest	2010-2011	\$ 8,000	\$ 8,000				
Mallard Ridge-add Tot Lot	2011-2012	\$ 12,000					
Meadow Oaks	2011-2012	\$ 60,000		İ			
Rohinsdale	2011-2012						
Wallace Woods		\$ 40,000			\$ 40,000		
		\$ 158,000			\$ 150,000		
	-				i		
HVAC - Project Total					ļ		
Tariton His/Tall Oaks (Frazier)	2010-2011	\$ 252,500	\$ 252,500		- 1		
	2011-2012	\$ 306,000			\$ 306,000		
Osk Valley (Horizon)		\$ 250,000					
Valley View (Horizon)				\$ 250,000			
		\$ 1,058,500	\$ 252,500	\$ 500,000	\$ 306,000	į	
						i	
Renovations - CAPITAL PROJECTS						7070	
Edwin Towers Renovation Phase I (interior kitchen reno, 2009-2010	2009-2010	\$103,401				105,401	
paint, HVAC, windows, relo activities)	2010-2011	\$1,039,321	\$1,039,321	<del></del>		- 70'600'I ¢	\$1 600 000
	2011-2012					4 4 4 2 7 2 2	1 600 000
		\$ 2,742,722	\$ 1,142,722			3 1,144,144	
Exterior Improvements - Wallace Woods (modify roof	2011-2012	\$ 150.000					
line and porches on real 4 story bureing)	1						
Renovation - CAPITAL PROJECTS						000	
Gladedale Phase I Renovation-Design & Construction,	2010-2011	\$296,499	\$ 296,499			¢ 730,433	
HVAC, reto activities	2011-2012	3/03/00 C 1 065 499					\$ 769,000
		-					
Concrete Work - Southside ( add new parking lot- \$30k)	2011-2012	\$ 30,000			\$ 30,000		
						4 430 224	000 5369 000
TOTALS			\$ 1,699,721	\$ 500,000	\$ 486,000	7	l

#### 3.C Budget Amendment: Horizon Development Properties, Inc. Field **Operation Program Budget**

Action: Approve an amendment to the Field Operation Program Budget to close the City Relocation Program for the fiscal year ending March 31, 2012.

**Staff Resource:** 

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### Background/Policy Framework:

The CHA has run the City Relocation Program by contract. This program was established to provide housing for those Charlotte residents whose property has been condemned by the City or for residents that have been displaced for other code violations.

#### **Explanation:**

In an agreement with the City of Charlotte, CHA has closed the City Relocation Program as of June 30, 2011. This budget amendment is necessary to adjust the Field Operation Program budget to reflect the closing. Revenues in the Field Operations Program budget will be reduced by \$429,571 with a corresponding expenditure reduction of \$429,571.

Exhibit A shows the reduction of Relocation Revenue of \$429,571 and the corresponding reduction is shown in Salaries/Benefits in the amount of \$51,786 and Operating Costs in the amount of \$377,185.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

- 4. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 5. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 6. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Funding:**

N/A

#### **Attachments:**

Exhibit A

#### RECORDING OFFICER'S CERTIFICATION

I, Barbara Porter, the duly appointed Secretary of the Horizon Development Properties,
Inc., do hereby certify that the above item was properly adopted at a regular meeting held
August 16, 2011.

BY:_		
	Barbara Porter, Secretary	

#### Exhibit A

			EXIIIDIL A
DEVENUE.	April 2011 - March 2012		April 2011 - March 2012
REVENUE:	FIELD OPERATION	REVISION	FIELD OPERATION
	05.440.400		GE 440 40C
MTW Funds	65,418,406		65,418,406
Tenant Rents	10,562,067		10,562,067
Other Income	3,216,843		3,216,843
Public Housing Fees	1,171,023		1,171,023
Section 8 Income	752,897	·····	752,897
Capital/CFRC Fees	651,936		651,936
Social Services Fees	601,550	(100 554)	601,550
City Relocation Program Income	569,608	(429,571)	140,037
Other Governmental Grants	512,646		512,646
Non Dwellling Rents and Other Revenue			369,772
First Ward Revenue	342,456		342,456
ROSS Grant Revenue	262,957		262,957
Restricted Donation	3,500,000		3,500,000
TOTAL REVENUE:	87,932,161	(429,571)	87,502,590
Other Courses			
Other Sources	500,000		500,000
Fund Balance Appropriated			285,383
Fund Balance Appropriated-Land Sale F			3,881,665
Operating Transfer In -MTW	3,881,665		4,667,048
Total Other Sources	4,667,048	(420 574)	92,169,638
TOTAL REVENUE AND OTHER SOUP	92,599,209	(429,571)	32,103,038
EXPENDITURES:			
Salaries/Benefits	11,252,809	(51,786)	11,201,023
Operating Costs	70,016,747	(377,785)	69,638,962
Operating Costs	10,010,141	(011,100)	30,000,001
Utilities	4,377,676		4,377,676
Capitalized Items	837,094		837,094
Total Operating Expenditures	86,484,326	(429,571	86,054,755
Other Uses:	0.500.000		3 500 000
Special Items:	3,500,000		3,500,000
Operating Transfer Out - Capital Project			0.45.000
Loans To Others	245,883		245,883
Total Other Uses	6,114,883	<del>                                     </del>	6,114,883
TOTAL EXPENDITURES:	92,599,209	(429,571	92,169,638
TOTAL EXPENDITURES.	32,333,203	(720,011	7

#### Budget Amendment: Horizon Development Properties, Inc. <u>3.D</u> Administration Program Budget

Action: Approve an amendment to the Administration Program **Budget to close the City Relocation Program for the fiscal** year ending March 31, 2012.

Staff Resource:

Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### Background/Policy Framework:

The CHA has run the City Relocation Program by contract. This program was established to provide housing for those Charlotte residents whose property has been condemned by the City or for residents that have been displaced for other code violations.

#### **Explanation:**

In an agreement with the City of Charlotte, CHA closed the City Relocation Program as of June 30, 2011. Because of this closing, a budget amendment is necessary to adjust the Administration Program budget. This adjustment is necessary because net income from the City Relocation Program offset expenditures from programs in the Administration Program budget.

Revenues are reduced by \$353,183 and expenditures are reduced by \$93,828 in Salaries/Benefits and \$259,359 in Operating Costs which is shown in Exhibit A.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

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- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

Committee Dis This item will b 4, 2011.	be discussed at the Finance & Audit Committee meeting on August
Funding:	
N/A	
Attachment:	
Exhibit A	
REC	CORDING OFFICER'S CERTIFICATION
I, Barbara Port	er, the duly appointed Secretary of the Horizon Development
	, do hereby certify that the above item was properly adopted at a

regular meeting held August 16, 2011.

	April 2011 - March 2012		April 2011 - March 2012
REVENUE:	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income	1,859,463		1,859,463
Section 8 Fees	1,218,282		1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	845,679	(1,300)	844,379
Public Housing Fees	794,767		794,767
City Relocation Program Income	606,847	(351,883)	254,964
Maintenance Operations	537,418		537,418
Capital Fund Fees	451,631		451,631
Horizon Fees	342,117		342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
Other Revenue			
TOTAL DEVENUE.	8,169,375	(353,183)	7,816,192
TOTAL REVENUE: OTHER SOURCES	0,109,373	(333,103)	1,010,102
	242,879	<del>                                     </del>	242.879
Fund Balance Appropriated-COCC	13,205,967	<del> </del>	13,205,967
Fund Balance Appropriated-MTW Funds	13,448,846		13,448,846
TOTAL OTHER SOURCES TOTAL REVENUE AND OTHER SOURCES		(353,183)	21,265,038
TOTAL REVENUE AND OTHER SOURCES	21,010,221	(333,103)	21,200,000
EXPENDITURES:			
	4 161 192	(93,828)	4,067,354
Salaries/Benefits	4,161,182	(93,020)	4,007,335
Operating Costs	7,684,784	(259,356)	7,425,428
Utilities	147,534	<u> </u>	147,534
	40.000	<u> </u>	42.620
Capital Outlay	42,629	<del> </del>	42,629
Total Expenditures	12,036,129	(353,183)	11,682,94
Other Uses			
Operating Transfers-Out Public Housing	2,604,081		2,604,08
Operating Transfers-Out Section 8	1,277,584		1,277,58
Operating Transfers-Capital Projects	5,025,412		5,025,41
Loans To Others	675,015	i	675,01
Total Other Uses	9,582,092	2 ]	9,582,09
	21,618,221	(353,183)	21,265,03

#### 3.E Budget Amendment: Horizon Development Properties, Inc.

Action: Approve an amendment to the Administration Program Budget for the Workers Compensation Program for Operating Costs for the fiscal year ending March 31, 2012.

Staff Resource: Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

The Board of Commissioners has provided for the care of workers injured on the job through the purchase of a fully insured Worker's Compensation Policy. In April, 2011, the Board approved CHA to enter into a self-funded Worker's Compensation Program. This program has projected savings for the Authority.

#### **Explanation:**

Staff is recommending that the Administration Program Budget be amended by \$133,000. This amendment is necessary to recognize revenues and expenditures of \$133,000 needed to operate the program for the Worker's Compensation Program.

Exhibit A shows Other Revenue of \$133,000 from premiums and the Operating Costs line item is increased by \$133,000 for supplemental insurance and administrative costs.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### **EXHIBIT A**

			EVUIDIL A
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
REVENUE:	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income	1,859,463		1,859,463
Section 8 Fees	1,218,282	-	1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	844,379	133,000	977,379
Public Housing Fees	794,767		794,767
City Relocation Program Income	254,964		254,964
Maintenance Operations	537,418		537,418
Capital Fund Fees	451,631		451,631
Horizon Fees	342,117		342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
TOTAL REVENUE:	7,816,192	133,000	7,949,192
OTHER SOURCES			
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	13,205,967		13,205,967
TOTAL OTHER SOURCES	13,448,846		13,448,846
TOTAL REVENUE AND OTHER SOURCES	21,265,038	133,000	21,398,038
EXPENDITURES:			
Salaries/Benefits	4,067,354	-	4,067,354
Operating Costs	7,425,428	133,000	7,558,428
Utilities	147,534		147,534
Capital Outlay	42,629		42,629
Total Expenditures	11,682,946	133,000	11,815,946
Other Uses	· <del></del> .		
Operating Transfers-Out Public Housing	2,604,081	l	2,604,081
Operating Transfers-Out Section 8	1,277,584		1,277,584
Operating Transfers-Capital Projects	5,025,412		5,025,412
Loans To Others	675,015		675,015
Total Other Uses	9,582,092		9,582,092
TOTAL EXPENDITURESAND OTHER USE	21,265,038	133,000	21,398,038
			<u> </u>

# 3.F Budget Amendment: Horizon Development Properties, Inc. Field Operation Program Budget

Action: Approve an amendment to the Field Operation

Program Budget for Operating Subsidy for the Fiscal

Year Ending March 31, 2012.

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

At the time the original budget was created these Section 9 units for Seneca Woods and McCreesh Place were not online. Staff applies for operating subsidy as new units come online.

#### **Explanation:**

Seneca Woods has 17 units Section 9 and McCreesh Place has 63 Section 9 units that have come online. Staff has applied for subsidy in the amount of \$34,895 for Seneca and \$73,987 for McCreesh Place. This amendment is necessary to adjust the Field Operations Program budget to include these subsidies.

Exhibit A shows an increase in revenue in MTW Funds in the amount of \$108,882 and the corresponding expenditure is in Operating Costs.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.
- 3. The CEO may not transfer any amounts between programs or increase the total amount of a program.

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

Attachment: Exhibit A
RECORDING OFFICER'S CERTIFICATION
I, Barbara Porter, the duly appointed Secretary of the Horizon Development Properties, Inc., do hereby certify that the above item was properly adopted at a regular meeting held August 16, 2011.

**Funding:** MTW funding

#### Exhibit A

	April 2011 - March 2012		April 2011 - March 2012
REVENUE:	FIELD OPERATION	REVISION	FIELD OPERATION
MTW Funds	65,418,406	108,882	_65,527,288
Tenant Rents	10,562,067		10,562,067
Other Income	3,216,843		3,216,843
Public Housing Fees	1,171,023		1,171,023
Section 8 Income	752,897		752,897
Capital/CFRC Fees	651,936		651,936
Social Services Fees	601,550		601,550
City Relocation Program Income	140,037		140,037
Other Governmental Grants	512,646		512,646
Non Dwellling Rents and Other Revenue	369,772		369,772
First Ward Revenue	342,456		342,456
ROSS Grant Revenue	262,957		262,957
Restricted Donation	3,500,000		3,500,000
TOTAL REVENUE:	87,502,590	108,882	87,611,472
Other Sources			
Fund Balance Appropriated	500,000		500,000
Fund Balance Appropriated-Land Sale F	285,383		285,383
Operating Transfer In -MTW	3,881,665		3,881,665
Total Other Sources	4,667,048		4,667,048
TOTAL REVENUE AND OTHER SOUR	92,169,638	108,882	92,278,520
EXPENDITURES:		<u>.                                    </u>	
Salaries/Benefits	11,201,023		11,201,023
Occupation Contains	60 639 063	108,882	69,747,844
Operating Costs	69,638,962	100,002	09,747,044
Utilities	4,377,676		4,377,676
Capitalized Items	837,094		837,094
Total Operating Expenditures	86,054,755	108,882	86,163,637
Other Uses:			<u> </u>
Special Items:	3,500,000		3,500,000
Operating Transfer Out - Capital Project	t		
Loans To Others	245,883		245,883
Total Other Uses	6,114,883		6,114,883
TOTAL EXPENDITURES:	92,169,638	108,882	92,278,520
	<u> </u>	<u> </u>	<u> </u>

# 3.G Horizon Development Properties, Inc. Collection Loss Report for the Quarter Ended 06/30/11

Action: Approve the write-off of \$12,002.03 in accounts receivable due to collection losses for tenants vacated through 3/31/11.

**Staff Resource:** Ralph Staley

Strategic Business: Finance Administration

Strategic Goal: Ensure the Authority's long-term financial viability

#### **Background/Policy Framework:**

According to Generally Accepted Accounting Principles, organizations must periodically review outstanding receivables. Any receivables found uncollectible must be written off. Quarterly, the tenant accounts receivables for residents who have vacated during the previous quarter are assessed, and written off in accordance with Horizon policy.

#### **Explanation:**

The receivables outstanding for all Horizon Development properties as of June 30, 2011 from tenants who vacated during the quarter ending March 31, 2011 have been reviewed. The amount proposed for write-off is \$12,002.03, which represents 1.56% of total charges for the respective properties for the quarter then ended.

Following is a graphical depiction of the write-off percentages CHA and Horizon Development Properties combined. All quarters in the chart compare to Total Charges. The total combined percentage write-off for June 30, 2011 is 2.18%.

2 50%
2.00%
1.50%
1.72
1.65
1.69
2.57
2.18
2.18
3/31/2010 6/30/2010 9/30/2010 12/31/2010 3/31/2011
Quarter R esident Vacated

Total Percentage Write-off for all Vacated Residents

#### **Committee Discussion:**

This item was unanimously approved for the consent agenda at the Finance & Audit Committee meeting on August 4, 2011.

#### **Community Input:**

None.

#### **Summary of Bids:**

None

#### **Section 3/MWBE Consideration:**

None

#### **Funding:**

Horizon Development

#### Attachment:

Collection Loss Report, 6/30/11

# HORIZON DEVELOPMENT PROPERTIES, INC. BUSINESS AGENDA

\*\*\*\*

08/16/2011

## 4.A Budget Amendment: Horizon Development Properties, Inc. Administration Program Budget

Action: Approve an amend the Administration Program

Budget for the Charlottetown Terrace Rehabilitation Project

for the fiscal year ending March 31, 2012.

**Staff Resource:** Ralph Staley

Strategic Business: Finance and Administration

Strategic Goal: Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

In an effort to increase affordable housing opportunities and maximize portfolio value, CHA was awarded \$6,200,000 in September 2009 by the Capital Fund Recovery Competition (CFRC). In June 2010, the City of Charlotte – Housing Trust Fund (HTF) restructured an award in the amount of \$1,000,000 to be a grant. July 2010, the Board approved a Moving To Work (MTW) commitment of up to \$5,000,000. In February 2011, the Board approved a Land Sales Proceeds (LSP) commitment up to \$460,000 and a total project budget of \$12,660,000.

#### **Explanation:**

Staff is requesting a funding increase for Charlottetown Terrace Rehabilitation Project, in the amount of \$200,000. This action will increase the project budget to \$12,860,000. To better serve our customers, staff is requesting the Board's approval to expand the existing scope for the installation of additional surveillance and access equipment in the Charlottetown Terrace Rehabilitation Project.

The attached Exhibit A shows a reduction in Operating Transfers Out-Public Housing and a corresponding increase in Operating Transfers Out – Capital Projects of \$200,000 to transfer funds for the Charlottetown Terrace Rehabilitation Project.

Also, as a part of this amendment the Chief Executive Officer (CEO) or his/her designee may transfer funds as provided below. All such transfers must be consistent with state or federal laws and local board policies. The CEO or his/her designee must report any such transfers at the regular meeting of the board at which the budget to actual results are discussed and transfers between functions must be entered in the minutes of that meeting.

- 1. The CEO may transfer between sub-functions and objects of expenditure within a function.
- 2. The CEO may transfer amounts not to exceed \$50,000 between functions.

3.	The CEO may not transfer any amounts between programs or increase the
	total amount of a program.

#### **Committee Discussion:**

This item was discussed at the Real Estate Committee meeting. In the Finance & Audit Committee meeting the Commissioners decided to place this item on the business agenda at the Board meeting on August 16, 2011.

#### **Funding:**

MTW Funds

#### Attachment:

Exhibit A

#### RECORDING OFFICER'S CERTIFICATION

I, Barbara Porter, the duly appointed Secretary of the Horizon Development Properties, Inc., do hereby certify that the above item was properly adopted at a regular meeting held August 16, 2011.

BY:_		
_	Barbara Porter, Secretary	

ON NO THE SECOND					Exhibit A		Exhibit A		Exhibit A		Exhibit A		April 2044 Alexan 2042
	April 2011 - March 2012		April 2011 - March 2012		April 2011 - March 2012		April 2011 - March 2012	_	April 2011 - March 2012	2000	April 2011 - March 2012	DEVISION	EFI D OPERATION
REVENUE:	FIELD OPERATION	REVISION	FIELD OPERATION	REVISION	FIELD OPERATION	REVISION	FIELD OPERATION	REVISION	FIELD OPERATION	REVISION	FIELD OPERATION	KENTSION	PIELD OF ENAMED IN
									i				
							OCO CON EX	17 027 COA	585 020 343	1601 8361	65.418.408	(200 000)	65.218.406
MTW Finds	67,297,826		67,297,826		67,297,826		070 /67 /9	1,000,177	10 562 067	18001 001	10 562 067		10.562.067
Tenant Rents	10,992,167	(430,100)	10,562,067		10,562,067		790,262,007	İ	3 245 843		3216843		3,216,843
Other Income	2,850,436	366,407	3,216,843		3.276,843		3.210.043		1 171 024		1 171 023		1,171,023
Public Housing Fees	1,171,023		1171,023		1,17,023		750 077	Ì	752 897		752.897		752,897
Section 8 Income	752.897		752,897		/22.89/		740 007		718 807	(86.871)	651 936		651,936
Capital Free	718,807		718,807		718,807		/18 bu/	T	604 660	7 (20)	601550		601.550
Cocial Connece Face	601,550		601,550		601,550		901 550		000 000		569 608		569 608
OWIGI DELINES FORD	809 608		809,695		569,608		909 695		909,600		200,000		412646
City Relocation Program income	513 616		512 646		512,646		512,646		512,646		312,040		360 770
Other Governmental Grants	346 777		222 696	L	369,772		369,772		369,772		2//606		343,456
Non Dwelling Kents and Other Revenue (Card Hoelener)	202,112		342.456		342.456		342,456		342,456		342,456		342,430
First Ward Revenue	342,400		250 050		752 957		262.957		262,957		262,957		262,957
ROSS Grant Revenue	262,957		707,307	000 000 0	200,000		3 500 000	ľ	3 500 000		3,500,000		3,500,000
Restricted Donation				2000000	ONO POC'S		CAN 079 00	14 977 KBAN	88 600 868	(668.707)	87.932.161	(200,000)	87.732.161
TOTAL REVENUE:	86,442,145	(63,693)	86,378,452	3,500,000	09,070,407	•	7010,010,50						
Other Courses										00000	500 000		500 000
Control of the Contro	•									200,000	200 300		285 383
Fund balance Appropriated						285,383	285,383	1	285,383		200,000		2004 888
Find Balance Appropriated-Land Sale Flocesus				1.368.075	1,368.075	373,670	1,741,745	1,277,584	3,019,329	862,336	3,881,000		500,100,0
Operating Transfer In -MTW				1 360 075	1.368.075	659,053	2,027,128	1,277,584	3,304,712	1,362,336	4,667,048		4,667,048
Total Other Sources				20000	04 3AG 507	650 053	91 905 580		91,905,580	693,629	92,599,209	(200.000)	92,399,209
TOTAL REVENUE AND OTHER SOURCES				70'000't	1401011111								
		l			ļ								
EXPENDITURES:									i				
					4		000 000 000		11 252 800		11 252 809		11,252,809
Salaries/Benefits	11,293,301	(40,492)	11,252,809		11,252,809		608,262		100 303				
						020 000	02120110		72 178 118	(2 161 371)	70.016.747	(200,000)	69,816,747
Operating Costs	70,434,752	(37,879)	70,396,873	1,368,075	71,04,948	0/1.715	6 (8/12)			┺			
		0.00	020 220 7		4 577 676		4 377 676		4.377.676		4,377,676		4,377,676
Unithes	4,362,998	14,5/8	4,377,670	Ī	2								
			100 100		1951 004		351 094		351,094	486,000	837,094		837,094
Capitalized Items	351,094		33   084		100							╛	
			200 270 463	4 260 M76	87 74K KO7	413 170	88 159 697	,	88,159,697	(1,675,371)	86,484,326	(200,000)	96,284,326
Total Operating Expenditures			20,376,436	5 (A.000.)									
	ļ							<u> </u>					
Other Uses				000 003 6	3 500 000		3 500,000		3,500,000		3,500,000		3,500,000
Special Items.				200,000						2,369,000	2,369,000		2,369,000
Operating Transfer Out- Capital Projects						245 883	245 883		245,883		245,883		245,883
Loans To Others				000000	000000	246 003	3 745 883		3.745.883	2,369,000	6,114,883	•	6,114,883
Total Other Uses				3.500.00	200000000	240,000							
			027 020 00	720 020 7	04 246 ADT	650 053	91 905 580	·	91,905,580	693,629	92,599,209	(200,000)	92,399,209
TOTAL EXPENDITURES:	86,442,145	(63,693)		* 000	1000000								
							1.						

#### Budget Amendment: Horizon Development Properties, Inc. Field **4.B Operation Program Budget**

Action: Approve an amend the Field Operation Program **Budget for the Charlottetown Terrace Rehabilitation** Project for the Fiscal Year Ending March 31, 2012.

**Staff Resource:** 

Ralph Staley

**Strategic Business:** Finance and Administration

Strategic Goal:

Ensure the Authority's Long-Term Financial Viability

#### **Background/Policy Framework:**

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Fun	ding
N/A	_

#### Attachment:

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BY:_		
_	Barbara Porter, Secretary	

#### **EXHIBIT A**

		<del></del>	LAMBITA
REVENUE:	April 2011 - March 2012		April 2011 - March 2012
NEVEROE:	ADMINISTRATION	REVISION	ADMINISTRATION
CHA Relocation Program Income			<u>.                                      </u>
Section 8 Fees	1,218,282		1,218,282
MTW Funds	1,070,641		1,070,641
Other Revenue	977,379		977,379
	794,767		794,767
Public Housing Fees	254,964		254,964
City Relocation Program Income			537,418
Maintenance Operations	537,418		451,631
Capital Fund Fees	451,631		
Horizon Fees	342,117		342,117
CFRC Management Fee	200,304		200,304
ARRA Management Fee	160,000		160,000
Non-Dwelling Rents	82,226		82,226
Other Revenue	-		-
	-		<u></u> -
TOTAL REVENUE:	7,949,192	-	7,949,192
OTHER SOURCES	<u> </u>		-
Fund Balance Appropriated-COCC	242,879		242,879
Fund Balance Appropriated-MTW Funds	13,205,967		13,205,967
TOTAL OTHER SOURCES	13,448,846	_	13,448,846
TOTAL REVENUE AND OTHER SOURCES	21,398,038		21,398,038
	-		-
EXPENDITURES:	-		-
Salaries/Benefits	4,067,354		4,067,354
	-		
Operating Costs	7,558,428		7,558,428
Utilities	147,534	<del>-</del>	147,534
- Curried	-		-
Capital Outlay	42,629		42,629
Total Expenditures	11,815,946	-	11,815,946
Other Uses	-		-
Operating Transfers-Out Public Housing	2,604,081	(200,000)	2,404,081
Operating Transfers-Out Faction 8	1,277,584	\	1,277,584
Operating Transfers-Capital Projects	5,025,412	200,000	5,225,412
Loans To Others	675,015		675,015
Total Other Uses	9,582,092		9,582,092
TOTAL EXPENDITURESAND OTHER USES		<del>                                     </del>	21,398,038
TOTAL EXILIBITOREDAND OTHER GOLD	21,000,000	╁	21,000,000