# Housing Authority of the City of Charlotte 

Charlotte, North Carolina

Comprehensive Annual Financial Report
Fiscal Year Ended March 31, 2012

Issued by:
Department of Finance


Charlotte Housing Authority

# Housing Authority of the City of Charlotte 

## Comprehensive Annual Financial Report Year Ended March 31, 2012

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Charlotte Housing Authority



Charlotte Housing Authority

Administrative Offices 1301 South Boulevard Charlotte, North Carolina

28203
Post Office Box 36795 Charlotte, North Carolina

28236
Tel: 704.336.5183
TDD: 704.336.5262
Fax: 704.336.5237
Operations Offices 2600 Youngblood Street Charlotte, North Carolina 28203

Tel: 704.336.5183 Fax: 704.336.5202

Section 8 Offices
135 Scaleybark Road Charlotte, North Carolina

28209
Tel: 704.336.5184
Fax: 704.336.8484
Fax: 704.336.5960
www.cha-nc.org

# Charlotte Housing Authority 

July 11, 2012

Board of Commissioners
Housing Authority of the City of Charlotte
Charlotte, North Carolina
The Housing Authority of the City of Charlotte (the "Authority") is pleased to submit its Comprehensive Annual Financial Report ("CAFR") for the fiscal year ended March 31, 2012. The Authority's Finance Department prepared this report following guidelines recommended by the Government Finance Officers Association of the United States and Canada. The organization, form and contents of this report were prepared in accordance with the standards prescribed by the Governmental Accounting Standards Board, the Government Finance Officers Association of the United States and Canada, the American Institute of Certified Public Accountants, and the U.S. Department of Housing and Urban Development ("HUD").

This report consists of four sections:
(1) Introductory Section. This section includes a transmittal letter, a list of the Authority's principal officials and a chart of the Authority's functional organization.
(2) Financial Section. This section includes the Independent Auditor's Report, Management's Discussion and Analysis of the financial statements, audited financial statements and notes to the basic financial statements for the fiscal year ended March 31, 2012. This section also includes certain supplemental information and HUD required schedules.
(3) Statistical Section. This section includes various statements of unaudited financial, demographic and other miscellaneous data on the Authority for the past ten years.
(4) Single Audit Section. This section includes findings and recommendations and the auditor's reports on internal control and compliance with applicable laws, regulations, contracts and grants.

The Authority's financial statements, as required by HUD and North Carolina General Statute 159-34, have been audited by Reznick Group, P.C., a firm of licensed certified public accountants. The data presented in this report is the responsibility of the management of the Authority. To the best of our knowledge and belief, the data as presented is accurate in all material aspects, is presented in a manner designed to fairly state the financial position and results of operations of the Authority, and all disclosures necessary have been included to enable the reader to gain an understanding of the Authority's affairs. As required by accounting principles generally accepted in the United States of America ("GAAP"), management has provided a narrative introduction, overview, and analysis to accompany these financial statements entitled Management's Discussion and Analysis ("MD\&A"). The Authority's MD\&A can be found immediately following the Independent Auditor's Report. This letter of transmittal is designed to complement the MD\&A and should be read in conjunction with it.

## Profile of the Housing Authority of the City of Charlotte

Since 1939 the Authority has played a key role in providing housing for low and moderate-income citizens of Charlotte, North Carolina. The Authority is governed by a seven member Board of Commissioners (the "Board") appointed by the Mayor and City Council of Charlotte. The Board in turn appoints a Chief Executive Officer ("CEO") to administer the Authority's operations.

The Authority currently has available 3,293 public housing dwelling units in 49 different communities scattered throughout the city. Additionally, the Authority assists in providing 629 affordable housing units at 11 sites through its component unit, Horizon Development Properties, Inc. plus 242 units of HUD-assisted units at Little Rock Apartments, and 168 units at Mill Pond Apartments.

The Authority also administers 4,842 Housing Choice vouchers that provide rental assistance to families renting housing units owned by private landlords. This includes 450 project-based vouchers where the subsidy is attached to a unit rather than a person or family. The Authority has 1,033 portable vouchers where a family moves from another community to Charlotte.

The Authority is funded by a variety of sources, including HUD, rental income, and grant awards. A budgeted staff of 226 employees performs daily operations and has received numerous awards and recognition for outstanding management operations, innovative programs, and architectural design.

The Authority's mission statement is "To lead, develop, and execute community-wide strategies that meet the broad range of housing needs for families who cannot otherwise attain conventional housing". The Authority also strives to maintain a secure community environment; and to encourage personal responsibility and upward mobility of residents while maintaining the fiscal integrity of the agency.

## Executive Leadership

Due to various reasons, the top four positions at the Authority saw turnover during the year, with the most important being the CEO. The Board anticipated hiring an interim CEO, however later decided to forego the interim hire and focus on a permanent replacement. A local firm was hired to find the permanent replacement, however due to an unsuccessful search, this is now being performed by a national firm. The Board is committed to finding the right person to serve as the CEO, and will not settle until such a person is found.

In the interim period, the Authority is being lead by Shaunté Evans and Heather Franklin. Shaunté previously served as the Chief Administrative Officer, and is now leading the Operations and Executive teams. Heather previously served as the Director of Accounting, and is now leading the Finance and Real Estate teams. Working together as co-leaders of the agency, we rely on our exceptional bench strength to keep the agency moving forward while continuing to provide the utmost customer service for our residents.

## Local Economy and Financial Climate of Charlotte



Charlotte, located in Mecklenburg County, North Carolina, is the largest city between Washington, DC and Atlanta, Georgia. The City is in the Piedmont Region of the Carolinas, two hours east of the Appalachian Mountains and three and one-half hours west of the Atlantic Ocean. New York City is 631 miles to the northeast and Atlanta is 256 miles to the southwest. Location and continued growth reinforce Charlotte's role as a regional center in the Southeast. Charlotte has emerged as a financial, distribution and transportation center of an entire urban region. There are 6.9 million people living within a 100 -mile radius. Charlotte enjoys a vibrant, balanced economy that encompasses many sectors, as well as companies that range in size from multinational to micro-business.

Charlotte ranks 9th nationally in number of Fortune 500 headquartered companies, and it is home to operations for 273 companies that are listed on the Fortune 500.

Charlotte is one of the fastest growing communities in the southeast. With Charlotte's population predicted to increase by 300,000 persons over the next two decades, as many as $25-30 \%$ of the new households will not be able to afford market-rate housing. This only adds to the widening gap between demand for affordable housing, and the housing stock available.

## Economic Condition and Outlook of the Authority

The majority of the Authority's programs depend on federal financial assistance from HUD to ensure their continued existence. In 2012, the Authority received $74 \%$ of its operating revenue from HUD. The Authority has been able to continue its programs through carefully measured use of these funds.

## Financial Condition of the Authority

The Authority's budget and financial condition are greatly affected by the financial condition of the Federal Government and HUD. Since most of the Authority's funding is received from these organizations, funding of the Authority's programs is not heavily dependent on local economic conditions. However, rental revenues could be impacted during an economic downturn such as the recession that began in 2008. The Authority has numerous procedures and guidelines in place to safeguard its own financial and informational assets. By adopting a modus operandi detailing financially sound methods and practices, the Authority staff has ensured the organization can continue to provide valuable services to its residents.

## Moving To Work

In December 2007, the Authority entered into an agreement with HUD to participate in a federal demonstration program titled Moving to Work ("MTW"). The program seeks to deregulate selected public housing authorities and allows them to design and test innovative, locally-designed housing and selfsufficiency strategies for low income families by allowing exemption from existing public housing and tenantbased Housing Choice Voucher rules and flexibility around how the agency uses their federal funds.

Locally, the Authority has branded its MTW program as Moving Forward, which reflects a combination of shared intent, forward movement, and the image of affordable housing as a safety net and platform for rebuilding lives. Moving Forward initiatives have been developed and implemented specifically for public housing and Section 8, as well as Agency wide. These initiatives include the following:

- Promoting Self-Sufficiency - This includes Moving Forward supportive services and youth initiatives.
- Increasing Housing Choices - This initiative includes: strategies for local non-traditional initiatives; housing for persons with disabilities, special needs and homeless; increase acquisition and rehabilitation of existing multi-family properties; land acquisition for future use; partnering with Charlotte-Mecklenburg Schools for mixed-income affordable units; Community Based Rental Assistance; participant and landlord tracking; site based waiting lists for public housing and project based Section 8; occupancy training; Section 8 property rating system; and resident safety initiatives.
- Achieve Administrative Efficiencies and Cost Savings - This initiative includes: alternate review processes; rent reform; developing local design standards; adopting investment policies consistent with state law; and modifying Section 8 inspection procedures.

Through the flexibility of the MTW Demonstration Program, the Authority is able to develop policy and housing strategies to address local challenges, receive exemptions from specified federal regulations and combine funding awarded by HUD into one single fund budget with full flexibility.

By pursuing partnerships with key agencies, we will provide these services and give our clients the resources they need to become self-sufficient and no longer need Authority assistance. The initiative's main goal is to promote employment and self-sufficiency. Our hope is that by helping our clients, by providing affordable housing, they will move out of our properties or no longer need voucher assistance sooner, thus allowing more families in need to be helped. With the current state of the economy, it is critical that we invest in our community now and reach out to those who are in need of a safety net. The initiative will also enable the Authority to become more efficient and achieve cost savings where possible and eventually expand housing choices for low-income families.


In April 2009, the Authority contracted with the Center for Urban and Regional Studies at the University of North Carolina at Chapel Hill to conduct a long term evaluation of the Moving Forward program. A system has been developed to capture data consistently across different programs, as well as different communities where supportive services are being provided. An interim report was completed during the year which presents a description of the Moving Forward program, an early assessment of its implementation, lessons learned, as well as baseline data to be used over the coming years to assess the long term impacts of the program.

## Rent Reform

A major initiative implemented last fiscal year was rent reform. Congress requires MTW agencies to implement at least one rent reform activity "Which shall be designed to encourage employment and selfsufficiency by participating families." The new rent calculation is an income-based, stepped flat rent with escrow deposits. The income bands are a $\$ 2,500$ range with stepped rent set at $30 \%$ of the low end of the range. It also includes an alternate recertification schedule for seniors, resulting in less paperwork for tenants and staff.

The Authority began setting aside incentive savings funds for those tenants whose adjusted income, including wages, reaches $\$ 12,500$, and ends when adjusted income, including wages, reaches $70 \%$ of Area Median Income or 3 years after reaching 40\% of Area Median Income, whichever comes first. Incentive savings funds can be used to repair credit or anything that helps the family become self-reliant.

## Long Term Financial Planning

Each year in the early stages of the budget planning, the Authority reviews the MTW goals and objectives to establish the areas into which it wants to focus resources. The Authority uses the Corporate Balanced Scorecard performance measurement system to translate mission and strategy into tangible objectives and measures; communicate strategy to employees; and ensure alignment of resources throughout the organization.

The Authority's vision of "Creating Community, Empowering Families and Building Partnerships" along with the agency mission, sets the framework for our corporate objectives and strategic goals.

Additional information regarding the above mentioned programs and the related debts can be found in the MD\&A and the notes to basic financial statements presented in this report.

## Strategic Goals

In order to accomplish the vision and mission of the Authority, the following strategic goals have been established to ensure the Authority meets the community's affordable housing needs:

1. Lead the development of collaborative relationships for affordable housing solutions to a broad continuum of stakeholders.
2. Maximize the economic, physical, and social value of our real estate portfolio.
3. Ensure that the Authority attains long-term financial viability.
4. Provide the highest quality, most cost-effective real estate management services which exceed HUD and industry standards.
5. Create an environment that facilitates the development of client families to reach their highest potential.

Providing safe and sanitary housing to the Authority's residents while staying within the anticipated revenue sources for each year is first and foremost among the priorities set by the Board. Another priority is to continue along the path of becoming more entrepreneurial in our efforts to increase non-HUD revenues.

## Real Estate Development

## 400 East Boulevard

The Authority purchased an office building located at 400 East Boulevard, close to Uptown, for its office needs. This will allow the consolidation of the Administrative Offices, Client Services, Section 8 and Operations Departments that currently operate out of four separate office locations. Located at the corner of East Boulevard and Euclid Avenue, the 53,000 square foot building sits on 1.9 acres of land. It is on a bus line and convenient for Authority staff, clients, and community partners. The building was purchased for $\$ 5.3$ million with an MTW Ioan.

Consolidation into a single main office was identified several years ago as a key component in providing excellent service to all Authority customers. Having all the offices in one location will better serve those who rely solely on public transportation, which has been identified as the greatest barrier for success for low and very low income residents.

The Authority used the following criteria for choosing the 400 East Boulevard location: cost per square foot ( $\$ 100$ for the chosen location), cost of an existing building versus a new building, available existing commercial property (very few or no buildings of this size available), and associated operations efficiencies. Other locations were considered, such as Authority owned property Uptown and other locations throughout Charlotte, but the costs for new construction to fit the need were too great to be efficient.

Construction drawings have been completed, permits issued and a construction contract fully executed for the project. The Authority issued a Notice to Proceed on June 15, 2012 and the construction team has begun the demolition phase of the project. Construction completion on the east wing is scheduled for late October with Client Services and Section 8 departments slated to move in October 2012. The west wing is projected to be completed a month later with remaining staff moving in December 2012.

When the real estate market rebounds, the Authority plans to sell the offices located at 1301 South Boulevard and 2600 Youngblood Street, and use the sales proceeds to repay the MTW loan.

## Strawn Parktowne, LLC

In December, 2011 the Authority issued $\$ 19,900,000$ of Capital Fund Revenue Bonds for the modernization of Strawn Tower and Parktowne Terrace. HUD approved the issuance of the 2011 Bonds and has authorized the Authority to pledge and assign the Capital Fund Allocation to the payment of the Bonds.

Strawn Tower is a Low Income Housing Tax Credit ("LIHTC") development owned by The Richman Group/Wells Fargo and Horizon Acquisition. Horizon Development, a wholly-owned subsidiary of CHA, is the developer of the community. The property provides affordable housing to "elderly" residents. The project consists of the complete exterior and interior rehab of 170 units. All 170 units will serve persons at or below $50 \%$ and $60 \%$ AMI.


Parktowne Terrace is a LIHTC development owned by The Richman Group/Wells Fargo and Horizon Acquisition. Horizon Development, a wholly-owned subsidiary of CHA, is the developer of the community. The property provides affordable housing to "elderly" residents. The project consists of the complete exterior and interior rehab of 163 units. All 163 units will serve persons at or below $50 \%$ and $60 \% \mathrm{AMI}$.

Construction began in January 2012 and is scheduled to be completed February 2013.

## Mill Pond

Mill Pond Apartments was refinanced through the HUD FHA 223(f) program in January 2012. The property consists of 168 units of multifamily residential including 51 Project Based Section 8 units. A minor rehabilitation project (Under $\$ 147,000$ ) to comply with FHA accessibility is underway and will be complete by January 2013.

Mill Pond Charlotte, LLC owns the property. The Authority's non-profit subsidiary, Horizon Development Properties, Inc., owns 100\% of Mill Pond Charlotte, LLC (a single asset entity required by HUD FHA to own and operate an insured property).

## 2009 HOPE VI

CHA's $\$ 20.9$ million FY 2009 HOPE VI award will be used to leverage additional resources from the City of Charlotte, CHA and the state's Housing Finance Agency to transform a distressed public housing development, Boulevard Homes, into a mixed-income community.

The revitalization is centered on an innovative education campus that directly responds to the needs of the residents of Boulevard Homes, connects and builds on the existing neighborhood strengths of the West Boulevard Corridor, and addresses the physical distress of the former Boulevard Homes complex while serving as a catalyst for broader community change. The campus is planned to have a K-8 school, an early childhood development center, and a community center, and will provide links to the community college.

New construction of the four-story, 110-unit senior building is slated to begin by the end of summer 2012. The second and third phases will consist of 222-units of rental housing for families. The residential buildings are slated to include three story apartment buildings, two story direct access apartment buildings and two story townhouses, configured in one- to three-bedroom units. The revitalization efforts will be completed in 2015.

## American Recovery and Reinvestment Act of 2009

## Formula Grant

In compliance with the American Recovery and Reinvestment Act ("ARRA") HUD announced the award of $\$ 2.985$ billion in ARRA funds that were calculated in accordance with the 2008 Capital Fund Formula. In April 2009, the Authority was allocated $\$ 7,508,295$. These funds were spent on various capital needs in our public housing portfolio. The biggest expenditure of these funds was for the demolition of Boulevard Homes in preparation for the Hope VI redevelopment and the relocation of the residents who were living at the site. All of the funds were expended by March 17, 2012.

## Competitive Grant

In addition to the ARRA formula grants, HUD also made $\$ 995$ million available through a competitive process. The Authority applied and was awarded $\$ 6.2$ million from the Capital Fund Recovery Competition ("CFRC") grant in Category 4 (Green Communities) for the redevelopment
 of Charlottetown Terrace ("Charlottetown"), a high rise building, built in 1977. An additional $\$ 6.66$ million in funding for the project came from MTW funds, the City of Charlotte Housing Trust Fund and Land Sales Proceeds. The redevelopment is providing a sustainable and "servicerich" environment for the residents. Various offices for non-profit and social service providers will be provided on site. Some amenities in the redevelopment include: a multi-purpose room, kitchen, computer center, theater room, hair salon, fitness center, community room, lounge and library.

The renovated $100 \%$ affordable community will continue to serve only disabled public housing residents at or below $30 \%$ of the Area Median Income (AMI) and will consist of 161 units ( 125 studio/efficiency units and 36 one-bedroom units).

The relocation of Charlottetown residents began in early September 2010. Renovations to the building were completed in November 2011. All residents had been successfully relocated by December 22, 2011.

## Rental Assistance Programs

The Authority offers rental assistance programs to individuals and families under Section 8 of the Federal Housing and Community Development Act of 1974. Housing Choice Voucher Program participants receive vouchers from the Authority that they in turn use to help subsidize rental payments at privately owned housing units. Local landlords accept these subsidies as a portion of the renter's monthly payment.

## Resident Programs

A variety of programs are available for residents living in the Authority's communities. One such program, Resident's Organizations, gives the Authority's residents a voice in their community through planning programs, such as Tenant Patrols, supporting community police officers, planning social events and by helping to make the Authority's communities safer, friendlier and more
 responsive to resident needs.

A variety of on-site, after-school, and year-round programs for children and youth are offered by the Authority in collaboration with agencies and nearby colleges, such as the Bethlehem Center, the Salvation Army, Boys \& Girls Clubs, YWCA, Central Piedmont Community College and the University of North Carolina at Charlotte. These programs provide homework assistance,
cultural enrichment and sports activities to actively engage the Authority's youth and to prepare them for the future. The Authority also offers computer education in several of its communities. Basic computer instruction and internet training is provided to youth and adults.

Through our Moving Forward initiative, the Authority will be partnering with agencies throughout the Charlotte region to significantly increase the number of resident programs available for both adults and youth. These programs will assist our residents in their transition to self reliance.

## Center for Employment Services

The Center for Employment Services (the "Center"), owned by the Authority, provides space to local service providers to bring career development opportunities to the area. Current partners residing at the center include: Charlotte Works, Jacob's Ladder Job Center West, The Benefit Bank, Charlotte-Mecklenburg Workforce Development Board, and City Dive, Inc. The Center is located adjacent to Arbor Glen, which is part of the Authority's second Hope VI revitalization site. The Center is an innovative approach that creates relationships with partners through cooperation rather than a contract.
 Services offered include help finding a job, completion of GED, basic literacy classes, as well as computer training, pre-employment workshops, and budget management.

Support has come through donations from Bank of America for facility operations, Fifth Third Bank for computer lab upfits, IBM for furniture donations, and Crosland for building maintenance. Through these partnerships and donations, the Center will be able to empower citizens to become employable and secure employment. The Center is a Moving Forward initiative to promote employment and self-reliance.

In its first year the Center had a total of 2,804 customer visits that included repeat visitor counts. 509 were first time visitors. This exceeded the set goal of 250 visitors in its first year.

## Self Sufficiency Program

The Authority's Family Self-Sufficiency ("FSS") Program was launched in 1993 to provide services to residents impacted by our first HOPE VI grant. Depending on the needs of the individual, FSS case managers coordinate education, training, and job placement to help residents obtain meaningful employment, develop a savings account, and become economically self-sufficient. Additional rent paid by the resident due to increased income is deposited into an escrow account.

There are 1,137 participants currently enrolled in the program, of which 651 participants are from HOPE VI properties, 201 from Conventional Low Income Public Housing, and 86 from Section 8. Another 199 families are receiving case management services under our FY2009 Boulevard Homes HOPE VI grant.

Through our Moving Forward initiative, the Authority's self-sufficiency program is being enhanced to incorporate different levels of programs for our residents. This will enable us to better serve all of our residents, no matter where they are in the self reliance continuum, and provide the support necessary to be successful. Intensive case management services will be available to residents of three additional public housing sites: Leafcrest, Tarlton Hills, and Cedar Knoll (a total of 118 units) as they take the steps necessary to meet the Authority's new work requirement.

## Scholarship Program

The Charlotte Housing Authority Scholarship Fund (CHASF) (the "Fund") continues to be one of the most visible and viable programs for Charlotte public housing residents. The program offers financial aid and
guidance to any young resident under the age of 21 who has been accepted to an accredited institution of higher learning. The "average" annual scholarship award is $\$ 1,800$ with a current maximum of $\$ 3,400$ per year. For the 2011-2012 school year, 75 CHASF scholarships and an additional 21 scholarships were awarded, for a total scholarship value of $\$ 148,650$.

The Fund was established on November 15, 1983 by the Board. It was founded by former Youth Services Coordinator John T. Crawford, who recruited almost two dozen community leaders and representatives to assist in raising $\$ 64,990$ to start the Fund. Later, it was established as an endowment fund with Foundation for the Carolinas, in a working partnership with the Authority. Monies for the scholarship are raised annually with a kick off breakfast celebration every October. As of December 31, 2011 the total endowment was \$3,578,003.

The Fund receives no government contributions. It exists through donations and contributions from individuals, businesses, churches, foundations and other groups, including Authority residents and employees. A committee raises scholarship funds while another sets the guidelines, with the direction and administrative support of the respective organizations.

During the current year, the Fund partnered with Black Child Development Institute's Charlotte Affiliate to offer the Entering the College Zone (ESC) program to more than 40 CHA middle school youth and their parents (The program was open to all CHA youth without regard to race or ethnicity). The Fund also collaborated with Girl Talk Foundation on one-week Loving my Body Fitness Camp for 10 young ladies. The camp included six interactive sessions including self-esteem, nutrition, health \& hygiene, yoga, spoken word and drama. Information was also presented to nine different high schools through a partnership with Communities in Schools - Charlotte and Charlotte-Mecklenburg Schools to increase scholarship awareness. The Fund is an integral part in the collaborative effort to provide services for youth that are assisted by Authority housing programs as a means to help break the cycle of generational poverty.

## Awards and Recognitions

## NAHRO Awards of Merit

In the May 2012 the Authority received three Awards of Merit from the National Association of Housing Redevelopment Officials ("NAHRO"). The three projects were The Merger of Two HUD Programs, The Center for Employment Services, and the Authority's Section 3 Program. The awards will be accepted at the 2012 NAHRO Summer Conference.

The first award is for The Merger of Two HUD Programs. In working with a local, non-profit to expand their ability to offer supportive housing for chronically homeless and disabled men, the Authority encountered conflicting standards between two HUD programs: the Supportive Housing Program (which is under the Community Planning and Development Division) and the Section 9 (public housing) program regulations. Using its MTW flexibility, and involving both the Charlotte Mayor and the HUD Assistant Secretary, the Authority received waivers and modifications to existing HUD regulations that allowed both funding streams to operate in one
 development, thus increasing the tools local public housing authorities can have to combat homelessness in their city.

The second award is for The Center for Employment Services. Using our MTW flexibility, the Authority has begun incrementally to impose a work requirement on all non-elderly, able-bodied heads of household. To provide work support services to our residents seeking to enter the workforce, the Authority partnered with four area non-profits to open the Center for Employment Services in a vacant four-plex in a development located in a neighborhood known for its high poverty.

The third award is for the Authority's Section 3 Program. In a concerted effort to help family heads of household achieve self-sufficiency, the Authority redesigned a formerly in-effective Section 3 effort into a highly successful program that now boasts a $44 \%$ Section 3 hire rate for new jobs created with funding from HUD over a two-year period. In addition, this program redesign has resulted in the awarding of more than $\$ 26$ million in contracts to 61 Section 3 business concerns in a 24 -month period. Board leadership, staff dedication and redesigned procurement and contract negotiation procedures are the primary factors contributing to Section 3 results that routinely exceed HUD's 10\% subcontracting goal.

Both the Center for Employment Services and the Authority's Section 3 Program have also been nominated for an Award for Excellence.

## Telly Award

The Authority's Corporate Communications Officer won a Telly Award for a 2011 CHA Today segment. CHA Today is a monthly news segment produced by the Authority. The program airs on the GOV Channel which is under the City of Charlotte's Corporate Communications \& Marketing division. It was selected as a Bronze winner in the $33{ }^{\text {rd }}$ Annual Telly Awards for its piece titled SHIP (Supportive Housing Innovative Partnership) Initiative. With nearly 11,000 entries from all 50 states and numerous countries, this is truly an honor.

The award was given in the TV Programs, Segments, or Promotional Pieces - Social Responsibility category. The segment tells the story of an
 innovative partnership between The Salvation Army, the Catholic parishes of St. Gabriel and St. Matthew, and the Authority to end homelessness for families in the shelter. The initiative provides a stable environment in a community setting with supportive services on site to help the formerly homeless families maintain housing for the long term.

## Communicator Award

The Authority's website was selected for two awards of Distinction in the $18^{\text {th }}$ Annual Communicator Awards by the Academy of Visual Arts. The site was recognized for its home page and in the category of charitable organization/ non-profit. With thousands of entries received from across the US and around the world, the Communicator Awards is the largest and most competitive awards program honoring the creative excellence for communications professionals.

## Certificate of Achievement

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the Authority for its comprehensive annual financial report for the fiscal year ended March 31, 2011. This was the seventh consecutive year that the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government agency must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

## Acknowledgements

The preparation of this report was accomplished through the dedicated service of the Finance Department, along with important contributions of other departments within the Authority, as well as the audit staff of

Reznick Group, P.C. Each contributor has our sincere appreciation for their work in the preparation of this document.

We would also like to thank the members of the Board and in particular the members of the Finance and Audit Committee, for their continued support of its mission.

Respectfully Submitted,
statber stankin
Heather Franklin Interim Chief Financial Officer


Shaunté Evans
Interim Chief Operating Officer

# Certificate of Achievement for Excellence in Financial Reporting 

Presented to

# Housing Authority of the City <br> of Charlotte, North Carolina 

For its Comprehensive Annual<br>Financial Report<br>for the Fiscal Year Ended

March 31, 2011
A Certificate of Achievement for Excellence in Financial
Reporting is presented by the Government Finance Officers
Association of the United States and Canada to
government units and public employee retirement
systems whose comprehensive annual financial
reports (CAFRs) achieve the highest
standards in government accounting and financial reporting.



# Housing Authority of the City of Charlotte 

List of Principal Officials
March 31, 2012

Board of Commissioners
Joel Ford, Chairperson
David Jones, Vice Chairperson

Commissioners Appointed by City Council:

| Name | District | Appt Date | Reappt Date | Term | Expir. Date |
| :--- | :---: | :---: | :--- | :--- | :--- |
| Marcia Simpson | 6 | $03 / 26 / 2012$ |  | ------------- | unexp |
| David H. Jones | 1 | $05 / 09 / 2005$ | $10 / 12 / 2009$ | 3 yrs | $12 / 17 / 2014$ |
| William M. Miller | 6 | $01 / 22 / 2007$ | $10 / 11 / 2010$ | 3 yrs | $12 / 17 / 2013$ |
| Pamela Gordon | 4 | $02 / 14 / 2011$ | ------------ | unexp | $12 / 17 / 2012$ |
| Joel Ford | 2 | $10 / 27 / 2008$ | $12 / 17 / 2011$ | 3 yrs | $12 / 17 / 2014$ |

Commissioners Appointed by the Mayor:

| Name | District | Appt Date | Reappt Date | Term | Expir. Date |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Benjamin Hill, Jr. | 1 | $10 / 16 / 2009$ | $12 / 17 / 2011$ | unexp | $12 / 17 / 2014$ |
| Geraldine Sumter |  | $01 / 11 / 2010$ | -------------- | 3 yrs | $12 / 17 / 2012$ |

Selected Administrative Officials

| Shaunté Evans | Interim Chief Operating Officer |
| :--- | :--- |
| Heather Franklin | Interim Chief Financial Officer |



## Charlotte Housing Authority

Reznick Group, P.C.
525 N. Tryon Street
Suite 1000
Charlotte, NC 28202
Tel: (704) 332-9100

## INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners
The Housing Authority of the City of Charlotte
We have audited the accompanying major funds and aggregate remaining fund information for the Housing Authority of the City of Charlotte, North Carolina (the "Authority") as of and for the year ended March 31, 2012, which collectively comprise the Authority's basic financial statements as listed in the table of contents. These basic financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Housing Authority of the City of Charlotte, North Carolina as of March 31, 2012, and the changes in financial position and cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 11, 2012, on our consideration of the Authority's internal control over financial reporting. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and the results of that testing and not to provide an opinion on the internal control over financial reporting. In accordance with Government Auditing Standards, we have also issued an opinion dated March 31, 2012, on the Authority's compliance with certain provisions of laws, regulations, contracts, and grant agreements, and other matters that could have a direct and material effect on a major HUD-assisted program. Those reports are an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 3 to 14 is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America and the Governmental Accounting Standards Board. We have applied certain limited procedures that consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and we express no opinion on it.

Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The combining and individual nonmajor fund financial statements and other schedules, listed in the table of contents as supplemental information and statistical section, are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards, on page 223, is presented for purposes of additional analysis as required by U. S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations," as well as the Financial Data Schedule and other schedules required by the U.S. Department of Housing and Urban Development on pages 96-199 are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.


Charlotte, North Carolina
July 11, 2012

## MANAGEMENT'S DISCUSSION AND ANALYSIS ("MD\&A")




Charlotte Housing Authority

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE 

## Management's Discussion and Analysis

March 31, 2012

This section of the Housing Authority of the City of Charlotte's (the "Authority") annual financial report presents management's discussion and analysis of the Authority's financial performance during the fiscal year ended March 31, 2012. Management's discussion and analysis is designed to assist the reader in focusing on significant financial issues, provide an overview of the Authority's financial activity, identify changes in the Authority's financial position and identify individual fund issues or concerns.

Since the Management's Discussion and Analysis ("MD\&A") is designed to focus on the current year's activities, resulting changes and currently known facts, we encourage readers to consider the information presented here in conjunction with the Authority's financial statements, which follow this section.

## OVERVIEW OF THE HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

The Authority was created pursuant to the North Carolina Housing Authorities Law (Article 1 of Chapter 157 of the General Statutes of North Carolina), as amended, by a resolution of the City Council of the City of Charlotte, North Carolina adopted on December 7, 1938 and was organized under the laws of the State of North Carolina on June 14, 1939. The Authority's purpose is to provide and promote safe and sanitary housing for low-income persons residing in Charlotte, North Carolina. The Authority is a public body corporate and politic, governed by a seven-member Board of Commissioners, appointed by the Mayor and City Council of the City of Charlotte.

## REQUIRED FINANCIAL STATEMENTS

The Authority's financial statements are presented on the fund basis. The fund financial statements provide a more detailed look at the Authority's most significant activities by focusing on the individual activities of the major funds. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The focus is on the activities of the major funds, and not on the type of fund. The Authority maintains several different funds based on their activities as required by HUD and for accountability and control. All of the funds are Enterprise Funds that use the full accrual basis of accounting and account for the Authority's activities in a manner similar to a for-profit business.

The Statement of Net Assets includes all of the Authority's assets and liabilities and provides information about the amounts invested in capital assets and the obligations to creditors. It also provides a basis of assessing the liquidity and financial flexibility of the Authority.

The Statement of Revenue, Expenses and Changes in Net Assets accounts for the current year's revenues and expenses. This statement measures the success of the Authority's operations over the past fiscal year.

The Statement of Cash Flows is to provide information about the Authority's cash receipts and disbursements during the reporting period. The statement reports net changes in cash resulting from operations.

## USING THIS ANNUAL REPORT

The focus of the Authority's financial statements is on both the Authority as a whole (Authority-wide) and the major individual funds. Both perspectives (Authority-wide and major fund) allow the user to address relevant questions, broaden a basis for comparison (year-to-year or Authority-to-Authority) and enhance the Authority's accountability.

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE 

## Management's Discussion and Analysis

March 31, 2012

## FINANCIAL HIGHLIGHTS

- The Authority's unrestricted net assets decreased $\$ 72.4$ million (or $57 \%$ ) during 2012. Because the Authority engages only in business-type activities, the decrease is all in the category of business-type unrestricted net assets. Unrestricted Net Assets were $\$ 54,506,000$ and $\$ 126,917,469$ for FY 2012 and 2011, respectively. This change is primarily due to a change in accounting policy, notes and mortgages receivable are now being reported as restricted net assets.
- The business-type activities operating revenues increased by $\$ 1.2$ million (or $1 \%$ ) during 2012, and were $\$ 85,064,788$ and $\$ 83,849,422$ for FY 2012 and 2011, respectively. This is primarily due to an increased number of voucher holders porting into the City from other jurisdictions.
- Total operating expenses of all the Authority's programs increased by $\$ 6.8$ million (or 9\%) during 2012 and total operating expenses were $\$ 84,843,141$ and $\$ 77,969,573$ for FY 2012 and 2011, respectively. This increase is due to increased housing assistance payments.
- Total non-operating revenues increased by $\$ 1.2$ million (or 172\%) and total non-operating revenues were $\$ 1,869,234$ and $\$ 686,794$ for FY 2012 and 2011, respectively. This increase is related to the disposition of Villa Courts, as well as the buildings for Strawn Tower and Parktowne Terrace.
- In December 2010, the Authority purchased an office building located at 400 East Boulevard. This site will be undergoing substantial renovations over the next few months and is projected to be ready for occupancy in winter 2012. The Authority will be consolidating four current office locations into this building.
- In 2010, the Authority was awarded a HOPE VI grant for Boulevard Homes in the amount of \$20,900,000. Plans for the revitalized site, as well as off site replacement units are well under way. Construction of Boulevard Seniors, as well as the necessary infrastructure, will begin within the next year.
- In December 2011, the Authority closed on the financing for the rehabilitation of Strawn Tower and Parktowne Terrace. These towers are now included in Strawn Parktowne, LLC. Total financing includes $\$ 19,900,000$ in Capital Fund Program Bonds, \$13,700,000 in tax credits, a \$1,100,000 Fifth Third Bond, a Housing Trust Fund Ioan, MTW loan, and a City Loan.
- In January 2012, Mill Pond Apartments, previously included in the Horizon Development financial statements, was refinanced through the HUD FHA 223(f) program. Going forward, this property will be reported as Mill Pond Charlotte, LLC.


## Authority-Wide Financial Statements

The Authority-wide financial statements (see pages $16-23$ ) are designed to be corporate-like in that all businesstype activities are consolidated for the entire Authority.

These Statements include a Statement of Net Assets, which is similar to a Balance Sheet. The Statement of Net Assets reports all financial and capital resources for the Authority. The statement is presented in the format where assets, minus liabilities, equal "Net Assets", formerly known as equity. Assets and liabilities are presented in order of liquidity, and are classified as "Current" (convertible into cash within one year), and "Non-current". Net Assets are reported in three broad categories:

Net Assets, Invested in Capital Assets, Net of Related Debt: This component of Net Assets consists of all Capital Assets, reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. The Authority uses these capital assets to provide and promote safe and sanitary housing for low-income citizens; consequently, these assets are not available for future spending. The Net Assets, Invested in Capital Assets, Net of Related Debt amounted to \$107,762,629 at March 31, 2012.

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE 

## Management's Discussion and Analysis

## March 31, 2012

Restricted Net Assets: This component of Net Assets consists of restricted assets, when constraints are placed on the asset by creditors (such as debt covenants), grantors, contributors, laws, regulations, and other external restrictions. The Restricted Net Assets amounted to \$80,099,948 at March 31, 2012.

Unrestricted Net Assets: This component of Net Assets is for net assets that do not meet the definition of "Net Assets Invested in Capital Assets, Net of Related Debt" or "Restricted Net Assets". The Unrestricted Net Assets amounted to \$54,506,000 at March 31, 2012.

The Authority-wide financial statements also include a Statement of Revenue, Expenses and Changes in Net Assets (similar to an Income Statement). This Statement includes Operating Revenue, such as rental income, excess utilities and late fees, and Operating Expenses, such as administrative, utilities, maintenance, and depreciation, and Non-Operating Revenue and Expenses, such as grant revenue, investment income and gain on sale of capital assets. The focus of the Statement of Revenue, Expenses and Changes in Net Assets is the "Change in Net Assets", which is similar to Net Income or Loss.

A Statement of Cash Flows is included, which discloses net cash provided or used by operating activities, non-capital financing activities, capital and related financing activities, and investing activities.

Finally, the financial statements also include notes that explain some of the information in the financial statements and provide more detailed data (see pages $24-46$ ). A section is also included with combining statements that provides details about non-major governmental funds, and business activities and component units, each of which are totaled and presented in single columns in the basic financial statements. This section (see pages 47-94) also includes detailed budgetary information required by North Carolina General Statutes.

## Fund Financial Statements

The Authority consists exclusively of enterprise funds. Enterprise funds utilize the full accrual basis of accounting. The Enterprise method of accounting is similar to accounting used by the private sector.

Many of the funds maintained by the Authority are required by HUD. Others are segregated to enhance accountability and control.

The Authority's Funds:
Asset Management Projects - Asset Management Projects combine the Low Rent Public Housing Program (operations), and the Capital Fund (capital) into one column. The Authority rents units that it owns to low-income households. The Asset Management Projects are operated under an Annual Contributions Contract ("ACC") with HUD, and HUD provides Operating Subsidy and Capital Grant funding to enable the Authority to provide the housing at a rent that is based upon $30 \%$ of household income.

Hope VI Program - This grant program is funded by HUD to demolish and/or revitalize severely distressed public housing. The former Earle Village, Dalton Village, Fairview Homes, and Piedmont Courts properties have been transformed into the mixed income, mixed finance communities of First Ward, Arbor Glen, Park at Oaklawn and Seigle Point. The Authority finalized off-site replacement units and spent all remaining Hope VI funds for these grants in FY2010. The remaining activities of the grants are funded by program income. In June 2010, the Authority received a new grant to revitalize Boulevard Homes.

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE 

## Management's Discussion and Analysis

## March 31, 2012

Central Office Cost Center ("COCC") - This fund is the internal business unit within the Authority which performs overhead/management services for Authority programs and properties. It generates revenue by charging internal fees for management services. This fund includes the non-restricted business activities of the Authority, therefore, it is defederalized.

Capital Fund Recovery Competition Grant - The American Recovery and Reinvestment Act ("ARRA") of 2009 provided stimulus funds for public housing authorities under the Capital Fund Program. Part of the stimulus funds for public housing authorities were awarded through a competitive process. This fund includes the funds awarded to the Authority for Charlottetown Terrace under the Green Communities Option 2 category.

Capital Fund Formula Stimulus Grant - The 2009 ARRA also provided stimulus funds for public housing authorities under the Capital Fund Program that were allocated by a formula. This fund includes the Authority's share of the stimulus funds for capital projects.

Moving To Work (MTW) Demonstration Program - This fund includes the revenue for all HUD funding eligible to be block granted with single budgetary authority, as well as all related expenditures eligible under the approved MTW annual plan, including the Housing Choice Vouchers Program.

Housing Choice Vouchers Program - Under the Housing Choice Vouchers Program, the Authority administers contracts with independent landlords who own the property. The Authority subsidizes the family's rent through a Housing Assistance Payment made to the landlord. The program is administered under an ACC with HUD. HUD provides Annual Contributions Funding to enable the Authority to structure a lease that sets the participants' rent at $30 \%$ of household income.

Business Activities and Component Units - This fund includes all other business-type activities of the Authority, such as affordable housing properties, and the operation of a recreational center. Business Activities includes the Carole Hoefener Center. Component Units include Horizon Development Properties, Inc., Horizon Acquisition Corp., and C.O.R.E. Programs, Inc.

Other Non-Major Funds - In addition to the major funds above, the Authority also maintains the following nonmajor funds. Non-major funds are defined as funds that have assets, liabilities, revenues, or expenses of less than 10\% of the Authority's total assets, liabilities, revenues or expenses:

Veterans Assisted Housing Program ("VASH") - These voucher units and funding increments are available and provided under the HUD-Veterans Affairs Supportive Housing (HUD-VASH) program administered by local public housing agencies that have partnered with local Veterans Affairs medical centers. Program funding provides rental assistance under a supportive housing program for homeless veterans through the Section 8 program. These vouchers are not a part of our MTW vouchers, and must therefore be reported in the Housing Choice Vouchers column.

Family Unification Program ("FUP") - These voucher units are available for families whose inadequate housing is the primary factor in the separation or near separation from their children. The vouchers help reunite foster children with their parents or prevent them from ever entering the foster care system. In addition, FUP vouchers provide stable housing for young adults (ages 18-21) who left or are aging out of the foster care system, preventing them from becoming homeless.

Resident Opportunities and Self Sufficiency Program Grants - a grant program funded by HUD that encourages economic self sufficiency, along with job training, among the Authority's residents. It also provides supportive services to seniors and disabled residents.

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE <br> Management's Discussion and Analysis <br> March 31, 2012 

State / Local Funds - The Authority received a Neighborhood Stabilization Program ("NSP") sub awarded grant from the North Carolina Department of Commerce. The funds were used on the purchase and rehabilitation of Woodlawn House Apartments.

## CONDENSED FINANCIAL INFORMATION

The following table reflects the condensed Statement of Net Assets compared to the prior year. The Authority is engaged only in Business-Type Activities.

## Table 1

Statements of Net Assets

|  | Fiscal Year End |  |  |  | Variance |  | Percent of Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  |  | 2011 |  |  |  |  |
| Current Assets | \$ | 91,351,601 | \$ | 81,814,209 | \$ | 9,537,392 | 12 | \% |
| Capital Assets, Net of Depreciation |  | 122,533,348 |  | 124,250,090 |  | $(1,716,742)$ | (1) |  |
| Other Assets |  | 90,628,224 |  | 79,940,188 |  | 10,688,036 | 13 |  |
| Total Assets |  | 304,513,173 |  | 286,004,487 |  | 18,508,686 | 6 |  |
| Current Liabilities |  | 6,972,415 |  | 18,317,012 |  | $(11,344,597)$ | (62) |  |
| Long-Term Liabilities |  | 55,172,181 |  | 31,499,393 |  | 23,672,788 | 75 |  |
| Total Liabilities |  | 62,144,596 |  | 49,816,405 |  | 12,328,191 | 25 |  |

Net Assets:
Invested in Capital Assets,

|  | $107,762,629$ | $100,022,393$ | $7,740,236$ | 8 |  |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  | $80,099,948$ | $9,248,220$ | $70,851,728$ | 766 |  |
|  | $54,506,000$ | $126,917,469$ | $(72,411,469)$ | $(57)$ |  |
| $\$$ | $242,368,577$ | $\$$ | $236,188,082$ | $\$$ | $6,180,495$ |

## Major Factors Affecting the Statement of Net Assets

Current assets increased by $\$ 9.5$ million, while current liabilities decreased by $\$ 11.3$ million. The closing of the bonds related to Strawn Parktowne, LLC created an additional $\$ 19$ million in bond reserves. At the same time, cash equivalents decreased by $\$ 10.1$ million. This is due to increased spending by the MTW fund for development and capital projects. Current liabilities decreased primarily due to the payoff of the Mill Pond Construction Mortgage when it was refinanced with a $223(f)$ mortgage.

Other assets also changed, increasing from $\$ 79.9$ million to $\$ 90.6$ million. The $\$ 10.7$ million increase is primarily due to notes receivable for construction at Strawn, Parktowne and Moore Place, the accrual of interest on outstanding notes receivable, and the acquisition of investment in joint venture for LR Charlotte, LP.

Long-Term Liabilities increased by $\$ 23.7$ million. This is primarily due to the Capital Fund Financing Program ("CFFP") bonds issued for Strawn Parktowne, LLC and the accrual of deferred loan interest revenue.

## HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

Management's Discussion and Analysis
March 31, 2012

Table 2
Change in Unrestricted Net Assets

| Unrestricted net assets April 1, 2011 | $\mathbf{1 2 6 , 9 1 7 , 4 6 9}$ |
| :--- | ---: | ---: |
| Results of operations | $6,180,495$ |
| Adjustments: |  |
| Depreciation (1) | $7,125,735$ |
| Reduction in long-term debt | $1,175,004$ |
| Additions to capital debt | $9,318,019$ |
| Note receivables, net (current and reclassed) | $(68,144,743)$ |
| Capital assetadditions | $(16,817,727)$ |
| Net demolition/lisposition of assets | $11,408,734$ |
| Purchase of common stock in related instrumentality | $(3,500,000)$ |
| Change in restricted assets | $(155,291)$ |
| Bond funds, net | $(19,121,695)$ |
| Unrestricted net assets March 31, 2012 | $\boxed{54,506,000}$ |

(1) Depreciation is treated as an expense and reduces the results of operations but does not have an impact on Unrestricted Net Assets.

While the results of operations are a significant measure of the Authority's activities, the analysis of the changes in Unrestricted Net Assets provides a clearer change in financial well being

The following schedule compares the revenues and expenses for the current and previous fiscal year. The Authority is engaged only in Business-Type Activities.

Table 3
Statements of Revenue, Expenses and Changes in Net Assets

|  | Fiscal Year End |  |  |  | Variance |  | Percent of Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2011 |  |  |  |
| Operating Revenue: |  |  |  |  |  |  |  |
| Tenant revenue - rents and other | \$ | 9,255,449 | \$ | 9,756,648 | \$ | $(501,199)$ | (5) \% |
| Operating grants and subsidies |  | 63,564,569 |  | 68,276,938 |  | $(4,712,369)$ | (7) |
| Other |  | 12,112,887 |  | 5,815,836 |  | 6,297,051 | 108 |
| Total operating revenue |  | 84,932,905 |  | 83,849,422 |  | 1,083,483 | 1 |
| Non-Operating Revenue: |  |  |  |  |  |  |  |
| Investment and interest income |  | 1,060,802 |  | 982,731 |  | 78,071 | 8 |
| Other |  | 940,315 |  | $(295,937)$ |  | 1,236,252 | (418) |
| Total non-operating revenue |  | 2,001,117 |  | 686,794 |  | 1,314,323 | 191 |
| Total revenue |  | 86,934,022 |  | 84,536,216 |  | 2,397,806 | 3 |

(Continued)

## HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

Management's Discussion and Analysis
March 31, 2012
(Continued)

Statements of Revenue, Expenses and Changes in Net Assets


## Major Factors Affecting the Statement of Revenue, Expenses and Changes in Net Assets

In the Asset Management Projects, a gain was recognized for the sale and disposition of the buildings for Strawn Tower and Parktowne Terrace to Strawn Parktowne, LLC. No extraordinary maintenance was performed this year, and the impairment of the investment in First Ward Apartments was completed last year. In addition to this, no replacement housing factor grants were used for capital activities this year, thus resulting in a $\$ 2$ million decrease in HUD capital grants.

The Capital Fund Recovery Competitive Grant was awarded in 2010, and was specifically for the renovation of Charlottetown Terrace. The substantial part of the renovation occurred during the current year. Renovations were completed and all residents were relocated back to Charlottetown by December 2011. The grant was finalized during the year. As a result, HUD operating grants decreased by $\$ 104$ thousand, while HUD capital grants increased by $\$ 1.9$ million.

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE <br> Management's Discussion and Analysis 

March 31, 2012

In the Capital Fund Formula Stimulus Grant, all remaining spending for the grant was completed by the March 2012 deadline. As a result of this spending, HUD operating grants increased by $\$ 1.1$ million, and HUD capital grants decreased by $\$ 124$ thousand. The primary expenditure of the grant was for the Boulevard Homes demolition and infrastructure costs.

In the Component Units, an extraordinary item was recorded from the transfer of Mill Pond Apartments to Mill Pond Charlotte, LLC as a result of the closing on a $223(\mathrm{f})$ program loan. Mill Pond Charlotte, LLC has a December 31 fiscal year end, and will be included in the Authority's financial statements next year.

In the MTW Fund, Other Operating Revenue increased by $\$ 2.4$ million and Housing Assistance Payments increased by $\$ 4.5$ million. The primary increase for both is due to a constant increase in the number of portable vouchers. Housing Assistance payments also increased due to additional vouchers received for the Strawn Tower dislocated tenants, and incentive savings escrows earned by Section 8 participants under the MTW rent reform.

## CAPITAL ASSETS AND DEBT ADMINISTRATION

## Capital Assets

At March 31, 2012, the Authority had $\$ 122.5$ million invested in a variety of capital assets as reflected in the following schedule, which represents a net decrease (additions, deductions and depreciation) of $\$ 1.7$ million, or $1 \%$ from the previous year.

## Table 4

Capital Assets at Year-End (Net of Accumulated Depreciation)

```
Land and land rights
Buildings, leasehold improvements
Furniture, equipment and machinery
Leasehold improvements
Accumulated depreciation
Construction in progress
    Total
```

| Business-Type Activities |  |  |  |
| :--- | ---: | ---: | ---: |
|  | 2012 | 2011 |  |
| $\$$ | $40,715,034$ | $\$$ | $41,916,653$ |
|  | $155,566,435$ |  | $161,513,672$ |
|  | $4,089,640$ | $3,842,905$ |  |
|  | 518,144 | 472,654 |  |
|  | $(95,920,609)$ | $(98,907,310)$ |  |
|  | $17,564,704$ | $15,411,516$ |  |
| $\$$ | $122,533,348$ | $\$$ | $124,250,090$ |

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE 

## Management's Discussion and Analysis

## March 31, 2012

The following reconciliation summarizes the change in Capital Assets, which is presented in detail in Note 7 of the notes to basic financial statements.

## Table 5

Change in Capital Assets

|  | Business-Type Activities |  |
| :---: | :---: | :---: |
| Beginning Balance | \$ | 124,250,090 |
| Additions |  | 16,817,727 |
| Retirements, net of depreciation |  | (11,408,734) |
| Depreciation |  | (7,125,735) |
| Ending Balance | \$ | 122,533,348 |
| This year's major additions are: |  |  |
| Capital improvements programs (modernization completed |  | 3,880,167 |
| Equipment purchases |  | 414,165 |
| 400 East |  | 127,758 |
| Land purchases |  |  |
| Leasehold Improvements |  | 45,490 |
| Charlottetown Terrace rehabilitation |  | 7,837,025 |
| Hampton Creste rehabilitation |  | 1,272,199 |
| Woodlawn House rehabilitation |  | 3,076,162 |
| Lofts at Seigle Point construction in progress |  | 83,200 |
| Miscellaneous capital improvements |  | 81,561 |
| Total | \$ | 16,817,727 |

## Long-Term Debt Outstanding

At March 31, 2012, the Authority had $\$ 33.4$ million in total long-term debt outstanding compared to $\$ 14.3$ million the previous year, a $\$ 19.1$ million increase.

Table 6

Outstanding Debt, at Year-End

|  | 2012 |  |  | 2011 |
| :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |
| Energy program | \$ | 19,900,000 | \$ | 747,000 |
| Bonds |  | 19,950,001 |  | - |
| Capital improvements |  | $(5,129,281)$ |  | 23,480,697 |
|  |  | 34,720,720 |  | 24,227,697 |
| Less current portion |  | (1,301,020) |  | (9,920,620) |
|  | \$ | 33,419,700 | \$ | 14,307,077 |

# HOUSING AUTHORITY OF THE CITY OF CHARLOTTE <br> Management's Discussion and Analysis 

March 31, 2012

See Note 13 of the notes to basic financial statements for additional information.

## ECONOMIC FACTORS

As of March 2012, the unemployment rate for the Charlotte-Gastonia-Salisbury metropolitan area was $9.8 \%$, compared to $10.4 \%$ at March 2011 based on data from the Bureau of Labor Statistics. This compares to the national unemployment rates of $8.2 \%$ and $8.8 \%$, respectively.

HUD funded the 2011 Low Rent Housing program operating subsidy at $92 \%$ of eligibility. In 2012, HUD implemented an offset against the operating subsidy. For MTW agencies, the offset was based on an average of their peer group's offset. The operating subsidy for the Authority is currently funded at $87.2 \%$ of eligibility, but is not final for the year.

HUD is also considering an offset for the Housing Choice Voucher program. What the impact of such an offset would be on MTW agencies is still unknown. However, if this offset does occur and include MTW agencies, it will greatly impact the Authority's ability to continue many MTW initiatives.

## REQUEST FOR INFORMATION

This financial report is designed to provide a general overview of the Authority's accountability for all those interested. If you should have additional questions regarding the financial information, you can contact our office in writing at the following address:

Charlotte Housing Authority
Attn: Chief Financial Officer
P.O. Box 36795

Charlotte, NC 28236-6795
Respectfully submitted,
July 11, 2012


Heather Franklin
Interim Chief Finanical Officer


Shaunté Evans
Interim Chief Operating Officer

## BASIC FINANCIAL STATEMENTS



New playground at Gladedale

## Housing Authority of the City of Charlotte

## Statement of Net Assets

March 31, 2012

|  | Asset Management Projects |  | Moving To Work Demonstration Program |  | Capital Fund Stimulus (Competitve) 14.884 |  | Capital Fund Stimulus (Formula) 14.885 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 16,284,495 | \$ | 29,366,293 | \$ | - | \$ | - |
| Investments |  | . |  | 6,119,378 |  | - |  | - |
| Deposit - restricted |  | 19,121,695 |  | . |  | - |  | - |
| Accounts receivable - HUD |  | - |  | 116,748 |  | - |  | - |
| Accounts receivable - other |  | 347,690 |  | 887,820 |  | - |  | - |
| Mortgages receivable - current |  | . |  | . |  | - |  | - |
| Notes receivable - current |  | - |  | - |  | - |  | - |
| Interest receivable |  | - |  | 9,963 |  | - |  | - |
| Prepaid expenses |  | 291,657 |  | 18,549 |  | - |  | - |
| Interprogram due from |  | 187,728 |  | 1,267,608 |  | - |  | - |
| Total current assets |  | 36,233,265 |  | 37,786,359 |  | - |  | - |
| Noncurrent Assets |  |  |  |  |  |  |  |  |
| Capital assets |  |  |  |  |  |  |  |  |
| Land |  | 14,969,547 |  | 1,519,150 |  | - |  | - |
| Buildings and improvements |  | 99,034,200 |  | - |  | - |  | 506,827 |
| Furniture, equipment and machinery - dwelling |  | - |  | - |  | - |  | - |
| Furniture, equipment and machinery - admin. |  | 1,381,219 |  | 351,909 |  | - |  | 119,942 |
| Leasehold Improvements |  | 74,287 |  | . |  | - |  | 443,857 |
| Construction in progress |  | 2,138,043 |  | - |  | 5,834,132 |  | 2,377,007 |
|  |  | 117,597,296 |  | 1,871,059 |  | 5,834,132 |  | 3,447,633 |
| Less: Accumulated depreciation |  | $(75,546,257)$ |  | $(304,282)$ |  | - |  | $(217,272)$ |
| Total capital assets |  | 42,051,039 |  | 1,566,777 |  | 5,834,132 |  | 3,230,361 |
| Other assets |  |  |  |  |  |  |  |  |
| Mortgage receivable |  | - |  | - |  | - |  | - |
| Notes receivable - net of current porion |  | 16,778,611 |  | 18,904,274 |  | - |  | - |
| Other assets |  | - |  | . |  | - |  | - |
| Investments in real estate ventures |  | 49 |  | - |  | . |  | - |
| Total other assets |  | 16,778,660 |  | 18,904,274 |  | - |  | - |
| Total noncurrent assets |  | 58,829,699 |  | 20,471,051 |  | 5,834,132 |  | 3,230,361 |
| Total Assets |  | 95,062,964 |  | 58,257,410 |  | 5,834,132 |  | 3,230,361 |
| Current Liabilities |  |  |  |  |  |  |  |  |
| Accounts payable |  | 1,671,517 |  | 853,649 |  | - |  | - |
| Accrued expenses |  | 419,799 |  | 111,423 |  | - |  | - |
| Accrued interest payable |  | 169,537 |  | . |  | - |  | - |
| Unearned revenue |  | 74,420 |  | - |  | - |  | - |
| Long-term liabilities - current portion |  | 200,666 |  | - |  | - |  | - |
| Bonds payable - current porion |  | 980,001 |  | - |  | - |  | - |
| Tenant security deposits/escrow deposits |  | 298,916 |  | - |  | - |  | - |
| Interprogram due to |  | 373,914 |  | . |  | $\cdot$ |  | - |
| Total current liabilities |  | 4,188,770 |  | 965,072 |  | - |  | - |
| Long-Term Liabilities |  |  |  |  |  |  |  |  |
| Mortgage payable - net of current porion |  | - |  | - |  | - |  | - |
| Note payable - net of current porion |  | 247,006 |  | $\cdot$ |  | - |  | - |
| Bonds payable - net of current porion |  | 18,970,000 |  | - |  | - |  | - |
| Deferred interest payable |  | - |  | - |  | - |  | - |
| Trust deposit liabilites |  | 608,352 |  | 831,400 |  | - |  | - |
| Deferred land lease revenue |  | 2,274,644 |  | - |  | - |  | - |
| Deferred loan interest revenue |  | 1,550,298 |  | 108,198 |  | - |  | - |
| Accrued compensated absences - net of current porion |  | 216,155 |  | 87,783 |  | $\cdot$ |  | - |
| Total long-term liabilities |  | 23,866,455 |  | 1,027,381 |  | - |  | - |
| Total Liabilities |  | 28,055,225 |  | 1,992,453 |  | - |  | - |
| Net Assets |  |  |  |  |  |  |  |  |
| Invested in capital assets, net of related debt |  | 41,603,367 |  | 1,566,777 |  | 5,834,132 |  | 3,230,361 |
| Restricted net assets for contract obligations |  | 13,187,184 |  | 18,796,076 |  | - |  | - |
| Unrestricted net assets |  | 12,217,188 |  | 35,902,104 |  | $\cdot$ |  | $\cdot$ |
| Total Net Assets | \$ | 67,007,739 | \$ | 56,264,957 | \$ | 5,834,132 | \$ | 3,230,361 |

[^0]|  | OPE VI URD 4.866 | Central Office Cost Center |  | Business Activities and <br> Component Units |  | Non-Major Funds |  | Interfund Eliminations |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5,509,182 | \$ | 2,329,836 | \$ | 6,584,182 | \$ | 1,368,844 | \$ | - | \$ | 61,442,832 |
|  | - |  | - |  | - |  | . |  | - |  | 6,119,378 |
|  | - |  | 225,000 |  | 200,000 |  | - |  | - |  | 19,546,695 |
|  | 229,052 |  | . |  | . |  | 85,038 |  | - |  | 430,838 |
|  | 55,265 |  | 1,015,306 |  | 678,187 |  | 49,265 |  | - |  | 3,033,533 |
|  | 11,976 |  | - |  | . |  | - |  | - |  | 11,976 |
|  | 7,424 |  | - |  | - |  | - |  | - |  | 7,424 |
|  | 167,575 |  | - |  | - |  | - |  | - |  | 177,538 |
|  | 67 |  | 209,651 |  | 61,463 |  | - |  | - ${ }^{-}$ |  | 581,387 |
|  | . |  | 619,621 |  | 170,000 |  | - |  | $(2,244,957)$ |  | - |
|  | 5,980,541 |  | 4,399,414 |  | 7,693,832 |  | 1,503,147 |  | $(2,244,957)$ |  | 91,351,601 |
|  | 14,411,483 |  | 2,732,160 |  | 7,082,694 |  | - |  | - |  | 40,715,034 |
|  | 18,982,212 |  | 4,050,879 |  | 32,992,317 |  | - |  | - |  | 155,566,435 |
|  | 112,981 |  | - |  | - |  | - |  | - |  | 112,981 |
|  | 867,774 |  | 1,128,918 |  | 126,897 |  | - |  | - |  | 3,976,659 |
|  | - |  | - |  | - |  | - |  | - |  | 518,144 |
|  | 6,139,036 |  | 127,758 |  | 948,728 |  | - |  | - |  | 17,564,704 |
|  | 40,513,486 |  | 8,039,715 |  | 41,150,636 |  | - |  |  |  | 218,453,957 |
|  | $(8,840,728)$ |  | $(2,343,100)$ |  | (8,668,970) |  | - |  | . |  | (95,920,609) |
|  | 31,672,758 |  | 5,696,615 |  | 32,481,666 |  | - |  | - |  | 122,533,348 |
|  | 2,494,975 |  | - |  | - |  | - |  | - |  | 2,494,975 |
|  | 71,096,705 |  | 1,901,600 |  | 804,670 |  | - |  | $(24,548,822)$ |  | 84,937,038 |
|  | . |  | . |  | 47,901 |  | - |  | . |  | 47,901 |
|  | - |  | - |  | 3,148,261 |  | - |  | $\cdot$ |  | 3,148,310 |
|  | 73,591,680 |  | 1,901,600 |  | 4,000,832 |  | - |  | (24,548,822) |  | 90,628,224 |
|  | 105,264,438 |  | 7,598,215 |  | 36,482,498 |  | - |  | $(24,548,822)$ |  | 213,161,572 |
|  | 111,244,979 |  | 11,997,629 |  | 44,176,330 |  | 1,503,147 |  | $(26,793,779)$ |  | 304,513,173 |
|  | 38,243 |  | 306,448 |  | 607,746 |  | 14,099 |  | - |  | 3,491,702 |
|  | 10,143 |  | 269,513 |  | 765,700 |  | 11,207 |  | $(383,728)$ |  | 1,204,057 |
|  | - |  | - |  | 765 |  | . |  | - |  | 170,302 |
|  | 78,877 |  | 10,000 |  | 185,027 |  | - |  | - |  | 348,324 |
|  | . |  | . |  | 120,353 |  | - |  | - |  | 321,019 |
|  | - |  | - |  | - |  | - |  | - |  | 980,001 |
|  | - |  | $\cdot$ |  | 158,094 |  | - |  | - |  | 457,010 |
|  | 128,343 |  | 442,718 |  | 1,196,612 |  | 103,370 |  | $(2,244,957)$ |  | - |
|  | 255,606 |  | 1,028,679 |  | 3,034,297 |  | 128,676 |  | $(2,628,685)$ |  | 6,972,415 |
|  | - |  | - |  | 14,202,694 |  | - |  | - |  | 14,202,694 |
|  | - |  | 5,414,430 |  | 18,267,153 |  | - |  | $(23,681,583)$ |  | 247,006 |
|  | - |  | - |  | - |  | - |  | - |  | 18,970,000 |
|  | - |  | - |  | 775,516 |  | - |  | $(483,511)$ |  | 292,005 |
|  | - |  |  |  | 11,573 |  | 7,286 |  | - |  | 1,458,611 |
|  | - |  | - |  | - |  | . |  | - |  | 2,274,644 |
|  | 15,242,485 |  | - |  | 97,921 |  | - |  | - |  | 16,998,902 |
|  | 14,724 |  | 277,729 |  | 113,989 |  | 17,939 |  | - |  | 728,319 |
|  | 15,257,209 |  | 5,692,159 |  | 33,468,846 |  | 25,225 |  | $(24,165,094)$ |  | 55,172,181 |
|  | 15,512,815 |  | 6,720,838 |  | 36,503,143 |  | 153,901 |  | $(26,793,779)$ |  | 62,144,596 |
|  | 31,672,758 |  | 282,185 |  | $(108,534)$ |  | - |  | 23,681,583 |  | 107,762,629 |
|  | 63,364,405 |  | 2,359,006 |  | 5,980,432 |  | 961,667 |  | $(24,548,822)$ |  | 80,099,948 |
|  | 695,001 |  | 2,635,600 |  | 1,801,289 |  | 387,579 |  | 867,239 |  | 54,506,000 |
| \$ | 95,732,164 | \$ | 5,276,791 | \$ | 7,673,187 | \$ | 1,349,246 | \$ | - | \$ | 242,368,577 |

## Housing Authority of the City of Charlotte <br> Statement of Revenue, Expenses and Changes in Net Assets

For the Year Ended March 31, 2012

|  | Asset <br> Management Projects |  |  | Moving ToWork Demonstration Program |  | Capital Fund Stimulus (Competitive) 14.884 |  | Capital Fund Stimulus (Formula) 14.885 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue |  |  |  |  |  |  |  |  |
| Tenant revenue | \$ | 4,270,383 | \$ | \$ 53 | \$ | S - | \$ | - |
| HUD operating grants and subsidies |  | 451,633 |  | 58,930,642 |  | 117,347 |  | 735,075 |
| Other government operating grants |  | - |  | . |  | . |  | - |
| Other revenue |  | 611,089 |  | 8,013,856 |  | 300 |  | 925 |
| Total Operating Revenue |  | 5,333,105 |  | 66,944,551 |  | 117,647 |  | 736,000 |
| Operating Expenses |  |  |  |  |  |  |  |  |
| Administrative |  | 3,869,836 |  | 3,922,900 |  | - |  | 1,237 |
| Asset management fees |  | 752,235 |  | 972,724 |  | 50,152 |  | 224,052 |
| Tenant services |  | 3,090,165 |  | 590,410 |  | 99,691 |  | 84,764 |
| Utilities |  | 3,015,442 |  | - |  | - |  | - |
| Ordinary maintenance and operations |  | 6,523,017 |  | 56,444 |  | - |  | 254,755 |
| Protective services |  | 879,028 |  | 158,112 |  | - |  | 152,924 |
| General expenses |  | 3,203,372 |  | 121,289 |  | $(4,862)$ |  | $(1,090)$ |
| Casualty Loss |  | 29,843 |  | - |  | . |  | . |
| Housing assistance payments |  | - |  | 39,686,129 |  | - |  | - |
| Depreciation and amortization |  | 4,354,794 |  | 29,040 |  | - |  | 118,817 |
| Total Operating Expenses |  | 25,717,732 |  | 45,537,048 |  | 144,981 |  | 835,459 |
| Operating Income (Loss) |  | $(20,384,627)$ |  | 21,407,503 |  | $(27,334)$ |  | $(99,459)$ |
| Non-Operating Revenue (Expenses) |  |  |  |  |  |  |  |  |
| Interest income - notes |  | 131,883 |  | - |  | - |  | - |
| Interest income - cash investments |  | 57,383 |  | 104,170 |  | - |  | - |
| Interest expenses |  | $(198,638)$ |  | - |  | - |  | - |
| Gain (loss) on disposal of capital assets |  | 595,149 |  | 1,144 |  | - |  | - |
| Total Non-Operating Revenue, net |  | 585,777 |  | 105,314 |  | - |  | - |
| Capital grants - Other government |  | 1,362,484 |  | - |  | - |  | - |
| Capital grants - Interprogram |  | - |  | $(3,500,000)$ |  | - |  | - |
| Capital grants - HUD |  | - |  | . |  | 3,899,531 |  | 1,514,435 |
| Total Capital Grants |  | 1,362,484 |  | $(3,500,000)$ |  | 3,899,531 |  | 1,514,435 |
| Extraordinary item |  | - |  | - |  | - |  | - |
| Transfer in (out) |  | 22,089,109 |  | $(21,332,272)$ |  | - |  | - |
| Change in Net Assets |  | 3,652,743 |  | $(3,319,455)$ |  | 3,872,197 |  | 1,414,976 |
| Net Assets, Beginning of Year |  | 63,354,996 |  | 59,584,412 |  | 1,961,935 |  | 1,815,385 |
| Net Assets, End of Year | \$ | 67,007,739 | \$ | \$ 56,264,957 | \$ | 5,834,132 | \$ | 3,230,361 |

The Notes to the Basic Financial Statements are an integral part of this statement.

Business

|  | HOPE VI URD 14.866 | Central Office Cost Center |  | Activities and Component Units |  | Non-Major Funds |  | Interfund <br> Eliminations |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | 4,985,013 | \$ | - | \$ | - | \$ | 9,255,449 |
|  | 1,248,332 |  | - |  | 106,941 |  | 1,900,605 |  | - |  | 63,490,575 |
|  | - |  | - |  | - |  | 73,994 |  | - |  | 73,994 |
|  | 644,900 |  | 6,620,990 |  | 2,379,755 |  | 6,459 |  | $(6,165,387)$ |  | 12,112,887 |
|  | 1,893,232 |  | 6,620,990 |  | 7,471,709 |  | 1,981,058 |  | $(6,165,387)$ |  | 84,932,905 |
|  | 452,105 |  | 4,568,599 |  | 2,950,135 |  | 63,301 |  | $(2,655,138)$ |  | 13,172,975 |
|  | . |  | . |  | 232,183 |  | . |  | $(2,224,372)$ |  | 6,974 |
|  | 859,462 |  | 138,932 |  | 184,723 |  | 374,805 |  | . |  | 5,422,952 |
|  | 841 |  | 102,186 |  | 671,557 |  | . |  | - |  | 3,790,026 |
|  | 3,101 |  | 580,460 |  | 2,236,449 |  | - |  | $(348,765)$ |  | 9,305,461 |
|  | - |  | - |  | - |  | - |  | - |  | 1,190,064 |
|  | 6,215 |  | 994,949 |  | 389,133 |  | - |  | $(937,112)$ |  | 3,771,894 |
|  | . |  | - |  | . |  | - |  | . |  | 29,843 |
|  | - |  | 2,738 |  | - |  | 1,338,350 |  | - |  | 41,027,217 |
|  | 628,990 |  | 150,159 |  | 1,843,935 |  | . |  | - |  | 7,125,735 |
|  | 1,950,714 |  | 6,538,023 |  | 8,508,115 |  | 1,776,456 |  | $(6,165,387)$ |  | 84,843,141 |
|  | $(57,482)$ |  | 82,967 |  | $(1,036,406)$ |  | 204,602 |  | - |  | 89,764 |
|  | 832,090 |  | 58,994 |  | - |  | - |  | $(147,549)$ |  | 875,418 |
|  | 8,746 |  | 3,918 |  | 11,167 |  | - |  | . |  | 185,384 |
|  | . |  | . |  | $(645,196)$ |  | - |  | 147,549 |  | $(696,285)$ |
|  | - |  | 5,275 |  | 338,747 |  | - |  | . |  | 940,315 |
|  | 840,836 |  | 68,187 |  | $(295,282)$ |  | $\bullet$ |  | - |  | 1,304,832 |
|  | - |  | - |  | - |  | - |  | - |  | 1,362,484 |
|  | - |  | - |  | 3,500,000 |  | - |  | - |  | - |
|  | 429,238 |  | - |  | . |  | - |  | - |  | 5,843,204 |
|  | 429,238 |  | - |  | 3,500,000 |  | $\cdot$ |  | - |  | 7,205,688 |
|  | - |  | - |  | $(2,419,789)$ |  | - |  | - |  | $(2,419,789)$ |
|  | $(524,370)$ |  | $(105,216)$ |  | $(127,251)$ |  | - |  | - |  | - |
|  | 688,222 |  | 45,938 |  | $(378,728)$ |  | 204,602 |  | - |  | 6,180,495 |
|  | 95,043,942 |  | 5,230,853 |  | 8,051,915 |  | 1,144,644 |  | - |  | 236,188,082 |
| \$ | 95,732,164 | \$ | 5,276,791 | \$ | 7,673,187 | \$ | 1,349,246 | \$ | - | \$ | 242,368,577 |

# Housing Authority of the City of Charlotte 

## Statement of Cash Flows

For the Year Ended March 31, 2012

| Cash flows from operating activities |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Tenant receipts | \$ | 4,201,518 | \$ | 154,077 | \$ | - |
| Operating subsidy and grant receipts |  | 451,633 |  | 58,869,557 |  | 136,704 |
| Other income receipts |  | 616,217 |  | 7,625,339 |  | 300 |
| Payments to vendors |  | $(15,170,575)$ |  | $(973,529)$ |  | $(908,986)$ |
| Payments to employees |  | $(4,767,413)$ |  | $(2,897,799)$ |  | $(17,615)$ |
| Housing assistance payments |  | - |  | $(39,686,129)$ |  | . |
| Other receipts (payments) |  | $(2,190,682)$ |  | $(1,312,096)$ |  | $(50,152)$ |
| Net cash provided (used) by operating activities |  | $(16,859,302)$ |  | 21,779,420 |  | $(839,749)$ |
| Cash flows from noncapital financing activities |  |  |  |  |  |  |
| Transfer from other funds |  | 22,738,718 |  | 58,869,557 |  | - |
| Transfer to other funds |  | $(649,609)$ |  | $(80,201,829)$ |  | - |
| Interprogram due from other funds |  | 1,338,020 |  | $(1,062,608)$ |  | - |
| Interprogram due to other funds |  | 285,308 |  | $(1,576,247)$ |  | $(30,585)$ |
| Net cash provided (used) by non-capital financing activities |  | 23,712,437 |  | $(23,971,127)$ |  | $(30,585)$ |
| Cash flows from capital and related financing activities |  |  |  |  |  |  |
| Capital grants |  | - |  | - |  | 3,899,531 |
| Other government capital grants |  | 1,465,399 |  | - |  | . |
| Proceeds from sale of capital assets |  | 1,002,129 |  | 1,144 |  | - |
| Interprogram capital grants |  | . |  | $(3,500,000)$ |  | - |
| Interprogram capital loans |  | $(122,469)$ |  | $(4,611,634)$ |  | - |
| Purchases of capital asset |  | $(6,257,869)$ |  | $(14,742)$ |  | $(3,872,197)$ |
| Proceeds from capital debt |  | - |  | . |  | . |
| Principal paid on capital debt |  | $(299,326)$ |  | - |  | - |
| Interest paid on capital debt |  | $(32,195)$ |  | - |  | - |
| Net cash provided (used) by capital and related financing activities |  | $(4,244,331)$ |  | (8,125,232) |  | 27,334 |
| Cash flows from investing activities |  |  |  |  |  |  |
| Purchase of investments |  | $(777,806)$ |  | $(7,975,200)$ |  | - |
| Purchase of investment in joint venture |  | . |  | - |  | - |
| Redemption of investments |  | - |  | 7,982,200 |  | - |
| Interest received |  | 156,426 |  | 86,496 |  | - |
| Note and mortgage repayments |  | . |  | - |  | - |
| Lending - notes receivable |  | - |  | $(2,299,833)$ |  | - |
| Net cash provided (used) by investing activities |  | $(621,380)$ |  | $(2,206,337)$ |  | - |
| Net increase (decrease) in cash and cash equivalents |  | 1,987,424 |  | $(12,523,276)$ |  | $(843,000)$ |
| Cash and Cash Equivalents, beginning |  | 14,297,071 |  | 41,889,569 |  | 843,000 |
| Cash and Cash Equivalents, ending | \$ | 16,284,495 | \$ | 29,366,293 | \$ | - |


| Capital Fund Stimulus (Formula) 14.885 |  | $\begin{gathered} \text { HOPE VI } \\ \text { URD } \\ 14.866 \end{gathered}$ |  | Central Office Cost Center |  | Business ctivities and Component Units |  | Non-Major Funds |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | \$ | - | \$ | - | \$ | 4,864,714 | \$ | . | \$ | 9,220,309 |
| 909,342 |  | 1,298,244 |  | - |  | 99,635 |  | 1,895,354 |  | 63,660,469 |
| 925 |  | 647,726 |  | 5,881,430 |  | 2,523,349 |  | 5,958 |  | 17,301,244 |
| $(512,048)$ |  | $(1,008,189)$ |  | $(2,566,200)$ |  | $(4,010,858)$ |  | $(83,219)$ |  | $(25,233,604)$ |
| $(57,360)$ |  | $(264,753)$ |  | $(3,763,622)$ |  | $(2,226,224)$ |  | $(321,455)$ |  | $(14,316,241)$ |
| - |  | . |  | $(2,738)$ |  | - |  | $(1,338,350)$ |  | $(41,027,217)$ |
| $(272,714)$ |  | . |  | 373 |  | $(844,377)$ |  | $(10,316)$ |  | $(4,679,964)$ |
| 68,145 |  | 673,028 |  | $(450,757)$ |  | 406,239 |  | 147,972 |  | 4,924,996 |
| - |  | - |  |  |  | - |  | - |  | 81,608,275 |
| - |  | $(524,370)$ |  | $(105,216)$ |  | $(127,251)$ |  | - |  | (81,608,275) |
|  |  |  |  | 504,542 |  | 87,708 |  | - |  | 867,662 |
| $(68,145)$ |  | $(163,052)$ |  | (128,971) |  | 1,015,690 |  | $(201,660)$ |  | $(867,662)$ |
| $(68,145)$ |  | $(687,422)$ |  | 270,355 |  | 976,147 |  | $(201,660)$ |  | . |
| 1,514,435 |  | 429,238 |  | - |  | - |  | - |  | 5,843,204 |
| . |  | . |  | - |  | - |  |  |  | 1,465,399 |
| - |  | - |  | 5,275 |  | 693,895 |  | - |  | 1,702,443 |
| - |  | - |  |  |  | 3,500,000 |  | - |  |  |
| - |  | - |  | 72,213 |  | 4,661,890 |  | - |  |  |
| $(1,514,435)$ |  | $(429,238)$ |  | $(216,943)$ |  | $(4,512,303)$ |  | - |  | (16,817,727) |
| . |  | . |  | . |  | 9,318,020 |  | - |  | 9,318,020 |
| . |  |  |  |  |  | $(9,733,668)$ |  | - |  | $(10,032,994)$ |
| . |  | . |  | . |  | $(562,449)$ |  | . |  | $(594,644)$ |
| - |  | - |  | $(139,455)$ |  | 3,365,385 |  | - |  | $(9,116,299)$ |
| - |  | - |  | - |  | $(200,000)$ |  | - |  | $(8,953,006)$ |
| - |  | - |  | - |  | $(3,862,287)$ |  | - |  | $(3,862,287)$ |
| - |  | $\cdot$ |  | - |  | - |  | - |  | 7,982,200 |
| - |  | 638,969 |  | 3,756 |  | 11,167 |  | - |  | 896,814 |
| - |  | 535,458 |  | . |  | . |  | - |  | 535,458 |
| - |  | $(205,354)$ |  | $\cdot$ |  | . |  | - |  | $(2,505,187)$ |
| - |  | 969,073 |  | 3,756 |  | $(4,051,120)$ |  | - |  | $(5,906,008)$ |
| - |  | 954,679 |  | $(316,101)$ |  | 696,651 |  | $(53,688)$ |  | $(10,097,311)$ |
| - |  | 4,554,503 |  | 2,645,937 |  | 5,887,531 |  | 1,422,532 |  | 71,540,143 |
| \$ | \$ | 5,509,182 | \$ | 2,329,836 | \$ | 6,584,182 | \$ | 1,368,844 | \$ | 61,442,832 |

## Housing Authority of the City of Charlotte

## Statement of Cash Flows (Continued)

For the Year Ended March 31, 2012

|  | Asset <br> Management Projects |  | Moving To Work Demonstration Program |  | Capital Fund Stimulus (Competitive) 14.884 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of operating income (loss) to net cash provided by operating activities: |  |  |  |  |  |  |
| Operating income (loss) | \$ | $(20,384,627)$ | \$ | 21,407,503 | \$ | $(27,334)$ |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |  |  |  |  |  |  |
| Depreciation |  | 4,354,794 |  | 29,040 |  | - |
| Write off of infrastructure and land costs |  | . |  | . |  | - |
| (Increase) decrease in assets: |  |  |  |  |  |  |
| Accounts receivable - HUD |  | - |  | $(61,085)$ |  | 19,357 |
| Accounts receivable - other |  | 76,649 |  | $(208,545)$ |  | . |
| Prepaid expenses |  | 114,767 |  | 31,380 |  | 490 |
| Other assets |  | . |  | . |  | . |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |
| Accounts payable - HUD |  | ${ }^{\bullet}$ |  | - |  | - |
| Accounts payable - other |  | $(1,165,114)$ |  | $(38,577)$ |  | $(825,185)$ |
| Accrued expenses |  | 152,467 |  | 619,704 |  | $(7,077)$ |
| Unearned revenue |  | 18,255 |  | . |  | . |
| Tenant security deposits |  | $(26,493)$ |  | - |  | - |
| Net cash provided (used) by operating activities | \$ | $(16,859,302)$ | \$ | 21,779,420 | \$ | $(839,749)$ |

The Notes to the Basic Financial Statements are an integral part of this statement.

| Capital FundStimulus(Formula)14.885 |  | $\begin{gathered} \text { HOPE VI } \\ \text { URD } \\ 14.866 \\ \hline \end{gathered}$ |  | Central Office Cost Center |  | Business Activities and Component Units |  | Non-Major Funds |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $(99,459)$ | \$ | $(57,482)$ | \$ | 82,967 | \$ | $(1,036,406)$ | \$ | 204,602 | \$ | 89,764 |
|  | 118,817 |  | 628,990 |  | 150,159 |  | 1,843,935 |  | - |  | 7,125,735 |
|  | . |  |  |  | - |  | 198,852 |  | $\bullet$ |  | 198,852 |
|  | 183,725 |  | 49,912 |  | - |  | - |  | $(31,767)$ |  | 160,142 |
|  | - |  | 19,482 |  | $(728,101)$ |  | 151,276 |  | (501) |  | $(689,740)$ |
|  | 4,891 |  | 386 |  | 68,481 |  | 111,580 |  | 1,435 |  | 333,410 |
|  | - |  | - |  | - |  | 47,204 |  | . |  | 47,204 |
|  | - |  | - |  | - |  | $(7,306)$ |  | - |  | $(7,306)$ |
|  | $(64,525)$ |  | 26,159 |  | $(43,359)$ |  | $(637,228)$ |  | $(41,804)$ |  | $(2,789,633)$ |
|  | $(65,846)$ |  | 22,237 |  | 30,555 |  | $(244,414)$ |  | 16,007 |  | 523,633 |
|  | $(9,458)$ |  | $(16,656)$ |  | $(5,000)$ |  | $(5,511)$ |  | . |  | $(18,370)$ |
|  | - |  | - |  | $(6,459)$ |  | $(15,743)$ |  | - |  | $(48,695)$ |
| \$ | 68,145 | \$ | 673,028 | \$ | $(450,757)$ | \$ | 406,239 | \$ | 147,972 | \$ | 4,924,996 |

# Housing Authority of the City of Charlotte 

Notes to Basic Financial Statements
For the year ended March 31, 2012
Note 1 - Summary of Organization, Reporting Entity and Significant Accounting Policies
A. Organization

The Housing Authority of the City of Charlotte (the "Authority") was created pursuant to the North Carolina Housing Authorities Law (Article 1 of Chapter 157 of the General Statutes of North Carolina), as amended, by a resolution of the City Council of the City of Charlotte, North Carolina adopted on December 7, 1938 and was organized under the laws of the State of North Carolina by the City of Charlotte (the "City") on June 14, 1939. It is a public body and a body corporate and politic organized to provide safe and sanitary low rent housing for qualified individuals of the City of Charlotte in accordance with the rules and regulations prescribed by the Department of Housing and Urban Development ("HUD") and other Federal Agencies.

The accompanying financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units.

## B. Reporting Entity

The Authority is reported as a related organization in the notes to the City's financial statements because the governing board's seven-member Board of Commissioners of the Authority are appointed to three-year terms by the mayor of the City and by the City Council, and the City has the ability to remove the appointed board members for cause. However, the Authority is not a component unit of the financial reporting entity of the City because it designates its own management, approves its own budget, and maintains its own accounting system. In addition, the City provides no financial support to the Authority, is not obligated for the Authority's debts or entitled to any surpluses of the Authority. The City is not financially accountable for the Authority because it cannot impose its will on the Authority, and there is no potential for the Authority to provide financial benefit to or impose financial burdens on the City.

In determining how to define the reporting entity, management has considered all potential component units. The decision to include a component unit in the reporting entity was made by applying the criteria set forth in Section 2100 and 2600 of the Governmental Accounting Standards Board ("GASB") Codification and GASB Statement No. 14, The Financial Reporting Entity as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units. These criteria include: financial accountability; appointment of a voting majority; imposition of will; financial benefit to or burden on a primary organization; financial accountability as a result of fiscal dependency; potential for dual inclusion; and organizations included in the reporting entity although the primary organization is not financially accountable.

The Authority's Major Funds are -
Asset Management Projects - Asset Management Projects combine the Low Rent Public Housing Program (operations), and the Capital Fund (capital) into one column. The Authority rents units that it owns to low-income households. The Asset Management Projects are operated under an Annual Contributions Contract ("ACC") with HUD, and HUD provides Operating Subsidy and Capital Grant funding to enable the Authority to provide the housing at a rent that is based upon $30 \%$ of household income.

Hope VI Program - This grant program is funded by HUD to demolish and/or revitalize severely distressed public housing. The former Earle Village, Dalton Village, Fairview Homes, and Piedmont Courts properties have been transformed into the mixed income, mixed finance communities of First Ward, Arbor Glen, Park at Oaklawn and Seigle Point. The Authority finalized off-site replacement units and spent all remaining Hope VI funds for these grants in FY2010. The remaining activities of these grants are funded by program income. In June 2010, the Authority received a new grant to revitalize Boulevard Homes.

## Housing Authority of the City of Charlotte

Notes to Basic Financial Statements
For the year ended March 31, 2012
Central Office Cost Center ("COCC") - This fund is the internal business unit within the Authority which performs overhead/management services for Authority programs and properties. It generates revenue by charging internal fees for management services. This fund includes the non-restricted business activities of the Authority, therefore, it is defederalized.

Capital Fund Recovery Competitive Grant - The American Recovery and Reinvestment Act ("ARRA") of 2009 provided stimulus funds for public housing authorities under the Capital Fund Program. Part of the stimulus funds were awarded through a competitive process. This fund includes the funds awarded to the Authority for Charlottetown Terrace under the Green Communities Option 2 category.

Capital Fund Formula Stimulus Grant - The 2009 ARRA also provided stimulus funds for public housing authorities under the Capital Fund Program that were allocated by a formula. This fund includes the Authority's allocated share of the stimulus funds for capital projects.

Moving To Work (MTW) Demonstration Program - This fund includes the revenue for all HUD funding eligible to be block granted with single budgetary authority, as well as all related expenditures eligible under the approved MTW annual plan, including the Housing Choice Voucher Program.

Housing Choice Vouchers Program - Under the Housing Choice Vouchers Program, the Authority administers contracts with independent landlords who own the property. The Authority subsidizes the family's rent through a Housing Assistance Payment made to the landlord. The program is administered under an ACC with HUD. HUD provides Annual Contributions Funding to enable the Authority to structure a lease that sets the participants' rent at $30 \%$ of household income.

Business Activities and Component Units - This fund includes all other business-type activities of the Authority, such as affordable housing properties, and the operation of a recreational center. Business Activities includes the Carole Hoefener Center. Component Units include Horizon Development Properties, Inc. ("Horizon Development"), Horizon Acquisition Corp. ("Horizon Acquisition"), C.O.R.E. Programs, Inc. ("CORE") and Mill Pond Charlotte, LLC.

Horizon Development is a non-profit corporation created by the Authority to provide affordable housing to qualified individuals. Horizon Development is a wholly owned entity of the Authority. It has no employees, and all functions are provided by employees of the Authority and then recorded in the appropriate entity. The Authority Board of Commissioners also serves as the Board for Horizon Development. Investments in joint ventures include Arbor Glen III, LLC. Horizon Development is included in the accompanying basic financial statements as a blended component unit.

Mill Pond Charlotte, LLC is a manager-managed limited liability company formed by Horizon Development to acquire real estate and develop affordable housing. Mill Pond Apartments was previously included in the Horizon Development financials, until it closed on a 223(f) mortgage loan in January 2012. The new loan was used to pay off the existing liabilities and loans, and the property was transferred to Mill Pond Charlotte, LLC. Mill Pond Charlotte, LLC has a December 31 year end and will be reported as a component unit of the Authority beginning in fiscal year 2013.

Horizon Acquisition is a for-profit corporation created to acquire, construct, develop, operate and/or hold title to affordable housing property. Horizon Acquisition is a wholly owned entity of Horizon Development. It has no employees, and all functions are provided by employees of the Authority and then recorded in the appropriate entity. The Authority Board of Commissioners also serves as the Board for Horizon Acquisition. Investments in joint ventures include 940 Brevard, LLC, Arbor Glen II, LLC, Live Oak Apartments, LLC, Mayfield Terrace, LLC, Montgomery Gardens, LLC, Prosperity Seniors, LLC, Seigle

# Housing Authority of the City of Charlotte 

Notes to Basic Financial Statements
For the year ended March 31, 2012
Point, LLC, South Park Seniors, LLC, Springfield Gardens, LLC, Steele Creek Seniors, LLC, and LR Charlotte LP. Horizon Acquisition is included in the accompanying basic financial statements as a blended component unit.

Horizon Acquisition entered into a limited liability corporation with TRG I South, LLC to form Strawn Parktowne, LLC. The low-income housing tax credit property is currently under construction and will contain 333 units. Strawn Parktowne, LLC has a December 31 year end and will be reported as a component unit of the Authority beginning in fiscal year 2013.

CORE is a non-profit corporation created to assist residents of public housing facilities in Mecklenburg County in achieving economic independence. CORE is a wholly owned entity of the Authority. It has no employees, and all functions are provided by employees of the Authority and then recorded in the appropriate entity. The Authority Board of Commissioners also serves as the Board for CORE. CORE is included in the accompanying basic financial statements as a blended component unit.

In addition, the Authority's non-major funds are:
Veterans Assisted Housing Program ("VASH") -These voucher units and funding increments are available and provided under the HUD-Veterans Affairs Supportive Housing (HUD-VASH) program administered by local public housing agencies that have partnered with local Veterans Affairs medical centers. Program funding provides rental assistance under a supportive housing program for homeless veterans through the Section 8 program. These vouchers are not a part of our MTW vouchers, and must therefore be reporting in the Housing Choice Vouchers column.

Family Unification Program ("FUP") - These voucher units are available for families whose inadequate housing is the primary factor in the separation or near separation from their children. The vouchers help reunite foster children with their parents or prevent them from ever entering the foster care system. In addition, FUP vouchers provide stable housing for young adults (ages 18-21) who left or are aging out of the foster care system, preventing them from becoming homeless.

Resident Opportunities and Self Sufficiency Program Grant ("ROSS") - a grant program funded by HUD that encourages economic self sufficiency, along with job training, among the Authority's residents. It also provides supportive services to seniors and disabled residents.

State / Local Funds - The Authority received a Neighborhood Stabilization Program ("NSP") sub-awarded grant from the North Carolina Department of Commerce. The funds were used on the purchase and/or rehabilitation of Woodlawn House Apartments.

## C. Programs Administered by the Authority

The Authority administers annual contribution contracts to provide low-income housing with primary financial support from HUD and develops and manages affordable properties. Programs administered by the Authority are as follows:

Asset Management Projects - The Authority owns, operates and maintains 3,292 total ACC units of Public Housing in 48 properties throughout the City. With the rehabilitation and reconfiguration of Parktowne Terrace and Strawn Tower, 26 units are being lost to accommodate service facilities and offices. Moore Place with 85 units and Steele Creek Seniors with 60 units ( 74 were occupied at year end), were added during the year. Under the Asset Management Projects program, lowincome tenants pay monthly rents, which are determined by their need for assistance. Revenue

## Housing Authority of the City of Charlotte

Notes to Basic Financial Statements

For the year ended March 31, 2012
consists primarily of rents and other fees collected from tenants and a transfer from MTW Funds. Both operational and capital activities undertaken at the properties are included.

Housing Assistance Payments - Section 8 of the Housing and Community Development Act of 1974, provides Housing Assistance Payments on behalf of lower-income families to participating housing owners. Under this program, the landlord-tenant relationship is between a housing owner and a family, rather than the Authority and a family as in the Public Housing program. For existing housing, and in some cases in new construction and substantial rehabilitation, HUD contracts with the Authority to enter into contracts with owners to either make assistance payments or to pay the difference between the approved contract rent and the actual rent paid by the lower-income families. Housing Assistance Payments made to landlords and some participants are funded through ACC, as well as the administrative cost of managing the program, up to a per unit limit established in the contracts. At March 31, 2012, the Authority administered 4,842 tenant-based vouchers authorized by Section 8 (including 135 VASH and 200 FUP Vouchers), of which 4,618 $(95.37 \%)$ were utilized. The Authority has obtained approval from HUD to project base many of these vouchers at specific properties from within our existing voucher count. As of March 31, 2012, 430 of the vouchers were project based vouchers. The Authority also administered 1,033 Portable Vouchers as of March 31, 2012.

The Authority previously operated and maintained 36 units at Villa Court Apartments under a multifamily project based Section 8 ACC. This property was owned by Horizon Development and was sold on July 18, 2011.

Affordable Housing - The Authority, or one of its component units, owns 629 additional units of housing in eleven (11) properties that are not under the Public Housing Program or Project Based Section 8 Program. All properties were acquired using various funding sources. Asset Managers for these properties include the Authority, WRH Realty and Riverstone Residential Group.

## D. Basis of Presentation and Accounting

The accounts of the Authority are organized and operated on a fund basis. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts recording its assets, liabilities, net assets, revenues and expenses.

The Authority reports as a special purpose government engaged only in business-type activities (enterprise funds). Enterprise funds are accounted for on the flow of economic resources measurement focus and the accrual basis of accounting. In this type of fund, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred, regardless of when the related cash flow takes place.

All funds of the Authority are maintained on the modified accrual basis during the year; however, the financial statements for the Authority have been reported on the accrual basis. Under this basis, revenues are recorded when earned and expenses are recorded when incurred. In converting from the modified accrual basis to the full accrual basis, the changes required may include adjustments for unpaid interest, depreciation, prepaid tenant rents, payments of principal on outstanding debt, and capital outlay.

As permitted by GAAP, the Authority has elected pursuant to GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that use Proprietary Fund Accounting, to apply all GASB pronouncements and only applicable pronouncements of the Financial Accounting Standards Board ("FASB") issued after November 30, 1989 that do not contradict GASB pronouncements in the preparation of the financial statements.

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements

For the year ended March 31, 2012
As part of the signed MTW agreement with HUD, the Authority has block grant funding capability for the Asset Management Projects (Operating and Capital) and Housing Choice Voucher program. To maximize flexibility and functionality, all of the funds received from these programs are deposited into the MTW program. The money is then spent on MTW eligible items, which includes the funding of these programs. Funds are transferred to each AMP at $100 \%$ of the Operating subsidy and to cover any specific initiatives at the AMPs, to the Housing Choice Voucher Program to cover all expenses, and to the AMP Capital Projects as needed to cover all capital related items.

## E. Accounting Changes

## 1. New Accounting Pronouncements

In fiscal year 2012 the Authority implemented the following new accounting standards issued by the GASB:

## Statement 54, Fund Balance Reporting and Governmental Fund Type Definitions,

GASB Statement No. 54 establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The adoption of this statement had no effect on the Authority in the current year.

## Statement 59, Financial Instruments Omnibus

GASB Statement No. 59 improves financial reporting by providing more complete information, by improving consistency of measurements, and by providing clarifications of existing standards for certain financial instruments. The adoption of this statement had no effect on the Authority in the current year.

## 2. Accounting Changes

In order to better identify the different categories within net assets, the Authority instituted a reporting change in fiscal year 2012. Notes and mortgages receivable, as well as any corresponding deferred interest and deferred land lease revenue were previously reported as a part of unrestricted net assets. These amounts are secured by deeds of trusts and promissory notes, and any income generated is restricted. Beginning unrestricted assets were reduced by $\$ 64,568,948$ and restricted net assets were increased by $\$ 64,568,948$.

## F. Inter-Program Receivables and Payables

Inter-program receivables/payables are all classified as either current assets or current liabilities and are primarily the result of the use of the COCC as the common paymaster for shared costs of the Authority. Deposits are held in the COCC to cover the estimated monthly payments. Cash settlements are made monthly and all inter-program balances are reconciled. These inter-program receivables and payables have been eliminated in the preparation of the basic financial statements. In some cases the AMP's operating funds help cover capital expenditures of the properties when the COCC is low on funds due to outstanding receivables from HUD, other governments, and other inter-program receivables.

## G. Cash and Investments

All deposits of the Authority are made in board-designated official depositories and are secured as required by HUD and North Carolina state regulations. The Authority may designate as an official depository any bank or savings and loan association that is authorized to do business in North Carolina. Also, the Authority may establish time deposit accounts such as NOW and Super NOW accounts, money accounts and certificates of deposit.

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements<br>For the year ended March 31, 2012

Section 401(e) of the federal annual contribution contract authorizes the Authority to invest excess federal funds in instruments issued by or guaranteed by the federal government. The Authority practices this policy for all invested funds, regardless of source.

As included in the Authority's MTW Plan, HUD approved the adoption of an alternate investment policy. This approval allowed the Authority to adopt investment policies consistent with state law to the extent such policies are in compliance with applicable OMB circulars and other federal laws. The Authority will invest only in securities authorized under state law that will allow the flexibility to invest productively and efficiently.

State law [G.S. 159-30(c)] authorizes local governments to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust ("NCCMT"). The securities of the NCCMT Cash Portfolio, a SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price.

For purposes of the statement of cash flows, cash equivalents include certificates of deposits with original maturities of three months or less.

## H. Accounts Receivable - HUD and Accounts Receivable - Other

Accounts receivable - HUD are amounts due from HUD for current year program operating and housing assistance subsidies earned but not received at year-end. Accounts receivable - other are amounts due from parties other than HUD. All account, note and mortgage receivable balances are reviewed to determine whether they are collectible. Allowance account estimates are established for receivable amounts when collection is questionable.

## I. Notes Receivable

The Authority records its notes receivable at cost, which approximates fair value at the statement of net assets date. The Authority estimates its allowance for doubtful accounts based on a combination of historical and current information as it relates to individual accounts. The Authority has determined that no allowance for doubtful accounts is necessary at March 31, 2012. The Authority determines past-due status on notes receivable based on the contractual terms of the loan.

## J. Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the fiscal year-end are recorded as prepaid expenses.

## K. Restricted Assets

Certain assets may be classified as restricted assets on the statement of net assets because their use is restricted for capital projects, Hope VI programs, tenant security deposits, land sales proceeds, notes receivable, and family self-sufficiency program escrows, among others.

## L. Capital Assets and Depreciation

Capital assets are carried at historical cost. Donated capital assets are recorded at fair market value on the date of the donation. Maintenance and repairs are charged to current period operating expenses and improvements are capitalized. The Authority defines capital assets as assets with an initial, individual cost

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements<br>For the year ended March 31, 2012

of more than $\$ 3,000$ and a useful life greater than one year. Depreciation of capital assets is computed using the straight-line method over the estimated useful lives of the assets, which are as follows:

|  | Years |
| :--- | :---: |
| Buildings | 30 |
| Improvements | 10 |
| Furniure, equipment and machinery | $5-7$ |

## M. Investment in Real Estate Ventures

The Authority and its Component Units account for their ownership interest in real estate ventures using the equity method. Under the equity method, the initial investment is recorded at cost, and then increased or decreased by the Authority's share of income or losses, and decreased by distributions. The investment cannot be reduced below zero.

## N. Compensation for Future Absences

In accordance with GASB Statement No. 16, Accounting for Compensated Absences, the Authority has accrued a liability for future absences, recognizing the obligation relating to compensation for absences attributable to services already rendered. Regular, full-time employees receive compensation for vacations, holidays, illness and certain other qualifying absences. The number of days compensated for annual and sick leave is based on the length of service to the Authority. It is the policy of the Authority to accumulate earned but unused annual leave benefits, which will be paid to employees upon separation from Authority service. A maximum of 240 hours of unused annual leave time may be carried forward annually by each employee.

The Authority's sick leave policy provides for an unlimited accumulation of earned sick leave. Upon separation from Authority service, an employee may receive a payment for $25 \%$ of their accrued sick leave, provided that the employee has participated for a minimum of five (5) continuous years in the retirement plan, and the separation was not involuntary. Compensated absences, which have been earned but not paid, have been accrued in the accompanying financial statements.

## O. Other Noncurrent Liabilities

The Authority's other noncurrent liabilities are unearned credits comprised primarily of family self-sufficiency and MTW incentive escrow accounts, deferred interest income associated with certain notes receivable, and deferred land lease income associated with certain land lease notes receivable.

## P. Net Assets

Net assets are classified into three parts; invested in capital assets - net of related debt, restricted, and unrestricted. Net assets are reported as restricted when constraints placed on net asset use is either externally imposed by creditors (such as debt covenants), grantors, contributors, or laws or regulations of other governments, imposed by law through constitutional provisions or enabling legislation.

## Q. Operating Revenue and Expenses

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Authority are charges to customers for rents. Operating expenses include the cost of sales and services, administrative expenses,

# Housing Authority of the City of Charlotte 

Notes to Basic Financial Statements
For the year ended March 31, 2012
and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Subsidies received from HUD or other grantor agencies, for operating purposes, are recorded as operating revenue in the operating statement while capital grant funds are added below non-operating revenue/expenses.

## R. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

## S. Risk Management

The Authority is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Claims liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. There were no claims in excess of commercial coverage during the previous three years. These losses include an estimate of claims that have been incurred but not reported. At March 31, 2012, there were no liabilities to be reported. The primary technique used for risk financing is the purchase of insurance policies from commercial insurers that include a large deductible amount. The use of a large deductible clause reduces the cost of insurance, but, should losses occur, the portion of the uninsured loss is not expected to be significant with respect to the financial position of the Authority. The Authority secures required insurance coverage through the competitive bid process.

In accordance with G.S. 159-29, the Authority's employees that have access to $\$ 100$ or more at any given time of the Authority's funds are performance bonded through a commercial surety bond. The chief financial officer is individually bonded for $\$ 50,000$. The remaining employees that have access to funds are bonded under a blanket bond for $\$ 300,000$.

## T. Related Party Transactions

The Authority is reported as a related organization in the notes to the City's financial statements. Certain transactions have occurred between the City and the Authority. The City has given a notice of intent to fund $\$ 8.943$ million in land and infrastructures cost in support of HOPE VI grants to the Authority. These funds are reimbursed to the Authority after the Authority disburses the monies and bills the City. To date the Authority has spent $\$ 8,752,344$ in total, of which there were no amounts for the current year, and the Authority has recorded unearned revenue of $\$ 72,659$ for funds received in advance.

The Authority has also been awarded City Housing Trust Fund monies for dwelling structure rehabilitation and special needs at eight properties in the amount of $\$ 9,667,509$. These funds are reimbursed to the Authority after the Authority disburses the monies and bills the City. To date the Authority has paid $\$ 9,507,074$ in total, of which $\$ 1,362,484$ was in the current year. As of March 31,2012 , the Authority has included $\$ 237,141$ in accounts receivable from the City Housing Trust Fund (see Note 6 of the notes to basic financial statements).

Horizon Development has been sub-awarded loans from the City Neighborhood Stabilization Program ("NSP") grants for dwelling structure rehabilitation at Hampton Creste Apartments in the amount of $\$ 1,300,000$. During the current year $\$ 567,019$ was received as reimbursement from the City NSP grant for the property.

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements

For the year ended March 31, 2012

The Authority makes PILOT payments to the City and Mecklenburg County, North Carolina (the "County") under an inter-local agreement between the three entities. The agreement calls for the Authority to make annual payments, which are then repaid to the Authority for purposes called for in the agreement. At March 31, 2012, the Authority had made the required payments, and $\$ 128,253$ is recorded in accounts receivable as PILOT refunds due the Authority (see Note 6 of the notes to basic financial statements). In addition, at March 31,2012 , the Authority reported $\$ 128,253$ in accounts payable to the City and the County related to PILOT (see Note 11 of the notes to basic financial statements).

During the 2005 fiscal year, the Authority and the City entered into a Memorandum of Understanding whereby the Authority provides relocation services for the City. During the current fiscal year the Authority earned $\$ 372,500$ in revenue. This revenue will be the last payment related to the program. Beginning July 1,2011 the program was transferred back to the City.

## Note 2 - Budgetary Compliance

The Authority maintains budgetary controls over all funds, as required by the North Carolina General Statutes and the terms of the Authority's annual contributions contract with HUD. An annual budget is adopted for all funds, except for the Capital Grant Fund, Capital Projects, and the HOPE VI URD Fund, which are multi-year capital projects, and the ROSS grants, which are multi-year grant funds. A multi-year budget is adopted for these funds. Expenditures may not legally exceed appropriations at the functional level for the annual budget or at the HUD Budget Line Item ("BLI") level for the capital projects and other grant funds. The management of the Authority may not transfer appropriations between functions of an annual fund or the HUD BLI level of grants without approval. The budgets are prepared on the modified accrual basis of accounting, as required by the Local Government Budget and Fiscal Control Act.

## Note 3 - Supplemental Information - Statutory Basis

Supplemental information, including budget versus actual comparisons, has been prepared on the basis of accounting prescribed by HUD. This information is presented for use by HUD program personnel.

## Note 4 - Stewardship, Compliance and Accountability

## A. Deficit Net Assets

There were no deficit net asset balances in any of the Authority's programs.

## B. Expenses Over Budget

There were no expenses over budget in any of the Authority's programs.
The Authority Board of Commissioners concurs with the Component Unit budgets. There were no expenses over budget in any of the Component Unit budgets.

## Note 5 - Cash and Investments

A. Cash

All deposits of the Authority are collateralized as required by HUD and North Carolina General Statutes. North Carolina General Statutes additionally require Housing Authorities to utilize the Dedicated Method of collateralization. Under the Dedicated Method, all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the Authority's agents in the Authority's name. It is the Authority's policy for deposits to be $110 \%$ secured by collateral valued at market or par, whichever is lower, less the amount of the Federal Deposit Insurance Corporation ("FDIC") insurance. At March 31, 2012, the

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements

For the year ended March 31, 2012
Authority's cash and cash equivalents had a carrying amount of $\$ 61,442,832$ and a bank balance of $\$ 62,439,380$. Of the bank balance, $\$ 250,000$ was covered by federal depository insurance and the remaining balance was covered by collateral held under the Dedicated Method.

Cash and cash equivalents consisted of the following at March 31, 2012:

|  | Carrying <br> Balance |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Bank <br> Balance |  |  |  |
| Cash and cash equivalents - unrestricted | $\$$ | $48,25,174$ | $\$$ | $49,221,434$ |
| Cash and cash equivalents - restricted |  | $13,188,658$ |  | $13,217,946$ |
| Total cash and cash equivalents | $\$$ | $61,442,832$ | $\$$ | $62,439,380$ |

Cash is restricted due to constraints placed by creditors, grantors (HUD), tenant security deposits, other grantors, contributors, law, regulations, and other external restrictions.

The bank balance and carrying balance of restricted deposits consisted of the following at March 31, 2012:
Deposit - Restricted:
Certificate of Deposit
CFFP Bond Fund
CFFP Debt Reserves Fund
Total cash and cash equivalents

| $\$$ | 425,000 | $\$$ | 425,000 |
| :--- | ---: | ---: | ---: |
|  | $18,343,835$ |  | $18,343,835$ |
|  | 777,860 |  | 777,860 |
| $\$$ | $19,546,695$ | $\$$ | $19,546,695$ |

## B. Investments

Investing is performed in accordance with HUD regulations and North Carolina Statutes. State law [G.S. 159-30(c)] authorizes local governments to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain nonguaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust ("NCCMT").

The Authority's investments are carried at fair value as determined by quoted market prices. The securities of the NCCMT Cash Portfolio, an SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price.

As of March 31, 2012, the Authority had the following investments and maturities:

| Investment Type | Fair Value |  | Less Than 12 Months |  | 1.7 Years |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Commercial Paper | \$ | 3,998,000 | \$ | 3,998,000 | \$ |  |
| NC Capital Management Trust - Cash Portfolio |  | 2,121,378 |  | 2,121,378 |  | . |
| Total investments | \$ | 6,119,378 | \$ | 6,119,378 | \$ | - |

In accordance with the Authority's Investment Policy, the amounts deposited or invested by the Authority are restricted as follows:
i. Commercial bank account - unlimited if adequately collateralized.
ii. Commercial paper - no more than $25 \%$ of portfolio and no more than $\$ 5$ million in one issuer.

## Housing Authority of the City of Charlotte

Notes to Basic Financial Statements
For the year ended March 31, 2012
iii. Bankers Acceptances - no more than $25 \%$ of portfolio and no more than $\$ 5$ million in one issuer.
iv. North Carolina Capital Management Trust - no more than $50 \%$ of portfolio.
v. Agencies - unlimited on fixed security with no more than $20 \%$ of portfolio in a single agency ( $\$ 5$ million if portfolio under $\$ 25$ million) - no more than $20 \%$ in non-fixed securities.
vi. Treasuries - unlimited with no more than $20 \%$ of portfolio in a single maturity issue ( $\$ 5$ million if portfolio under $\$ 25$ million).
vii. No more than $50 \%$ of the portfolio may be in ii, iii, and iv at any one time combined.

Interest Rate Risk- Interest Rate Risk is the risk that changes in interest rates will adversely affect the fair value of the investment. This exposure is managed by investments having maturities less than 12 months.

Credit Risk- Credit risk is the risk that the issuer or other counterparty will not meet its obligations. This credit risk is measured by the credit quality rating of investments in debt securities as rated by a nationally recognized rating agency. The Authority has no policy regarding credit risk. The NCCMT's Cash Portfolio carries a credit rating of AAA by Standard and Poor's.

Custodial Risk-For an investment, custodial risk is the risk that in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments. As of March 31, 2012, none of the investments were exposed to custodial credit risk.

Concentration of Credit Risk- Concentration of credit risk is the risk of loss that may occur due to the amount of investments in a single issuer (not including investments issued or guaranteed by the U.S. government). Since the Authority's investments are primarily investments issued or guaranteed by the U.S. government, there is no concentration of credit risk.

## Note 6 - Accounts Receivable

Accounts receivable at March 31, 2012, consisted of the following:

| City of Charlotte/Mecklenburg County grants | \$ | 237,141 |
| :---: | :---: | :---: |
| Tenants |  | 149,376 |
| Portables |  | 590,481 |
| Privately managed sites |  | 631,365 |
| Strawn Parktowne, LLC |  | 647,146 |
| Fraud recovery |  | 265,613 |
| HUD |  | 430,838 |
| Payroll taxes refund due |  | 108,925 |
| Asset managementbond monitoring fees |  | 99,443 |
| NSP Grant |  | 47,478 |
| Other |  | 256,565 |
| Total | \$ | 3,464,371 |

The tenant receivable is net of allowance for doubtful accounts of $\$ 96,983$, and the fraud recovery receivable is net of allowance for doubtful accounts of $\$ 106,302$ at March 31, 2012.

For the year ended March 31, 2012

## Note 7 - Capital Assets

The following is a summary of changes in the capital assets during the fiscal year ended March 31, 2012:

|  | Balance at March 31, 2011 |  | Additions |  | Dispositions |  | Transfers in (out) |  | Balance at March 31, 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital assets, not being depreciated: |  |  |  |  |  |  |  |  |  |  |
| Land | \$ | 41,916,653 | \$ |  | \$ | $(1,201,619)$ | \$ |  | \$ | 40,715,034 |
| Construction in progress |  | 15,411,516 |  | 7,968,172 |  | $(198,850)$ |  | $(5,616,134)$ |  | 17,564,704 |
| Total capital assets, not being depreciated |  | 57,328,169 |  | 7,968,172 |  | $(1,400,469)$ |  | $(5,616,134)$ |  | 58,279,738 |
| Capital assets, being depreciated: |  |  |  |  |  |  |  |  |  |  |
| Buildings and improvements |  | 161,513,672 |  | 8,389,900 |  | $(19,953,271)$ |  | 5,616,134 |  | 155,566,435 |
| Leasehold Improvements |  | 472,654 |  | 45,490 |  | - |  | . |  | 518,144 |
| Furniture, equipment and machinery - dwelling |  | 120,549 |  |  |  | $(7,568)$ |  | - |  | 112,981 |
| Furniture, equipment and machinery-administrative |  | 3,722,356 |  | 414,165 |  | $(159,862)$ |  | - |  | 3,976,659 |
| Total capital assets, being depreciated |  | 165,829,231 |  | 8,849,555 |  | $(20,120,701)$ |  | 5,616,134 |  | 160,174,219 |
| Less accumulated depreciation for: |  |  |  |  |  |  |  |  |  |  |
| Buildings and improvements |  | $(95,010,035)$ |  | $(6,834,955)$ |  | 9,945,686 |  | - |  | (91,899,304) |
| Leasehold Improvements |  | $(23,633)$ |  | $(49,540)$ |  | - |  | - |  | $(73,173)$ |
| Furniture, equipment and machinery - dwelling |  | $(120,549)$ |  |  |  | 7,568 |  | - |  | $(112,981)$ |
| Furniture, equipment and machinery-administrative |  | $(3,753,093)$ |  | $(241,240)$ |  | 159,182 |  | - |  | $(3,835,151)$ |
| Total accumulated depreciation |  | $(98,907,310)$ |  | $(7,125,735)$ |  | 10,112,436 |  | - |  | $(95,920,609)$ |
| Total capital assets, being depreciated, net |  | 66,921,921 |  | 1,723,820 |  | $(10,008,265)$ |  | 5,616,134 |  | 64,253,610 |
| Net capital assets | \$ | 124,250,090 | \$ | 9,691,992 | \$ | $(11,408,734)$ | \$ | - | \$ | 122,533,348 |

Substantially all land, buildings and improvements are rental assets.

## Note 8 - Mortgages Receivable

In accordance with the HOPE VI Homeownership Program, the Authority provided partial financing for homeownership units at First Ward Place, Arbor Glen, Park at Oaklawn, Seigle Point and other offsite locations. At March 31, 2012, the mortgages receivable balance is $\$ 2,506,951$. All of the mortgages receivable are considered to be long-term, with the exception of $\$ 11,976$ which is considered short-term. Interest on the mortgages does not begin to accrue until ten years after issuance, at which time the mortgages will bear interest at $3 \%$ per annum with monthly payments commencing the first day of the month following the $10^{\text {th }}$ year of the note. During the next fiscal year, there are up to twenty-eight (28) second mortgages that will require monthly payments of principal and interest.

## Note 9 - Notes Receivable

Notes receivable are comprised of the following:

## A. Mixed Income Financing Construction Loans

The Authority advances loans to third-party developers in conjunction with multi-lender mixed income financing arrangements for new construction. The developer agrees to designate a specific number of units for public housing, for which the Authority maintains 40 year lease rights. A lump-sum payment of principal

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For the year ended March 31, 2012
and interest, if applicable is due at maturity, which is 40 years. Mixed financing construction loans are secured by a mortgage lien on the subject real property.

## B. Interest Income

Due to uncertainty created by the length of time preceding payment of interest, and due to provisions of certain notes that interest payment is contingent upon the existence of surplus cash, interest earned on notes and mortgages receivable has been deferred and is included in the noncurrent liabilities section on the Statements of Net Assets. To the extent that interest is currently due pursuant to the terms of the loan and has been received, interest income is recognized. For the year ended March 31, 2012, the cumulative amounts of such deferred interest income were $\$ 16,998,902$.

## C. Allowances

At March 31, 2012, Notes Receivable totaled $\$ 84,944,462$. The balance includes amounts for Mixed Income Financing Construction Loans as described above. No allowance for uncollectible amounts is deemed necessary against these receivables at March 31, 2012. All notes are non-recourse loans supported by loan agreements and are collateralized by the respective properties. These loans are due upon maturity in 40 years and no facts are currently known that would lead the Authority to believe that default on these loans is probable. The debt may be satisfied through repayment in full or by transfer of the low-income designated units to the Authority. An allowance for a loss contingency has not been recorded as both of the following criteria have not been met: 1.) Information available prior to the issuance of the financial statements indicates that it is probable that an asset had been impaired or a liability had been incurred at the date of the financial statements. It is implicit in this condition that it must be probable that one or more future events will occur confirming the fact of the loss. 2.) The amount of the loss can be reasonably estimated. In addressing collectability, the Authority also considers the viability and going concern of respective developers. In addition, the Authority considers the continuing service utility of the collateral real estate and improvements.

Notes receivable at March 31, 2012 consisted of the following:

|  | Principal |  | Deferred Interest |  | Balance March 31, 2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Construction loans | \$ | 67,945,560 | \$ | 16,998,902 | \$ | 84,944,462 |
| Total | \$ | 67,945,560 | \$ | 16,998,902 | S | 84,944,462 |

## Note 10 - Investments in Real Estate Ventures

## A. First Ward Place, LLC

The Authority has a $.5 \%$ ownership interest in First Ward Place, LLC, a 282 -unit residential apartment development located in Charlotte. The development consists of 150 market rate units and 132 low-income subsidized units.

## B. New Dalton IA, LLC

The Authority has a $.001 \%$ ownership interest in New Dalton IA, LLC, a 144-unit residential apartment development located in Charlotte. The development consists of 84 market rate units and 60 low-income subsidized units.

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements<br>For the year ended March 31, 2012

## C. Fairview Multifamily, LLC

The Authority has a $.0001 \%$ ownership interest in Fairview Multifamily, LLC, a 178 unit residential apartment development located in Charlotte. The development consists of 89 market rate units and 89 low-income subsidized units.
D. Seigle 60, LLC

The Authority has a $.49 \%$ ownership interest in Seigle 60, LLC, a 60 unit residential apartment development located in Charlotte. The development consists of 30 low-income subsidized units and 30 project based Section 8 units.

## E. Arbor Glen II, LLC

Horizon Acquisition Corp. has a .005\% ownership interest in Arbor Glen II, LLC, a 91 -unit residential apartment development located in Charlotte. The development consists of 51 market rate units and 40 lowincome subsidized units.

## F. Arbor Glen III, LLC

Horizon Development has a $.005 \%$ ownership interest in Arbor Glen III, LLC, a 23 -unit residential apartment development located in Charlotte. The development consists of 11 market rate units and 12 low-income subsidized units.
G. Montgomery Gardens, LLC

Horizon Acquisition Corp. has a .0045\% ownership interest in Montgomery Gardens, LLC, a 76-unit residential apartment development located in Charlotte. The development consists of 56 market rate units and 20 low-income subsidized units.

## H. Mayfield Terrace, LLC

Horizon Acquisition Corp. has a .0045\% ownership interest in Mayfield Terrace LLC, an 81-unit residential apartment development located in Charlotte. The development consists of 52 market rate units and 29 lowincome subsidized units.

## I. Prosperity Seniors, LLC

Horizon Acquisition Corp. has a $.0045 \%$ ownership interest in Prosperity Seniors, LLC, a 168 -unit residential apartment development located in Charlotte. The development consists of 96 market rate units and 72 lowincome subsidized units.

## J. Springfield Gardens, LLC

Horizon Acquisition Corp. has a .0045\% ownership interest in Springfield Gardens LLC, an 86-unit residential apartment development located in Charlotte. The development consists of 64 market rate units and 22 low-income subsidized units.

## K. Seigle Point, LLC

Horizon Acquisition Corp. has a $.00045 \%$ ownership interest in Seigle Point LLC, a 204-unit residential apartment development located in Charlotte. The development consists of 84 market rate units, 18 Project Based Section 8 units and 102 low-income subsidized units.

# Housing Authority of the City of Charlotte 

Notes to Basic Financial Statements
For the year ended March 31, 2012

## L. South Park Seniors, LLC

Horizon Acquisition Corp. has a .0045\% ownership interest in South Park Seniors LLC, a 50 -unit residential apartment development located in Charlotte. The development consists of 14 market rate units, 18 Project Based Section 8 units and 18 low-income subsidized units.

## M. Live Oak Apartments, LLC

Horizon Acquisition Corp. has a . $0045 \%$ ownership interest in Live Oak Apartments LLC, a 176 -unit residential apartment development located in Charlotte. The development consists of 140 market rate units, 14 Project Based Section 8 units and 22 low-income subsidized units.
N. 940 Brevard, LLC

Horizon Acquisition Corp. has a .0018\% ownership interest in 940 Brevard LLC, a 100 -unit residential apartment development located in Charlotte. The development consists of 60 Project Based Section 8 units and 40 low-income subsidized units.
O. Steele Creek Seniors, LLC

Horizon Acquisition Corp. has a $.0045 \%$ ownership interest in Steele Creek Seniors LLC, a 120 -unit residential apartment development located in Charlotte. The development consists of 60 Project Based Section 8 units and 60 low-income subsidized units.

Copies of financial statements for each Investment in Joint Venture can be obtained by a written request to: Housing Authority of the City of Charlotte, Attn: Chief Financial Officer, P.O. Box 36795, Charlotte, NC 28236.

## Note 11 - Accounts Payable, Accrued Liabilities and Tenant Security Deposits

Accounts payable, accrued liabilities and tenant security deposits at March 31, 2012 consisted of the following:

| Accounts Payable |  |  |
| :---: | :---: | :---: |
| Vendors and contractors | \$ | 3,333,886 |
| City of Charlott/Mecklenburg County |  | 157,816 |
| Total | \$ | 3,491,702 |
| Accrued Expenses |  |  |
| Accrued payroll | \$ | 540,690 |
| Retainage |  | 386,638 |
| Other current liabilites |  | 276,729 |
| Total | \$ | 1,204,057 |
| Accrued Interest Payable | \$ | 170,302 |
| Tenant Security Deposits | \$ | 457,010 |

Notes to Basic Financial Statements
For the year ended March 31, 2012

## Note 12 - Unearned Revenue

Unearned revenue at March 31, 2012 consisted of the following:

| Carol Hoefener Center - security deposits | \$ | 600 |
| :--- | ---: | ---: |
| Tenant prepaid rents | 135,331 |  |
| Mecklenburg County IDA | 105,232 |  |
| City of Charlote/Mecklenburg County | 78,876 |  |
| Other | Total | 28,285 |

## Note 13 -Long-Term Liabilities

A summary of changes in long-term liabilities is as follows:

|  | Outstanding$03 / 31 / 11$ |  | Additions |  | Reductions |  | Outstanding 03/31/12 |  | Due Within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| McAlpine/Glen Cove - City of Charlotte Mortgage | \$ | 154,640 | \$ |  | \$ | $(33,892)$ | \$ | 120,748 | \$ | 36,523 |
| McAlpine Terrace HTF M ortgage |  | 712,467 |  | - |  | - |  | 712,467 |  | - |
| Glen Cove HTF Mortgage |  | 1,309,831 |  |  |  |  |  | 1,309,831 |  |  |
| Seneca - City of Charlotte Mortgage |  | 640,000 |  |  |  | - |  | 640,000 |  |  |
| Seneca - NCHFA Mortgage |  | 300,000 |  | - |  |  |  | 300,000 |  |  |
| Seneca - HTF Mortgage |  | 750,000 |  | - |  | - |  | 750,000 |  |  |
| Fairmarket - City of Charlotte Mortgage |  | 1,275,000 |  | - |  | - |  | 1,275,000 |  | - |
| Hampton Creste - UCB Mortgage |  | 4,417,919 |  | - |  | $(78,260)$ |  | 4,339,659 |  | 83,830 |
| Hampton Creste - NSP M ortgage |  | 723,981 |  | 576,019 |  | - |  | 1,300,000 |  |  |
| McMullen Wood - City of Charlotte Mortgage |  | 1,836,000 |  | - |  |  |  | 1,836,000 |  |  |
| McMullen Wood - NCHFA M ortgage |  | 239,342 |  | - |  | - |  | 239,342 |  |  |
| Woodlawn House - NSP Mortgage |  | 1,500,000 |  |  |  |  |  | 1,500,000 |  |  |
| Mill Pond - Wachovia Construction Mortgage |  | 8,749,966 |  |  |  | $(8,749,966)$ |  | - |  |  |
| Mill Pond - Fith Thrid Mortgage |  |  |  | 8,742,000 |  | $(8,742,000)$ |  | - |  |  |
| Line of Credit |  | 871,551 |  |  |  | $(871,551)$ |  | - |  | - |
| Energy Conservation Note |  | 747,000 |  | - |  | $(299,328)$ |  | 447,672 |  | 200,666 |
| Fith Third Bond |  |  |  | 50,001 |  |  |  | 50,001 |  | 50,001 |
| Strawn and Parktowne - CFFP Bonds |  | - |  | 19,900,000 |  | - |  | 19,900,000 |  | 930,000 |
| Total Outstanding Debt |  | 24,227,697 |  | 29,268,020 |  | $(18,774,997)$ |  | 34,720,720 |  | 1,301,020 |
| Trust Deposit Liabilities |  | 826,539 |  | 1,178,612 |  | $(546,540)$ |  | 1,458,611 |  | - |
| Deferred Loan Interest Payable |  | 279,205 |  | 12,800 |  | - |  | 292,005 |  | - |
| Deferred Land Lease Revenue |  | 2,333,850 |  |  |  | $(59,206)$ |  | 2,274,644 |  |  |
| Deferred Loan Interest Revenue |  | 12,967,628 |  | 4,767,343 |  | $(736,069)$ |  | 16,998,902 |  |  |
| Accrued Compensated Absences |  | 857,234 |  | 119,160 |  | $(148,487)$ |  | 827,907 |  | 99,588 |
| Total Long Term Liabilities | \$ | 41,492,153 | \$ | 35,345,935 | \$ | $(20,265,299)$ | \$ | 56,572,789 | \$ | 1,400,608 |

Notes to Basic Financial Statements
For the year ended March 31, 2012

## A. Mortgages Payable

Principal and interest payments due on all mortgages payable in each of the following years are as follows:

| Year ending March 31, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | \$ | 120,353 | \$ | 260,787 | \$ | 381,140 |
| 2014 |  | 128,253 |  | 257,951 |  | 386,204 |
| 2015 |  | 4,209,346 |  | 1,927 |  | 4,211,273 |
| 2016 |  | 2,455 |  | 247,920 |  | 250,375 |
| 2017 |  | - |  | - |  | - |
| 2018-2032 |  | 8,172,640 |  | - |  | 8,172,640 |
| 2033-2049 |  | 1,690,000 |  | 275,130 |  | 1,965,130 |
| Total Mortgages Payable | \$ | 14,323,047 | \$ | 1,043,715 | \$ | 15,366,762 |

A mortgage note payable to the City of Charlotte on McAlpine Terrace and Glen Cove Apartments, collateralized by the properties, with an interest rate of $7.5 \%$. Principal and interest payments of $\$ 3,695$ are due monthly. Final maturity is April 1,2015 . The total outstanding balance of the loan and interest as of March 31, 2012 is $\$ 120,748$.

A $\$ 720,081$ second mortgage note payable to the City of Charlotte on McAlpine Terrace, collateralized by the property with an interest rate of $1 \%$. An interest payment of $\$ 7,201$ is due annually. The maturity date is February 28, 2029. Total outstanding balance of the loan and interest as of March 31,2012 is $\$ 712,467$.

A $\$ 1,335,375$ mortgage note payable to the City of Charlotte on Glen Cove Apartments, collateralized by the property with an interest rate of $1 \%$. An interest payment of $\$ 13,354$ is due annually. The maturity date is February 28, 2029. Total outstanding balance of the loan and interest as of March 31,2012 is $\$ 1,309,831$.

A $\$ 640,000$ second mortgage note payable to the City of Charlotte on Seneca Woods, collateralized by the property, with an interest rate of $2 \%$. No principal payments are required until maturity unless the project is sold or refinanced. The maturity date is February 24, 2049. The total outstanding balance of the loan as of March 31, 2012, is $\$ 640,000$. The total deferred interest as of March 31, 2011 is $\$ 275,130$.

A $\$ 300,000$ third mortgage note payable to the North Carolina Housing Finance Agency on Seneca Woods, collateralized by the property. The note is interest free if compliance with loan and regulatory agreements is maintained. The maturity date is December 31, 2048. The total outstanding balance of the loan as of March 31, 2012 is $\$ 300,000$.

A $\$ 750,000$ fourth mortgage note payable to the City of Charlotte on Seneca Woods, collateralized by the property with an interest rate of $1 \%$. An interest payment of $\$ 7,500$ is due annually beginning January 2011. The maturity date is February 24, 2049. The total outstanding balance of the loan as of March 31, 2012 is $\$ 750,000$.

A $\$ 1,275,000$ mortgage note payable to the City of Charlotte on Fairmarket Square, collateralized by the property. The note is interest free. No principal payments are required until maturity unless the project is sold or refinanced. The maturity date is August 18, 2028. The total outstanding balance of the loan as of March 31, 2012, is $\$ 1,275,000$.

## Housing Authority of the City of Charlotte

Notes to Basic Financial Statements
For the year ended March 31, 2012
A $\$ 4,440,000$ mortgage note payable to United Community Bank on Hampton Creste Apartments, collateralized by the property with a $5.8 \%$ interest rate. Interest only payments were required monthly through December 15, 2010. Commencing on January 15,2011 monthly payments of $\$ 28,067$ are required. The maturity date is December 14, 2014. The total outstanding balance of the loan as of March 31,2012 , is $\$ 4,339,659$.

A $\$ 1,300,000$ mortgage note payable to the City of Charlotte on Hampton Creste Apartments, collateralized by the property. The note is interest free. The maturity date is July 16, 2030. The total outstanding balance of the loan as of March 31, 2012 is $\$ 1,300,000$.

A $\$ 1,836,000$ mortgage note payable to the City of Charlotte on McMullen Wood Apartments, collateralized by the property, with a .5\% interest rate. Interest only payments are required monthly. The maturity date is March 31, 2030. The total outstanding balance of the loan as of March 31, 2012, is \$1,836,000.

A $\$ 250,000$ mortgage note payable to the North Carolina Housing Finance Agency on McMullen Wood Apartments, collateralized by the property. The note is interest free. No principal payments are required until maturity unless the project is sold or refinanced. The maturity date is February 1, 2030. The total outstanding balance of the loan as of March 31, 2012, is $\$ 239,342$.

A $\$ 1,500,000$ mortgage note payable to the City of Charlotte on Woodlawn House Apartments, collateralized by the property with a $1 \%$ interest rate. Interest only payments are required annually. The maturity date is May 12, 2030. The total outstanding balance of the loan as of March 31, 2012 is \$1,500,000.

A \$9,100,000 construction loan payable to Wachovia Bank on Mill Pond Apartments, collateralized by the property. The note bears interest at the one month LIBOR plus $2.25 \%$. Principal payments of $\$ 11,808$, plus accrued interest, are due monthly. The loan was repaid during the year and no amount remains outstanding.

A Line of Credit up to $\$ 8,000,000$ or margined collateral, whichever is less, payable to Fifth Third Bank. The interest rate is 1.5 percentage points over the one-month LIBOR. No amount remains outstanding as of March 31, 2012.

## B. Note Payable

The Authority received a loan of $\$ 1,994,568$ from Fifth Third Bank with a $4.78 \%$ interest rate to implement an Energy Conservation Plan. The plan consisted of installation of energy saving measures at dwelling and non-dwelling sites to conserve water and electricity usage. Principal and interest payments of \$18,157 are due monthly. Final maturity is December 3, 2014.

```
Year ending March 31,
2013
2014
2015
```

Total Note Payable

|  | Principal | Interest | Total |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 200,666 | $\$$ | 17,215 | $\$$ |
|  | 210,617 |  | 7,262 |  |
|  | 36,389 |  | 221 | 217,881 |
|  |  |  |  |  |

## C. Bonds Payable

In December 2011, the Authority issued $\$ 19,900,000$ in Capital Fund Program Revenue Bonds. The Tax Exempt Series 2011 Bonds were issued to partially finance the Strawn and Parktowne Rehabilitation

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements

For the year ended March 31, 2012
Project. The Authority executed a $\$ 19,900,000$ loan agreement with Strawn Parktowne, LLC at the same time. The serial bonds totaling $\$ 6,325,000$ have interest rates ranging from $.5 \%$ to $2.85 \%$ and mature semiannually beginning June 1, 2012 through December 1, 2018. The term bonds totaling $\$ 13,575,000$ have interest rates ranging from $3.25 \%$ to $4.55 \%$ and mature on December 1, 2021, December 1, 2026, and December 1, 2031. Interest on the serial and term bonds is payable semiannually. The bonds are repayable from Capital Fund Program moneys, including Replacement Housing Factor Funds received by the Authority from HUD. The balance outstanding on these bonds at March 31, 2012 was $\$ 19,900,000$.

On December 2011, the Authority issued $\$ 1,000,000$ in Multifamily Housing Revenue Bonds. The Series 2011 was issued to partially finance the Strawn and Parktowne Rehabilitation Project. The Authority executed a $\$ 1,000,000$ loan agreement with Strawn Parktowne, LLC at the same time. The bond bears interest at the rate per annum equal to the Adjusted LIBOR Rate. Interest only is due monthly. The bond matures on December 31, 2013. At March 31, 2012 the outstanding bond balance is $\$ 50,001$.

The future maturity schedule for the bonds payable is as follows at March 31, 2012:

| Year ending March 31, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2013 | \$ | 980,001 | \$ | 616,952 | \$ | 1,596,953 |
| 2014 |  | 885,000 |  | 663,463 |  | 1,548,463 |
| 2015 |  | 895,000 |  | 654,805 |  | 1,549,805 |
| 2016 |  | 910,000 |  | 641,517 |  | 1,551,517 |
| 2017 |  | 925,000 |  | 623,948 |  | 1,548,948 |
| 2018-2022 |  | 4,330,000 |  | 2,768,517 |  | 7,098,517 |
| 2023-2027 |  | 4,925,000 |  | 1,959,700 |  | 6,884,700 |
| 2028-2032 |  | 6,100,000 |  | 789,539 |  | 6,889,539 |
| Total Bonds Payable | \$ | 19,950,001 | \$ | 8,718,441 | \$ | 28,668,442 |

## D. Line of Credit

In November 2007, Horizon Development entered into a revolving Line of Credit ("the Line") with Fifth Third Bank. This agreement was renewed and increased in June 2009 for the lesser of $\$ 8$ million or margined collateral. The purpose of the Line is to acquire affordable housing properties that will be operated by Horizon Development and to support general corporate purposes and temporary working capital needs. The interest rate is 1.5 percentage points over the one-month LIBOR. Maturity date is October 31, 2013.

The Line was utilized during the year to pay off the Wachovia Loan for Mill Pond. This was subsequently paid off with the Mill Pond 223(f) financing. There is no amount outstanding as of March, 31, 2012. The Authority is not obligated in any manner for the repayment of the Line.

## Note 14 - Employee Retirement Plans

As of March 31, 2012, the Authority has two retirement plans in place. One plan is for current, eligible full-time employees. The other is a previous retirement plan contributed to by the Authority and its employees prior to the new plan.

## A. Defined Benefit Pension Plan

Plan Description. The Authority contributes to the statewide Local Government Employees Retirement System ("LGERS"), a cost-sharing multiple-employer defined pension plan administered by the State of

# Housing Authority of the City of Charlotte 

Notes to Basic Financial Statements
For the year ended March 31, 2012
North Carolina. LGERS provides retirement and disability benefits to plan members and beneficiaries. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The LGERS is included in the Comprehensive Annual Financial Report ("CAFR") for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the North Carolina Office of the State Controller, Accounting and Financial Reporting Section, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410.

Funding Policy. Plan members are required to contribute six percent of their annual covered salary. The Authority is required to contribute at an actuarially determined rate. For the Authority, the current rate is $6.88 \%$ of annual covered payroll starting in July 2011. The previous rate was $6.35 \%$. The contribution requirements of members and of the Authority are established and may be amended by the North Carolina General Assembly. The Authority's contributions to LGERS for the year ended March 31, 2012 was $\$ 705,678$. The contributions made by the Authority equaled the required contributions for the year. The plan's provisions and the contributions to it are authorized by the Authority's Board of Commissioners.

The Authority entered the plan on October 1, 2009. All full-time employees at that time were given the option to opt out of the LGERS plan. All full-time employees hired after that time are required to participate effective immediately upon hire. There is a five year vesting period.

## B. Defined Contribution Retirement Plan

RSM McGladrey, Inc. currently administers the defined contribution retirement plan, previously contributed to by the Authority and its employees. The trustee is AST Trust Company. The plan's provisions and the contributions to it were authorized by the Authority's Board of Commissioners.

A defined contribution employee retirement plan provides retirement benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive. Under a defined contribution retirement plan, the benefits a participant will receive depend solely on the amount contributed to the participant's account, the returns earned on investments of those contributions, and forfeitures of other participants' benefits that may be allocated to such participant's account.

Under this previous retirement plan, all full time employees of the Authority were required to participate in the retirement plan beginning six months after hire date. A total of $11 \%$ of employee base salary was contributed by the Authority toward retirement and life insurance. As determined by plan provisions, each employee was required to contribute $5.5 \%$ of his or her base annual salary, and the Authority was required to also contribute $5.5 \%$ of each employee's base annual salary. Contributions to this plan were discontinued from both employees and the Authority on September 30, 2009. As of March 31, 2012 the plan is still intact.

## Note 15 - Conduit Debt Issuance

The Authority issued tax-exempt multifamily housing revenue bonds on behalf of various properties for the assistance in acquisition, construction, and equipping of all units. These bonds are secured by a deed of trust, security agreement and assignment of revenues from the project. Neither the Authority, the State nor any political subdivision thereof, is obligated in any manner for the repayment of these bonds. Accordingly, the outstanding bonds at March 31, 2012 are not reported as liabilities in the accompanying basic financial statements.

Notes to Basic Financial Statements
For the year ended March 31, 2012

| Property | Issue Date | \# of Units |  | March 31, 2012 | March 31, 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sandlewood Apartments | December 2011 | 151 | \$ | 6,755,000 | \$ | - |
| Live Oak Apartments | December 2007 | 176 |  | 18,780,000 |  | 18,965,000 |
| South Oak Crossing | December 2006 | 192 |  | 8,800,000 |  | 8,900,000 |
| Oak Park at Nations Ford | September 2005 | 202 |  | 7,500,000 |  | 7,500,000 |
| Stonehaven East | September 2005 | 240 |  | 9,050,000 |  | 9,050,000 |
| Rocky Branch III | March 2004 | 192 |  | 8,925,000 |  | 9,030,000 |
| CP-CHA Roseland | December 1998 | 500 |  | 10,733,575 |  | 10,733,575 |
| Total Revenue Bonds |  |  | \$ | 70,543,575 | \$ | 64,178,575 |

## Note 16 - Commitments and Contingencies

## A. Commitments

Construction Commitments. The Authority has active construction projects as of March 31, 2012 for building additions and improvements. The Authority is subject to possible examinations made by federal regulators who determine compliance with terms, conditions, laws and regulations governing grants given to the Authority in the current and prior years. These examinations may result in required refunds by the Authority to federal grantors and/or program beneficiaries. At year-end the Authority's commitments with contractors are as follows:

| Project |  | Spent-to- <br> Date | Remaining <br> Commitment |  |
| :--- | ---: | ---: | ---: | ---: |
| Edwin Towers fire sprinkler, fire alarm \& pipe painting | $\$$ | 209,056 | $\$$ | 445,574 |
| PH wide - playground equipment \& installation |  | 136,432 |  | 17,618 |
| Robinsdale interior renovavion |  | 874,235 | 333,272 |  |
| Claremont \& Sundridge - siding replacement |  | 326,037 | 36,226 |  |
| Wallace Woods Apratments renovation |  | 603,550 | 290,115 |  |
| Woodlawn House interior renovation | $2,808,693$ | 147,826 |  |  |
| Total commitments and contingencies |  | $\mathbf{\$}$ | $4,958,002$ | $\$$ |

Loan Commitments. The Authority has entered into financing agreements with private developers to construct new mixed-income properties. The agreements require the Authority to provide loans from certain funds made available from HUD to private developers to assist in the construction of new dwelling units, of which a specified number will be designated as public housing. The total loan commitments outstanding as of March 31, 2012, were $\$ 24.5$ million.

## B. Contingencies

At March 31, 2012, the Authority was a defendant to various lawsuits. In the opinion of the Authority's management and the Authority's attorney, the ultimate effect of these legal matters will not have a material adverse effect on the Authority's financial position.

## C. Self-funded Worker's Compensation

The Authority operates a self-funded worker's compensation. Through this self-funded worker's compensation program, the Authority obtains worker's compensation coverage up to the statutory limits, with no deductible. The worker's compensation program is administered by the Authority and utilizes a third

Housing Authority of the City of Charlotte<br>Notes to Basic Financial Statements<br>For the year ended March 31, 2012

party administrator to process claims and maintain compliance. The fund is reinsured through a North Carolina licensed excess insurance company for single occurrence losses of $\$ 300,000$ for all employees.

The claims liability for the year ended March 31,2012 is $\$ 17,001$. This reported claims liability is based on the requirements of Government Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated.

|  | Beginning ofYear |  | Claims and Changes in Estimates | Claims Payments |  | End of Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| 2012 | \$ | \$ | 24,300 | \$ | $(7,299)$ |  | 17,001 |

## Note 17 -Other Information

Mill Pond Apartments was previously included in Horizon Development's financial statements. In January 2012 a 223(f) loan was obtained to refinance the previous loan at which time Mill Pond Charlotte, LLC was created. The 223(f) loan was used to pay off the existing line of credit with Fifth Third Bank. The result of the payoff of loans and liabilities resulted in a $\$ 2,419,789$ loss reported as an extraordinary item on the Statement of Revenue, Expenses and Changes in Net Assets.

## Note 18 Economic Dependency

The Authority is economically dependent upon annual contributions and grants from HUD. For the year ended March 31, 2012, HUD provided approximately 74\% of the Authority's operating revenue.

## Note 19 - Interfund Eliminations

The following interfund balances have been eliminated from the total column in the financial statements:

| Notes receivable - miscellaneous, other current liabilites and long-term liabilites | \$ | 24,548,822 |
| :---: | :---: | :---: |
| Interprogram due from and due to accounts | \$ | 2,244,957 |
| Opertaing revenues | \$ | 6,165,387 |
| Operating expenses | \$ | 6,165,387 |

## Note 20 - Issued But Not Effective Professional Standards

The GASB has issued several statements not yet implemented by the Authority. The statements that will have an effect on the Authority are as follows:

GASB Statement No. 60, Accounting and Financial Reporting for Service Concession Arrangements, will be effective for the Authority for the fiscal year beginning April 1, 2012. This statement improves financial reporting by establishing recognition, measurement, and disclosure requirements for Service Concession Arrangements ("SCAs") for both transferors and governmental operators, requiring governments to account for and report SCAs in the same manner, which improves the comparability of financial statements.

## Housing Authority of the City of Charlotte

Notes to Basic Financial Statements
For the year ended March 31, 2012
GASB Statement No. 61, The Financial Reporting Entity: Omnibus-an amendment of GASB Statements No. 14 and No. 34, will be effective for the Authority for the fiscal year beginning April 1, 2013. This statement will result in financial reporting entity financial statements being more relevant by improving guidance for including, presenting, and disclosing information about component units and equity interest transactions of a financial reporting entity.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in PreNovember 30, 1989 FASB and AICPA Pronouncements, will be effective for the Authority for the fiscal year beginning April 1, 2012. This statement will improve financial reporting by contributing to the GASB's efforts to codify all sources of generally accepted accounting principles for state and local governments so that they derive from a single source.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position, will be effective for the Authority for the fiscal year beginning April 1, 2012. This statement will improve financial reporting by standardizing the presentation of deferred outflows of resources and deferred inflows of resources and their effects on a government's net position.

GASB Statement No. 64, Derivative Instruments: Application of Hedge Accounting Termination Provisions- an amendment of GASB Statement No. 53, will be effective for the Authority for the fiscal year beginning April 1, 2012. This statement will enhance comparability and improve financial reporting by clarifying the circumstances in which hedge accounting should continue when a swap counterparty, or a swap counterparty's credit support provider, is replaced.

GASB Statement No. 65, Items Previously Reported as Assets and Liabilities, will be effective for the Authority for the fiscal year beginning April 1, 2013. This statement will improve financial reporting by clarifying the appropriate use of the financial statement elements deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting.

GASB Statement No. 66, Technical Corrections- 2012, will be effective for the Authority for the fiscal year beginning April 1, 2013. This statement will resolve conflicting accounting and financial reporting guidance that could diminish the consistency of financial reporting and thereby enhance the usefulness of the financial reports.

Management has not yet completed its assessment of the above statements but does not believe that these statements will have a material effect on the financial statements of the Authority.

## SUPPLEMENTAL INFORMATION



Charlottetown Completed Renovation

## Housing Authority of the City of Charlotte Combining Statement of Net Assets - Non-Major Funds

March 31, 2012

Current Assets
Cash and cash equivalents
Accounts receivable - HUD
Accounts receivable - other
Total current assets

Total Assets

Current Liabilities
Accounts payable
Accrued expenses
Interprogram due to
Total current liabilities

Long-Term Liabilities
Trust deposit liabilijies
Accrued compensated absences net of current porion

Total long-term liabilities

Total Liabilities

Net Assets
Restricted net assets
Unrestricted net assets
Total Net Assets


| 3,204 | 10,895 | $\cdot$ | $\cdot$ | 14,099 |
| :---: | :---: | :---: | :---: | :---: |
| $\cdot$ | $\cdot$ | 11,207 | $\cdot$ | 11,207 |
| $\cdot$ | $\cdot$ | 55,892 | 47,478 | 103,370 |
| 3,204 |  |  |  |  |


| - | - | 17,939 | - | 17,939 |
| :---: | :---: | :---: | :---: | :---: |
| - | 7,286 | 17,939 | - | 25,225 |
| 3,204 | 18,181 | 85,038 | 47,478 | 153,901 |



## Housing Authority of the City of Charlotte

Combining Statement of Revenue, Expenses and Changes in Net Assets - Non-Major Funds

For the Year Ended March 31, 2012

|  | Housing <br> Choice <br> Vouchers <br> 14.871 |  | Family Unification Program 14.880 |  | ROSS <br> Grant <br> 14.870 |  | State I <br> Local <br> Funds |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue HUD operaing subsidy and grantrevenue | \$ | 531,157 | \$ | 983,533 | \$ | 385,915 | \$ | - | \$ | 1,900,605 |
| Other governmental grants |  |  |  |  |  |  |  | 73,994 |  | 73,994 |
| Other revenue |  | 1,747 |  | . |  | 4,712 |  | . |  | 6,459 |
| Total operating revenue |  | 532,904 |  | 983,533 |  | 390,627 |  | 73,994 |  | 1,981,058 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |
| Administrative |  |  |  | - |  | 15,822 |  | 47,479 |  | 63,301 |
| Tenantservices |  | - |  | - |  | 374,805 |  | . |  | 374,805 |
| Housing assistance payments |  | 438,615 |  | 899,735 |  | . |  | . |  | 1,338,350 |
| Total operating expenses |  | 438,615 |  | 899,735 |  | 390,627 |  | 47,479 |  | 1,776,456 |
| Operating income |  | 94,289 |  | 83,798 |  | - |  | 26,515 |  | 204,602 |
| Change in net assets |  | 94,289 |  | 83,798 |  | $\cdot$ |  | 26,515 |  | 204,602 |
| Net Assets, Beginning of Year |  | 434,862 |  | 736,297 |  | . |  | $(26,515)$ |  | 1,144,644 |
| NetAssets, End of Year | \$ | 529,151 | \$ | 820,095 | \$ | . | \$ |  | \$ | 1,349,246 |

## Housing Authority of the City of Charlotte <br> Combining Statement of Cash Flows - Non-Major Funds

For the Year Ended March 31, 2012

|  | Housing <br> Choice <br> Vouchers <br> 14.871 |  | Family Unification Program 14.880 |  | ROSS Grant <br> 14.870 |  | State I <br> Local <br> Funds |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activites |  |  |  |  |  |  |  |  |  |  |
| Operating subsidy and grant receipts | \$ | 531,157 | \$ | 983,533 | \$ | 354,148 | \$ | 26,516 | \$ | 1,895,354 |
| Other income receipts |  |  |  | 1,246 |  | 4,712 |  |  |  | 5,958 |
| Payments to vendors |  | 2,400 |  | 9,305 |  | $(94,910)$ |  | (14) |  | $(83,219)$ |
| Payments to employees |  |  |  | . |  | $(273,990)$ |  | $(47,465)$ |  | $(321,455)$ |
| Housing assistance payments |  | $(438,615)$ |  | $(899,735)$ |  | . |  |  |  | $(1,338,350)$ |
| Payments to others |  | . |  | 5,506 |  | $(15,822)$ |  | - |  | $(10,316)$ |
| Net cash provided (used) by by operating activities |  | 94,942 |  | 99,855 |  | $(25,862)$ |  | $(20,963)$ |  | 147,972 |
| Cash flows from non-capital financing activities Interprogram due to other funds |  | - |  | . |  | 25,862 |  | $(227,522)$ |  | $(201,660)$ |
| Net cash provided (used) by non-capital financing activities |  | - |  | - |  | 25,862 |  | $(227,522)$ |  | $(201,660)$ |
| Net increase (decrease) in cash and cash equivalents |  | 94,942 |  | 99,855 |  | - |  | $(248,485)$ |  | $(53,688)$ |
| Cash and cash equivalents, beginning |  | 435,666 |  | 738,381 |  | . |  | 248,485 |  | 1,422,532 |
| Cash and cash equivalents, ending | \$ | 530,608 | \$ | 838,236 | \$ | - | \$ | . | \$ | 1,368,844 |
| Reconciliation of operating income to net cash provided by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Operating income | \$ | 94,289 | \$ | 83,798 | \$ | - | \$ | 26,515 | \$ | 204,602 |
| Adjustments to reconcile operating income to net cash provided (used) by operating activities: (Increase) decrease in assets: |  |  |  |  |  |  |  |  |  |  |
| Accounts receivable - HUD |  | - |  | - |  | $(31,767)$ |  | - |  | $(31,767)$ |
| Accounts receivable - other |  | $(1,747)$ |  | 1,246 |  | . |  | - |  | (501) |
| Prepaid expenses |  | . |  |  |  | 1,435 |  | - |  | 1,435 |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |  |  |  |
| Accounts payable |  | 2,400 |  | 9,305 |  | $(6,031)$ |  | $(47,478)$ |  | $(41,804)$ |
| Accrued expenses |  |  |  | 5,506 |  | 10,501 |  | . |  | 16,007 |
| Net cash provided (used) by by operating activities | \$ | 94,942 | S | 99,855 | \$ | $(25,862)$ | \$ | $(20,963)$ | \$ | 147,972 |

Housing Authority of the City of Charlotte

## Field Operations Program - Budget and Actual (Non-GAAP)

For the Year Ended March 31, 2012


## Housing Authority of the City of Charlotte

## Administration Program - Budget and Actual (Non-GAAP)

For the Year Ended March 31, 2012


## Housing Authority of the City of Charlotte <br> Real Estate Program - Budget and Actual (Non-GAAP)

For the Year Ended March 31, 2012

|  | Budget |  | Actual |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Other Sources |  |  |  |  |  |  |
| Revenue |  |  |  |  |  |  |
| Developer Fee Earned | \$ | 1,841,371 | \$ | 1,018,740 | \$ | $(822,631)$ |
| Other Revenue |  | 352,070 |  | 272,551 |  | $(79,519)$ |
| Total Revenue and Other Sources |  | 2,193,441 |  | 1,291,291 |  | $(902,150)$ |
| Other Sources |  |  |  |  |  |  |
| MTW Funds |  |  |  | 10,347,386 |  |  |
| Total Other Sources |  | 24,535,573 |  | 10,347,386 |  | $(14,188,187)$ |
| Total Revenue and Other Sources |  | 26,729,014 |  | 11,638,677 |  | $(15,090,337)$ |
| Expenditures |  |  |  |  |  |  |
| Salaries/Benefits |  |  |  | 936,990 |  |  |
| Operating Costs |  |  |  | 512,160 |  |  |
| Total Expenditures |  | 4,849,594 |  | 1,449,150 |  | 3,400,444 |
| Other Uses |  |  |  |  |  |  |
| Operating Transfers Out- Capital Projects |  |  |  | 3,127,832 |  |  |
| Loan To Others |  |  |  | 7,219,554 |  |  |
| Total Other Uses |  | 21,879,420 |  | 10,347,386 |  | 11,532,034 |
| Total expenditures and other uses |  | 26,729,014 |  | 11,796,536 |  | 14,932,478 |
| Excess of revenue and other sources over expenditures | \$ | . | \$ | (157,859) | \$ | (157,859) |

Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> HOPE VI-URD <br> All Hope VI Grants

For the Year Ended March 31, 2012

|  | Grants Authorized |  | Actual |  |  |  |  |  | Remainder of Grants |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior <br> Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Federal Grant - Hope VI | \$ | 141,866,409 | \$ | 122,011,985 | \$ | 1,671,241 | \$ | 123,683,226 | \$ | 18,183,183 |
| Local Grant - City of Charlotte |  | 21,410,000 |  | 9,199,143 |  | 49,280 |  | 9,248,423 |  | 12,161,577 |
| Other Grants |  | 900,000 |  | 400,000 |  | . |  | 400,000 |  | 500,000 |
| Program Income |  | 13,418,985 |  | 12,566,356 |  | 1,282,959 |  | 13,849,315 |  | $(430,330)$ |
| Restricted Donations |  | 58,500 |  | 58,052 |  | - |  | 58,052 |  | 448 |
| Transfer - MTW |  | 9,000,000 |  | . |  | - |  | . |  | 9,000,000 |
| Transfer - Horizon Development |  | 45,010 |  | 45,010 |  | $\cdot$ |  | 45,010 |  | - |
| Total revenue |  | 186,698,904 |  | 144,280,546 |  | 3,003,480 |  | 147,284,026 |  | 39,414,878 |


| Expenditures |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Management improvements | 14,981,079 | 12,762,272 | 857,313 | 13,619,585 | 1,361,494 |
| Administration | 19,241,752 | 12,861,556 | 489,698 | 13,351,254 | 5,890,498 |
| Fees and Costs | 13,282,587 | 13,251,120 | 17,831 | 13,268,951 | 13,636 |
| Site Acquisition | 4,828,026 | 4,828,026 |  | 4,828,026 | . |
| Site Acquisition - Local Grant | 1,291,329 | 1,197,236 |  | 1,197,236 | 94,093 |
| Site Improvement | 14,171,623 | 14,153,623 | 3,101 | 14,156,724 | 14,899 |
| Site Improvement- Local Grant | 7,760,000 | 7,598,624 | 47,574 | 7,646,198 | 113,802 |
| Dwelling Stuctures | 50,385,239 | 49,597,240 | 206,556 | 49,803,796 | 581,443 |
| Dwelling Structures - Local Grant | 900,000 | 400,000 |  | 400,000 | 500,000 |
| Dwelling Equipment - Nonexpendable | 160,172 | 160,172 | - | 160,172 |  |
| Nondwelling Stuctures | 5,608,884 | 5,608,884 | - | 5,608,884 |  |
| Nondwelling Equipment | 1,253,523 | 1,253,523 |  | 1,253,523 |  |
| Demolition | 10,835,899 | 10,835,899 | - | 10,835,899 | - |
| Relocation Costs | 1,798,658 | 1,769,147 | - | 1,769,147 | 29,511 |
| Program Income Transfer | 3,841,633 | 3,043,802 | 522,633 | 3,566,435 | 275,198 |
| Capitalized ltems | 35,300,000 |  | 426,143 | 426,143 | 34,873,857 |
| Restricted Donation | 1,058,500 | 58,052 | . | 58,052 | 1,000,448 |
| Total expenditures | 186,698,904 | 139,379,176 | 2,570,849 | 141,950,025 | 44,748,879 |
| Excess of revenue over expenditures | \$ . | \$ 4,901,370 | \$ 432,631 | \$ 5,334,001 | \$ (5,334,001) |

Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> HOPE VI-URD <br> Earle Village Grant (First Ward)

For the Year Ended March 31, 2012

|  | Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{aligned} & \hline \text { Prior } \\ & \text { Years } \\ & \hline \end{aligned}$ |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Federal Grant - Hope VI | \$ | 41,740,155 | \$ | 41,740,155 | \$ | - | \$ | 41,740,155 | \$ | - |
| Program Income |  | 3,058,032 |  | 2,877,575 |  | 165,671 |  | 3,043,246 |  | 14,786 |
| Total revenue |  | 44,798,187 |  | 44,617,730 |  | 165,671 |  | 44,783,401 |  | 14,786 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Management Improvements |  | 4,626,254 |  | 4,626,254 |  | - |  | 4,626,254 |  |  |
| Administration |  | 5,070,537 |  | 4,814,508 |  | 50,158 |  | 4,864,666 |  | 205,871 |
| Fees and Costs |  | 4,929,557 |  | 4,929,557 |  | . |  | 4,929,557 |  |  |
| Site Acquisition |  | 1,089,376 |  | 1,089,376 |  | - |  | 1,089,376 |  |  |
| Site Improvement |  | 2,702,101 |  | 2,702,101 |  | - |  | 2,702,101 |  |  |
| Dwelling Stuctures |  | 15,545,602 |  | 15,545,602 |  | - |  | 15,545,602 |  | - |
| Dwelling Equipment - Nonexpendable |  | 81,111 |  | 81,111 |  | - |  | 81,111 |  | - |
| Nondwelling Stuctures |  | 3,608,877 |  | 3,608,877 |  | - |  | 3,608,877 |  |  |
| Nondwelling Equipment |  | 822,895 |  | 822,895 |  |  |  | 822,895 |  |  |
| Demolition |  | 3,384,660 |  | 3,384,660 |  | - |  | 3,384,660 |  |  |
| Relocation Costs |  | 411,829 |  | 382,318 |  | - |  | 382,318 |  | 29,511 |
| Program Income Transfer |  | 2,525,388 |  | 2,359,470 |  | 162,801 |  | 2,522,271 |  | 3,117 |
| Total expenditures |  | 44,798,187 |  | 44,346,729 |  | 212,959 |  | 44,559,688 |  | 238,499 |
| Excess of revenue over expenditures | \$ |  | \$ | 271,001 | \$ | $(47,288)$ | \$ | 223,713 | \$ | (223,713) |

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
HOPE VI-URD
Dalton Village Grant (Arbor Glen)
For the Year Ended March 31, 2012

|  | Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Federal Grant - Hope VI | \$ | 24,501,684 | \$ | 24,501,684 | \$ | - | \$ | 24,501,684 | \$ | - |
| Local Grant - City of Charlotte |  | 2,450,000 |  | 2,450,000 |  | - |  | 2,450,000 |  | - |
| Program Income |  | 3,220,179 |  | 2,659,067 |  | 258,022 |  | 2,917,089 |  | 303,090 |
| Total revenue |  | 30,171,863 |  | 29,610,751 |  | 258,022 |  | 29,868,773 |  | 303,090 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Management Improvements |  | 3,872,705 |  | 3,872,705 |  | - |  | 3,872,705 |  | - |
| Administration |  | 4,402,185 |  | 3,175,764 |  | 12,958 |  | 3,188,722 |  | 1,213,463 |
| Fees and Costs |  | 2,980,380 |  | 2,967,380 |  | 9,181 |  | 2,976,561 |  | 3,819 |
| Site Acquisition |  | 992,974 |  | 992,974 |  |  |  | 992,974 |  |  |
| Site Improvement - Federal Grant |  | 2,643,881 |  | 2,625,881 |  | 3,101 |  | 2,628,982 |  | 14,899 |
| Site Improvement - Local Grant |  | 2,000,000 |  | 2,000,000 |  | - |  | 2,000,000 |  | - |
| Dwelling Structures |  | 9,045,672 |  | 9,008,172 |  | 1,202 |  | 9,009,374 |  | 36,298 |
| Dwelling Equipment - Nonexpendable |  | 31,870 |  | 31,870 |  |  |  | 31,870 |  | - |
| Nondwelling Stuctures |  | 33,445 |  | 33,445 |  |  |  | 33,445 |  | - |
| Nondwelling Equipment |  | 68,628 |  | 68,628 |  | - |  | 68,628 |  |  |
| Demolition |  | 3,040,110 |  | 3,040,110 |  |  |  | 3,040,110 |  |  |
| Relocation Costs |  | 482,854 |  | 482,854 |  | . |  | 482,854 |  | - |
| Program Income Transfer |  | 577,159 |  | 267,824 |  | 108,703 |  | 376,527 |  | 200,632 |
| Total expenditures |  | 30,171,863 |  | 28,567,607 |  | 135,145 |  | 28,702,752 |  | 1,469,111 |
| Excess of revenue over expenditures | \$ | . | S | 1,043,144 | \$ | 122,877 | \$ | 1,166,021 | \$ | $(1,166,021)$ |

## Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> HOPE VI-URD <br> Fairview Homes Grant (The Park at Oaklawn)

For the Year Ended March 31, 2012

|  | Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior <br> Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Federal Grant - Hope VI | \$ | 34,724,570 | \$ | 34,724,570 | \$ | - | \$ | 34,724,570 | \$ | - |
| Local Grant - City of Charlote |  | 1,300,000 |  | 1,300,000 |  | - |  | 1,300,000 |  | - |
| Program Income |  | 2,366,840 |  | 1,988,303 |  | 185,649 |  | 2,173,952 |  | 192,888 |
| Restricted Donations |  | 58,500 |  | 58,052 |  | . |  | 58,052 |  | 448 |
| Total revenue |  | 38,449,910 |  | 38,070,925 |  | 185,649 |  | 38,256,574 |  | 193,336 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Management Improvements |  | 2,028,941 |  | 2,028,941 |  | - |  | 2,028,941 |  | - |
| Administration |  | 3,781,763 |  | 2,649,331 |  | 3,369 |  | 2,652,700 |  | 1,129,063 |
| Fees and Costs |  | 2,823,627 |  | 2,823,627 |  | . |  | 2,823,627 |  | . |
| Site Acquisition |  | 2,745,676 |  | 2,745,676 |  | - |  | 2,745,676 |  |  |
| Site Improvement - Federal Grant |  | 6,083,182 |  | 6,083,182 |  | - |  | 6,083,182 |  |  |
| Site Improvement- Local Grant |  | 1,300,000 |  | 1,300,000 |  | - |  | 1,300,000 |  | $\cdot$ |
| Dwelling Stuctures |  | 14,246,238 |  | 14,132,444 |  | - |  | 14,132,444 |  | 113,794 |
| Nondwelling Stuctures |  | 1,091,562 |  | 1,091,562 |  | - |  | 1,091,562 |  | . |
| Nondwelling Equipment |  | 362,000 |  | 362,000 |  | - |  | 362,000 |  | - |
| Demolition |  | 2,986,897 |  | 2,986,897 |  | - |  | 2,986,897 |  | - |
| Relocation Costs |  | 562,938 |  | 562,938 |  | - |  | 562,938 |  | - |
| Restricted Donation Transfers |  | 58,500 |  | 58,052 |  | - |  | 58,052 |  | 448 |
| Program Income Transfer |  | 378,586 |  | 253,456 |  | 125,130 |  | 378,586 |  | . |
| Total expenditures |  | 38,449,910 |  | 37,078,106 |  | 128,499 |  | 37,206,605 |  | 1,243,305 |
| Excess of revenue over expenditures | \$ | . | \$ | 992,819 | \$ | 57,150 | \$ | 1,049,969 | \$ | $(1,049,969)$ |

## Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> HOPE VI-URD <br> Piedmont Courts Grant (Seigle Point) <br> For the Year Ended March 31, 2012

|  | Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Federal Grant - Hope VI | \$ | 20,000,000 | \$ | 20,000,000 | \$ | - | \$ | 20,000,000 | \$ | - |
| Local Grant- City of Charlote |  | 5,660,000 |  | 5,449,143 |  | 49,280 |  | 5,498,423 |  | 161,577 |
| Other Grants |  | 900,000 |  | 400,000 |  | . |  | 400,000 |  | 500,000 |
| Program Income |  | 4,773,934 |  | 5,041,411 |  | 673,617 |  | 5,715,028 |  | $(941,094)$ |
| Transfer - Horizon Development |  | 45,010 |  | 45,010 |  | . |  | 45,010 |  | . |
| Total revenue |  | 31,378,944 |  | 30,935,564 |  | 722,897 |  | 31,658,461 |  | $(279,517)$ |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Management Improvements |  | 1,353,179 |  | 1,353,096 |  | 83 |  | 1,353,179 |  | - |
| Administration |  | 3,487,267 |  | 2,057,653 |  | 35,345 |  | 2,092,998 |  | 1,394,269 |
| Fees and Costs |  | 2,549,023 |  | 2,530,556 |  | 8,650 |  | 2,539,206 |  | 9,817 |
| Site Acquisition - Local Grant |  | 1,291,329 |  | 1,197,236 |  | - |  | 1,197,236 |  | 94,093 |
| Site Improvement - Federal Grant |  | 2,742,459 |  | 2,742,459 |  | - |  | 2,742,459 |  | . |
| Site Improvement- Local Grant |  | 4,460,000 |  | 4,298,624 |  | 47,574 |  | 4,346,198 |  | 113,802 |
| Dwelling Stuctures |  | 11,547,727 |  | 10,911,022 |  | 205,354 |  | 11,116,376 |  | 431,351 |
| Dwelling Stuctures - Other Grants |  | 900,000 |  | 400,000 |  | - |  | 400,000 |  | 500,000 |
| Dwelling Equipment - Nonexpendable |  | 47,191 |  | 47,191 |  | - |  | 47,191 |  | . |
| Nondwelling Stuctures |  | 875,000 |  | 875,000 |  | - |  | 875,000 |  | - |
| Demolition |  | 1,424,232 |  | 1,424,232 |  | - |  | 1,424,232 |  | - |
| Relocation Costs |  | 341,037 |  | 341,037 |  | - |  | 341,037 |  | $\cdot$ |
| Program Income Transfer |  | 360,500 |  | 163,052 |  | 125,999 |  | 289,051 |  | 71,449 |
| Total expenditures |  | 31,378,944 |  | 28,341,158 |  | 423,005 |  | 28,764,163 |  | 2,614,781 |
| Excess of revenue over expenditures | \$ | . | \$ | 2,594,406 | \$ | 299,892 | \$ | 2,894,298 | \$ | $(2,894,298)$ |

# Housing Authority of the City of Charlotte <br> Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> HOPE VI - URD <br> Boulevard Homes Hope VI / Capital Project Grant 

For the Year Ended March 31, 2012

## Revenue

Federal Grant - Hope VI
Operaing Transfer In - MTW Local Grant - City of Charlotte Total revenue

Expenditures
Management Improvements
Resticted Donations - Hope VI Grant
Capitalized tems
Total expenditures
Excess of revenue
over expenditures

| Grant Authorized | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ 20,900,000 | \$ | 1,045,576 | \$ | 1,671,241 | \$ | 2,716,817 | \$ | 18,183,183 |
| 9,000,000 |  | . |  |  |  |  |  | 9,000,000 |
| 12,000,000 |  | . |  | . |  | . |  | 12,000,000 |
| 41,900,000 |  | 1,045,576 |  | 1,671,241 |  | 2,716,817 |  | 39,183,183 |


| 3,100,000 |  | 881,276 |  | 857,230 |  | 1,738,506 |  | 1,361,494 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,500,000 |  | 164,300 |  | 387,868 |  | 552,168 |  | 1,947,832 |
| 1,000,000 |  | . |  | . |  | . |  | 1,000,000 |
| 35,300,000 |  | . |  | 426,143 |  | 426,143 |  | 34,873,857 |
| 41,900,000 |  | 1,045,576 |  | 1,671,241 |  | 2,716,817 |  | 39,183,183 |
| \$ | \$ | . | \$ | . | \$ | . | \$ | . |

Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) CAPITAL GRANTS <br> All Capital Grants

For the Year Ended March 31, 2012

| Revenue |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal Grant | \$ | 51,808,295 | \$ | 5,268,242 | \$ | 5,454,935 | \$ | 10,723,177 | \$ | 41,085,118 |
| Program Income |  | 892,000 |  | 931,331 |  | 44,680 |  | 976,011 |  | $(84,011)$ |
| Total revenue |  | 52,700,295 |  | 6,199,573 |  | 5,499,615 |  | 11,699,188 |  | 41,001,107 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Administration |  | 750,829 |  | 526,777 |  | 224,052 |  | 750,829 |  | . |
| Fees and Costs |  | 224,975 |  | 224,005 |  | 689 |  | 224,694 |  | 281 |
| Site Improvement |  | 2,521,442 |  | 1,608,298 |  | 913,144 |  | 2,521,442 |  | - |
| Dwelling Stuctures |  | 22,010,203 |  | 1,751,395 |  | 1,638,826 |  | 3,390,221 |  | 18,619,982 |
| Dwelling Equipment - Nonexpendable |  | 168,665 |  | 166,484 |  | . |  | 166,484 |  | 2,181 |
| Nondwelling Stuctures |  | 416,694 |  | 385,990 |  | 30,704 |  | 416,694 |  | . |
| DevelopmentActivities |  | 250,000 |  | . |  | . |  | . |  | 250,000 |
| Demolition |  | 1,340,000 |  | 374,471 |  | 965,529 |  | 1,340,000 |  | . |
| Relocation Cosis |  | 867,487 |  | 792,937 |  | 74,550 |  | 867,487 |  | . |
| Total expenditures |  | 28,550,295 |  | 5,830,357 |  | 3,847,494 |  | 9,677,851 |  | 18,872,444 |
| Excess of revenue |  |  |  |  |  |  |  |  |  |  |
| over expenditures | \$ | 24,150,000 | \$ | 369,216 | \$ | 1,652,121 | \$ | 2,021,337 | \$ | 22,128,663 |

Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
CAPITAL GRANTS
2009 ARRA Capital Fund Grant

For the Year Ended March 31, 2012


Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
CAPITAL GRANTS
Replacement Housing Factor - Program Income
For the Year Ended March 31, 2012

Revenue
Program Income

## Expenditures

Fees and Costs
Dwelling Structures
Dwelling Equipment
Total expenditures
Excess of revenue over expenditures

| Grant <br> Authorized | Actual |  |  | Remainder <br> of Grant |
| :---: | :---: | :---: | :---: | :---: |
|  | Prior Years | Current Year | Total to Date |  |
| \$ 892,000 | \$ 931,331 | \$ 44,680 | \$ 976,011 | \$ (84,011) |


|  | 281 |  | . |  | - |  | . |  | 281 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 889,538 |  | 562,115 |  |  |  | 562,115 |  | 327,423 |
|  | 2,181 |  | . |  |  |  | . |  | 2,181 |
|  | 892,000 |  | 562,115 |  |  |  | 562,115 |  | 329,885 |
| \$ |  | \$ | 369,216 | \$ | 44,680 | \$ | 413,896 | \$ | $(413,896)$ |

Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> CAPITAL GRANTS <br> CFFP Capital Project

For the Year Ended March 31, 2012

|  | Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| City Housing Trust Funds | \$ | 1,000,000 | \$ | - | \$ | - | \$ | - | \$ | 1,000,000 |
| Tax Exempt Bonds (CFFP) |  | 19,900,000 |  |  |  | 1,607,441 |  | 1,607,441 |  | 18,292,559 |
| Land Sales Proceeds |  | 1,000,000 |  | - |  | - |  | . |  | 1,000,000 |
| EECBG Grant |  | 250,000 |  | . |  | - |  | - |  | 250,000 |
|  |  | 22,150,000 |  | . |  | 1,607,441 |  | 1,607,441 |  | 20,542,559 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Debt Service Reserves |  | 854,000 |  | - |  | - |  | - |  | 854,000 |
| Fith Third Loan Paydown (EPC) |  | 146,000 |  | - |  | - |  |  |  | 146,000 |
| Loans To Others - HTF |  | 1,000,000 |  | - |  | - |  | - |  | 1,000,000 |
| Loans To Others - Bond Proceeds |  | 19,900,000 |  |  |  | 1,607,441 |  | 1,607,441 |  | 18,292,559 |
| Loans To Others - EECBG |  | 250,000 |  | . |  | . |  | . |  | 250,000 |
| Total expenditures |  | 22,150,000 |  | - |  | 1,607,441 |  | 1,607,441 |  | 20,542,559 |
| Excess of revenue over expenditures | \$ | . | \$ | . | \$ | . | \$ | . | \$ | . |

Housing Authority of the City of Charlotte

> Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
> ROSS GRANTS
> All ROSS Grants

For the Year Ended March 31, 2012


Housing Authority of the City of Charlotte

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> ROSS GRANTS <br> 2007 ROSS Elderly

For the Year Ended March 31, 2012


Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) ROSS GRANTS
2009 ROSS Federal - FSSR Coordinator Grant
For the Year Ended March 31, 2012

Revenue
Federal Grant

## Expenditures

Program Coordinator
Total expenditures
Excess of revenue over expenditures

| Grant <br> Authorized | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years |  | Current Year |  | Total to <br> Date |  |  |  |
| 65,000 | \$ | 41,358 | \$ | 23,642 | \$ | 65,000 | \$ | - |


| 65,000 |
| :--- |
| 65,000 |$\frac{41,358}{41,358}$| 23,642 |
| :--- |
| 23,642 |
|  |



Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) ROSS GRANTS
2009 ROSS - FSSR Service Coordinators Grant
For the Year Ended March 31, 2012

Revenue
Federal Grant

## Expenditures

Coordinator Salary \& Benefits
Training Costs
Administrative \& Other Costs
Total expenditures Excess of revenue over expenditures

| Grant Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 662,417 | \$ | 31,929 | \$ | 205,798 | \$ | 237,727 | \$ | 424,690 |
|  | 554,417 |  | 31,168 |  | 175,093 |  | 206,261 |  | 348,156 |
|  | 18,000 |  | 312 |  | 364 |  | 676 |  | 17,324 |
|  | 90,000 |  | 449 |  | 30,341 |  | 30,790 |  | 59,210 |
|  | 662,417 |  | 31,929 |  | 205,798 |  | 237,727 |  | 424,690 |
| \$ | . | \$ | . | \$ | . | \$ | . | \$ | . |

## Housing Authority of the City of Charlotte <br> Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) <br> ROSS GRANTS <br> 2010 ROSS - Federal FSSR Coordinator Grant

For the Year Ended March 31, 2012

| Grant <br> Authorized |  | Actual |  |  |  |  |  | Remainder of Grant |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to <br> Date |  |  |  |
| \$ | 65,000 | \$ |  | \$ | 36,397 | \$ | 36,397 | \$ | 28,603 |

Expenditures

| Program Coordinator Salaries \& Benefits |  | 65,000 |  | . |  | 36,397 |  | 36,397 |  | 28,603 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total expenditures |  | 65,000 |  | - |  | 36,397 |  | 36,397 |  | 28,603 |
| Excess of revenue over expenditures | \$ | . | \$ | . | S | . | \$ | . | \$ |  |

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

NSP Grant

For the Year Ended March 31, 2012


## Housing Authority of the City of Charlotte <br> Total Capital Projects - Budget and Actual (Non-GAAP)

For the Year Ended March 31, 2012

## Revenue

City Housing Trust Funds
Operating Transfer In - MTW
Operating Transfer In - LSP
MTW Loan
CFRC Grant
Total revenue

Expenditures
Administrative
Capitalized ltems
Total expenditures
Excess of revenue
over expenditures

| Budget | Actual |  |  | Variance <br> Favorablel (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: |
|  | Prior <br> Years | Current Year | Total to Date |  |
| \$ 2,197,679 | \$ 674,760 | \$ | \$ 674,760 | \$ 1,522,919 |
| 12,865,836 | 2,221,123 | - | 2,221,123 | 10,644,713 |
| 460,000 | 1,966 | 233,003 | 234,969 | 225,031 |
| 6,022,551 | 5,342,218 | 147,840 | 5,490,058 | 532,493 |
| 6,200,000 | 2,178,254 | 4,021,746 | 6,200,000 | - |
| 27,746,066 | 10,418,321 | 4,402,589 | 14,820,910 | 12,925,156 |


| 125,000 | 42,218 | - | 42,218 | 82,782 |
| :---: | :---: | :---: | :---: | :---: |
| 27,621,066 | 10,376,103 | 10,268,010 | 20,644,113 | 6,976,953 |
| 27,746,066 | 10,418,321 | 10,268,010 | 20,686,331 | 7,059,735 |

$\xlongequal{\$ 1} \xlongequal{\$(5,865,421)} \xlongequal{\$(5,865,421)} \xlongequal{\$ \quad 5,865,421}$

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Robinsdale Capital Project
For the Year Ended March 31, 2012

Revenue
City Housing Trust Funds
Operating Transfer In - MTW
Total revenue

Expenditures
Capitalized Items
Total expenditures
Excess of revenue over expenditures

| Budget | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior <br> Years |  | Current <br> Year |  | Total to <br> Date |  |  |  |
| \$ 548,366 | \$ | 104,198 | \$ | 444,168 | \$ | 548,366 | \$ | - |
| 1,310,983 |  | 50,524 |  | 497,125 |  | 547,649 |  | 763,334 |
| 1,859,349 |  | 154,722 |  | 941,293 |  | 1,096,015 |  | 763,334 |


| $1,859,349$ |
| ---: |
| $1,859,349$ |$\frac{154,722}{154,722}-\frac{941,293}{941,293}-\frac{1,096,015}{1,096,015}-\frac{763,334}{}-763,334$



## Housing Authority of the City of Charlotte

Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Edwin Towers Capital Project
For the Year Ended March 31, 2012

Revenue
City Housing Trust Funds
Operating Transfer In - MTW
Total revenue

Expenditures
Capitalized Items
Total expenditures
Excess of revenue
over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 649,313 | \$ | 225,290 | \$ | 263,588 | \$ | 488,878 | \$ | 160,435 |
|  | 3,460,554 |  | 245,102 |  | 45,315 |  | 290,417 |  | 3,170,137 |
|  | 4,109,867 |  | 470,392 |  | 308,903 |  | 779,295 |  | 3,330,572 |


| $4,109,867$ |
| :--- |
| $4,109,867$ |$\frac{470,392}{470,392}$| 308,903 |  |
| :--- | :--- |
|  | 308,903 |
|  | 779,295 |
| 3,395 |  |
| $3,330,572$ |  |

$\xlongequal{\$ \quad \cdot} \xlongequal{\$ \quad \cdot} \xlongequal{\$ \quad \cdot}$

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Wallace Woods Capital Project
For the Year Ended March 31, 2012

|  | Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Operating Transter In - MTW | \$ | 1,828,800 | \$ | 21,466 | \$ | 786,875 | \$ | 808,341 | \$ | 1,020,459 |
| Total revenue |  | 1,828,800 |  | 21,466 |  | 786,875 |  | 808,341 |  | 1,020,459 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Capitalized Items |  | 1,828,800 |  | 21,466 |  | 786,875 |  | 808,341 |  | 1,020,459 |
| Total expenditures |  | 1,828,800 |  | 21,466 |  | 786,875 |  | 808,341 |  | 1,020,459 |
| Excess of revenue over expenditures | \$ | . | \$ | . | \$ | . | \$ | . | \$ | . |

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Charlottetown Terrace CFRC Capital Project
For the Year Ended March 31, 2012


Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

## Central Office Capital Project

For the Year Ended March 31, 2012

|  | Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| Proceeds from Notes, Loans and Bonds | \$ | 6,022,551 | \$ | 5,342,218 | \$ | 147,840 | \$ | 5,490,058 | \$ | 532,493 |
| Total revenue |  | 6,022,551 |  | 5,342,218 |  | 147,840 |  | 5,490,058 |  | 532,493 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| Administration |  | 125,000 |  | 42,218 |  | - |  | 42,218 |  | 82,782 |
| Capitalized tems |  | 5,897,551 |  | 5,300,000 |  | 147,840 |  | 5,447,840 |  | 449,711 |
| Total expenditures |  | 6,022,551 |  | 5,342,218 |  | 147,840 |  | 5,490,058 |  | 532,493 |
| Excess of revenue |  |  |  |  |  |  |  |  |  |  |
| over expenditures | \$ | . | \$ | . | \$ | . | \$ | - | \$ | . |

Housing Authority of the City of Charlotte
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Gladedale Renovation Capital Project
For the Year Ended March 31, 2012

Revenue
Operating Transfer In - MTW
Total revenue
Expenditures
Capitalized ltems
Total expenditures Excess of revenue over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current <br> Year |  | Total to Date |  |  |  |
| \$ | 1,065,499 | \$ | . | \$ | - | \$ | - | \$ | 1,065,499 |
|  | 1,065,499 |  | - |  | - |  | - |  | 1,065,499 |
|  | 1,065,499 |  | - |  | - |  | . |  | 1,065,499 |
|  | 1,065,499 |  | - |  | - |  | - |  | 1,065,499 |
| \$ | . | \$ | . | \$ | - | \$ | . | \$ | . |

C.O.R.E. Programs, Inc.

## C.O.R.E. - Budget and Actual (Non-GAAP)

For the Year Ended March 31, 2012

|  | Budget |  | Actual |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Other Sources |  |  |  |  |  |  |
| Other income | \$ | 226,342 | \$ | 3,560 | \$ | (222,782) |
| Restricted Donations |  | 37,987 |  | 25,000 |  | $(12,987)$ |
| Total |  | 264,329 |  | 28,560 |  | $(235,769)$ |
| Other Sources |  |  |  |  |  |  |
| Fund Balance Appropriated |  | 24,000 |  | . |  | $(24,000)$ |
| Total |  | 24,000 |  | - |  | $(24,000)$ |
| Total Revenue and Other Sources |  | 288,329 |  | 28,560 |  | (259,769) |
| Expenditures |  |  |  |  |  |  |
| Operating Costs |  |  |  | 11,979 |  |  |
| Total Expenditures |  | 87,987 |  | 11,979 |  | 76,008 |
| Other Uses |  |  |  |  |  |  |
| Operating Transfer Out-AMP |  |  |  | 127,251 |  |  |
| Total Other Items |  | 200,342 |  | 127,251 |  | 73,091 |
| Total expenditures |  | 288,329 |  | 139,230 |  | 149,099 |
| Excess of revenue and other sources over expenditures | \$ | . | \$ | (110,670) | \$ | $(110,670)$ |

Horizon Acquisition Corporation
Horizon Acquisition - Budget and Actual (Non-GAAP)
For the Year Ended December 31, 2011

|  | Budget |  | Actual |  | Variance <br> Favorablel (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Other Sources |  |  |  |  |  |  |
| Developer Fees Earned | \$ | 125,000 | \$ | - | \$ | $(125,000)$ |
| Other Revenue |  | 175,000 |  | 238,079 |  | 63,079 |
| Total Revenue |  | 300,000 |  | 238,079 |  | (61,921) |
| Other Sources |  |  |  |  |  |  |
| Proceeds from Sale of Stock |  | 3,500,000 |  | 3,500,000 |  | . |
| Total Other Sources |  | 3,500,000 |  | 3,500,000 |  | - |
| Total Revenue and Other Sources |  | 3,800,000 |  | 3,738,079 |  | (61,921) |
| Expenditures |  |  |  |  |  |  |
| Operating Costs |  |  |  | 238,079 |  |  |
| Total Expenditures |  | 450,000 |  | 238,079 |  | 211,921 |
| Other Uses |  |  |  |  |  |  |
| Acquisition of General Partner Interest |  |  |  | 3,148,261 |  |  |
| Total Other Uses |  | 3,350,000 |  | 3,148,261 |  | 201,739 |
| Total Expenditures and Other Uses |  | 3,800,000 |  | 3,386,340 |  | 413,660 |
| Excess of revenue and other sources over expenditures | \$ | . | \$ | 351,739 | \$ | 351,739 |

Horizon Development Properties, Inc.
Total Capital / Development Projects - Budget and Actual (Non-GAAP)
For the Year Ended March 31, 2012

## Revenue

City of Charlote Loan
City Housing Trust Fund Loan
City of Charlote - NSP Loan
NCHFA Loan
United Community Bank Loan
HUD 221(d)(4) Loan
Land Sales Proceeds Loan
MTW Loan
Hope VI Loan
CHA NSP Grant
CHA RHF Funds Grant
Habitat for Humanity Contribution
Proceeds from Line of Credit
Loan Repayment
Operaing Transfer In - Horizon
Total revenue
Expenditures
General and Administrative
Capitalized Items
Total expenditures
Excess of revenue over expenditures

| Budget | Actual |  |  | Variance <br> Favorablel <br> (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: |
|  | Prior Years | Current Year | Total to Date |  |
| \$ 2,755,400 | \$ 2,755,400 | \$ - | \$ 2,755,400 | \$ - |
| 2,805,456 | 2,779,912 | - | 2,779,912 | 25,544 |
| 2,800,000 | 2,602,420 | 197,580 | 2,800,000 | - |
| 539,342 | 539,342 |  | 539,342 | - |
| 4,440,000 | 4,440,000 | - | 4,440,000 | - |
| 20,200,000 | - | - | - | 20,200,000 |
| 2,775,278 | 2,455,758 | 125,570 | 2,581,328 | 193,950 |
| 17,003,508 | 4,015,040 | 5,016,665 | 9,031,705 | 7,971,803 |
| 2,349,809 | 2,216,987 | - | 2,216,987 | 132,822 |
| 2,000,000 | 2,000,000 | - | 2,000,000 | - |
| 1,401,800 | 1,401,800 | - | 1,401,800 | - |
| 100,000 | - | - | - | 100,000 |
| 6,203,732 | 5,704,651 | - | 5,704,651 | 499,081 |
|  | . | 979,001 | 979,001 | $(979,001)$ |
| 216,307 | 216,307 | - | 216,307 | . |
| 65,590,632 | 31,127,617 | 6,318,816 | 37,446,433 | 28,144,199 |



> Horizon Development Properties, Inc.
> Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

McAlpineTerrace /Glen Cove Apartments Capital Project
For the Year Ended March 31, 2012

Revenue
City of Charlote Loan
Land Sales Proceeds Loan
City Housing Trust Fund Loan
Hope VI Loan
Operaing Transfer In - Horizon
Total revenue

## Expenditures

Capitalized Items
Total expenditures
Excess of revenue over expenditures

| Budget | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ 279,400 | \$ | 279,400 | \$ | - | \$ | 279,400 | \$ | - |
| 2,125,278 |  | 2,050,041 |  | 3,100 |  | 2,053,141 |  | 72,137 |
| 2,055,456 |  | 2,029,912 |  | . |  | 2,029,912 |  | 25,544 |
| 1,149,809 |  | 1,124,237 |  | - |  | 1,124,237 |  | 25,572 |
| 216,307 |  | 216,307 |  | - |  | 216,307 |  | . |
| 5,826,250 |  | 5,699,897 |  | 3,100 |  | 5,702,997 |  | 123,253 |


| $5,826,250$ |
| :---: |
| $5,826,250$ |$\frac{5,341,414}{5,341,414}$| 354,924 |
| :--- |
| 354,924 |

$\xlongequal{\$ \quad \cdot} \xlongequal{\$ \quad 358,483} \xlongequal{\$ \quad(351,824)} \xlongequal{\$ \quad 6,659} \xlongequal{\$ \quad(6,659)}$

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Seneca Woods Capital Project
For the Year Ended March 31, 2012

|  | Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Prior Years |  | Current <br> Year |  | Total to Date |  |  |  |
| Revenue |  |  |  |  |  |  |  |  |  |  |
| City of Charlote Loan | \$ | 640,000 | \$ | 640,000 | \$ | - | \$ | 640,000 | \$ | - |
| Land Sales Proceeds Loan |  | 650,000 |  | 405,717 |  | 122,470 |  | 528,187 |  | 121,813 |
| City Housing Trust Fund Loan |  | 750,000 |  | 750,000 |  | - |  | 750,000 |  |  |
| NCHFA Loan |  | 300,000 |  | 300,000 |  |  |  | 300,000 |  | - |
| Hope VI Loan |  | 1,200,000 |  | 1,092,750 |  | . |  | 1,092,750 |  | 107,250 |
| Total revenue |  | 3,540,000 |  | 3,188,467 |  | 122,470 |  | 3,310,937 |  | 229,063 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |
| General and Administrative |  | 189,500 |  | $\cdot$ |  | - |  | - |  | 189,500 |
| Capitalized liems |  | 3,350,500 |  | 3,188,467 |  | 122,470 |  | 3,310,937 |  | 39,563 |
| Total expenditures |  | 3,540,000 |  | 3,188,467 |  | 122,470 |  | 3,310,937 |  | 229,063 |
| Excess of revenue over expenditures | \$ | . | \$ | . | \$ | - | \$ | . | \$ | . |

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
McMullen Wood Apartments Capital Project
For the Year Ended March 31, 2012

Revenue
MTWLoan
NCHFA Loan
City of Charlote Loan
Proceeds from Line of Credit
Total revenue

Expenditures
General
Capitalized Items
Total expenditures
Excess of revenue over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 1,278,732 | \$ | - | \$ | - | \$ | - | \$ | 1,278,732 |
|  | 239,342 |  | 239,342 |  | - |  | 239,342 |  |  |
|  | 1,836,000 |  | 1,836,000 |  |  |  | 1,836,000 |  |  |
|  | 1,278,732 |  | 871,551 |  | . |  | 871,551 |  | 407,181 |
|  | 4,632,806 |  | 2,946,893 |  | - |  | 2,946,893 |  | 1,685,913 |
|  | 1,278,732 |  | 670 |  | 16,526 |  | 17,196 |  | 1,261,536 |
|  | 3,354,074 |  | 1,029,679 |  | 1,836,000 |  | 2,865,679 |  | 488,395 |
|  | 4,632,806 |  | 1,030,349 |  | 1,852,526 |  | 2,882,875 |  | 1,749,931 |
| S | - | \$ | 1,916,544 | \$ | $(1,852,526)$ | \$ | 64,018 | \$ | (64,018) |

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Woodlawn House Apartments Capital Project
For the Year Ended March 31, 2012

Revenue
City of Charlotte - NSP Loan
CHA NSP Grant
MTW Loan
Proceeds from Line of Credit Total revenue

Expenditures
General and Administrative
Capitalized litems
Total expenditures
Excess of revenue over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 1,500,000 | \$ | 1,500,000 | \$ | - | \$ | 1,500,000 | \$ | - |
|  | 2,000,000 |  | 2,000,000 |  | - |  | 2,000,000 |  | - |
|  | 4,865,756 |  | 1,232,928 |  | 3,076,213 |  | 4,309,141 |  | 556,615 |
|  | 3,525,000 |  | 3,433,100 |  | . |  | 3,433,100 |  | 91,900 |
|  | 11,890,756 |  | 8,166,028 |  | 3,076,213 |  | 11,242,241 |  | 648,515 |
|  | 3,525,000 |  | 3,433,100 |  | - |  | 3,433,100 |  | 91,900 |
|  | 8,365,756 |  | 4,732,928 |  | 3,076,213 |  | 7,809,141 |  | 556,615 |
|  | 11,890,756 |  | 8,166,028 |  | 3,076,213 |  | 11,242,241 |  | 648,515 |
| \$ | . | \$ | - | \$ | . | \$ | - | \$ | - |

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

Parktowne Terrace CFRC Development Project
For the Year Ended March 31, 2012

Revenue
MTW Loan
Loan Repaym
Total
Expenditures
Administrative
Total expenditures
Excess of revenue
over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 1,255,658 | \$ | 114,560 | \$ | 442,328 | \$ | 556,888 | \$ | 698,770 |
|  | . |  | . |  | 474,695 |  | 474,695 |  | $(474,695)$ |
|  | 1,255,658 |  | 114,560 |  | 917,023 |  | 1,031,583 |  | 224,075 |


| $1,255,658$ |
| :--- |
| $1,255,658$ |$\frac{114,560}{114,560} \frac{442,328}{442,328}$| 556,888 |
| :---: |
| 556,888 |
|  |

$\xlongequal{\$ \quad \cdot} \xlongequal{\$ \quad \cdot} \xlongequal{\$ 474,695} \xlongequal{\$ \quad 474,695} \xlongequal{\$ \quad(474,695)}$

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
Strawn Apartments CFRC Development Project
For the Year Ended March 31, 2012

Revenue
MTWLoan
Loan Repayment
Total revenue
Expenditures
Administrative
Total expenditures
Excess of revenue
over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ | 1,375,000 | \$ | 261,967 | \$ | 336,105 | \$ | 598,072 | \$ | 776,928 |
|  |  |  |  |  | 504,306 |  | 504,306 |  | $(504,306)$ |
|  | 1,375,000 |  | 261,967 |  | 840,411 |  | 1,102,378 |  | 272,622 |


| $1,375,000$ |
| :--- |
| $1,375,000$ |$\frac{261,967}{261,967} \frac{336,105}{336,105}$| 598,072 |
| :---: |
| 598,072 |
|  |


$\xlongequal{\$ \quad-} \xlongequal{\$ \quad-}$| $\$ 504,306$ |
| :--- |
| $\$ \quad 504,306$ |

Horizon Development Properties, Inc.
Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)
The Lofts at Seigle Point Capital Project
For the Year Ended March 31, 2012

Revenue
HUD 221(d)(4) Loan
MTW Loan
Total revenue

Expenditures
General and Administrative
Capitaized tems
Total expenditures
Excess of revenue over expenditures

| Budget |  | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current Year |  | Total to <br> Date |  |  |  |
|  | 20,200,000 | \$ |  | \$ | . | \$ |  | \$ | 20,200,000 |
|  | 5,000,000 |  | 877,161 |  | 83,200 |  | 960,361 |  | 4,039,639 |
|  | 25,200,000 |  | 877,161 |  | 83,200 |  | 960,361 |  | 24,239,639 |


| 500,000 |
| ---: |
| $24,700,000$ |
| $25,200,000$ | | 877,161 |
| ---: |
| 87,161 |

$\xlongequal{\$ \quad \cdot} \xlongequal{\$ \quad \cdot} \$$

Horizon Development Properties, Inc.

## Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP)

Hampton Creste Development Project
For the Year Ended March 31, 2012

## Revenue

United Community Bank Loan
MTW Loan
CHA RHF Funds Grant
City of Charlote - NSP Loan
Habitat for Humanity Contribution
Proceeds from Line of Credit
Total revenue

| Budget | Actual |  |  |  |  |  | Variance <br> Favorablel (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| 4,440,000 | \$ | 4,440,000 | \$ | - | \$ | 4,440,000 | \$ |  |
| 3,228,362 |  | 1,528,424 |  | 1,078,819 |  | 2,607,243 |  | 621,119 |
| 1,401,800 |  | 1,401,800 |  |  |  | 1,401,800 |  |  |
| 1,300,000 |  | 1,102,420 |  | 197,580 |  | 1,300,000 |  |  |
| 100,000 |  |  |  | - |  | - |  | 100,000 |
| 1,400,000 |  | 1,400,000 |  | . |  | 1,400,000 |  | - |
| 11,870,162 |  | 9,872,644 |  | 1,276,399 |  | 11,149,043 |  | 721,119 |

## Expenditures

General
Capitalized tems
Total expenditures
Excess of revenue
over expenditures


# Schedule of Revenue and Expenditures - Budget and Actual (Non-GAAP) 

Strawn Parktowne Development Project

For the Year Ended December 31, 2011

## Revenue

HTF Loan
CHA-MTW Loan
Tax Exempt Bonds Loan
Tax Exempt Tail Loan
Equity (LIHTC)
Purchase Money Note
EECBG Loan
Total revenue

## Expenditures

Administrative
Total expenditures
Excess of revenue
over expenditures

| Budget | Actual |  |  |  |  |  | Variance <br> Favorablel <br> (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Prior Years |  | Current Year |  | Total to Date |  |  |  |
| \$ 1,000,000 | \$ | - | \$ | - | \$ | - | \$ | 1,000,000 |
| 2,050,000 |  | - |  | - |  | - |  | 2,050,000 |
| 19,900,000 |  | - |  | 1,837,137 |  | 1,837,137 |  | 18,062,863 |
| 1,100,000 |  | - |  | 50,001 |  | 50,001 |  | 1,049,999 |
| 13,700,000 |  | - |  | - |  | . |  | 13,700,000 |
| 5,200,000 |  | - |  | - |  | - |  | 5,200,000 |
| 250,000 |  | - |  | - |  | - |  | 250,000 |
| 43,200,000 |  | - |  | 1,887,138 |  | 1,887,138 |  | 41,312,862 |


| $43,200,000$ |  |
| :--- | :--- | :--- |
| $43,200,000$ |  |
|  | - |



Combining Schedule of Net Assets - Business Activities and Component Units

March 31, 2012

| Carole | Horizon |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Hoefener |  | Horizon | Acquisition | Combining |  |
| Center | CORE | Development | 12/31/2011 | Entry | TOTAL |

## Assets

Current Assets

| Cash: |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash - unrestricted | \$ | 230,931 | \$ | - | \$ | 1,781,028 | \$ | 357,212 | \$ | - | \$ | 2,369,171 |
| Cash - other restricted |  | . |  | 1,701,183 |  | 2,408,596 |  | . |  | - |  | 4,109,779 |
| Cash - restricted for payment of current liabilities |  | - |  | . |  | 105,232 |  | - |  | - |  | 105,232 |
| Total cash |  | 230,931 |  | 1,701,183 |  | 4,294,856 |  | 357,212 |  | - |  | 6,584,182 |
| Accounts and notes receivables: |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts receivable - other government |  | - |  | - |  | - |  | - |  | - |  | - |
| Accounts receivable - miscellaneous |  | 1,675 |  | - |  | 465,886 |  | 99,443 |  | - |  | 567,004 |
| Accounts receivable - dwelling rents |  | . |  | - |  | 141,702 |  | . |  | - |  | 141,702 |
| Allowance for doubttul accounts - dwelling rents |  | - |  | - |  | $(30,519)$ |  | - |  | - |  | $(30,519)$ |
| Total receivables - net |  | 1,675 |  | - |  | 577,069 |  | 99,443 |  | - |  | 678,187 |
| Other current assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Investments - restricted |  | - |  | - |  | 200,000 |  | - |  | - |  | 200,000 |
| Prepaid expenses and other assets |  | 8,180 |  | - |  | 53,283 |  | - |  | - |  | 61,463 |
| Interprogram - due from |  | . |  | - |  | 170,000 |  | - |  | - |  | 170,000 |
| Total current assets |  | 240,786 |  | 1,701,183 |  | 5,295,208 |  | 456,655 |  | - |  | 7,693,832 |
| Noncurrent Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Land |  | - |  | - |  | 7,082,694 |  | - |  | - |  | 7,082,694 |
| Buildings |  | 35,951 |  | - |  | 32,956,366 |  | - |  | $\cdot$ |  | 32,992,317 |
| Furniture, equipment and machinery - administration |  | 21,799 |  | - |  | 105,098 |  | - |  | - |  | 126,897 |
| Accumulated depreciation |  | $(33,450)$ |  | - |  | (8,635,520) |  | - |  | - |  | (8,668,970) |
| Construction in progress |  | . |  | - |  | 948,728 |  | - |  |  |  | 948,728 |
| Total capital assets - net |  | 24,300 |  | - |  | 32,457,366 |  | - |  | $\cdot$ |  | 32,481,666 |
| Notes and mortgages rec. - noncurrent |  | - |  | - |  | 804,670 |  | - |  | $\bullet$ |  | 804,670 |
| Other assets |  | - |  | - |  | 47,901 |  | - |  | - |  | 47,901 |
| Investments in real estate ventures |  | - |  | - |  | 3,500,000 |  | 3,148,261 |  | $(3,500,000)$ |  | 3,148,261 |
| Total noncurrent assets |  | 24,300 |  | - |  | 36,809,937 |  | 3,148,261 |  | $(3,500,000)$ |  | 36,482,498 |
| Total assets | \$ | 265,086 | \$ | 1,701,183 | \$ | 42,105,145 | \$ | 3,604,916 | \$ | $(3,500,000)$ | \$ | 44,176,330 |

Housing Authority of the City of Charlotte

Combining Schedule of Net Assets - Business Activities and Component Units (Continued)

March 31, 2012

|  | Carole <br> Hoefener <br> Center |  | CORE |  | Horizon <br> Development |  | Horizon Acquisition 12/31/2011 |  | Combining Entry |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable < 90 days | \$ | 13,514 | \$ | 249 | \$ | 525,387 | \$ | 66,076 | \$ | $\bullet$ | \$ | 605,226 |
| Accrued wage/payroll taxes payable |  | 3,947 |  | - |  | 57,103 |  | . |  |  |  | 61,050 |
| Accrued compensated absences |  | 1,864 |  | - |  | 13,723 |  | - |  | - |  | 15,587 |
| Accrued interest payable |  | . |  | - |  | 765 |  | - |  | - |  | 765 |
| Accounts payable - other government |  | - |  | - |  | 2,520 |  | - |  | - |  | 2,520 |
| Tenant security deposits |  | - |  | - |  | 158,094 |  | - |  | - |  | 158,094 |
| Unearned revenue |  | 600 |  | - |  | 184,427 |  | - |  |  |  | 185,027 |
| Current portion of L-T debt - capital projects |  | - |  | - |  | 120,353 |  | - |  | - |  | 120,353 |
| Other current liabilities |  | 8,581 |  | - |  | 493,762 |  | 38,840 |  | - |  | 541,183 |
| Accrued liabilities - other |  | 55 |  | - |  | 147,825 |  | - |  | - |  | 147,880 |
| Interprogram - due to |  | - |  | 127,251 |  | 1,069,361 |  | $\cdot$ |  | - |  | 1,196,612 |
| Total current liabilities |  | 28,561 |  | 127,500 |  | 2,773,320 |  | 104,916 |  | - |  | 3,034,297 |
| Noncurrent Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Long-term debt, net of current - capital projects |  | - |  | - |  | 32,469,847 |  | - |  | - |  | 32,469,847 |
| Noncurrent liabilities - other |  | - |  | - |  | 885,010 |  | - |  | - |  | 885,010 |
| Accrued compensated absences - noncurrent |  | 13,631 |  | - |  | 100,358 |  | - |  |  |  | 113,989 |
| Total noncurrent liabilities |  | 13,631 |  | - |  | 33,455,215 |  | - |  | $\cdot$ |  | 33,468,846 |
| Total liabilities |  | 42,192 |  | 127,500 |  | 36,228,535 |  | 104,916 |  | - |  | 36,503,143 |
| Net Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Invested in capital assets, net of related debt |  | 24,300 |  | - |  | $(132,834)$ |  | - |  | - |  | $(108,534)$ |
| Restricted net assets |  | - |  | 1,573,683 |  | 4,406,749 |  | 3,500,000 |  | $(3,500,000)$ |  | 5,980,432 |
| Unrestricted net assets |  | 198,594 |  | - |  | 1,602,695 |  | - |  | - |  | 1,801,289 |
| Total net assets |  | 222,894 |  | 1,573,683 |  | 5,876,610 |  | 3,500,000 |  | $(3,500,000)$ |  | 7,673,187 |
| Total liabilities and equity | \$ | 265,086 | \$ | 1,701,183 | \$ | 42,105,145 | \$ | 3,604,916 | \$ | $(3,500,000)$ | \$ | 44,176,330 |

## Combining Schedule of Revenue, Expenses and Change in Net Assets - Business Activities and Component Units

For the Year Ended March 31, 2012

|  | Carole <br> Hoefener Center |  | CORE |  | Horizon Development |  | Horizon Acquisition 12/31/2011 |  | $\begin{gathered} \text { Combining } \\ \text { Entry } \\ \hline \end{gathered}$ |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Net tenant rental revenue | \$ | - | \$ | - | \$ | 4,843,747 | \$ | - | \$ | - | \$ | 4,843,747 |
| Tenant revenue - other |  | . |  | . |  | 141,266 |  | . |  | . |  | 141,266 |
| Total tenant revenue |  | - |  |  |  | 4,985,013 |  | $\cdot$ |  |  |  | 4,985,013 |
| HUD PHAgrants |  | - |  | - |  | 106,941 |  | - |  | - |  | 106,941 |
| Investment income - unrestricted |  | 432 |  | - |  | 7,675 |  | - |  |  |  | 8,107 |
| Other revenue |  | 303,933 |  | 25,500 |  | 5,312,243 |  | 238,079 |  |  |  | 5,879,755 |
| Gain/Loss on Sale of Fixed Assets |  | . |  | . |  | 338,747 |  | . |  |  |  | 338,747 |
| Total revenue |  | 304,365 |  | 28,560 |  | 10,750,619 |  | 238,079 |  | - |  | 11,321,623 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative salaries |  | 64,139 |  | - |  | 1,203,049 |  | - |  | - |  | 1,267,188 |
| Auditing fees |  | 514 |  | - |  | 3,393 |  | - |  | - |  | 3,907 |
| Managementfees |  | . |  | - |  | 347,428 |  | - |  |  |  | 347,428 |
| Bookkeeping fees |  | - |  | - |  | 16,440 |  | - |  | - |  | 16,440 |
| Advertising and marketing |  | 879 |  | - |  | 90,951 |  | - |  |  |  | 91,830 |
| Employee benefits - administrative |  | 16,055 |  | - |  | 268,836 |  | - |  |  |  | 284,891 |
| Office expenses |  | 12,370 |  | 1,456 |  | 204,140 |  | - |  | - |  | 217,966 |
| Legal expense |  | . |  | . |  | 25,468 |  | - |  |  |  | 25,468 |
| Travel |  | 516 |  | - |  | 7,136 |  | $\cdot$ |  | - |  | 7,652 |
| Other operating - administrative |  | 7,298 |  | $\cdot$ |  | 441,988 |  | 238,079 |  | . |  | 687,365 |
| Total administrative expense |  | 101,771 |  | 1,456 |  | 2,608,829 |  | 238,079 |  | - |  | 2,950,135 |
| Asset managementfee |  | 44,306 |  | - |  | 187,877 |  | - |  | - |  | 232,183 |
| Tenant services - salaries |  | - |  | - |  | 34,129 |  | - |  | - |  | 34,129 |
| Relocation costs |  | - |  | - |  | 3,173 |  | - |  | - |  | 3,173 |
| Employee benefits - tenant services |  | - |  | - |  | 9,847 |  | - |  | - |  | 9,847 |
| Other tenant services |  | - |  | 10,522 |  | 127,052 |  | . |  | . |  | 137,574 |
| Total tenant services |  | - |  | 10,522 |  | 174,201 |  | - |  | - |  | 184,723 |
| Water |  | 4,143 |  | - |  | 208,673 |  | - |  |  |  | 212,816 |
| Electricity |  | 31,318 |  | - |  | 220,153 |  | - |  | - |  | 251,471 |
| Gas |  | 7,185 |  | - |  | 21,050 |  | - |  | - |  | 28,235 |
| Other utilities expense |  | 1,295 |  | . |  | 177,740 |  | . |  | . |  | 179,035 |
| Total utilities expense | \$ | 43,941 | \$ | - | \$ | 627,616 | \$ | - | \$ | $\cdot$ | \$ | 671,557 |

(Continued)

Housing Authority of the City of Charlotte

## Combining Schedule of Revenue, Expenses and Change in Net Assets - Business Activities and Component Units (continued)

For the Year Ended March 31, 2012

|  | Carole <br> Hoefener Center |  | CORE |  | Horizon Development |  | Horizon Acquisition 12/31/2011 |  | Combining <br> Entry |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Labor | \$ | 44,303 | \$ | - | \$ | 466,671 | \$ | . | \$ | - | \$ | 510,974 |
| Materials and other |  | 9,977 |  | - |  | 564,246 |  | - |  | - |  | 574,223 |
| Ordinary maintenance contracts - trash |  | 5,376 |  | - |  | 75,819 |  | - |  | - |  | 81,195 |
| Ordinary maintenance contracts - heating \& cooling |  | 18,951 |  | - |  | 109,075 |  | - |  | - |  | 128,026 |
| Ordinary maintenance contracts - elevator |  | . |  | - |  | 20,063 |  | - |  | - |  | 20,063 |
| Ordinary maintenance contracts - landscape |  | 4,820 |  | - |  | 192,154 |  | - |  | - |  | 196,974 |
| Ordinary maintenance contracts - unit turnaround |  | . |  | - |  | 178,359 |  | - |  | - |  | 178,359 |
| Ordinary maintenance contracts - electrical |  | 6,366 |  | - |  | 505 |  | - |  | - |  | 6,871 |
| Ordinary maintenance contracts - plumbing |  | 218 |  | - |  | 21,921 |  | - |  | - |  | 22,139 |
| Ordinary maintenance contracts - extermination |  | 1,400 |  | - |  | 47,700 |  | - |  | - |  | 49,100 |
| Ordinary maintenance contracts - janitorial |  | 2,250 |  | - |  | 39,670 |  | - |  | - |  | 41,920 |
| Ordinary maintenance contracts - routine |  | 3,354 |  | . |  | 50,125 |  | - |  | - |  | 53,479 |
| Ordinary maintenance contracts - misc |  | 24,957 |  | - |  | 218,141 |  | - |  | - |  | 243,098 |
| Employee benefit contributions |  | 14,190 |  | - |  | 115,838 |  | . |  | - |  | 130,028 |
| Total ordinary maintenance and operation |  | 136,162 |  | . |  | 2,100,287 |  | $\cdot$ |  | $\cdot$ |  | 2,236,449 |
| Insurance premiums - property |  | 12,334 |  | $\cdot$ |  | 119,951 |  | - |  | - |  | 132,285 |
| Insurance premiums - liability |  | 1,096 |  | - |  | 42,636 |  | $\cdot$ |  | - |  | 43,732 |
| Insurance premiums - workman's comp |  | 2,275 |  | - |  | 43,481 |  | - |  | - |  | 45,756 |
| Insurance premiums - other |  | - |  | - |  | 1,810 |  | - |  | - |  | 1,810 |
| Other general expense |  | - |  | - |  | 18,917 |  | - |  | - |  | 18,917 |
| Compensated absences |  | $(4,549)$ |  | - |  | 44,455 |  | - |  | - |  | 39,906 |
| Bad debt - tenant rents |  | . |  | - |  | 106,727 |  | - |  | - |  | 106,727 |
| Interest expense |  | - |  | - |  | 645,196 |  | - |  | - |  | 645,196 |
| Total general expenses |  | 11,156 |  | - |  | 1,023,173 |  | - |  | - |  | 1,034,329 |
| Total operating expenses |  | 337,336 |  | 11,978 |  | 6,721,983 |  | 238,079 |  | - |  | 7,309,376 |
| Excess operating revenue over expenses |  | $(32,971)$ |  | 16,582 |  | 4,028,636 |  | - |  | - |  | 4,012,247 |
| Depreciation expense |  | 7,955 |  | $\cdot$ |  | 1,835,980 |  | $\cdot$ |  | - |  | 1,843,935 |
| Total other expenses |  | 7,955 |  | - |  | 1,835,980 |  | $\cdot$ |  | - |  | 1,843,935 |
| Total expenses |  | 345,291 |  | 11,978 |  | 8,557,963 |  | 238,079 |  | - |  | 9,153,311 |
| Other financing sources (uses) |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating transfers out |  | - |  | $(127,251)$ |  | - |  | - |  | - |  | $(127,251)$ |
| Special items, net gainlloss |  | - |  | . |  | $(2,419,789)$ |  | - |  | - |  | $(2,419,789)$ |
| Total other financing sources (uses) |  | - |  | $(127,251)$ |  | $(2,419,789)$ |  | - |  | - |  | $(2,547,040)$ |
| Excess (deficit) of revenue over expenses |  | $(40,926)$ |  | $(110,669)$ |  | $(227,133)$ |  | - |  | $\cdot$ |  | $(378,728)$ |
| Required annual debt principal payments |  | - |  |  |  | 120,353 |  | - |  | $\cdot$ |  | 120,353 |
| Beginning equity |  | 263,820 |  | 1,684,352 |  | 6,103,743 |  | - |  | - |  | 8,051,915 |
| Equity Transfer |  | - |  | - |  | . |  | 3,500,000 |  | $(3,500,000)$ |  | . |
| Ending equity | \$ | 222,894 | \$ | 1,573,683 | \$ | 5,876,610 | \$ | 3,500,000 | \$ | $(3,500,000)$ | \$ | 7,673,187 |

## Combining Schedule of Cash Flows - Business Activities and Component Units

For the Year Ended March 31, 2012

|  |  | Carole <br> Hoefener <br> Center |  | CORE |  | Horizon <br> Development |  | Horizon Acquisition 12/31/2011 |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities |  |  |  |  |  |  |  |  |  |  |
| Tenant receipts | \$ | - | \$ | - |  | \$ 4,864,714 | \$ | \$ - |  | 4,864,714 |
| Operating subsidy and grant receipts |  | - |  | - |  | 99,635 |  | - |  | 99,635 |
| Other income receipts |  | 316,897 |  | 25,500 |  | 1,909,269 |  | 271,683 |  | 2,523,349 |
| Payments to vendors |  | $(173,492)$ |  | $(12,012)$ |  | $(3,559,144)$ |  | $(266,210)$ |  | $(4,010,858)$ |
| Payments to employees |  | $(138,430)$ |  | . |  | $(2,087,794)$ |  | . |  | $(2,226,224)$ |
| Other receipts (payments) |  | $(45,803)$ |  | - |  | $(798,574)$ |  | - |  | $(844,377)$ |
| Net cash provided (used) by operating activities |  | $(40,828)$ |  | 13,488 |  | 428,106 |  | 5,473 |  | 406,239 |
| Cash flows from noncapital financing activities |  |  |  |  |  |  |  |  |  |  |
| Transfer to other funds |  | - |  | $(127,251)$ |  | $\bullet$ |  | - |  | $(127,251)$ |
| Interprogram due from other funds |  | - |  | 26,986 |  | 60,722 |  | - |  | 87,708 |
| Interprogram due to other funds |  | - |  | 127,251 |  | 888,439 |  | - |  | 1,015,690 |
| Net cash provided (used) by non-capital financing activities |  | - |  | 26,986 |  | 949,161 |  | - |  | 976,147 |
| Cash flows from capital and related financing activities |  |  |  |  |  |  |  |  |  |  |
| Purchases of capital asset |  | - |  | - |  | $(4,512,303)$ |  | - |  | $(4,512,303)$ |
| Interprogram capital grants |  | - |  | - |  | 3,500,000 |  | $\bullet$ |  | 3,500,000 |
| Interprogram capital loans |  | - |  | - |  | 4,661,890 |  | - |  | 4,661,890 |
| Proceeds from sale of assets |  | - |  | - |  | 693,895 |  | - |  | 693,895 |
| Proceeds from capital debt |  | - |  | - |  | 9,318,020 |  | - |  | 9,318,020 |
| Principal paid on capital debt |  | - |  | - |  | $(9,733,668)$ |  | - |  | $(9,733,668)$ |
| Interest paid on capital debt |  | - |  | - |  | $(562,449)$ |  | - |  | $(562,449)$ |
| Net cash provided (used) by capital and related financing activities |  | - |  | - |  | 3,365,385 |  | - |  | 3,365,385 |
| Cash flows from investing activities |  |  |  |  |  |  |  |  |  |  |
| Purchase/divesture of investments in joint venture |  | - |  | - |  | $(714,026)$ |  | $(3,148,261)$ |  | $(3,862,287)$ |
| Purchase of investments |  | - |  | - |  | $(200,000)$ |  | - |  | $(200,000)$ |
| Interprogram sale of common stock |  | - |  | - |  | $(3,500,000)$ |  | 3,500,000 |  | . |
| Interest received |  | 432 |  | 3,060 |  | 7,675 |  | . |  | 11,167 |
| Net cash provided by investing activities |  | 432 |  | 3,060 |  | $(4,406,351)$ |  | 351,739 |  | $(4,051,120)$ |
| Net increase (decrease) in cash and cash equivalents |  | $(40,396)$ |  | 43,534 |  | 336,301 |  | 357,212 |  | 696,651 |
| Cash and cash equivalents, beginning |  | 271,327 |  | 1,657,649 |  | 3,958,555 |  | - |  | 5,887,531 |
| Cash and cash equivalents, ending | \$ | 230,931 | \$ | 1,701,183 |  | \$ 4,294,856 | \$ | 357,212 |  | 6,584,182 |

(Continued)

For the Year Ended March 31, 2012

|  | Carole <br> Hoefener <br> Center |  | CORE |  |  Horizon <br> Horizon <br> Acquisition  <br> Development $12 / 31 / 2011$ |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of operating income (loss) to net cash provided by operating activities: |  |  |  |  |  |  |  |  |  |
| Adjustments to reconcile operaing income (loss) to net cash provided by operaing activities: |  |  |  |  |  |  |  |  |  |
| Depreciation |  | 7,955 |  | - | 1,835,980 |  | - |  | 1,843,935 |
| Write off of infrastructure \& land costs (Increase) decrease in assets: |  | . |  | - | 198,852 |  | - |  | 198,852 |
| Accounts receivable - HUD |  | - |  | - | - |  | - |  | - |
| Accounts receivable - other |  | 12,364 |  | - | 105,308 |  | 33,604 |  | 151,276 |
| Prepaid expenses |  | 3,207 |  | - | 108,373 |  | . |  | 111,580 |
| Other assets |  | - |  | - | 47,204 |  | - |  | 47,204 |
| Increase (decrease) in liabilities: |  |  |  |  |  |  |  |  |  |
| Accounts payable - HUD |  | - |  | - | $(7,306)$ |  | - |  | $(7,306)$ |
| Accounts payable - other |  | $(17,807)$ |  | (34) | $(591,256)$ |  | $(28,131)$ |  | $(637,228)$ |
| Accrued expenses |  | $(5,789)$ |  | . | $(238,625)$ |  | . |  | $(244,414)$ |
| Unearned revenue |  | 600 |  | - | $(6,111)$ |  | - |  | $(5,511)$ |
| Tenant security deposits |  | - |  | - | $(15,743)$ |  | - |  | $(15,743)$ |
| Net cash provided (used) by operating activities | \$ | $(40,828)$ | \$ | 13,488 | \$ 428,106 | \$ | 5,473 | \$ | 406,239 |

## HUD REQUIRED SCHEDULES



Robinsdale Renovation

## Housing Authority of the City of Charlotte

Financial Data Schedule
March 31, 2012

| Line Item \# |  | Project Totals |  | Program Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Current Assets |  |  |  |  |  |
| Cash: |  |  |  |  |  |
| 111 | Cash - unrestricted | \$ | 14,326,947 | \$ | 3,282,434 |
| 113 | Cash - other restricted |  | 1,654,817 |  | 10,074,542 |
| 114 | Cash - tenant security deposits |  | 302,731 |  | - |
| 115 | Cash - restricted for payment of current liabilities |  | - |  | 105,232 |
| 100 | Total cash |  | 16,284,495 |  | 13,462,208 |
| Accounts and notes receivables: |  |  |  |  |  |
| 122 | Accounts receivable - HUD - other projects |  | - |  | 314,090 |
| 124 | Accounts receivable - other government |  | 237,141 |  | 47,478 |
| 125 | Accounts receivable - miscellaneous |  | 72,356 |  | 622,269 |
| 126 | Accounts receivable - dwelling rents |  | 104,657 |  | 141,702 |
| 126.1 | Allowance for doubtful accounts - dwelling rents |  | $(66,464)$ |  | $(30,519)$ |
| 127 | Notes receivable - current |  | - |  | 19,400 |
| 128 | Fraud recovery |  | - |  | 1,787 |
| 128.1 | Allowance for doubtful accounts - fraud recovery |  | - |  | - |
| 129 | Accrued interest receivable |  | - |  | 167,575 |
| 120 | Total receivables - net |  | 347,690 |  | 1,283,782 |
| 131 | Investments - unrestricted |  | - |  | - |
| 132 | Investments - restricted |  | 19,121,695 |  | 200,000 |
| Other current assets |  |  |  |  |  |
| 142 | Prepaid expenses and other assets |  | 291,657 |  | 61,530 |
| 144 | Interprogram - due from |  | 187,728 |  | 170,000 |
| 150 | Total current assets |  | 36,233,265 |  | 15,177,520 |
| Noncurrent Assets |  |  |  |  |  |
| Fixed Assets |  |  |  |  |  |
| 161 | Land |  | 14,969,547 |  | 21,494,177 |
| 162 | Buildings |  | 99,034,200 |  | 52,481,356 |
| 163 | Furniture, equipment and machinery - dwelling |  | - |  | 112,981 |
| 164 | Furniture, equipment and machinery - administration |  | 1,381,219 |  | 1,114,613 |
| 165 | Leasehold Improvements |  | 74,287 |  | 443,857 |
| 167 | Construction in progress |  | 2,138,043 |  | 15,298,903 |
| 166 | Accumulated depreciation |  | $(75,546,257)$ |  | $(17,726,970)$ |
| 160 | Total fixed assets - net |  | 42,051,039 |  | 73,218,917 |
| 171 | Notes, loans and mortgages receivable - non-current |  | 16,778,611 |  | 74,396,350 |
| 174 | Other assets |  | - |  | 47,901 |
| 176 | Investments in real estate ventures |  | 49 |  | 3,148,261 |
| 180 | Total noncurrent assets |  | 58,829,699 |  | 150,811,429 |
| 190 | Total assets | \$ | 95,062,964 | \$ | 165,988,949 |

(Continued)

| Central | Moving To |  |  |
| :---: | :---: | :---: | :---: |
| Office Cost | Work |  |  |
| Center | Program | Subtotal | Elimination | | GRAND |
| :---: |


| \$ 2,097,430 | \$ | 28,547,363 | \$ | 48,254,174 | \$ | - | \$ | 48,254,174 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 232,406 |  | 818,930 |  | 12,780,695 |  | - |  | 12,780,695 |
| - |  | - |  | 302,731 |  | - |  | 302,731 |
| - |  | - |  | 105,232 |  | - |  | 105,232 |
| 2,329,836 |  | 29,366,293 |  | 61,442,832 |  | - |  | 61,442,832 |
| - |  | 116,748 |  | 430,838 |  | - |  | 430,838 |
| 108,925 |  | 590,481 |  | 984,025 |  | - |  | 984,025 |
| 906,381 |  | 33,513 |  | 1,634,519 |  | - |  | 1,634,519 |
| - |  | - |  | 246,359 |  | - |  | 246,359 |
| - |  | - |  | $(96,983)$ |  | - |  | $(96,983)$ |
| - |  | - |  | 19,400 |  | - |  | 19,400 |
| - |  | 370,128 |  | 371,915 |  | - |  | 371,915 |
| - |  | $(106,302)$ |  | $(106,302)$ |  | - |  | $(106,302)$ |
| - |  | 9,963 |  | 177,538 |  | - |  | 177,538 |
| 1,015,306 |  | 1,014,531 |  | 3,661,309 |  | - |  | 3,661,309 |
| - |  | 6,119,378 |  | 6,119,378 |  | - |  | 6,119,378 |
| 225,000 |  | - |  | 19,546,695 |  | - |  | 19,546,695 |
| 209,651 |  | 18,549 |  | 581,387 |  | - |  | 581,387 |
| 619,621 |  | 1,267,608 |  | 2,244,957 |  | $(2,244,957)$ |  | - |
| 4,399,414 |  | 37,786,359 |  | 93,596,558 |  | $(2,244,957)$ |  | 91,351,601 |


|  | 2,732,160 |  | 1,519,150 |  | 40,715,034 |  | - |  | 40,715,034 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4,050,879 |  | . |  | 155,566,435 |  | - |  | 155,566,435 |
|  | - |  | - |  | 112,981 |  | - |  | 112,981 |
|  | 1,128,918 |  | 351,909 |  | 3,976,659 |  | - |  | 3,976,659 |
|  | - |  | - |  | 518,144 |  | - |  | 518,144 |
|  | 127,758 |  | - |  | 17,564,704 |  | - |  | 17,564,704 |
|  | $(2,343,100)$ |  | $(304,282)$ |  | (95,920,609) |  | - |  | (95,920,609) |
|  | 5,696,615 |  | 1,566,777 |  | 122,533,348 |  | - |  | 122,533,348 |
|  | 1,901,600 |  | 18,904,274 |  | 111,980,835 |  | (24,548,822) |  | 87,432,013 |
|  | - |  | - |  | 47,901 |  | - |  | 47,901 |
|  | - |  | - |  | 3,148,310 |  | - |  | 3,148,310 |
|  | 7,598,215 |  | 20,471,051 |  | 237,710,394 |  | (24,548,822) |  | 213,161,572 |
| \$ | 11,997,629 | \$ | 58,257,410 | \$ | 331,306,952 | \$ | $(26,793,779)$ | \$ | 304,513,173 |

## Housing Authority of the City of Charlotte

Financial Data Schedule (Continued)

March 31, 2012

(Continued)

| Central <br> Office Cost <br> Center | Moving To <br> Work |  |
| :---: | :---: | :---: |
| Program |  |  |
|  | Subtotal | Elimination |


| \$ 306,075 | \$ | 853,649 | \$ | 3,333,886 | \$ | - | \$ | 3,333,886 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 121,129 |  | 98,198 |  | 441,102 |  | - |  | 441,102 |
| 37,976 |  | 12,003 |  | 99,588 |  | - |  | 99,588 |
| - |  | . |  | 170,302 |  | - |  | 170,302 |
| 373 |  | - |  | 157,816 |  | - |  | 157,816 |
| - |  | - |  | 457,010 |  | - |  | 457,010 |
| - |  | - |  | - |  | - |  | - |
| 10,000 |  | - |  | 348,324 |  | - |  | 348,324 |
| - |  | - |  | 1,301,020 |  | - |  | 1,301,020 |
| 110,408 |  | - |  | 651,591 |  | $(383,728)$ |  | 267,863 |
| - |  | 1,222 |  | 395,504 |  | - |  | 395,504 |
| 442,718 |  | . |  | 2,244,957 |  | $(2,244,957)$ |  | . |
| 1,028,679 |  | 965,072 |  | 9,601,100 |  | $(2,628,685)$ |  | 6,972,415 |
| 5,414,430 |  | - |  | 57,101,283 |  | $(23,681,583)$ |  | 33,419,700 |
| - |  | 939,598 |  | 21,507,673 |  | $(483,511)$ |  | 21,024,162 |
| 277,729 |  | 87,783 |  | 728,319 |  | - |  | 728,319 |
| 5,692,159 |  | 1,027,381 |  | 79,337,275 |  | $(24,165,094)$ |  | 55,172,181 |
| 6,720,838 |  | 1,992,453 |  | 88,938,375 |  | $(26,793,779)$ |  | 62,144,596 |


|  | 282,185 |  | 1,566,777 |  | 84,081,046 |  | 23,681,583 |  | 107,762,629 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2,359,006 |  | 18,796,076 |  | 104,648,770 |  | $(24,548,822)$ |  | 80,099,948 |
|  | 2,635,600 |  | 35,902,104 |  | 53,638,761 |  | 867,239 |  | 54,506,000 |
|  | 5,276,791 |  | 56,264,957 |  | 242,368,577 |  | - |  | 242,368,577 |
| \$ | 11,997,629 | \$ | 58,257,410 | \$ | 331,306,952 | \$ | (26,793,779) | \$ | 304,513,173 |

Housing Authority of the City of Charlotte

## Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | Project <br> Totals |  | Program Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 703 | Net tenant rental revenue | \$ | 3,838,351 | \$ | 4,843,747 |
| 704 | Tenant revenue - other |  | 432,032 |  | 141,266 |
| 705 | Total tenant revenue |  | 4,270,383 |  | 4,985,013 |
| 706 | HUD PHAgrants |  | 451,633 |  | 4,108,300 |
| 706.1 | Capital grants |  | - |  | 5,843,204 |
| 707.1 | Management fee |  | - |  | - |
| 707.2 | Asset management fee |  | - |  | - |
| 707.3 | Bookkeeping fee |  | - |  | - |
| 707.4 | Front line service fee |  | - |  | - |
| 707.5 | Other fees |  | - |  | - |
| 708 | Other government grants |  | 1,362,484 |  | 73,994 |
| 711 | Investment income - unrestricted |  | 56,108 |  | 8,107 |
| 712 | Mortgage interest income |  | 131,883 |  | 832,090 |
| 713 | Proceeds from disposition of assets held for sale |  | $(406,980)$ |  | - |
| 714 | Fraud recovery |  | . |  | 1,747 |
| 715 | Other revenue |  | 611,089 |  | 6,530,592 |
| 716 | Gain or loss on sale of fixed assets |  | 1,002,129 |  | 338,747 |
| 720 | Investment income - restricted |  | 1,275 |  | 11,806 |
| 700 | Total revenue |  | 7,480,004 |  | 22,733,600 |
| Expenses |  |  |  |  |  |
| 911 | Administrative salaries |  | 1,325,009 |  | 1,546,543 |
| 912 | Auditing fees |  | 25,381 |  | 3,907 |
| 913.0 | Management fees |  | 1,365,215 |  | 363,250 |
| 913.1 | Bookkeeping fee |  | 184,223 |  | 16,440 |
| 914 | Advertising and marketing |  | 28,497 |  | 91,830 |
| 915 | Employee benefits - administrative |  | 400,169 |  | 333,009 |
| 916 | Office expenses |  | 312,995 |  | 226,199 |
| 917 | Legal expense |  | 95,978 |  | 52,894 |
| 918 | Travel |  | 40,651 |  | 8,891 |
| 919 | Other |  | 91,718 |  | 823,815 |
|  | Total administrative expense |  | 3,869,836 |  | 3,466,778 |
| 920 | Asset management fee |  | 752,235 |  | 506,387 |
| 921 | Tenant services-salaries |  | 529,335 |  | 290,777 |
| 922 | Relocation costs |  | 16,667 |  | 123,533 |
| 923 | Employee benefits - tenant services |  | 160,175 |  | 103,197 |
| 924 | Other tenant services |  | 2,383,988 |  | 1,085,938 |
|  | Total tenant services |  | 3,090,165 |  | 1,603,445 |
| 931 | Water |  | 295,577 |  | 212,865 |
| 932 | Electricity |  | 1,714,995 |  | 251,845 |
| 933 | Gas |  | 533,264 |  | 28,477 |
| 938 | Other utilities expense |  | 471,606 |  | 179,211 |
|  | Total utilities expense | \$ | 3,015,442 | \$ | 672,398 |

(Continued)

| Central Office Cost Center |  | Moving To Work Program |  | Subtotal |  | Elimination |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | 8,682,098 | \$ | - | \$ | 8,682,098 |
|  | - |  | 53 |  | 573,351 |  |  |  | 573,351 |
|  | - |  | 53 |  | 9,255,449 |  | - |  | 9,255,449 |
|  | - |  | 58,930,642 |  | 63,490,575 |  | - |  | 63,490,575 |
|  | - |  | - |  | 5,843,204 |  | - |  | 5,843,204 |
|  | 1,477,137 |  | - |  | 1,477,137 |  | $(1,477,137)$ |  | . |
|  | 2,224,372 |  | - |  | 2,224,372 |  | $(2,224,372)$ |  | - |
|  | 686,078 |  | - |  | 686,078 |  | $(686,078)$ |  | - |
|  | 348,765 |  | - |  | 348,765 |  | $(348,765)$ |  | - |
|  | 15,822 |  | - |  | 15,822 |  | $(15,822)$ |  | - ${ }^{-}$ |
|  | - |  | - |  | 1,436,478 |  | - |  | 1,436,478 |
|  | 62,912 |  | 104,170 |  | 231,297 |  | $(147,549)$ |  | 83,748 |
|  | - |  | - |  | 963,973 |  | - |  | 963,973 |
|  | - |  | - |  | $(406,980)$ |  | - |  | $(406,980)$ |
|  | - |  | 178,031 |  | 179,778 |  | - |  | 179,778 |
|  | 1,868,816 |  | 7,835,825 |  | 16,846,322 |  | $(4,913,213)$ |  | 11,933,109 |
|  | 5,275 |  | 1,144 |  | 1,347,295 |  | - |  | 1,347,295 |
|  | - |  | - |  | 13,081 |  | - |  | 13,081 |
|  | 6,689,177 |  | 67,049,865 |  | 103,952,646 |  | (9,812,936) |  | 94,139,710 |
|  | 2,728,631 |  | 1,930,053 |  | 7,530,236 |  | - |  | 7,530,236 |
|  | 8,711 |  | 6,155 |  | 44,154 |  | - |  | 44,154 |
|  | - |  | - |  | 1,728,465 |  | $(1,477,137)$ |  | 251,328 |
|  | $\bigcirc$ |  | 485,415 |  | 686,078 |  | $(686,078)$ |  | - |
|  | 38,055 |  | 30,771 |  | 189,153 |  | . |  | 189,153 |
|  | 716,353 |  | 640,364 |  | 2,089,895 |  | - |  | 2,089,895 |
|  | 385,181 |  | 477,421 |  | 1,401,796 |  | - |  | 1,401,796 |
|  | 269,842 |  | 13,783 |  | 432,497 |  | - |  | 432,497 |
|  | 143,255 |  | 59,996 |  | 252,793 |  | - |  | 252,793 |
|  | 278,571 |  | 278,942 |  | 1,473,046 |  | $(491,923)$ |  | 981,123 |
|  | 4,568,599 |  | 3,922,900 |  | 15,828,113 |  | $(2,655,138)$ |  | 13,172,975 |
|  | - |  | 972,724 |  | 2,231,346 |  | $(2,224,372)$ |  | 6,974 |
|  | 9,612 |  | 149,840 |  | 979,564 |  | - |  | 979,564 |
|  | 123,635 |  | 950 |  | 264,785 |  | - |  | 264,785 |
|  | 3,256 |  | 48,157 |  | 314,785 |  | - |  | 314,785 |
|  | 2,429 |  | 391,463 |  | 3,863,818 |  | - |  | 3,863,818 |
|  | 138,932 |  | 590,410 |  | 5,422,952 |  | - |  | 5,422,952 |
|  | 10,899 |  | - |  | 519,341 |  | - |  | 519,341 |
|  | 78,581 |  | - |  | 2,045,421 |  | - |  | 2,045,421 |
|  | 6,023 |  | - |  | 567,764 |  | - |  | 567,764 |
|  | 6,683 |  | - |  | 657,500 |  | - |  | 657,500 |
| \$ | 102,186 | \$ | $\bullet$ | \$ | 3,790,026 | \$ | - | \$ | 3,790,026 |

## Housing Authority of the City of Charlotte

## Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | Project Totals |  | Program Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 941 | Ordinary maintenance and operation - labor | \$ | 1,514,781 | \$ | 510,974 |
| 942 | Ordinary maintenance and operation - materials and other |  | 598,685 |  | 574,223 |
| 943.01 | Ordinary maintenance contracts - trash |  | 433,968 |  | 81,195 |
| 943.02 | Ordinary maintenance contracts - heating \& cooling |  | 41,357 |  | 128,026 |
| 943.04 | Ordinary maintenance contracts - elevator |  | 128,463 |  | 20,063 |
| 943.05 | Ordinary maintenance contracts - landscape |  | 458,506 |  | 196,974 |
| 943.06 | Ordinary maintenance contracts - unit turnaround |  | 281,683 |  | 178,359 |
| 943.07 | Ordinary maintenance contracts - electrical |  | 40,702 |  | 6,871 |
| 943.08 | Ordinary maintenance contracts - plumbing |  | 88,203 |  | 22,139 |
| 943.09 | Ordinary maintenance contracts - extermination |  | 221,863 |  | 49,100 |
| 943.10 | Ordinary maintenance contracts - janitorial |  | 44,814 |  | 41,920 |
| 943.11 | Ordinary maintenance contracts - routine |  | 520,555 |  | 53,479 |
| 943.12 | Ordinary maintenance contracts - misc |  | 1,625,293 |  | 500,954 |
| 945 | Employee benefit contributions - ordinary maintenance |  | 524,144 |  | 130,028 |
|  | Total ordinary maintenance and operation |  | 6,523,017 |  | 2,494,305 |
| 951 | Protective services - labor |  | 230,885 |  | - |
| 952 | Protective services - other contract costs |  | 542,242 |  | 152,924 |
| 953 | Protective services - other |  | 31,750 |  | - |
| 955 | Employee benefit contributions - protective services |  | 74,151 |  | - |
|  | Total protective services |  | 879,028 |  | 152,924 |
| 961.1 | Insurance premiums - property |  | 319,158 |  | 132,323 |
| 961.2 | Insurance premiums - liability |  | 58,523 |  | 43,732 |
| 961.3 | Insurance premiums - workman's comp |  | 73,456 |  | 50,328 |
| 961.4 | Insurance premiums - other |  | 26,862 |  | 4,072 |
| 962 | Other general expense |  | 2,550,735 |  | 20,119 |
| 962.1 | Compensated absences |  | $(42,452)$ |  | 26,373 |
| 963 | Payments on lieu of taxes |  | 132,211 |  | - |
| 964 | Bad debt - tenant rents |  | 72,942 |  | 106,727 |
| 967 | Interest expense |  | 198,638 |  | 645,196 |
| 968 | Severance expense |  | 11,937 |  | 5,722 |
|  | Total general expenses |  | 3,402,010 |  | 1,034,592 |
| 969 | Total operating expenses |  | 21,531,733 |  | 9,930,829 |
| 970 | Excess operating revenue over operating expenses |  | (14,051,729) |  | 12,802,771 |
| 972 | Casualty Loss |  | 29,843 |  | - |
| 973 | Housing assistance payments |  | . |  | 1,338,350 |
| 973.5 | HAP portability-in |  | - |  | - |
| 974 | Depreciation expense |  | 4,354,794 |  | 2,591,742 |
|  | Total other expenses |  | 4,384,637 |  | 3,930,092 |
| 900 | Total expenses |  | 25,916,370 |  | 13,860,921 |
| 1001 | Operating transfers in |  | 22,738,718 |  | - |
| 1002 | Operating transfers out |  | $(649,609)$ |  | $(651,621)$ |
| 1007 | Extraordinary Item (net gain/loss) |  | - |  | $(2,419,789)$ |
| 1009.1 | Inter AMP excess cash transfer In |  | 1,495,000 |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | $(1,495,000)$ |  | - |
| 1010 | Total other financing sources (uses) |  | 22,089,109 |  | $(3,071,410)$ |
| 1000 | Excess (deficit) of revenue over expenses |  | 3,652,743 |  | 5,801,269 |
| 1102 | Required annual debt principal payments |  | 299,326 |  | - |
| 1103 | Beginning equity |  | 63,354,996 |  | 108,017,821 |
| 1104 | Prior period adjustments, equity transfer |  | - |  | - |
| 1120 | Unit months available |  | 39,371 |  | 13,888 |
| 1121 | Number of unit months leased |  | 34,390 |  | 12,193 |
|  | Ending equity | \$ | 67,007,739 | \$ | 113,819,090 |


| Central Office Cost Center |  | Moving To Work Program |  | Subtotal |  | Elimination |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 207,678 | \$ | - | \$ | 2,233,433 | \$ | - | \$ | 2,233,433 |
|  | 56,510 |  | 12,302 |  | 1,241,720 |  | - |  | 1,241,720 |
|  | 64,335 |  | - |  | 579,498 |  | $(244,712)$ |  | 334,786 |
|  | 24,843 |  | - |  | 194,226 |  | - |  | 194,226 |
|  | 5,288 |  | - |  | 153,814 |  | - |  | 153,814 |
|  | 40,602 |  | - |  | 696,082 |  | - |  | 696,082 |
|  | . |  | - |  | 460,042 |  | - |  | 460,042 |
|  | 210 |  | - |  | 47,783 |  | - |  | 47,783 |
|  | 250 |  | - |  | 110,592 |  | $(32,980)$ |  | 77,612 |
|  | 980 |  | - |  | 271,943 |  | - |  | 271,943 |
|  | 39,045 |  | - |  | 125,779 |  | - |  | 125,779 |
|  | 29,350 |  | - |  | 603,384 |  | - |  | 603,384 |
|  | 42,070 |  | 44,142 |  | 2,212,459 |  | $(71,073)$ |  | 2,141,386 |
|  | 69,299 |  | - |  | 723,471 |  | - |  | 723,471 |
|  | 580,460 |  | 56,444 |  | 9,654,226 |  | $(348,765)$ |  | 9,305,461 |
|  | - |  | 112,731 |  | 343,616 |  | - |  | 343,616 |
|  | - |  | - |  | 695,166 |  | - |  | 695,166 |
|  | - |  | 7,892 |  | 39,642 |  | - |  | 39,642 |
|  | - |  | 37,489 |  | 111,640 |  | - |  | 111,640 |
|  | - |  | 158,112 |  | 1,190,064 |  | - |  | 1,190,064 |
|  | 21,308 |  | 392 |  | 473,181 |  | - |  | 473,181 |
|  | 3,092 |  | 18,251 |  | 123,598 |  | - |  | 123,598 |
|  | 110,843 |  | 44,594 |  | 279,221 |  | - |  | 279,221 |
|  | 15,682 |  | 7,109 |  | 53,725 |  | - ${ }^{-}$ |  | 53,725 |
|  | 905,454 |  | 3,500,000 |  | 6,976,308 |  | $(4,437,112)$ |  | 2,539,196 |
|  | $(61,430)$ |  | 24,995 |  | $(52,514)$ |  | - |  | $(52,514)$ |
|  | - |  | - |  | 132,211 |  | - |  | 132,211 |
|  | - |  | 25,948 |  | 205,617 |  | - |  | 205,617 |
|  | - |  | - |  | 843,834 |  | $(147,549)$ |  | 696,285 |
|  | - |  | - |  | 17,659 |  | - |  | 17,659 |
|  | 994,949 |  | 3,621,289 |  | 9,052,840 |  | (4,584,661) |  | 4,468,179 |
|  | 6,385,126 |  | 9,321,879 |  | 47,169,567 |  | $(9,812,936)$ |  | 37,356,631 |
|  | 304,051 |  | 57,727,986 |  | 56,783,079 |  | - |  | 56,783,079 |
|  | - |  | - |  | 29,843 |  | - |  | 29,843 |
|  | 2,738 |  | 32,408,026 |  | 33,749,114 |  | - |  | 33,749,114 |
|  | - |  | 7,278,103 |  | 7,278,103 |  | - |  | 7,278,103 |
|  | 150,159 |  | 29,040 |  | 7,125,735 |  | - |  | 7,125,735 |
|  | 152,897 |  | 39,715,169 |  | 48,182,795 |  | - |  | 48,182,795 |
|  | 6,538,023 |  | 49,037,048 |  | 95,352,362 |  | $(9,812,936)$ |  | 85,539,426 |
|  | - |  | 58,869,557 |  | 81,608,275 |  | - |  | 81,608,275 |
|  | $(105,216)$ |  | $(80,201,829)$ |  | $(81,608,275)$ |  | - |  | $(81,608,275)$ |
|  | - |  | - |  | $(2,419,789)$ |  | - |  | $(2,419,789)$ |
|  | - |  | - |  | 1,495,000 |  | - |  | 1,495,000 |
|  | - |  | - |  | $(1,495,000)$ |  | - |  | $(1,495,000)$ |
|  | $(105,216)$ |  | (21,332,272) |  | $(2,419,789)$ |  | - |  | (2,419,789) |
|  | 45,938 |  | $(3,319,455)$ |  | 6,180,495 |  | - |  | 6,180,495 |
|  | - |  | - |  | 299,326 |  | - |  | 299,326 |
|  | 5,230,853 |  | 59,584,412 |  | 236,188,082 |  | - |  | 236,188,082 |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | 54,010 |  | 107,269 |  | - |  | 107,269 |
|  | - |  | 50,874 |  | 97,457 |  | - |  | 97,457 |
| \$ | 5,276,791 | \$ | 56,264,957 | \$ | 242,368,577 | \$ | - | \$ | 242,368,577 |

## Housing Authority of the City of Charlotte

Program Financial Data Schedule
March 31, 2012

| Line Item \# |  |
| :---: | :---: |
| Assets |  |
|  | Current Assets |
| Cash: |  |
| 111 | Cash - unrestricted |
| 113 | Cash - other restricted |
| 115 | Cash - restricted for payment of current liabilities |
| 100 | Total cash |
|  | Accounts and notes receivables: |
| 122 | Accounts receivable - HUD - other projects |
| 124 | Accounts receivable - other government |
| 125 | Accounts receivable - miscellaneous |
| 126 | Accounts receivable - dwelling rents |
| 126.1 | Allowance for doubtul accounts - dwelling rents |
| 127 | Notes receivable - current |
| 128 | Fraud recovery |
| 128.1 | Allowance for doubtful accounts - Fraud recovery |
| 129 | Accrued interest receivable |
| 120 | Total receivables - net |
|  | Other current assets |
| 132 | Investments - restricted |
| 142 | Prepaid expenses and other assets |
| 144 | Interprogram - due from |
| 150 | Total current assets |
| Noncurrent Assets |  |
| Fixed Assets |  |
| 161 | Land |
| 162 | Buildings |
| 163 | Furniture, equipment and machinery - dwelling |
| 164 | Furniture, equipment and machinery - administration |
| 165 | Leasehold Improvements |
| 167 | Construction in progress |
| 166 | Accumulated depreciation |
| 160 | Total fixed assets - net |
| 171 | Notes, loans and mortgages receivable - non-current |
| 174 | Other assets |
| 176 | Investments in real estate ventures |
| 180 | Total noncurrent assets |
| 190 | Total assets |


| Housing | Family | Capital Fund |
| :---: | :---: | :---: |
| Choice | Unification | Stimulus |
| Vouchers | Program | (Competitive) |
| 14.871 | 14.880 | 14.884 |


| $\$$ | 6,736 | $\$$ | 393,155 | $\$$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 523,872 |  | 445,081 |  |
|  | - | - |  | - |
|  | 530,608 |  | 838,236 |  |


| - | - | - |
| :---: | :---: | :---: |
| - | - | - |
| - | - | - |
| - | - | - |
| - | - | - |
| 1,747 | 40 | - |
| - | - | - |
| 1,747 | 40 | - |
|  | - | - |
| - | - | - |
| - | - | - |
| 532,355 | 838,276 |  |

Fixed Assets
and

Furniture, equipment and machinery - dwelling
Furniture, equipment and machinery - administration
hold Improvements

|  | - | - | $5,834,132$ |
| :---: | :---: | :---: | :---: |
| - | - | - |  |
|  | - | $5,834,132$ |  |
|  | - | - | - |
|  | - | - | - |
|  | - | - | $5,834,132$ |
|  |  | 838,276 | 5 |

(Continued)

| Capital Fund |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Stimulus | HOPE VI | ROSS |  |  |  |  |
| (Formula) | URD | Grant | State / Local | Business | Component |  |
| 14.885 | 14.860 |  | 14.870 | Funds | Activities | Units |



|  | - |  | 14,411,483 |  | - |  | - |  | - |  | 7,082,694 |  | 21,494,177 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 506,827 |  | 18,982,212 |  | - |  | - |  | 35,951 |  | 32,956,366 |  | 52,481,356 |
|  | - |  | 112,981 |  | - |  | - |  | . |  | - |  | 112,981 |
|  | 119,942 |  | 867,774 |  | - |  | - |  | 21,799 |  | 105,098 |  | 1,114,613 |
|  | 443,857 |  | - |  | - |  | - |  | . |  | - |  | 443,857 |
|  | 2,377,007 |  | 6,139,036 |  | - |  | - |  | - |  | 948,728 |  | 15,298,903 |
|  | $(217,272)$ |  | $(8,840,728)$ |  | - |  | - |  | $(33,450)$ |  | $(8,635,520)$ |  | $(17,726,970)$ |
|  | 3,230,361 |  | 31,672,758 |  | $\bullet$ |  | - |  | 24,300 |  | 32,457,366 |  | 73,218,917 |
|  | - |  | 73,591,680 |  | - |  | - |  | - |  | 804,670 |  | 74,396,350 |
|  | - |  | - |  | - |  | - |  | - |  | 47,901 |  | 47,901 |
|  | - |  | - |  | - |  | - |  | - |  | 3,148,261 |  | 3,148,261 |
|  | 3,230,361 |  | 105,264,438 |  | - |  | - |  | 24,300 |  | 36,458,198 |  | 150,811,429 |
| \$ | 3,230,361 | \$ | 111,244,979 | \$ | 85,038 | \$ | 47,478 | \$ | 265,086 | \$ | 43,911,244 | \$ | 165,988,949 |

Housing Authority of the City of Charlotte

Program Financial Data Schedule (Continued)

| March 31, 2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line Item \# |  |  | Housing <br> Choice <br> Vouchers $14.871$ |  | Family Unification Program 14.880 |  | Capital Fund Stimulus (Competitive) 14.884 |
| Liabilities and Equity |  |  |  |  |  |  |  |
|  | Liabilities |  |  |  |  |  |  |
|  | Current Liabilities |  |  |  |  |  |  |
| 312 | Accounts payable < 90 days | \$ | 3,204 | \$ | 10,895 | \$ | - |
| 321 | Accrued wage/payroll taxes payable |  | . |  | - |  | - |
| 322 | Accrued compensated absences - current portion |  | - |  | - |  | - |
| 333 | Accounts payable - other government |  | - |  | - |  | - |
| 341 | Tenant security deposits |  | - |  | - |  | - |
| 342 | Unearned revenue |  | - |  | - |  | - |
| 343 | Current portion of L-T debt - capital projects |  | - |  | - |  | - |
| 345 | Other current liabilities |  | - |  | - |  | - |
| 346 | Accrued liabilities - other |  | - |  | - |  | - |
| 347 | Interprogram - due to |  | - |  | - |  |  |
| 310 | Total current liabilities |  | 3,204 |  | 10,895 |  | - |
| Noncurrent Liabilities |  |  |  |  |  |  |  |
| 351 | Long-term debt, net of current - capital projects |  | - |  | - |  | - |
| 353 | Noncurrent liabilities - other |  | - |  | 7,286 |  | - |
| 354 | Accrued compensated absences - non-current |  | - |  | . |  | - |
| 350 | Total noncurrent liabilities |  | - |  | 7,286 |  | - |
| 300 | Total liabilities |  | 3,204 |  | 18,181 |  | - |
| Equity |  |  |  |  |  |  |  |
| 508.1 | Invested in capital assets, net of related debt |  | - |  | - |  | 5,834,132 |
| 511.1 | Restricted net assets |  | 523,872 |  | 437,795 |  | - |
| 512.1 | Unrestricted net assets |  | 5,279 |  | 382,300 |  | - |
| 513 | Total equity |  | 529,151 |  | 820,095 |  | 5,834,132 |
| 600 | Total liabilities and equity | \$ | 532,355 | \$ | 838,276 | \$ | 5,834,132 |

(Continued)


## Housing Authority of the City of Charlotte

## Program Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | Housing <br> Choice <br> Vouchers $14.871$ |  | Family Unification Program 14.880 |  | Capital Fund Stimulus (Competitive) 14.884 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  | - |
| 705 | Total tenant revenue |  | - |  | - |  | - |
| 706 | HUD PHAgrants |  | 531,157 |  | 983,533 |  | 117,347 |
| 706.1 | Capital grants |  | - |  | - |  | 3,899,531 |
| 708 | Other government grants |  | - |  | $\bullet$ |  | - |
| 711 | Investment income - unrestricted |  | - |  | - |  | - |
| 712 | Mortgage interest income |  | - |  | - |  | - |
| 714 | Fraud recovery |  | 1,747 |  | - |  | - |
| 715 | Other revenue |  | - |  | - |  | 300 |
| 716 | Gain or loss on sale of fixed assets |  | - |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 532,904 |  | 983,533 |  | 4,017,178 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  | - |
| 913.1 | Management fees |  | - |  | $\bullet$ |  | - |
| 913.2 | Bookkeeping fees |  | - |  | $\bullet$ |  | - |
| 914 | Advertising and marketing |  | - |  | - |  | - |
| 915 | Employee benefits - administrative |  | - |  | - |  | - |
| 916 | Office expenses |  | - |  | - |  | - |
| 917 | Legal expense |  | - |  | - |  | - |
| 918 | Travel |  | - |  | - |  | - |
| 919 | Other |  | - |  | - |  | - |
|  | Total administrative expense |  | - |  | - |  | - |
| 920 | Asset management fee |  | - |  | - |  | 50,152 |
| 921 | Tenant services - salaries |  | - |  | - |  | 10,505 |
| 922 | Relocation costs |  | - |  | - |  | 84,123 |
| 923 | Employee benefits - tenant services |  | - |  | - |  | 5,038 |
| 924 | Other tenant services |  | - |  | - |  | 25 |
|  | Total tenant services |  | - |  | - |  | 99,691 |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | - |  | - |  | - |
| 933 | Gas |  | - |  | - |  | - |
| 938 | Other utilities expense |  | - |  | - |  | - |
|  | Total utilities expense | \$ | - | \$ | $\bullet$ | \$ | $\bullet$ |


| Capital Fund <br> Stimulus <br> (Formula) $14.885$ |  | HOPE V URD 14.866 |  | ROSS Grant 14.870 |  | State / Local Funds |  | Business <br> Activities |  | Component Units |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 4,843,747 | \$ | 4,843,747 |
|  | . |  | - |  | - |  | - |  | - |  | 141,266 |  | 141,266 |
|  | - |  | - |  | - |  | - |  | - |  | 4,985,013 |  | 4,985,013 |
|  | 735,075 |  | 1,248,332 |  | 385,915 |  | - |  | - |  | 106,941 |  | 4,108,300 |
|  | 1,514,435 |  | 429,238 |  | . |  | - |  | - |  | . |  | 5,843,204 |
|  | - |  | - |  | - |  | 73,994 |  | - |  | - |  | 73,994 |
|  | - |  | - |  | - |  | - |  | 432 |  | 7,675 |  | 8,107 |
|  | - |  | 832,090 |  | - |  | - |  | - |  | - |  | 832,090 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 1,747 |
|  | 925 |  | 644,900 |  | 4,712 |  | - |  | 303,933 |  | 5,575,822 |  | 6,530,592 |
|  | - |  | - |  | - |  | - |  | . |  | 338,747 |  | 338,747 |
|  | - |  | 8,746 |  | - |  | - |  | - |  | 3,060 |  | 11,806 |
|  | 2,250,435 |  | 3,163,306 |  | 390,627 |  | 73,994 |  | 304,365 |  | 11,017,258 |  | 22,733,600 |
|  | $(1,296)$ |  | 233,186 |  | - |  | 47,465 |  | 64,139 |  | 1,203,049 |  | 1,546,543 |
|  | . |  | - |  | - |  | . |  | 514 |  | 3,393 |  | 3,907 |
|  | - |  | - |  | 15,822 |  | - |  | - |  | 347,428 |  | 363,250 |
|  | - |  | - |  | - |  | - |  | - |  | 16,440 |  | 16,440 |
|  | - |  | - |  | - |  | - |  | 879 |  | 90,951 |  | 91,830 |
|  | $(5,686)$ |  | 53,804 |  | - |  | - |  | 16,055 |  | 268,836 |  | 333,009 |
|  | 8,219 |  | - |  | - |  | 14 |  | 12,370 |  | 205,596 |  | 226,199 |
|  | - |  | 27,426 |  | - |  | - |  | - |  | 25,468 |  | 52,894 |
|  | - |  | 1,239 |  | - |  | - |  | 516 |  | 7,136 |  | 8,891 |
|  | - |  | 136,450 |  | $\cdot$ |  | $\cdot$ |  | 7,298 |  | 680,067 |  | 823,815 |
|  | 1,237 |  | 452,105 |  | 15,822 |  | 47,479 |  | 101,771 |  | 2,848,364 |  | 3,466,778 |
|  | 224,052 |  | - |  | - |  | - |  | 44,306 |  | 187,877 |  | 506,387 |
|  | 29,073 |  | $\cdot$ |  | 217,070 |  | - |  | - |  | 34,129 |  | 290,777 |
|  | 34,005 |  | 2,232 |  | - |  | - |  | - |  | 3,173 |  | 123,533 |
|  | 20,891 |  | - |  | 67,421 |  | - |  | - |  | 9,847 |  | 103,197 |
|  | 795 |  | 857,230 |  | 90,314 |  | - |  | - |  | 137,574 |  | 1,085,938 |
|  | 84,764 |  | 859,462 |  | 374,805 |  | - |  | - |  | 184,723 |  | 1,603,445 |
|  | - |  | 49 |  | - |  | - |  | 4,143 |  | 208,673 |  | 212,865 |
|  | - |  | 374 |  | - |  | - |  | 31,318 |  | 220,153 |  | 251,845 |
|  | - |  | 242 |  | - |  | - |  | 7,185 |  | 21,050 |  | 28,477 |
|  | - |  | 176 |  | $\cdot$ |  | - |  | 1,295 |  | 177,740 |  | 179,211 |
| \$ | $\cdot$ | \$ | 841 | \$ | - | \$ | $\cdot$ | \$ | 43,941 | \$ | 627,616 | \$ | 672,398 |

## Housing Authority of the City of Charlotte <br> Program Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | Housing <br> Choice <br> Vouchers $14.871$ |  | Family Unification Program 14.880 |  | Capital Fund Stimulus (Competitive) 14.884 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 941 | Ordinary maintenance and operation - labor | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | - |  | - |  | - |
| 943 | Ordinary maintenance contracts |  | - |  | - |  | - |
| 945 | Employee benefit contributions - ordinary maintenance |  | - |  | - |  | - |
|  | Total ordinary maintenance and operation |  | - |  | - |  | - |
| 951 | Protective services - labor |  | - |  | - |  | - |
| 952 | Protective services - contracts |  | - |  | - |  | - |
| 953 | Protective services - other |  | - |  | - |  | - |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |
|  | Total protective services |  | - |  | - |  | - |
| 961.1 | Insurance premiums - property |  | - |  | - |  | - |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |
| 961.3 | Insurance premiums - workman's comp |  | - |  | - |  | - |
| 961.4 | Insurance premiums - other |  | - |  | - |  | 143 |
| 962 | Other general expense |  | - |  | - |  | - |
| 962.1 | Compensated absences |  | - |  | - |  | $(5,005)$ |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 966 | Bad debt - other |  | - |  | - |  | - |
| 967 | Interest expense |  | - |  | - |  | - |
| 968 | Severance expense |  | - |  | - |  | - |
|  | Total general expenses |  | - |  | - |  | $(4,862)$ |
| 969 | Total operating expenses |  | - |  | - |  | 144,981 |
| 970 | Excess operating revenue over operating expenses |  | 532,904 |  | 983,533 |  | 3,872,197 |
| 973 | Housing assistance payments |  | 438,615 |  | 899,735 |  | - |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  | 438,615 |  | 899,735 |  | $\cdot$ |
| 900 | Total expenses |  | 438,615 |  | 899,735 |  | 144,981 |
| 1001 | Operating transfers in |  | - |  | - |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1007 | Extraordinary Item (net gain/loss) |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | - |  | - |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 94,289 |  | 83,798 |  | 3,872,197 |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | 434,862 |  | 736,297 |  | 1,961,935 |
| 1104 | Prior period adjustments, equity transfer |  | - |  | - |  | - |
| 1120 | Unit months available |  | 1,420 |  | 2,100 |  | - |
| 1121 | Number of unit months leased |  | 827 |  | 1,210 |  | - |
|  | Ending equity | \$ | 529,151 | \$ | 820,095 | \$ | 5,834,132 |


|  | Capital Fund <br> Stimulus <br> (Formula) $14.885$ | HOPE V URD 14.866 |  | ROSS <br> Grant <br> 14.870 |  | State / Local Funds |  | Business <br> Activities |  | Component Units |  |  | OTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | 44,303 | \$ | 466,671 | \$ | 510,974 |
|  | . |  | . |  | - |  | . |  | 9,977 |  | 564,246 |  | 574,223 |
|  | 254,755 |  | 3,101 |  | - |  | - |  | 67,692 |  | 953,532 |  | 1,279,080 |
|  | - |  | - |  | - |  | - |  | 14,190 |  | 115,838 |  | 130,028 |
|  | 254,755 |  | 3,101 |  | - |  | - |  | 136,162 |  | 2,100,287 |  | 2,494,305 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 152,924 |  | . |  | - |  | - |  | - |  | - |  | 152,924 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | $\cdot$ |  | - |  | - |  | . |  | - |  | - |  | - |
|  | 152,924 |  | - |  | - |  | - |  | - |  | $\cdot$ |  | 152,924 |
|  | - |  | 38 |  | - |  | - |  | 12,334 |  | 119,951 |  | 132,323 |
|  | - |  | - |  | - |  | - |  | 1,096 |  | 42,636 |  | 43,732 |
|  | - |  | 4,572 |  | - |  | - |  | 2,275 |  | 43,481 |  | 50,328 |
|  | 1,716 |  | 403 |  | - |  | - |  | . |  | 1,810 |  | 4,072 |
|  | - |  | 1,202 |  | - |  | - |  | $\cdot$ |  | 18,917 |  | 20,119 |
|  | $(8,528)$ |  | . |  | - |  | - |  | $(4,549)$ |  | 44,455 |  | 26,373 |
|  | . |  | - |  | - |  | - |  | - |  | 106,727 |  | 106,727 |
|  | - |  | - |  | - |  | - |  | - |  |  |  | - |
|  | - |  | - |  | . |  | . |  | - |  | 645,196 |  | 645,196 |
|  | 5,722 |  | . |  | . |  | . |  | . |  | , |  | 5,722 |
|  | $(1,090)$ |  | 6,215 |  | - |  | - |  | 11,156 |  | 1,023,173 |  | 1,034,592 |
|  | 716,642 |  | 1,321,724 |  | 390,627 |  | 47,479 |  | 337,336 |  | 6,972,040 |  | 9,930,829 |
|  | 1,533,793 |  | 1,841,582 |  | - |  | 26,515 |  | $(32,971)$ |  | 4,045,218 |  | 12,802,771 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 1,338,350 |
|  | 118,817 |  | 628,990 |  | . |  | . |  | 7,955 |  | 1,835,980 |  | 2,591,742 |
|  | 118,817 |  | 628,990 |  | $\cdot$ |  | $\cdot$ |  | 7,955 |  | 1,835,980 |  | 3,930,092 |
|  | 835,459 |  | 1,950,714 |  | 390,627 |  | 47,479 |  | 345,291 |  | 8,808,020 |  | 13,860,921 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | $(524,370)$ |  | - |  | - |  | - |  | $(127,251)$ |  | $(651,621)$ |
|  | . |  |  |  | - |  | - |  | - |  | $(2,419,789)$ |  | $(2,419,789)$ |
|  | - |  | $(524,370)$ |  | $\cdot$ |  | - |  | $\cdot$ |  | $(2,547,040)$ |  | $(3,071,410)$ |
|  | 1,414,976 |  | 688,222 |  | - |  | 26,515 |  | $(40,926)$ |  | $(337,802)$ |  | 5,801,269 |
|  | - |  | - |  | - |  | - |  | - |  |  |  | - |
|  | 1,815,385 |  | 95,043,942 |  | - |  | $(26,515)$ |  | 263,820 |  | 7,788,095 |  | 108,017,821 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | 10,368 |  | 13,888 |
|  | - |  | - |  | - |  | . |  | - |  | 10,156 |  | 12,193 |
| \$ | 3,230,361 | \$ | 95,732,164 | \$ | - | \$ | - | \$ | 222,894 | \$ | 7,450,293 | \$ | 113,819,090 |

## Moving To Work Financial Data Schedule

| Line Item \# |  | March 31, 2012 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MTW <br> Demonstration Program for HCV Program 14.HCV |  | MTW <br> Demonstration Program for Capital Fund 14.CFP |  | MTW <br> Demonstration Program for Low Rent 14.OPS |  | Moving to Work Demonstration 14.881 |  | TOTAL |  |
|  | Assets |  |  |  |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |  |  |  |  |
| Cash: |  |  |  |  |  |  |  |  |  |  |  |
| 111 | Cash - unrestricted | \$ | - - | \$ | - | \$ | - | \$ | 28,547,363 | \$ | 28,547,363 |
| 113 | Cash - other restricted |  | - |  | - |  | - |  | 818,930 |  | 818,930 |
| 100 | Total cash |  | - |  | - |  | - |  | 29,366,293 |  | 29,366,293 |
| Accounts and notes receivables: |  |  |  |  |  |  |  |  |  |  |  |
| 122 | Accounts receivable - HUD - other projects |  | - |  | - |  | 116,748 |  | - |  | 116,748 |
| 124 | Accounts receivable - other government |  | - |  | - |  | - |  | 590,481 |  | 590,481 |
| 125 | Accounts receivable - miscellaneous |  | - |  | - |  | - |  | 33,513 |  | 33,513 |
| 128 | Fraud recovery |  | - |  | - |  | - |  | 370,128 |  | 370,128 |
| 128.1 | Allowance for doubtful accounts - fraud recovery |  | - |  | - |  | - |  | $(106,302)$ |  | $(106,302)$ |
| 129 | Accrued interest receivable |  | - |  | - |  | - |  | 9,963 |  | 9,963 |
| 120 | Total receivables - net |  | - |  | $\bullet$ |  | 116,748 |  | 897,783 |  | 1,014,531 |
| 131 | Investments - unrestricted |  | - |  | - |  | - |  | 6,119,378 |  | 6,119,378 |
| Other current assets |  |  |  |  |  |  |  |  |  |  |  |
| 142 | Prepaid expenses and other assets |  | - |  | - |  | $\bullet$ |  | 18,549 |  | 18,549 |
| 144 | Interprogram - due from |  | - |  | - |  | - |  | 1,267,608 |  | 1,267,608 |
| 150 | Total current assets |  | $\bullet$ |  | $\cdot$ |  | 116,748 |  | 37,669,611 |  | 37,786,359 |


| Noncurrent Assets |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed Assets |  |  |  |  |  |  |  |  |  |  |
| Land |  | - |  | - |  | - |  | 1,519,150 |  | 1,519,150 |
| Furniture, equipment and machinery - administration |  | - |  | - |  | - |  | 351,909 |  | 351,909 |
| Accumulated depreciation |  | - |  | - |  | - |  | $(304,282)$ |  | $(304,282)$ |
| Total fixed assets - net |  | - |  | - |  | - |  | 1,566,777 |  | 1,566,777 |
| Notes, loans and mortgages receivable - non-current |  | - |  | - |  | - |  | 18,904,274 |  | 18,904,274 |
| Total noncurrent assets |  | - |  | - |  | - |  | 20,471,051 |  | 20,471,051 |
| Total assets | \$ | - | \$ | - | \$ | 116,748 | \$ | 58,140,662 | \$ | 58,257,410 |

(Continued)

## Housing Authority of the City of Charlotte

## Moving To Work Financial Data Schedule (Continued)

Line
Item \#
Liabilities and Equity
Liabilities
Current Liabilities

|  | Equity |
| :---: | :--- |
| 508.1 | Invested in capital assets, net of related debt |
| 511.1 | Restricted net assets |
| 512.1 | Unrestricted net assets |
| 513 | Total equity |
| 600 |  |
|  | Total liabilities and equity |

March 31, 2012

| MTW | MTW | MTW |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Demonstration | Demonstration | Demonstration | Moving |  |
| Program for | Program for | Program for | to Work |  |
| HCV Program | Capital Fund | Low Rent | Demonstration |  |
| 14.HCV | 14.CFP | 14.0PS | 14.881 | TOTAL |


| \$ | - | \$ | - | \$ | - | \$ | 853,649 | \$ | 853,649 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | - |  | - |  | 98,198 |  | 98,198 |
|  | - |  | - |  | - |  | 12,003 |  | 12,003 |
|  | - |  | - |  | - |  | 1,222 |  | 1,222 |
|  | - |  | - |  | - |  | 965,072 |  | 965,072 |
|  | - |  | - |  | - |  | 939,598 |  | 939,598 |
|  | - |  | - |  | - |  | 87,783 |  | 87,783 |
|  | - |  | - |  | - |  | 1,027,381 |  | 1,027,381 |
|  | - |  | - |  | - |  | 1,992,453 |  | 1,992,453 |
|  | - |  | - |  | - |  | 1,566,777 |  | 1,566,777 |
|  | - |  | - |  | - |  | 18,796,076 |  | 18,796,076 |
|  | - |  | - |  | 116,748 |  | 35,785,356 |  | 35,902,104 |
|  | - |  | - |  | 116,748 |  | 56,148,209 |  | 56,264,957 |
| \$ | - | \$ | - | \$ | 116,748 | \$ | 58,140,662 | \$ | 58,257,410 |

## Moving To Work Financial Data Schedule (Continued)

| Line Item \# |  |  | HCV Program 14.HCV |  | tal Fund 4.CFP |  | ow Rent 14.OPS |  | onstration $14.881$ | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  | - |  | 53 |  | 53 |
| 705 | Total tenant revenue |  | - |  | - |  | - |  | 53 |  | 53 |
| 706 | HUD PHAgrants |  | 41,382,170 |  | 2,414,678 |  | 13,129,796 |  | - |  | 56,926,644 |
| 706.2 | Ongoing administrative fees earned |  | 1,967,709 |  | - |  | - |  | - |  | 1,967,709 |
| 706.3 | FSS coordinnator |  | 36,289 |  | - |  | - |  | - |  | 36,289 |
| 711 | Investment income - unrestricted |  | - |  | - |  | - |  | 104,170 |  | 104,170 |
| 714 | Fraud recovery |  | - |  | - |  | - |  | 178,031 |  | 178,031 |
| 715 | Other revenue |  | - |  | - |  | - |  | 7,835,825 |  | 7,835,825 |
| 716 | Gain or loss on sale of fixed assets |  | - |  | - |  | - |  | 1,144 |  | 1,144 |
| 700 | Total revenue |  | 43,386,168 |  | 2,414,678 |  | 13,129,796 |  | 8,119,223 |  | 67,049,865 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |  | 1,930,053 |  | 1,930,053 |
| 912 | Auditing fees |  | - |  | - |  | - |  | 6,155 |  | 6,155 |
| 913.2 | Bookkeeping fees |  | - |  | - |  | - |  | 485,415 |  | 485,415 |
| 914 | Advertising and marketing |  | - |  | - |  | - |  | 30,771 |  | 30,771 |
| 915 | Employee benefits - administrative |  | - |  | - |  | - |  | 640,364 |  | 640,364 |
| 916 | Office expenses |  | - |  | - |  | - |  | 477,421 |  | 477,421 |
| 917 | Legal expense |  | - |  | - |  | - |  | 13,783 |  | 13,783 |
| 918 | Travel |  | - |  | - |  | - |  | 59,996 |  | 59,996 |
| 919 | Other |  | - |  | - |  | - |  | 278,942 |  | 278,942 |
|  | Total administrative expense |  | - |  | - |  | - |  | 3,922,900 |  | 3,922,900 |
| 920 | Asset management fee |  | - |  | - |  | - |  | 972,724 |  | 972,724 |
| 921 | Tenant services - salaries |  | - |  | - |  | - |  | 149,840 |  | 149,840 |
| 922 | Relocation costs |  | - |  | - |  | - |  | 950 |  | 950 |
| 923 | Employee benefits - tenant services |  | - |  | - |  | - |  | 48,157 |  | 48,157 |
| 924 | Other tenant services |  | - |  | - |  | - |  | 391,463 |  | 391,463 |
|  | Total tenant services |  | - |  | - |  | - |  | 590,410 |  | 590,410 |
| 942 | Ordinary maintenance and operation - materials and othe |  | - |  | - |  | - |  | 12,302 |  | 12,302 |
| 943.12 | Ordinary maintenance contracts - misc |  | - |  | - |  | - |  | 44,142 |  | 44,142 |
|  | Total ordinary maintenance and operation |  | - |  | - |  | - |  | 56,444 |  | 56,444 |
| 951 | Protective services - labor |  | - |  | - |  | - |  | 112,731 |  | 112,731 |
| 953 | Protective services - other |  | - |  | - |  | - |  | 7,892 |  | 7,892 |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |  | 37,489 |  | 37,489 |
|  | Total protective services |  | - |  | - |  | - |  | 158,112 |  | 158,112 |
| 961.1 | Insurance premiums - property |  | - |  | - |  | - |  | 392 |  | 392 |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |  | 18,251 |  | 18,251 |
| 961.3 | Insurance premiums - workman's comp |  | - |  | - |  | - |  | 44,594 |  | 44,594 |
| 961.4 | Insurance premiums - other |  | - |  | - |  | - |  | 7,109 |  | 7,109 |
| 962 | Other general expense |  | - |  | - |  | - |  | 3,500,000 |  | 3,500,000 |
| 962.1 | Compensated absences |  | - |  | - |  | - |  | 24,995 |  | 24,995 |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |  | 25,948 |  | 25,948 |
|  | Total general expenses |  | - |  | - |  | - |  | 3,621,289 |  | 3,621,289 |
| 969 | Total operating expenses |  | - |  | - |  | - |  | 9,321,879 |  | 9,321,879 |
| 970 | Excess operating revenue over operating expe |  | 43,386,168 |  | 2,414,678 |  | 13,129,796 |  | $(1,202,656)$ |  | 57,727,986 |
| 973 | Housing assistance payments |  | - |  | - |  | - |  | 32,408,026 |  | 32,408,026 |
| 973.5 | HAP portability-in |  | - |  | - |  | - |  | 7,278,103 |  | 7,278,103 |
| 974 | Depreciation expense |  | - |  | - |  | - |  | 29,040 |  | 29,040 |
|  | Total other expenses |  | - |  | - |  | - |  | 39,715,169 |  | 39,715,169 |
| 900 | Total expenses |  | - |  | - |  | - |  | 49,037,048 |  | 49,037,048 |
| 1001 | Operating transfers in |  | - |  | - |  | - |  | 58,869,557 |  | 58,869,557 |
| 1002 | Operating transfers out |  | $(43,441,831)$ |  | $(2,414,678)$ |  | $(13,013,048)$ |  | $(21,332,272)$ |  | $(80,201,829)$ |
| 1010 | Total other financing sources (uses) |  | (43,441,831) |  | $(2,414,678)$ |  | (13,013,048) |  | 37,537,285 |  | (21,332,272) |
| 1000 | Excess (deficit) of revenue over expenses |  | $(55,663)$ |  | - |  | 116,748 |  | $(3,380,540)$ |  | $(3,319,455)$ |
| 1103 | Beginning equity |  | 55,663 |  | - |  | - |  | 59,528,749 |  | 59,584,412 |
| 1120 | Unit months available |  | - |  | - |  | - |  | 54,010 |  | 54,010 |
| 1121 | Number of unit months leased |  | - |  | - |  | - |  | 50,874 |  | 50,874 |
| Ending equity |  | \$ | - | \$ | - | \$ | 116,748 | \$ | 56,148,209 | \$ | 56,264,957 |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule

March 31, 2012

| Line <br> Item \# |
| :--- |

## Assets

Current Assets
Cash: Cash - unrestricted
Cash - other restricted
Cash - tenant security deposits
Total cash
Accounts and notes receivables:
Accounts receivable - other government
Accounts receivable - miscellaneous
Accounts receivable - dwelling rents
Allowance for doubtful accounts - dwelling rents
Notes receivable - current
Accrued interest receivable
Total receivables - net
Investments - restricted
Prepaid expenses and other assets
Interprogram - due from
Total current assets

## Noncurrent Assets <br> \section*{Fixed Assets}

Land
Buildings
Furniture, equipment and machinery - administration
Leasehold improvements
Accumulated depreciation
Construction in progress
Total fixed assets - net
Notes, loans and mortgages receivable - non-current
Other assets
Investment in joint ventures
Total noncurrent assets
Total assets

| Southside | First Ward | Edwin Towers |
| :---: | :---: | :---: |
| NC003000003 | NC003000005 | NC003000006 |


| \$ | 2,757,432 | \$ | 790,425 | \$ | 234,455 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 22,250 |  | 220,252 |  | 3,450 |
|  | 64,805 |  | - |  | 30,220 |
|  | 2,844,487 |  | 1,010,677 |  | 268,125 |
|  | - |  | - |  | 218,500 |
|  | 6,300 |  | 8,987 |  | - |
|  | 26,597 |  | - |  | 4,761 |
|  | $(22,117)$ |  | - |  | $(2,761)$ |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 10,780 |  | 8,987 |  | 220,500 |
|  | - |  | - |  | - |
|  | 40,168 |  | 455 |  | 24,870 |
|  | - |  | 127,251 |  | - |
|  | 2,895,435 |  | 1,147,370 |  | 513,495 |


|  | 496,948 |  | 2,898,314 |  | 540,261 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31,863,697 |  | 275,721 |  | 4,032,361 |
|  | 201,910 |  | 11,852 |  | 42,797 |
|  | 26,800 |  | - |  | - |
|  | $(22,177,555)$ |  | $(287,572)$ |  | $(3,764,363)$ |
|  | - |  | - |  | 327,341 |
|  | 10,411,800 |  | 2,898,315 |  | 1,178,397 |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | $\bullet$ |  | $\bullet$ |
|  | 10,411,800 |  | 2,898,315 |  | 1,178,397 |
| \$ | 13,307,235 | \$ | 4,045,685 | \$ | 1,691,892 |

(Continued)

|  | $\begin{gathered} \text { Strawn } \\ \text { NC003000007 } \\ \hline \end{gathered}$ |  | Arbor Glen 50 NC003000009 |  | Arbor Glen I NC003000010 |  | $\begin{gathered} \text { Boulevard } \\ \text { NC003000011 } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Dillehay } \\ \text { NC003000012 } \\ \hline \end{gathered}$ |  | Leafcrest <br> Cedar Knoll <br> Mallard Ridge <br> NC003000016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 955,141 | \$ | 34,338 | \$ | 375,289 | \$ | 2,656,548 | \$ | 617,407 | \$ | 421,623 |
|  | 112,480 |  | 27,242 |  | 8,315 |  | - |  | 6,531 |  | 9,503 |
|  | 1,380 |  | . |  | . |  | 856 |  | 20,863 |  | 22,262 |
|  | 1,069,001 |  | 61,580 |  | 383,604 |  | 2,657,404 |  | 644,801 |  | 453,388 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | 900 |  | - |  | - |  | 1,875 |  | - |
|  | 2,198 |  | - |  | - |  | 5,204 |  | 15,769 |  | 8,064 |
|  | $(2,773)$ |  | - |  | - |  | $(5,150)$ |  | $(9,020)$ |  | $(6,232)$ |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | $\cdot$ |  | - |  | - |  | $\cdot$ |  | - |
|  | (575) |  | 900 |  | - |  | 54 |  | 8,624 |  | 1,832 |
|  | 9,339,952 |  | - |  | - |  | - |  | - |  | - |
|  | 35,095 |  | 15 |  | 37 |  | 817 |  | 15,328 |  | 15,950 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 10,443,473 |  | 62,495 |  | 383,641 |  | 2,658,275 |  | 668,753 |  | 471,170 |
|  | 135,414 |  | 179,640 |  | 337,388 |  | 926,978 |  | 374,380 |  | 218,738 |
|  | - |  | - |  | - |  | - |  | 4,396,211 |  | 12,115,415 |
|  | 59,146 |  | - |  | - |  | 58,770 |  | 149,555 |  | 177,132 |
|  | - |  | - |  | - |  | - |  | 41,487 |  | 6,000 |
|  | $(45,435)$ |  | - |  | - |  | $(56,572)$ |  | $(4,473,975)$ |  | $(8,852,963)$ |
|  | - |  | $\cdot$ |  | - |  | - |  | - |  | - |
|  | 149,125 |  | 179,640 |  | 337,388 |  | 929,176 |  | 487,658 |  | 3,664,322 |
|  | 979,144 |  | 474,161 |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | 49 |  | - |  | - |  | - |
|  | 1,128,269 |  | 653,801 |  | 337,437 |  | 929,176 |  | 487,658 |  | 3,664,322 |
| \$ | 11,571,742 | \$ | 716,296 | \$ | 721,078 | \$ | 3,587,451 | \$ | 1,156,411 | \$ | 4,135,492 |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

| March 31, 2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line <br> Item \# |  | Charlottetown NC003000018 |  | Parktowne <br> NC003000019 |  | Tall Oaks <br> Tarlton Hills Savannah Woods NC003000020 |  |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash: |  |  |  |  |  |  |  |
| 111 | Cash - unrestricted | \$ | 178,241 | \$ | 210,581 | \$ | 596,869 |
| 113 | Cash - other restricted |  | 2,827 |  | 298,750 |  | 9,384 |
| 114 | Cash - tenant security deposits |  | 34,033 |  | 2,171 |  | 21,481 |
| 100 | Total cash |  | 215,101 |  | 511,502 |  | 627,734 |
| Accounts and notes receivables: |  |  |  |  |  |  |  |
| 124 | Accounts receivable - other government |  | 18,641 |  | - |  | - |
| 125 | Accounts receivable - miscellaneous |  | . |  | - |  | - |
| 126 | Accounts receivable - dwelling rents |  | 1,387 |  | 1,230 |  | 10,933 |
| 126.1 | Allowance for doubtful accounts - dwelling rents |  | (458) |  | $(1,528)$ |  | $(6,280)$ |
| 127 | Notes receivable - current |  | - |  | . |  | . |
| 129 | Accrued interest receivable |  | - |  | - |  | - |
| 120 | Total receivables - net |  | 19,570 |  | (298) |  | 4,653 |
| 132 | Investments - restricted |  | - |  | 9,781,743 |  | - |
| 142 | Prepaid expenses and other assets |  | 23,813 |  | 21,140 |  | 17,163 |
| 144 | Interprogram - due from |  | - |  | - |  | - |
| 150 | Total current assets |  | 258,484 |  | 10,314,087 |  | 649,550 |
| Noncurrent Assets |  |  |  |  |  |  |  |
| Fixed Assets |  |  |  |  |  |  |  |
| 161 | Land |  | 119,247 |  | 226,330 |  | 482,398 |
| 162 | Buildings |  | 12,458,589 |  | - |  | 7,160,997 |
| 164 | Furniture, equipment and machinery - administration |  | 63,958 |  | 50,504 |  | 145,693 |
| 165 | Leasehold improvements |  | - |  | - |  | - |
| 166 | Accumulated depreciation |  | (6,250,490) |  | $(45,337)$ |  | $(6,625,687)$ |
| 167 | Construction in progress |  | - |  | - |  | - |
| 160 | Total fixed assets - net |  | 6,391,304 |  | 231,497 |  | 1,163,401 |
| 171 | Notes, loans and mortgages receivable - non-current |  | - |  | 6,115,661 |  | - |
| 174 | Other assets |  | - |  | - |  | - |
| 176 | Investment in joint ventures |  | - |  | - |  | $\bullet$ |
| 180 | Total noncurrent assets |  | 6,391,304 |  | 6,347,158 |  | 1,163,401 |
| 190 | Total assets | \$ | 6,649,788 | \$ | 16,661,245 | \$ | 1,812,951 |

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

## March 31, 2012

| Line Item \# |  | Mayfield Terrace <br> (Nia Point) NC003000033 |  | Arbor Glen III NC003000035 |  | Seigle 60 (McAden Park) NC003000037 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |  |
| Current Assets |  |  |  |  |  |  |  |
| Cash: |  |  |  |  |  |  |  |
| 111 | Cash - unrestricted | \$ | 171,409 | \$ | 45,605 | \$ | 110,890 |
| 113 | Cash - other restricted |  | 13,404 |  | 3,353 |  | 41,437 |
| 114 | Cash - tenant security deposits |  | - |  | - |  | - |
| 100 | Total cash |  | 184,813 |  | 48,958 |  | 152,327 |
| Accounts and notes receivables: |  |  |  |  |  |  |  |
| 124 | Accounts receivable - other government |  | - |  | - |  | - |
| 125 | Accounts receivable - miscellaneous |  | - |  | - |  | - |
| 126 | Accounts receivable - dwelling rents |  | - |  | - |  | - |
| 126.1 | Allowance for doubtful accounts - dwelling rents |  | - |  | - |  | - |
| 127 | Notes receivable - current |  | - |  | - |  | - |
| 129 | Accrued interest receivable |  | - |  | - |  | - |
| 120 | Total receivables - net |  | - |  | - |  | - |
| 132 | Investments - restricted |  | - |  | - |  | - |
| 142 | Prepaid expenses and other assets |  | 18 |  | 7 |  | 37 |
| 144 | Interprogram - due from |  | - |  | - |  | - |
| 150 | Total current assets |  | 184,831 |  | 48,965 |  | 152,364 |
| Noncurrent Assets |  |  |  |  |  |  |  |
| Fixed Assets |  |  |  |  |  |  |  |
| 161 | Land |  | 87,689 |  | 33,206 |  | - |
| 162 | Buildings |  | - |  | - |  | - |
| 164 | Furniture, equipment and machinery - administration |  | - |  | - |  | - |
| 165 | Leasehold improvements |  | - |  | - |  | - |
| 166 | Accumulated depreciation |  | - |  | - |  | - |
| 167 | Construction in progress |  | - |  | - |  | - |
| 160 | Total fixed assets - net |  | 87,689 |  | 33,206 |  | - |
| 171 | Notes, loans and mortgages receivable - non-current |  | - |  | - |  | 1,363,381 |
| 174 | Other assets |  | - |  | - |  | - |
| 176 | Investment in joint ventures |  | $\cdot$ |  | - |  | - |
| 180 | Total noncurrent assets |  | 87,689 |  | 33,206 |  | 1,363,381 |
| 190 | Total assets | \$ | 272,520 | \$ | 82,171 | \$ | 1,515,745 |

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Project Detailed Financial Data Schedule (Continued)

March 31, 2012

| Line Item \# |  |
| :---: | :---: |
| Assets |  |
| Current Assets |  |
| Cash: |  |
| 111 | Cash - unrestricted |
| 113 | Cash - other restricted |
| 114 | Cash - tenant security deposits |
| 100 | Total cash |
|  | Accounts and notes receivables: |
| 124 | Accounts receivable - other government |
| 125 | Accounts receivable - miscellaneous |
| 126 | Accounts receivable - dwelling rents |
| 126.1 | Allowance for doubtful accounts - dwelling rents |
| 127 | Notes receivable - current |
| 129 | Accrued interest receivable |
| 120 | Total receivables - net |
| 132 | Investments - restricted |
| 142 | Prepaid expenses and other assets |
| 144 | Interprogram - due from |
| 150 | Total current assets |
| Noncurrent Assets |  |
| Fixed Assets |  |
| 161 | Land |
| 162 | Buildings |
| 164 | Furniture, equipment and machinery- administration |
| 165 | Leasehold improvements |
| 166 | Accumulated depreciation |
| 167 | Construction in progress |
| 160 | Total fixed assets - net |
| 171 | Notes, loans and mortgages receivable - non-current |
| 174 | Other assets |
| 176 | Investment in joint ventures |
| 180 | Total noncurrent assets |
| 190 | Total assets |


(Continued)

| Glen Cove NC003000049 | Fairmarket Square NC00300050 | McCreesh NC0030000051 | Seneca Woods NC00300052 | Ashley Square NC003000053 | Hampton Creste NC003000054 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 31,660 | \$ 19,896 | \$ 111,934 | \$ 54,946 | \$ 46,036 | \$ 30,710 |
| - | 2,428 | - | - | 5,950 | . |
| - | - | - | $\cdot$ | . | - |
| 31,660 | 22,324 | 111,934 | 54,946 | 51,986 | 30,710 |
| - | - | - | - | - | - |
| - | - | - | 2,695 | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | 2,695 | - | - |
| - | - | - | - | - | - |
| 6 | 10 | - | 10 | 22 | - |
| - | - | - | - | - | $\bullet$ |
| 31,666 | 22,334 | 111,934 | 57,651 | 52,008 | 30,710 |



## Housing Authority of the City of Charlotte

## Asset Management Project Detailed Financial Data Schedule (Continued)

## March 31, 2012

| Line <br> Item \# |  |
| :---: | :---: |
|  |  |
| Assets |  |
| Current Assets |  |
| Cash: |  |
| 111 | Cash - unrestricted |
| 113 | Cash - other restricted |
| 114 | Cash - tenant security deposits |
| 100 | Total cash |
|  | Accounts and notes receivables: |
| 124 | Accounts receivable - other government |
| 125 | Accounts receivable - miscellaneous |
| 126 | Accounts receivable - dwelling rents |
| 126.1 | Allowance for doubtful accounts - dwelling rents |
| 127 | Notes receivable - current |
| 129 | Accrued interest receivable |
| 120 | Total receivables - net |
| 132 | Investments - restricted |
| 142 | Prepaid expenses and other assets |
| 144 | Interprogram - due from |
| 150 | Total current assets |
| Noncurrent Assets |  |
| Fixed Assets |  |
| 161 | Land |
| 162 | Buildings |
| 164 | Furniture, equipment and machinery- administration |
| 165 | Leasehold improvements |
| 166 | Accumulated depreciation |
| 167 | Construction in progress |
| 160 | Total fixed assets - net |
| 171 | Notes, loans and mortgages receivable - non-current |
| 174 | Other assets |
| 176 | Investment in joint ventures |
| 180 | Total noncurrent assets |
| 190 | Total assets |


| Moore Place NC003000055 |  | Steele Creek NC003000056 |  | Woodlawn NC003000057 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 10,000 | \$ | 8,239 | \$ | 20,000 |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 10,000 |  | 8,239 |  | 20,000 |
|  | - |  | - |  | - |
|  | - |  | 15,000 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | 15,000 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 10,000 |  | 23,239 |  | 20,000 |
|  | - |  | 1,059,709 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | 1,059,709 |  | - |
|  | - |  | 1,788,825 |  | - |
|  | - |  | - |  | - |
|  | - |  | $\bullet$ |  | - |
|  | - |  | 2,848,534 |  | - |
| \$ | 10,000 | \$ | 2,871,773 | \$ | 20,000 |

(Continued)

| Strawn Cottages <br> NC003000058 | McMullen Wood <br> NC003000059 | Boulevard Seniors <br> NC003000060 | TOTAL <br> Other AMP |
| :---: | :---: | :---: | :---: |


| \$ | 74,076 | \$ | - | \$ | - | \$ | 610,265 | \$ | 14,326,947 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | - |  | - |  | 452,921 |  | 1,654,817 |
|  | 23,692 |  | - |  | - |  | - |  | 302,731 |
|  | 97,768 |  | - |  | - |  | 1,063,186 |  | 16,284,495 |
|  | - |  | - |  | - |  | - |  | 237,141 |
|  | - |  | - |  | - |  | - |  | 72,356 |
|  | 823 |  | - |  | - |  | 606 |  | 104,657 |
|  | - |  | - |  | - |  | (606) |  | $(66,464)$ |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |
|  | 823 |  | - |  | - |  | - |  | 347,690 |
|  | - |  | - |  | - |  | - |  | 19,121,695 |
|  | 1,396 |  | - |  | - |  | - |  | 291,657 |
|  | - |  | - |  | - |  | - |  | 187,728 |
|  | 99,987 |  | $\cdot$ |  | - |  | 1,063,186 |  | 36,233,265 |


|  | - |  | - |  | - |  | 1,498,273 |  | 14,969,547 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3,616,972 |  | - |  | - |  | - |  | 99,034,200 |
|  | 7,601 |  | - |  | - |  | - |  | 1,381,219 |
|  | - |  | - |  | - |  | - |  | 74,287 |
|  | $(3,491,587)$ |  | - |  | - |  | - |  | $(75,546,257)$ |
|  | - |  | - |  | - |  | - |  | 2,138,043 |
|  | 132,986 |  | - |  | - |  | 1,498,273 |  | 42,051,039 |
|  | - |  | - |  | - |  | 2,961,644 |  | 16,778,611 |
|  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | 49 |
|  | 132,986 |  | - |  | - |  | 4,459,917 |  | 58,829,699 |
| \$ | 232,973 | \$ | - | \$ | - | \$ | 5,523,103 | \$ | 95,062,964 |

Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

March 31, 2012

| Line |
| :--- |
| Item \# |

Liabilities and Equity
Liabilities
Current Liabilities
312 Accounts payable < 90 days
321 Accrued wage/payroll taxes payable
322 Accrued compensated absences - current portion
325 Accrued interest payable
333 Accounts payable - other government
341 Tenant security deposits
342.3 Unearned revenue - other

343 Current portion of L-T debt-capital projects
346 Accrued liabilities - other
347 Interprogram - due to
Total current liabilities

Noncurrent Liabilities

## Equity

Invested in capital assets, net of related debt

Unrestricted net assets
Total equity
Total liabilities and equity

| Southside | First Ward | Edwin Towers |
| :---: | :---: | :---: |
| NC003000003 | NC003000005 | NC003000006 |


| \$ | 77,993 | $\$$ | 24,775 |
| ---: | ---: | ---: | ---: |
| 21,529 | $\$, 216$ | 221,174 |  |
| 5,422 | 853 | 13,314 |  |
| 566 | - | 3,232 |  |
| 27,826 | - | 138 |  |
| 64,601 | - | 22,100 |  |
| 6,201 | - | 31,242 |  |
| 57,932 | - | 4,001 |  |
| 747 | 1,220 | 14,087 |  |
|  | - | 23,610 |  |
|  | 31,064 | - |  |
| 262,817 |  | 332,898 |  |


| 71,304 | - | 17,325 |
| ---: | ---: | ---: |
| 22,250 | 94,360 | 5,215 |
| 39,651 | 6,240 | 23,636 |
| 133,205 | 100,600 | 46,176 |
|  |  | 131,664 |


|  | $10,282,564$ | $2,898,315$ | $1,146,985$ |
| :---: | ---: | ---: | ---: |
|  | - | 127,364 | - |
|  | $2,628,649$ | 888,342 | 165,833 |
|  | $12,911,213$ |  |  |
|  |  | $3,914,021$ |  |

(Continued)

| $\begin{gathered} \text { Strawn } \\ \text { NC003000007 } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { Arbor Glen } 50 \\ & \text { NC003000009 } \\ & \hline \end{aligned}$ |  | Arbor Glen I <br> NC003000010 |  | BoulevardNC003000011 |  | $\begin{gathered} \text { Dillehay } \\ \text { NC003000012 } \\ \hline \end{gathered}$ |  | Leafcrest <br> Cedar Knoll <br> Mallard Ridge <br> NC003000016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 12,792 | \$ | 13,426 | \$ | 12,013 | \$ | 168,870 | \$ | 61,860 | \$ | 205,586 |
|  | . |  | 110 |  | 257 |  | 1,368 |  | 11,497 |  | 10,021 |
|  | - |  | 26 |  | 62 |  | 730 |  | 2,084 |  | 783 |
|  | 83,368 |  | - |  | - |  | 294 |  | 8 |  | 124 |
|  | 43,047 |  | - |  | - |  | 3,150 |  | 1,428 |  | 3,974 |
|  | 1,107 |  | - |  | - |  | 50 |  | 19,747 |  | 21,882 |
|  | - |  | - |  | - |  | 375 |  | 3,805 |  | 3,362 |
|  | 512,676 |  | - |  | - |  | 30,160 |  | 823 |  | 12,722 |
|  | 266 |  | - |  | - |  | 65 |  | 641 |  | 8,762 |
|  | - |  | - |  | - |  | 43,967 |  | - |  | - |
|  | 653,256 |  | 13,562 |  | 12,332 |  | 249,029 |  | 101,893 |  | 267,216 |
|  | 9,437,325 |  | - |  | - |  | 37,095 |  | 1,028 |  | 15,660 |
|  | 3,331 |  | 32,994 |  | 15,613 |  | - |  | 5,569 |  | 9,543 |
|  | - |  | 193 |  | 456 |  | 5,342 |  | 15,240 |  | 5,725 |
|  | 9,440,656 |  | 33,187 |  | 16,069 |  | 42,437 |  | 21,837 |  | 30,928 |
|  | 10,093,912 |  | 46,749 |  | 28,401 |  | 291,466 |  | 123,730 |  | 298,144 |
|  | 149,125 |  | 179,640 |  | 337,388 |  | 861,921 |  | 485,807 |  | 3,635,940 |
|  | 477,658 |  | 474,161 |  | 49 |  | - |  | - |  | - |
|  | 851,047 |  | 15,746 |  | 355,240 |  | 2,434,064 |  | 546,874 |  | 201,408 |
|  | 1,477,830 |  | 669,547 |  | 692,677 |  | 3,295,985 |  | 1,032,681 |  | 3,837,348 |
| \$ | 11,571,742 | \$ | 716,296 | \$ | 721,078 | \$ | 3,587,451 | \$ | 1,156,411 | \$ | 4,135,492 |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

| March 31, 2012 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line <br> Item \# |  | Charlottetown NC003000018 |  | $\begin{gathered} \text { Parktowne } \\ \text { NC003000019 } \\ \hline \end{gathered}$ |  | Tall Oaks <br> Tarlton Hills Savannah Woods NC003000020 |  |
|  | Liabilities and Equity Liabilities Current Liabilities |  |  |  |  |  |  |
| 312 | Accounts payable < 90 days | \$ | 30,612 | \$ | 9,689 | \$ | 82,788 |
| 321 | Accrued wage/payroll taxes payable |  | 17,238 |  | - |  | 9,815 |
| 322 | Accrued compensated absences - current portion |  | 4,984 |  | - |  | 709 |
| 325 | Accrued interest payable |  | 255 |  | 84,240 |  | 158 |
| 333 | Accounts payable - other government |  | 5,061 |  | 22,457 |  | 4,906 |
| 341 | Tenant security deposits |  | 31,381 |  | 2,050 |  | 21,398 |
| 342.3 | Unearned revenue - other |  | 4,343 |  | 125 |  | 2,693 |
| 343 | Current portion of L-T debt - capital projects |  | 26,127 |  | 470,395 |  | 16,154 |
| 346 | Accrued liabilities - other |  | 424 |  | 174 |  | 718 |
| 347 | Interprogram - due to |  | - |  | - |  | - |
| 310 | Total current liabilities |  | 120,425 |  | 589,130 |  | 139,339 |
| Noncurrent Liabilities |  |  |  |  |  |  |  |
| 351 | Long-term debt, net of current - capital projects |  | 32,097 |  | 9,536,448 |  | 19,970 |
| 353 | Noncurrent liabilities - other |  | 2,827 |  | 325,700 |  | 9,409 |
| 354 | Accrued compensated absences - non-current |  | 36,447 |  | - |  | 5,186 |
| 350 | Total noncurrent liabilities |  | 71,371 |  | 9,862,148 |  | 34,565 |
| 300 | Total liabilities |  | 191,796 |  | 10,451,278 |  | 173,904 |
| Equity |  |  |  |  |  |  |  |
| 508.1 | Invested in capital assets, net of related debt |  | 6,333,080 |  | 224,654 |  | 1,127,277 |
| 511.1 | Restricted net assets |  | - |  | 5,868,215 |  | - |
| 512.1 | Unrestricted net assets |  | 124,912 |  | 117,098 |  | 511,770 |
| 513 | Total equity |  | 6,457,992 |  | 6,209,967 |  | 1,639,047 |
| 600 | Total liabilities and equity | \$ | 6,649,788 | \$ | 16,661,245 | \$ | 1,812,951 |

(Continued)

Sunridge

|  | House <br> Place 000022 |  | Gladedale <br> Meadow Oaks <br> Wallace Woods <br> NC003000025 |  | Sunridge <br> Robinsdale <br> Claremont <br> Victoria Squre NC003000028 |  | The Park at Oaklawn NC003000030 |  | Rocky Branch (Rivermere) NC003000031 |  | Arbor Glen II NC003000032 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 98,657 | \$ | 83,060 | \$ | 187,589 | \$ | 30,322 | \$ | 7,797 | \$ | 11,784 |
|  | 14,228 |  | 10,152 |  | 15,463 |  | 556 |  | 124 |  | 172 |
|  | 2,585 |  | 2,683 |  | 2,984 |  | 134 |  | 30 |  | 41 |
|  | 263 |  | 91 |  | 32 |  | - |  | - |  | - |
|  | 14,699 |  | 1,355 |  | 4,920 |  | - |  | - |  | - |
|  | 37,699 |  | 18,341 |  | 25,778 |  | - |  | - |  | - |
|  | 1,721 |  | 1,844 |  | 3,318 |  | - |  | - |  | - |
|  | 26,949 |  | 9,351 |  | 3,291 |  | - |  | - |  | - |
|  | 704 |  | 72,131 |  | 136,704 |  | - |  | - |  | - |
|  | - |  | - |  | 205,027 |  | - |  | - |  | - |
|  | 197,505 |  | 199,008 |  | 585,106 |  | 31,012 |  | 7,951 |  | 11,997 |
|  | 33,182 |  | 11,515 |  | 4,057 |  | - |  | - |  | - |
|  | 2,570 |  | 5,363 |  | 101,833 |  | 66,720 |  | 16,217 |  | 29,406 |
|  | 18,907 |  | 19,620 |  | 21,824 |  | 982 |  | 218 |  | 303 |
|  | 54,659 |  | 36,498 |  | 127,714 |  | 67,702 |  | 16,435 |  | 29,709 |
|  | 252,164 |  | 235,506 |  | 712,820 |  | 98,714 |  | 24,386 |  | 41,706 |
|  | 1,676,826 |  | 1,996,106 |  | 4,748,131 |  | 193,650 |  | - |  | 178,405 |
|  | - |  | - |  | - |  | - |  | - |  | $\bullet$ |
|  | 246,335 |  | 151,646 |  | 223,225 |  | 480,586 |  | 18,529 |  | 269,573 |
|  | 1,923,161 |  | 2,147,752 |  | 4,971,356 |  | 674,236 |  | 18,529 |  | 447,978 |
| \$ | 2,175,325 | \$ | 2,383,258 | \$ | 5,684,176 | \$ | 772,950 | \$ | 42,915 | \$ | 489,684 |

## Housing Authority of the City of Charlotte Asset Management Projects Detailed Financial Data Schedule (Continued)

March 31, 2012

Line
Item \#

## Liabilities and Equity Liabilities <br> Current Liabilities

Accounts payable < 90 days
Accrued wage/payroll taxes payable
Accrued compensated absences - current portion
Accrued interest payable
Accounts payable - other government
Tenant security deposits
Unearned revenue - other
Current portion of L-T debt - capital projects
Accrued liabilities - other
Interprogram - due to
Total current liabilities

Noncurrent Liabilities
Long-term debt, net of current - capital projects
Noncurrent liabilities - other
Accrued compensated absences - non-current
Total noncurrent liabilities

Total liabilities

## Equity

Invested in capital assets, net of related debt
Restricted net assets
Unrestricted net assets
Total equity
Total liabilities and equity

| Mayfield Terrace |  | Seigle 60 |
| :---: | :---: | :---: |
| (Nia Point) | Arbor Glen III | (McAden Park) |
| NC003000033 | NC003000035 | NC003000037 |


| $\$ 10,451$ | $\$$ | 4,192 | $\$$ |
| ---: | ---: | ---: | ---: |
| 183 | 79 | 11,511 |  |
| 44 | 19 | 185 |  |
|  | - | - | 45 |
| - | - | - |  |
|  | - | - | - |
|  | - | - | - |
|  | - | - | - |
|  | - | - |  |
|  | 4,290 | - |  |
|  |  | 11,741 |  |


| 15,682 |
| ---: | ---: | ---: |
| 322 |
| 16,004 |
| 26,682 | | 7,386 |
| ---: |
| 139 |


|  | 87,689 |  | 33,206 |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | - |  | 1,296,973 |
|  | 158,149 |  | 37,150 |  | 98,859 |
|  | 245,838 |  | 70,356 |  | 1,395,832 |
| \$ | 272,520 | \$ | 82,171 | \$ | 1,515,745 |

(Continued)


## Housing Authority of the City of Charlotte <br> Asset Management Projects Detailed Financial Data Schedule (Continued)

March 31, 2012

Line
Item \#

## Liabilities and Equity <br> Liabilities <br> Current Liabilities

Accounts payable < 90 days
Accrued wage/payroll taxes payable
Accrued compensated absences - current portion
Accrued interest payable
Accounts payable - other government
Tenant security deposits
Unearned revenue - other
Current portion of L-T debt - capital projects
Accrued Liabilities - other
Interprogram - due to
Total current liabilities
Noncurrent Liabilities
Long-term debt, net of current - capital projects
Noncurrent liabilities - other
Accrued compensated absences - non-current
Total noncurrent liabilities

Total liabilities
508.1
511.1
512.1
312

$$
322
$$

## Equity

Invested in capital assets, net of related debt
Restricted net assets
Unrestricted net assets
Total equity
Total liabilities and equity

|  | Seigle Point NC003000045 |  | Springcroft at Ashley Park NC003000046 |  | McAlpine Terrace NC003000048 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 34,077 | \$ | 1,450 | \$ | 3,908 |
|  | 607 |  | - |  | 322 |
|  | 147 |  | - |  | 112 |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 34,831 |  | 1,450 |  | 4,342 |


| - | - | - |
| ---: | :---: | :---: |
| 189,330 | - | - |
| 1,072 | - | 817 |
| 190,402 | - |  |
| 225,233 | 1,450 | 817 |


|  | - | - | - |
| :---: | :---: | :---: | :---: |
|  | 920,300 | - | - |
| 101,360 |  |  |  |
| $1,021,660$ |  |  |  |
|  |  | 62,552 |  |
|  | 62,552 |  |  |

(Continued)


Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

March 31, 2012

| Line |
| :---: |
| Item \# |

Liabilities and Equity
Liabilities
Current Liabilities
312 Accounts payable < 90 days
321 Accrued wage/payroll taxes payable
322 Accrued compensated absences - current portion
325 Accrued interest payable
333 Accounts payable - other government
341 Tenant security deposits
342.3 Unearned revenue - other

343 Current portion of L-T debt-capital projects
346 Accrued Liabilities - other
347 Interprogram - due to
$310 \quad$ Total current liabilities

## Noncurrent Liabilities

Long-term debt, net of current - capital projects Noncurrent liabilities - other
Accrued compensated absences - non-current
Total noncurrent liabilities
Total liabilities

## Equity

Invested in capital assets, net of related debt
Restricted net assets
Unrestricted net assets
Total equity
Total liabilities and equity
Moore Place

NC003000055 \begin{tabular}{c}
Steele Creek <br>
NC003000056

$\xrightarrow{ }$

Woodlawn <br>
NC003000057
\end{tabular}

| \$ | 1,920 | \$ | 5,973 | \$ | 8,336 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 1,920 |  | 5,973 |  | 8,336 |


| - |  |
| :---: | :---: | :---: |
| - | - |
| - | $1,162,507$ |
| - |  |
| 1,920 |  |
| $1,162,507$ |  |


|  |
| :--- |
|  |
|  |
|  |

(Continued)

|  | $\begin{aligned} & \text { ttages } \\ & 0058 \\ & \hline \end{aligned}$ | McMullen Wood NC003000059 |  | Boulevard Seniors NC003000060 |  | Other AMP |  | TOTAL PROJECTS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 11,258 | \$ | - | \$ | - | \$ | 90 | \$ | 1,516,594 |
|  | 10,107 |  | - |  | - |  | - |  | 143,841 |
|  | 1,172 |  | - |  | - |  | - |  | 29,556 |
|  | - |  | - |  | - |  | - |  | 169,537 |
|  | - |  | - |  | - |  | - |  | 154,923 |
|  | 23,640 |  | - |  | - |  | - |  | 298,916 |
|  | 20,682 |  | - |  | - |  | - |  | 74,420 |
|  | - |  | - |  | - |  | - |  | 1,180,667 |
|  | 236 |  | - |  | - |  | - |  | 246,402 |
|  | - |  | - |  | - |  | 94,166 |  | 373,914 |
|  | 67,095 |  | - |  | $\cdot$ |  | 94,256 |  | 4,188,770 |
|  | - |  | - |  | - |  | - |  | 19,217,006 |
|  | 585 |  | - |  | - |  | 1,789,574 |  | 4,433,294 |
|  | 8,574 |  | - |  | - |  | . |  | 216,155 |
|  | 9,159 |  | - |  | - |  | 1,789,574 |  | 23,866,455 |
|  | 76,254 |  | - |  | - |  | 1,883,830 |  | 28,055,225 |
|  | 132,986 |  | - |  | - |  | 1,498,273 |  | 41,603,367 |
|  | - |  | - |  | - |  | 1,624,991 |  | 13,187,184 |
|  | 23,733 |  | - |  | - |  | 516,009 |  | 12,217,188 |
|  | 156,719 |  | - |  | - |  | 3,639,273 |  | 67,007,739 |
| \$ | 232,973 | \$ | - | \$ | - | \$ | 5,523,103 | \$ | 95,062,964 |

## Housing Authority of the City of Charlotte

Asset Management Projects Detailed Financial Data Schedule (Continued)
For the Year Ended March 31, 2012

| Line Item \# |  | NC003000003 - Southside Homes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | 751,717 | \$ | 751,717 | \$ | - |
| 704 | Tenant revenue - other |  | 136,641 |  | 136,641 |  | - |
| 705 | Total tenant revenue |  | 888,358 |  | 888,358 |  | - |
| 706 | HUD PHA grants |  | 87,526 |  |  |  | 87,526 |
| 708 | Other government grants |  | - |  |  |  | - |
| 711 | Investment income - unrestricted |  | 4,379 |  | 4,379 |  |  |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  | - |
| 715 | Other revenue |  | 59,115 |  | 59,115 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | - |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 1,039,378 |  | 951,852 |  | 87,526 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | 201,562 |  | 201,562 |  | - |
| 912 | Auditing fees |  | 4,562 |  | 4,562 |  | - |
| 913 | Management fees |  | 235,069 |  | 235,069 |  | - |
| 913.1 | Bookkeeping fees |  | 34,530 |  | 34,530 |  | - |
| 914 | Advertising and marketing |  | 3,917 |  | 3,917 |  | - |
| 915 | Employee benefits - administrative |  | 62,358 |  | 62,358 |  | - |
| 916 | Office expenses |  | 26,912 |  | 26,912 |  |  |
| 917 | Legal expense |  | 27,396 |  | 27,396 |  | - |
| 918 | Travel |  | 4,001 |  | 4,001 |  | - |
| 919 | Other operating - administrative |  | 15,948 |  | 15,948 |  | - |
|  | Total administrative expense |  | 616,255 |  | 616,255 |  | - |
| 920 | Asset management fee |  | 134,806 |  | 47,280 |  | 87,526 |
| 921 | Tenant services - salaries |  | 27,710 |  | 27,710 |  | - |
| 922 | Relocation costs |  | 207 |  | 207 |  | - |
| 923 | Employee benefits - tenant services |  | 7,993 |  | 7,993 |  | - |
| 924 | Other tenant services |  | 50,617 |  | 50,617 |  | - |
|  | Total tenant services |  | 86,527 |  | 86,527 |  | - |
| 931 | Water |  | 53,672 |  | 53,672 |  | - |
| 932 | Electricity |  | 316,383 |  | 316,383 |  | - |
| 933 | Gas |  | 169,893 |  | 169,893 |  | - |
| 938 | Other utilities expense |  | 73,944 |  | 73,944 |  | - |
|  | Total utilities expense | \$ | 613,892 | \$ | 613,892 | \$ | - |

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| NC003000005 - First Ward Place |  |  |  |  |  | NC003000006 - Edwin Tower |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ | - | \$ | - | \$ | 386,376 | \$ | 386,376 | \$ | - |
|  | - |  | - |  | - |  | 8,766 |  | 8,766 |  | - |
|  | - |  | - |  | - |  | 395,142 |  | 395,142 |  | - |
|  | - |  | - |  | - |  | 40,195 |  | - |  | 40,195 |
|  | - |  | - |  | - |  | 263,588 |  | - |  | 263,588 |
|  | 1,505 |  | 1,505 |  | - |  | 143 |  | 143 |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 1,350 |  | 1,350 |  | - |  | 66,428 |  | 66,428 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
| 2,855 |  |  | 2,855 |  | - |  | 765,496 |  | 461,713 |  | 303,783 |
|  | - |  | - |  | - |  | 119,436 |  | 119,436 |  | - |
|  | - |  | - |  | - |  | 2,026 |  | 2,026 |  | - |
|  | - |  | - |  | - |  | 106,408 |  | 106,408 |  | - |
|  | - |  | - |  | - |  | 15,630 |  | 15,630 |  | - |
|  | - |  | - |  | - |  | 3,096 |  | 3,096 |  | - |
|  | 24 |  | 24 |  | - |  | 37,755 |  | 37,755 |  | - |
|  | 195 |  | 195 |  | - |  | 14,703 |  | 14,703 |  | - |
|  | - |  | - |  | - |  | 599 |  | 599 |  | - |
|  | (1) |  | (1) |  | - |  | 3,235 |  | 3,235 |  | - |
|  | 15 |  | 15 |  | - |  | 5,728 |  | 5,728 |  | - |
|  | 233 |  | 233 |  | - |  | 308,616 |  | 308,616 |  | - |
| 37,942 |  |  | 37,942 |  | - |  | 61,195 |  | 21,000 |  | 40,195 |
| 73,508 |  |  | 73,508 |  | - |  | 12,634 |  | 12,634 |  | - |
| - |  |  | - |  | - |  | - |  | - |  | - |
| 23,829 |  |  | 23,829 |  | - |  | 3,646 |  | 3,646 |  | - |
| 156,384 |  |  | 156,384 |  | - |  | 28,714 |  | 28,714 |  | - |
| 253,721 |  |  | 253,721 |  | - |  | 44,994 |  | 44,994 |  | - |
| - |  |  | - |  | - |  | 9,713 |  | 9,713 |  | - |
| - |  |  | - |  | - |  | 153,752 |  | 153,752 |  | - |
| - |  |  | - |  | - |  | 188 |  | 188 |  | - |
| . |  |  | - |  | - |  | 25,181 |  | 25,181 |  | - |
| \$ | - | \$ | - | \$ | - | \$ | 188,834 | \$ | 188,834 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000003 - Southside Homes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 217,579 | \$ | 217,579 | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 99,347 |  | 99,347 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 490,059 |  | 490,059 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | 78,034 |  | 78,034 |  | - |
|  | Total ordinary maintenance and operation |  | 885,019 |  | 885,019 |  | - |
| 951 | Protective services - labor |  | 44,745 |  | 44,745 |  | - |
| 952 | Protective services - other contract costs |  | 17,853 |  | 17,853 |  | - |
| 953 | Protective services - other |  | 6,166 |  | 6,166 |  | - |
| 955 | Employee benefit contributions - protective services |  | 14,378 |  | 14,378 |  | - |
|  | Total protective services |  | 83,142 |  | 83,142 |  | - |
| 961.1 | Insurance premiums - property insurance |  | 45,410 |  | 45,410 |  | - |
| 961.2 | Insurance premiums - liability |  | 10,686 |  | 10,686 |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 9,939 |  | 9,939 |  | - |
| 961.4 | Insurance premiums - misc |  | 3,396 |  | 3,396 |  | - |
| 962 | Other general expense |  | 78,364 |  | 78,364 |  | - |
| 962.1 | Compensated absences |  | 21,390 |  | 21,390 |  | - |
| 963 | Payments on lieu of taxes |  | 23,783 |  | 23,783 |  | - |
| 964 | Bad debt - tenant rents |  | 27,195 |  | 27,195 |  | - |
| 967 | Interest expense |  | 7,195 |  | 7,195 |  | - |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 227,358 |  | 227,358 |  | - |
| 969 | Total operating expenses |  | 2,646,999 |  | 2,559,473 |  | 87,526 |
| 970 | Excess operating revenue over operating expenses |  | $(1,607,621)$ |  | $(1,607,621)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | 1,791,073 |  | 1,531,912 |  | 259,161 |
|  | Total other expenses |  | 1,791,073 |  | 1,531,912 |  | 259,161 |
| 900 | Total expenses |  | 4,438,072 |  | 4,091,385 |  | 346,687 |
| 1001 | Operating transfers in |  | 1,847,375 |  | 1,847,375 |  |  |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 1,847,375 |  | 1,847,375 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | $(1,551,319)$ |  | (1,292,158) |  | $(259,161)$ |
| 1102 | Required annual debt principal payments |  | 42,872 |  | 42,872 |  | - |
| 1103 | Beginning equity |  | 14,462,532 |  | 9,876,554 |  | 4,585,978 |
| 1120 | Unit months available |  | 4,699 |  | 4,699 |  | - |
| 1121 | Number of unit months leased |  | 4,582 |  | 4,582 |  | - |
| 1127 | Excess cash |  | 2,349,617 |  | 2,349,617 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | 41,236 |  | 41,236 |  | - |
|  | Ending equity | \$ | 12,911,213 | \$ | 8,584,396 | \$ | 4,326,817 |

(Continued)

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| NC003000005 - First Ward Place |  |  |  |  |  | NC003000006 - Edwin Tower |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ |  | \$ |  | \$ | 154,635 | \$ | 154,635 | \$ | - |
|  | - |  |  |  |  |  | 63,428 |  | 63,428 |  |  |
|  | - |  |  |  | - |  | 230,225 |  | 230,225 |  | - |
|  | - |  |  |  | - |  | 54,439 |  | 54,439 |  |  |
|  | - |  | - |  | - |  | 502,727 |  | 502,727 |  | - |
|  | - |  |  |  |  |  | 20,549 |  | 20,549 |  |  |
|  | - |  | - |  | - |  | 74,037 |  | 74,037 |  | - |
|  | - |  | - |  | - |  | 2,830 |  | 2,830 |  | - |
|  | - |  | - |  | - |  | 6,602 |  | 6,602 |  | - |
|  | - |  | - |  | - |  | 104,018 |  | 104,018 |  | - |
|  | - |  | - |  | - |  | 31,072 |  | 31,072 |  | - |
|  | $\cdots$ |  | - |  | - |  | 4,629 |  | 4,629 |  | - |
|  | 1,445 |  | 1,445 |  | - |  | 6,475 |  | 6,475 |  | - |
|  | 152 |  | 152 |  | - |  | 1,631 |  | 1,631 |  | - |
|  | 195,949 |  | 195,949 |  | - |  | 24,761 |  | 24,761 |  | - |
|  | 1,184 |  | 1,184 |  | - |  | 2,513 |  | 2,513 |  | - |
|  | . |  |  |  |  |  | 20,262 |  | 20,262 |  | - |
|  | - |  | - |  | - |  | 3,707 |  | 3,707 |  | - |
|  | $\cdot$ |  | - |  | - |  | 1,749 |  | 1,749 |  | - |
|  |  |  |  |  | . |  |  |  |  |  |  |
|  | 490,626 |  | 490,626 |  | - |  | 1,307,183 |  | 1,266,988 |  | 40,195 |
|  | $(487,771)$ |  | $(487,771)$ |  | - |  | $(541,687)$ |  | $(805,275)$ |  | 263,588 |
|  | - |  |  |  |  |  | - |  |  |  |  |
|  | - |  | - |  | - |  | 338,587 |  | 65,878 |  | 272,709 |
|  | - |  |  |  |  |  | 338,587 |  | 65,878 |  | 272,709 |
|  | 490,626 |  | 490,626 |  | - |  | 1,645,770 |  | 1,332,866 |  | 312,904 |
|  | 666,981 |  | 666,981 |  |  |  | 625,780 |  | 580,465 |  | 45,315 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | 250,000 |  | 250,000 |  | - |
|  | - |  |  |  |  |  | - |  | - |  | - |
|  | 666,981 |  | 666,981 |  |  |  | 875,780 |  | 830,465 |  | 45,315 |
|  | 179,210 |  | 179,210 |  | - |  | $(4,494)$ |  | $(40,688)$ |  | 36,194 |
|  |  |  |  |  | - |  | 10,420 |  | 10,420 |  | - |
|  | 3,734,811 |  | 3,734,811 |  | - |  | 1,317,312 |  | 884,649 |  | 432,663 |
|  | 1,574 |  | 1,574 |  | - |  | 2,094 |  | 2,094 |  | - |
|  | 1,507 |  | 1,507 |  | - |  | 2,047 |  | 2,047 |  | - |
|  | 854,714 |  | 854,714 |  | - |  | 43,345 |  | 43,345 |  | 30 |
|  | - |  | - |  | - |  | 308,903 |  | - |  | 308,903 |
|  | . |  | - |  | - |  | 3,496 |  | 3,496 |  | - |
| \$ | 3,914,021 | \$ | 3,914,021 | \$ | - | \$ | 1,312,818 | \$ | 843,961 | \$ | 468,857 |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000007 - Strawn Tower |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | 635,523 | \$ | 635,523 | \$ | - |
| 704 | Tenant revenue - other |  | 8,239 |  | 8,239 |  | - |
| 705 | Total tenant revenue |  | 643,762 |  | 643,762 |  |  |
| 706 | HUD PHA grants |  | 73,029 |  | - |  | 73,029 |
| 708 | Other government grants |  | - |  | - |  | - |
| 711 | Investment income - unrestricted |  | 1,371 |  | 1,371 |  | - |
| 713 | Proceeds from disposition of assets held for sale |  | $(289,229)$ |  | $(289,229)$ |  | - |
| 715 | Other revenue |  | 52,720 |  | 52,720 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | 722,000 |  | 722,000 |  | - |
| 720 | Investment income - restricted |  | 630 |  | - |  | 630 |
| 700 | Total revenue |  | 1,204,283 |  | 1,130,624 |  | 73,659 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | 164,574 |  | 164,574 |  | - |
| 912 | Auditing fees |  | 3,682 |  | 3,682 |  | - |
| 913 | Management fees |  | 181,872 |  | 181,872 |  | - |
| 913.1 | Bookkeeping fees |  | 26,715 |  | 26,715 |  | - |
| 914 | Adverising and marketing |  | 2,270 |  | 2,270 |  | - |
| 915 | Employee benefits - administrative |  | 46,020 |  | 46,020 |  | - |
| 916 | Office expenses |  | 19,473 |  | 19,473 |  | - |
| 917 | Legal expense |  | 2,517 |  | 2,517 |  | - |
| 918 | Travel |  | 3,825 |  | 3,825 |  | - |
| 919 | Other operating - administrative |  | 10,791 |  | 10,791 |  | - |
|  | Total administrative expense |  | 461,739 |  | 461,739 |  | - |
| 920 | Asset management fee |  | 108,749 |  | 35,720 |  | 73,029 |
| 921 | Tenant services - salaries |  | 18,246 |  | 18,246 |  | - |
| 922 | Relocation costs |  | - |  | - |  | - |
| 923 | Employee benefits - tenant services |  | 5,321 |  | 5,321 |  | - |
| 924 | Other tenant services |  | 35,381 |  | 35,381 |  | - |
|  | Total tenant services |  | 58,948 |  | 58,948 |  | - |
| 931 | Water |  | 16,471 |  | 16,471 |  | - |
| 932 | Electricity |  | 195,877 |  | 195,877 |  | - |
| 933 | Gas |  | 318 |  | 318 |  | - |
| 938 | Other utilities expense |  | 35,672 |  | 35,672 |  | - |
|  | Total utilities expense | \$ | 248,338 | \$ | 248,338 | \$ | - |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line <br> Item \# | Ordinary maintenance and operation - labor | NC003000007 - Strawn Tower |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 163,253 | \$ | 163,253 | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | 32,483 |  | 32,483 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 211,040 |  | 211,040 |  |  |
| 945 | Employee benefit contributions- ordinary maintenance |  | 58,619 |  | 58,619 |  | - |
|  | Total ordinary maintenance and operation |  | 465,395 |  | 465,395 |  | . |
| 951 | Protective services - labor |  | 37,334 |  | 37,334 |  |  |
| 952 | Protective services - other contract costs |  | 55,991 |  | 55,991 |  | - |
| 953 | Protective services - other |  | 5,043 |  | 5,043 |  | - |
| 955 | Employee benefit contributions - protective services |  | 11,936 |  | 11,936 |  |  |
|  | Total protective services |  | 110,304 |  | 110,304 |  |  |
| 961.1 | Insurance premiums - property insurance |  | 43,841 |  | 43,841 |  |  |
| 961.2 | Insurance premiums - liability |  | 8,411 |  | 8,411 |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 7,380 |  | 7,380 |  |  |
| 961.4 | Insurance premiums - misc |  | 2,743 |  | 2,743 |  |  |
| 962 | Other general expense |  | 9,125 |  | 9,125 |  |  |
| 962.1 | Compensated absences |  | $(34,196)$ |  | $(34,196)$ |  | - |
| 963 | Payments on lieu of taxes |  | 43,047 |  | 43,047 |  |  |
| 964 | Bad debt - tenant rents |  | 3,071 |  | 3,071 |  | - |
| 967 | Interest expense |  | 86,304 |  | 2,936 |  | 83,368 |
| 968 | Severence expense |  | . |  | - |  | - |
|  | Total general expenses |  | 169,726 |  | 86,358 |  | 83,368 |
| 969 | Total operating expenses |  | 1,623,199 |  | 1,466,802 |  | 156,397 |
| 970 | Excess operating revenue over operating expenses |  | $(418,916)$ |  | $(336,178)$ |  | $(82,738)$ |
| 972 | Casualty losses - non-capitalized |  | 29,843 |  | 29,843 |  |  |
| 974 | Depreciation expense |  | 118,289 |  | 118,289 |  | - |
|  | Total other expenses |  | 148,132 |  | 148,132 |  |  |
| 900 | Total expenses |  | 1,771,331 |  | 1,614,934 |  | 156,397 |
| 1001 | Operating transfers in |  | 881,356 |  | 881,356 |  |  |
| 1002 | Operating transfers out |  | $(135,417)$ |  | $(135,417)$ |  |  |
| 1009.1 | Inter AMP excess cash transfer in |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | $(100,000)$ |  | $(100,000)$ |  |  |
| 1010 | Total other financing sources (uses) |  | 645,939 |  | 645,939 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 78,891 |  | 161,629 |  | $(82,738)$ |
| 1102 | Required annual debt principal payments |  | 72,160 |  | 72,160 |  |  |
| 1103 | Beginning equity |  | 1,398,939 |  | 1,398,939 |  | - |
| 1120 | Unit months available |  | 3,449 |  | 3,449 |  | - |
| 1121 | Number of unit months leased |  | 2,706 |  | 2,706 |  | - |
| 1127 | Excess cash |  | 680,099 |  | 680,099 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | 5,058 |  | 5,058 |  | - |
|  | Ending equity | \$ | 1,477,830 | \$ | 1,560,568 | \$ | (82,738) |

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| NC003000009 - Arbor Glen 50 |  |  |  |  |  | NC003000010 - Arbor Glen I |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ |  | \$ |  | \$ | - | \$ | - | \$ |  |
|  | 7 |  | 7 |  | - |  | 18 |  | 18 |  | - |
|  | 5,648 |  | 5,648 |  | - |  | 67 |  | 67 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 5,655 |  | 5,655 |  | - |  | 85 |  | 85 |  | - |
|  |  |  |  |  |  |  | - |  | - |  |  |
|  | 1,044 |  | 1,044 |  | - |  | - |  | - |  | - |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 1,044 |  | 1,044 |  | - |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 44 |  | 44 |  | - |  | 103 |  | 103 |  | - |
|  | 25 |  | 25 |  | - |  | 70 |  | 70 |  | - |
|  | 78,537 |  | 78,537 |  | - |  | 150,409 |  | 150,409 |  | - |
|  | 40 |  | 40 |  | - |  | 89 |  | 89 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | $\cdot$ |  | - |  | - |
|  | 78.646 |  | 78.646 |  | - |  | 150,671 |  | 150671 |  |  |
|  | 165,803 |  | 165,803 |  | - |  | 200,839 |  | 200,839 |  | - |
|  | $(164,424)$ |  | $(164,424)$ |  | - |  | $(198,959)$ |  | $(198,959)$ |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 165,803 |  | 165,803 |  | - |  | 200,839 |  | 200,839 |  | - |
|  | 77,406 |  | 77,406 |  | - |  | 223,020 |  | 223,020 |  | - |
|  |  |  | 10000 |  | - |  | - |  | - |  | - |
|  | 10,000 |  | 10,000 |  | - |  | - |  | - |  | - |
|  |  |  |  |  | - |  | - |  | - |  |  |
|  | 87,406 |  | 87,406 |  | - |  | 223,020 |  | 223,020 |  | - |
|  | $(77,018)$ |  | $(77,018)$ |  | - |  | 24,061 |  | 24,061 |  | - |
|  |  |  |  |  |  |  |  |  | - |  |  |
|  | 746,565 |  | 746,565 |  | - |  | 668,616 |  | 668,616 |  | - |
|  | 348 |  | 348 |  | - |  | 720 |  | 720 |  | - |
|  | 348 |  | 348 |  | - |  | 720 |  | 720 |  | - |
|  | 7,859 |  | 7,859 |  | - |  | 346,220 |  | 346,220 |  | - |
|  | - |  |  |  | - |  |  |  | - |  | - |
| \$ | $\stackrel{-}{\text { 669,547 }}$ | \$ | $\stackrel{-}{\text { 669,547 }}$ | \$ | - | \$ | 692,677 | \$ | $\stackrel{-}{\text { 692,677 }}$ | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  |
| :---: | :---: |
| 703 | Net tenant rental revenue |
| 704 | Tenant revenue - other |
| 705 | Total tenant revenue |
| 706 | HUD PHA grants |
| 708 | Other government grants |
| 711 | Investment income - unrestricted |
| 713 | Proceeds from disposition of assets held for sale |
| 715 | Other revenue |
| 716 | Gain or loss on sale of fixed assets |
| 720 | Investment income - restricted |
| 700 | Total revenue |
|  | Expenses |
| 911 | Administrative salaries |
| 912 | Auditing fees |
| 913 | Management fees |
| 913.1 | Bookkeeping fees |
| 914 | Advertising and marketing |
| 915 | Employee benefits - administrative |
| 916 | Office expenses |
| 917 | Legal expense |
| 918 | Travel |
| 919 | Other operating - administrative Total administrative expense |
| 920 | Asset management fee |
| 921 | Tenant services - salaries |
| 922 | Relocation costs |
| 923 | Employee benefits - tenant services |
| 924 | Other tenant services Total tenant services |
| 931 | Water |
| 932 | Electricity |
| 933 | Gas |
| 938 | Other utilities expense |
|  | Total utilities expense |


| NC003000011-Boulevard Homes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  |
| \$ | 205 | \$ | 205 | $\$$ | - |
|  | 1,691 |  | 1,691 |  | - |
|  | 1,896 |  | 1,896 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 4,993 |  | 4,993 |  | - |
|  | - |  | - |  | - |
|  | 453 |  | 453 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 7,342 |  | 7,342 |  | - |


| 341 | 341 | - |
| :---: | :---: | :---: |
| - | - | - |
| 111,056 | 111,056 | - |
| - | - | - |
| 47 | 47 | - |
| 2,748 | 2,748 | - |
| - | - | - |
| 372 | 372 | - |
| 114,564 | 114,564 |  |


|  | 31,346 |  | 31,346 |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | - |  | - |  | - |
|  | 9,235 |  | 9,235 |  | - |
|  | 85,968 |  | 85,968 |  | - |
|  | 126,549 |  | 126,549 |  | - |
|  | 16,366 |  | 16,366 |  | - |
|  | 9,852 |  | 9,852 |  | - |
|  | $(2,440)$ |  | $(2,440)$ |  | - |
|  | 139 |  | 139 |  | - |
| \$ | 23,917 | \$ | 23,917 | \$ | - |


| NC003000012 - Dillehay Court |  |  |  |  |  | NC003000016-Leafcrest / Cedar Knoll / Mallard Ridge |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | 217,837 | \$ | 217,837 | \$ | - | \$ | 269,939 | \$ | 269,939 | \$ | - |
|  | 59,659 |  | 59,659 |  | - |  | 54,174 |  | 54,174 |  | - |
|  | 277,496 |  | 277,496 |  | - |  | 324,113 |  | 324,113 |  | - |
|  | 31,027 |  | - |  | 31,027 |  | 30,305 |  | - |  | 30,305 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 872 |  | 872 |  | - |  | 139 |  | 139 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 26,211 |  | 26,211 |  | - |  | 15,503 |  | 15,503 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 335,606 |  | 304,579 |  | 31,027 |  | 370,060 |  | 339,755 |  | 30,305 |
|  | 98,183 |  | 98,183 |  | - |  | 95,145 |  | 95,145 |  | - |
|  | 1,575 |  | 1,575 |  | - |  | 1,528 |  | 1,528 |  | - |
|  | 82,819 |  | 82,819 |  | - |  | 80,572 |  | 80,572 |  | - |
|  | 12,165 |  | 12,165 |  | - |  | 11,835 |  | 11,835 |  | - |
|  | 1,343 |  | 1,343 |  | - |  | 2,361 |  | 2,361 |  | - |
|  | 33,239 |  | 33,239 |  | - |  | 25,528 |  | 25,528 |  | - |
|  | 14,682 |  | 14,682 |  | - |  | 43,072 |  | 43,072 |  | - |
|  | 12,986 |  | 12,986 |  | - |  | 11,669 |  | 11,669 |  | - |
|  | 4,638 |  | 4,638 |  | - |  | 4,002 |  | 4,002 |  | - |
|  | 9,025 |  | 9,025 |  | - |  | 7,192 |  | 7,192 |  | - |
|  | 270,655 |  | 270,655 |  | - |  | 282,904 |  | 282,904 |  | - |
|  | 47,347 |  | 16,320 |  | 31,027 |  | 46,145 |  | 15,840 |  | 30,305 |
|  | 9,766 |  | 9,766 |  |  |  | 20,245 |  | 20,245 |  | - |
|  | 162 |  | 162 |  |  |  | - |  |  |  | - |
|  | 2,818 |  | 2,818 |  |  |  | 5,873 |  | 5,873 |  | - |
|  | 62,289 |  | 62,289 |  | - |  | 304,201 |  | 304,201 |  | - |
|  | 75,035 |  | 75,035 |  | - |  | 330,319 |  | 330,319 |  | - |
|  | 34,396 |  | 34,396 |  | - |  | 26,319 |  | 26,319 |  | - |
|  | 119,098 |  | 119,098 |  | - |  | 192,347 |  | 192,347 |  | - |
|  | 92,347 |  | 92,347 |  | - |  | 23,023 |  | 23,023 |  | - |
|  | 63,128 |  | 63,128 |  | - |  | 39,210 |  | 39,210 |  | - |
| \$ | 308,969 | \$ | 308,969 | \$ | - | \$ | 280,899 | \$ | 280,899 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| $\begin{aligned} & \text { Line } \\ & \text { Item \# } \\ & \hline \end{aligned}$ | Ordinary maintenance and operation - labor | NC003000011-Boulevard Homes |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 298 | \$ | 298 | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | . |  | - |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | 13,387 |  | 13,387 |  |  |
| 945 | Employee benefit contributions- ordinary maintenance |  | 41 |  | 41 |  |  |
|  | Total ordinary maintenance and operation |  | 13,726 |  | 13,726 |  |  |
| 951 | Protective services - labor |  |  |  |  |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  |  |
| 953 | Protective services - other |  | - |  |  |  |  |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  |  |
|  | Total protective services |  |  |  |  |  |  |
| 961.1 | Insurance premiums - property insurance |  | 12 |  | 12 |  |  |
| 961.2 | Insurance premiums - liability |  | (9) |  | (9) |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 639 |  | 639 |  |  |
| 961.4 | Insurance premiums - misc |  | 581 |  | 581 |  |  |
| 962 | Other general expense |  | 22,414 |  | 22,414 |  |  |
| 962.1 | Compensated absences |  | $(12,606)$ |  | $(12,606)$ |  |  |
| 963 | Payments on lieu of taxes |  | - |  | - |  |  |
| 964 | Bad debt - tenant rents |  | $(1,799)$ |  | $(1,799)$ |  |  |
| 967 | Interest expense |  | 3,744 |  | 3,744 |  |  |
| 968 | Severence expense |  | . |  | - |  |  |
|  | Total general expenses |  | 12,976 |  | 12,976 |  |  |
| 969 | Total operating expenses |  | 291,732 |  | 291,732 |  |  |
| 970 | Excess operating revenue over operating expenses |  | $(284,390)$ |  | $(284,390)$ |  |  |
| 972 | Casualty losses - non-capitalized |  |  |  |  |  |  |
| 974 | Depreciation expense |  | 4,395 |  | 4,395 |  |  |
|  | Total other expenses |  | 4,395 |  | 4,395 |  |  |
| 900 | Total expenses |  | 296,127 |  | 296,127 |  |  |
| 1001 | Operating transfers in |  | 2,486,960 |  | 2,486,960 |  |  |
| 1002 | Operating transfers out |  | $(43,967)$ |  | $(43,967)$ |  |  |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  |  |
| 1009.2 | Inter AMP excess cash transfer out |  | $(1,395,000)$ |  | $(1,395,000)$ |  |  |
| 1010 | Total other financing sources (uses) |  | 1,047,993 |  | 1,047,993 |  |  |
| 1000 | Excess (deficit) of revenue over expenses |  | 759,208 |  | 759,208 |  |  |
| 1102 | Required annual debt principal payments |  | 22,311 |  | 22,311 |  |  |
| 1103 | Beginning equity |  | 2,536,777 |  | 2,536,777 |  |  |
| 1104 | Prior period adjustments, equity transfer |  | . |  | - |  |  |
| 1120 | Unit months available |  | 600 |  | 600 |  |  |
| 1121 | Number of unit months leased |  | . |  | - |  |  |
| 1127 | Excess cash |  | 2,384,118 |  | 2,384,118 |  |  |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  |  |
|  | Ending equity | \$ | 3,295,985 | \$ | 3,295,985 | \$ |  |

(Continued)

| NC003000012 - Dillehay Court |  |  |  |  |  | NC003000016-Leafcrest / Cedar Knoll / Mallard Ridge |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | 135,138 | \$ | 135,138 | \$ |  | \$ | 130,341 | \$ | 130,341 | \$ | - |
|  | 75,529 |  | 75,529 |  |  |  | 42,009 |  | 42,009 |  |  |
|  | 412,665 |  | 412,665 |  | - |  | 318,466 |  | 318,466 |  | - |
|  | 43,562 |  | 43,562 |  | - |  | 42,184 |  | 42,184 |  | - |
|  | 666,894 |  | 666,894 |  |  |  | 533,000 |  | 533,000 |  |  |
|  | 15,862 |  | 15,862 |  |  |  | 15,492 |  | 15,492 |  |  |
|  | 16,319 |  | 16,319 |  |  |  | 14,192 |  | 14,192 |  |  |
|  | 2,182 |  | 2,182 |  |  |  | 2,134 |  | 2,134 |  |  |
|  | 5,099 |  | 5,099 |  | - |  | 4,977 |  | 4,977 |  |  |
|  | 39,462 |  | 39,462 |  |  |  | 36,795 |  | 36,795 |  |  |
|  | 17,219 |  | 17,219 |  |  |  | 18,927 |  | 18,927 |  |  |
|  | 3,623 |  | 3,623 |  | - |  | 3,570 |  | 3,570 |  | - |
|  | 5,167 |  | 5,167 |  |  |  | 5,352 |  | 5,352 |  |  |
|  | 1,905 |  | 1,905 |  |  |  | 1,737 |  | 1,737 |  | - |
|  | 39,707 |  | 39,707 |  |  |  | 53,590 |  | 53,590 |  |  |
|  | $(6,027)$ |  | $(6,027)$ |  |  |  | $(10,295)$ |  | $(10,295)$ |  |  |
|  | - |  |  |  |  |  | 2,599 |  | 2,599 |  |  |
|  | 8,005 |  | 8,005 |  |  |  | 6,550 |  | 6,550 |  | - |
|  | 103 |  | 103 |  |  |  | 1,580 |  | 1,580 |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | 69,702 |  | 69,702 |  | - |  | 83,610 |  | 83,610 |  | - |
|  | 1,478,064 |  | 1,447,037 |  | 31,027 |  | 1,593,672 |  | 1,563,367 |  | 30,305 |
|  | $(1,142,458)$ |  | $(1,142,458)$ |  |  |  | (1,223,612) |  | (1,223,612) |  | - |
|  |  |  | 22140 |  |  |  | 679 904 |  | 670.004 |  |  |
|  | 32,140 |  | 32,140 |  |  |  | 679,904 |  | 679,904 |  |  |
|  | 32,140 |  | 32,140 |  |  |  | 679,904 |  | 679,904 |  | - |
|  | 1,510,204 |  | 1,479,177 |  | 31,027 |  | 2,273,576 |  | 2,243,271 |  | 30,305 |
|  | 1,166,892 |  | 1,166,892 |  |  |  | 1,224,328 |  | 1,224,328 |  | - |
|  | - |  |  |  |  |  |  |  |  |  |  |
|  | - |  | - |  |  |  | 200,000 |  | 200,000 |  |  |
|  | 1,166,892 |  | 1,166,892 |  |  |  | 1,424,328 |  | 1,424,328 |  | - |
|  | $(7,706)$ |  | $(7,706)$ |  | - |  | $(479,188)$ |  | $(479,188)$ |  | - |
|  | 614 |  | 614 |  |  |  | 9,415 |  | 9,415 |  |  |
|  | 1,040,387 |  | 1,040,387 |  |  |  | 4,316,536 |  | 4,316,536 |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | 1,619 |  | 1,619 |  |  |  | 1,573 |  | 1,573 |  | - |
|  | 1,619 |  | 1,619 |  |  |  | 1,573 |  | 1,573 |  | - |
|  | 421,829 |  | 421,829 |  | - |  | 45,695 |  | 45,695 |  | - |
|  |  |  |  |  |  |  | 120,467 |  | 120,467 |  |  |
|  | 40,665 |  | 40,665 |  | - |  | 2,264 |  | 2,264 |  | - |
| \$ | 1,032,681 | \$ | 1,032,681 | \$ |  | \$ | 3,837,348 | \$ | 3,837,348 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000018-Charlottetown Terrace |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | 137,441 | \$ | 137,441 | \$ | - |
| 704 | Tenant revenue - other |  | 5,656 |  | 5,656 |  | - |
| 705 | Total tenant revenue |  | 143,097 |  | 143,097 |  | - |
| 706 | HUD PHA grants |  | 24,960 |  |  |  | 24,960 |
| 708 | Other government grants |  | 654,728 |  | - |  | 654,728 |
| 711 | Investment income - unrestricted |  | 2,122 |  | 2,122 |  | - |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  | - |
| 715 | Other revenue |  | 4,699 |  | 4,124 |  | 575 |
| 716 | Gain or loss on sale of fixed assets |  | - |  |  |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 829,606 |  | 149,343 |  | 680,263 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | 43,990 |  | 43,990 |  | - |
| 912 | Auditing fees |  | 2,084 |  | 2,084 |  | - |
| 913 | Management fees |  | 82,002 |  | 82,002 |  | - |
| 913.1 | Bookkeeping fees |  | 12,045 |  | 12,045 |  | - |
| 914 | Advertising and marketing |  | 1,506 |  | 1,506 |  | - |
| 915 | Employee benefits - administrative |  | 14,348 |  | 14,348 |  | - |
| 916 | Office expenses |  | 15,114 |  | 15,114 |  | - |
| 917 | Legal expense |  | 1,543 |  | 1,543 |  | - |
| 918 | Travel |  | 1,046 |  | 1,046 |  | - |
| 919 | Other operating - administrative |  | 1,903 |  | 1,903 |  | - |
|  | Total administrative expense |  | 175,581 |  | 175,581 |  | - |
| 920 | Asset management fee |  | 46,180 |  | 21,220 |  | 24,960 |
| 921 | Tenant services - salaries |  | 74,068 |  | 24,002 |  | 50,066 |
| 922 | Relocation costs |  | 13,818 |  | - |  | 13,818 |
| 923 | Employee benefits - tenant services |  | 23,640 |  | 7,415 |  | 16,225 |
| 924 | Other tenant services |  | 7,916 |  | 7,254 |  | 662 |
|  | Total tenant services |  | 119,442 |  | 38,671 |  | 80,771 |
| 931 | Water |  | 6,893 |  | 6,893 |  | - |
| 932 | Electricity |  | 90,090 |  | 90,090 |  | - |
| 933 | Gas |  | 13 |  | 13 |  | - |
| 938 | Other utilities expense |  | 7,595 |  | 7,595 |  | - |
|  | Total utilities expense | \$ | 104,591 | \$ | 104,591 | \$ | - |

(Continued)

NC003000019 - Parktowne / Live Oak NC003000020 - Tarlton Hills / Tall Oaks / Savannah Woods

| NC003000019 - Parktowne / Live Oak |  |  |  |  |  | 3000020 - Tarlton Hills / Tall Oaks / Savannah Woods |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | 303,736 | \$ | 303,736 | \$ | - | \$ | 292,975 | \$ | 292,975 | \$ | - |
|  | 1,523 |  | 1,523 |  | - |  | 65,191 |  | 65,191 |  | - |
|  | 305,259 |  | 305,259 |  |  |  | 358,166 |  | 358,166 |  | - |
|  | 37,666 |  | - |  | 37,666 |  | 34,233 |  | - |  | 34,233 |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 29,173 |  | 29,173 |  | - |  | 924 |  | 924 |  | - |
|  | $(117,751)$ |  | $(117,751)$ |  | - |  | - |  | - |  | - |
|  | 30,187 |  | 30,187 |  | - |  | 22,163 |  | 22,163 |  | - |
|  | 278,000 |  | 278,000 |  | - |  | . |  | . |  | - |
|  | 645 |  | - |  | 645 |  | - |  | - |  | - |
|  | 563,179 |  | 524,868 |  | 38,311 |  | 415,486 |  | 381,253 |  | 34,233 |
|  | 93,296 |  | 93,296 |  | - |  | 115,767 |  | 115,767 |  | - |
|  | 1,899 |  | 1,899 |  |  |  | 1,725 |  | 1,725 |  | - |
|  | 99,771 |  | 99,771 |  | - |  | 88,945 |  | 88,945 |  | - |
|  | 14,655 |  | 14,655 |  | - |  | 13,065 |  | 13,065 |  | - |
|  | 1,902 |  | 1,902 |  | - |  | 2,727 |  | 2,727 |  | - |
|  | 26,993 |  | 26,993 |  | - |  | 35,900 |  | 35,900 |  | - |
|  | 25,542 |  | 25,542 |  | - |  | 35,119 |  | 35,119 |  | - |
|  | 39 |  | 39 |  |  |  | 9,668 |  | 9,668 |  | - |
|  | 2,826 |  | 2,826 |  |  |  | 4,862 |  | 4,862 |  | - |
|  | 5,145 |  | 5,145 |  |  |  | 8,412 |  | 8,412 |  | - |
|  | 272,068 |  | 272,068 |  | - |  | 316,190 |  | 316,190 |  | - |
|  | 57,346 |  | 19,680 |  | 37,666 |  | 52,113 |  | 17,880 |  | 34,233 |
|  | 9,411 |  | 9,411 |  | - |  | 16,291 |  | 16,291 |  | - |
|  | - |  |  |  |  |  | - |  |  |  |  |
|  | 2,745 |  | 2,745 |  | - |  | 4,727 |  | 4,727 |  | - |
|  | 22,890 |  | 22,890 |  | - |  | 174,222 |  | 174,222 |  | - |
|  | 35,046 |  | 35,046 |  | - |  | 195,240 |  | 195,240 |  | - |
|  | 6,475 |  | 6,475 |  | - |  | 37,126 |  | 37,126 |  | - |
|  | 78,023 |  | 78,023 |  | - |  | 125,600 |  | 125,600 |  | - |
|  | 164 |  | 164 |  | - |  | 102,705 |  | 102,705 |  | - |
|  | 14,899 |  | 14,899 |  | - |  | 45,761 |  | 45,761 |  | - |
| \$ | 99,561 | \$ | 99,561 | \$ | - | \$ | 311,192 | \$ | 311,192 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000018-Charlottetown Terrace |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 70,987 | \$ | 70,987 | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | 27,951 |  | 27,951 |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | 88,638 |  | 88,638 |  |  |
| 945 | Employee benefit contributions- ordinary maintenance |  | 20,896 |  | 20,896 |  |  |
|  | Total ordinary maintenance and operation |  | 208,472 |  | 208,472 |  |  |
| 951 | Protective services - labor |  |  |  |  |  |  |
| 952 | Protective services - other contract costs |  | 73,583 |  | 73,583 |  |  |
| 953 | Protective services - other |  | 55 |  | 55 |  |  |
| 955 | Employee benefit contributions - protective services |  | 33 |  | 33 |  |  |
|  | Total protective services |  | 73,671 |  | 73,671 |  |  |
| 961.1 | Insurance premiums - property insurance |  | 28,727 |  | 28,727 |  |  |
| 961.2 | Insurance premiums - liability |  | 4,761 |  | 4,761 |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 3,795 |  | 2,454 |  | 1,341 |
| 961.4 | Insurance premiums - misc |  | 403 |  | 117 |  | 286 |
| 962 | Other general expense |  | 11,936 |  | 11,936 |  |  |
| 962.1 | Compensated absences |  | 38,580 |  | 37,893 |  | 687 |
| 963 | Payments on lieu of taxes |  | 3,171 |  | 3,171 |  |  |
| 964 | Bad debt - tenant rents |  | 243 |  | 243 |  |  |
| 967 | Interest expense |  | 3,242 |  | 3,242 |  | - |
| 968 | Severence expense |  | 11,937 |  | - |  | 11,937 |
|  | Total general expenses |  | 106,795 |  | 92,544 |  | 14,251 |
| 969 | Total operating expenses |  | 834,732 |  | 714,750 |  | 119,982 |
| 970 | Excess operating revenue over operating expenses |  | $(5,126)$ |  | $(565,407)$ |  | 560,281 |
| 972 | Casualty losses - non-capitalized |  |  |  |  |  |  |
| 974 | Depreciation expense |  | 432,905 |  | 122,025 |  | 310,880 |
|  | Total other expenses |  | 432,905 |  | 122,025 |  | 310,880 |
| 900 | Total expenses |  | 1,267,637 |  | 836,775 |  | 430,862 |
| 1001 | Operating transfers in |  | 3,948,313 |  | 490,158 |  | 3,458,155 |
| 1002 | Operating transfers out |  | $(97,320)$ |  |  |  | $(97,320)$ |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  |  |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  |  |  |  |  |  |
| 1010 | Total other financing sources (uses) |  | 3,850,993 |  | 490,158 |  | 3,360,835 |
| 1000 | Excess (deficit) of revenue over expenses |  | 3,412,962 |  | (197,274) |  | 3,610,236 |
| 1102 | Required annual debt principal payments |  | 19,315 |  | 19,315 |  |  |
| 1103 | Beginning equity |  | 3,045,030 |  | 792,253 |  | 2,252,777 |
| 1104 | Prior period adjustments, equity transfer |  | - |  |  |  |  |
| 1120 | Unit months available |  | 1,644 |  | 1,644 |  |  |
| 1121 | Number of unit months leased |  | 662 |  | 662 |  | - |
| 1127 | Excess cash |  | 41,858 |  | 41,858 |  |  |
| 11620 | Building purchases |  | 3,964,828 |  | - |  | 3,964,828 |
| 11640 | Furniture \& equipment - administrative purchases |  | 4,084 |  | 4,084 |  |  |
|  | Ending equity | \$ | 6,457,992 | \$ | 594,979 | \$ | 5,863,013 |

(Continued)

| NC003000019 - Parktowne / Live Oak |  |  |  |  |  | NC003000020 - Tarlton Hills / Tall Oaks / Savannah Woods |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | 114,688 | \$ | 114,688 | \$ | - | \$ | 113,155 | \$ | 113,155 | \$ | - |
|  | 24,444 |  | 24,444 |  | - |  | 79,056 |  | 79,056 |  | - |
|  | 117,877 |  | 117,877 |  | - |  | 342,848 |  | 342,848 |  | - |
|  | 42,602 |  | 42,602 |  | - |  | 50,057 |  | 50,057 |  | - |
|  | 299,611 |  | 299,611 |  | - |  | 585,116 |  | 585,116 |  | - |
|  | 19,256 |  | 19,256 |  | - |  | 17,501 |  | 17,501 |  | - |
|  | 74,745 |  | 74,745 |  | - |  | 13,340 |  | 13,340 |  | - |
|  | 2,606 |  | 2,606 |  | - |  | 2,410 |  | 2,410 |  | - |
|  | 6,156 |  | 6,156 |  | - |  | 5,623 |  | 5,623 |  | - |
|  | 102,763 |  | 102,763 |  | - |  | 38,874 |  | 38,874 |  | - |
|  | 26,171 |  | 26,171 |  | - |  | 18,815 |  | 18,815 |  | - |
|  | 4,364 |  | 4,364 |  | - |  | 4,021 |  | 4,021 |  | - |
|  | 4,700 |  | 4,700 |  | - |  | 5,414 |  | 5,414 |  | - |
|  | 2,250 |  | 2,250 |  | - |  | 2,965 |  | 2,965 |  | - |
|  | 14,238 |  | 14,238 |  | - |  | 24,435 |  | 24,435 |  | - |
|  | $(11,681)$ |  | $(11,681)$ |  | - |  | 248 |  | 248 |  | - |
|  | 20,735 |  | 20,735 |  | - |  | 3,342 |  | 3,342 |  | - |
|  | 1,262 |  | 1,262 |  | - |  | 9,427 |  | 9,427 |  | - |
|  | 87,791 |  | 3,581 |  | 84,210 |  | 2,011 |  | 2,011 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 149,830 |  | 65,620 |  | 84,210 |  | 70,678 |  | 70,678 |  | - |
|  | 1,016,225 |  | 894,349 |  | 121,876 |  | 1,569,403 |  | 1,535,170 |  | 34,233 |
|  | $(453,046)$ |  | $(369,481)$ |  | $(83,565)$ |  | $(1,153,917)$ |  | $(1,153,917)$ |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 41,223 |  | 41,223 |  | - |  | 224,945 |  | 224,945 |  | - |
|  | 41,223 |  | 41,223 |  | - |  | 224,945 |  | 224,945 |  | - |
|  | 1,057,448 |  | 935,572 |  | 121,876 |  | 1,794,348 |  | 1,760,115 |  | 34,233 |
|  | 453,930 |  | 453,930 |  | - |  | 1,049,570 |  | 1,049,570 |  | - |
|  | $(308,467)$ |  | $(308,467)$ |  | - |  | - |  | - |  | - |
|  | 50,000 |  | 50,000 |  | - |  | - |  | - |  | - |
|  |  |  |  |  | - |  | - |  | - |  | - |
|  | 195,463 |  | 195,463 |  | - |  | 1,049,570 |  | 1,049,570 |  | - |
|  | $(298,806)$ |  | $(215,241)$ |  | $(83,565)$ |  | $(329,292)$ |  | $(329,292)$ |  | - |
|  | 80,929 |  | 80,929 |  | - |  | 11,983 |  | 11,983 |  | - |
|  | 6,508,773 |  | 6,508,773 |  | - |  | 1,968,339 |  | 1,968,339 |  | - |
|  | - |  | - |  | - |  |  |  | - |  | - |
|  | 1,966 |  | 1,966 |  | - |  | 1,775 |  | 1,775 |  | - |
|  | 1,387 |  | 1,387 |  | - |  | 1,775 |  | 1,775 |  | - |
|  | 5,964 |  | 5,964 |  | - |  | 355,864 |  | 355,864 |  | - |
|  | - |  | - |  | - |  |  |  | - |  | - |
|  | 2,609 |  | 2,609 |  | - |  | 22,254 |  | 22,254 |  | - |
| \$ | 6,209,967 | \$ | 6,293,532 | \$ | $(83,565)$ | \$ | 1,639,047 | \$ | 1,639,047 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000022 - Autumn Place / Hall House |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | 392,884 | \$ | 392,884 | \$ | - |
| 704 | Tenant revenue - other |  | 6,436 |  | 6,436 |  | - |
| 705 | Total tenant revenue |  | 399,320 |  | 399,320 |  | - |
| 706 | HUD PHA grants |  | 28,107 |  | - |  | 28,107 |
| 708 | Other government grants |  | . |  | - |  | - |
| 711 | Investment income - unrestricted |  | 234 |  | 234 |  | - |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  |  |
| 715 | Other revenue |  | 34,307 |  | 34,307 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | - |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 461,968 |  | 433,861 |  | 28,107 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | 149,096 |  | 149,096 |  | - |
| 912 | Auditing fees |  | 2,999 |  | 2,999 |  | - |
| 913 | Management fees |  | 114,473 |  | 114,473 |  | - |
| 913.1 | Bookkeeping fees |  | 16,815 |  | 16,815 |  | - |
| 914 | Advertising and marketing |  | 2,919 |  | 2,919 |  | - |
| 915 | Employee benefits - administrative |  | 47,625 |  | 47,625 |  |  |
| 916 | Office expenses |  | 39,897 |  | 39,897 |  |  |
| 917 | Legal expense |  | 3,093 |  | 3,093 |  | - |
| 918 | Travel |  | 4,176 |  | 4,176 |  | - |
| 919 | Other operating - administrative |  | 5,915 |  | 5,915 |  | - |
|  | Total administrative expense |  | 387,008 |  | 387,008 |  | - |
| 920 | Asset management fee |  | 59,187 |  | 31,080 |  | 28,107 |
| 921 | Tenant services - salaries |  | 43,925 |  | 43,925 |  | - |
| 922 | Relocation costs |  | 2,119 |  | 2,119 |  | - |
| 923 | Employee benefits - tenant services |  | 13,269 |  | 13,269 |  | - |
| 924 | Other tenant services |  | 34,519 |  | 34,519 |  | - |
|  | Total tenant services |  | 93,832 |  | 93,832 |  | - |
| 931 | Water |  | 19,227 |  | 19,227 |  | - |
| 932 | Electricity |  | 171,261 |  | 171,261 |  | - |
| 933 | Gas |  | 41,931 |  | 41,931 |  | - |
| 938 | Other utilities expense |  | 44,314 |  | 44,314 |  | - |
|  | Total utilities expense | \$ | 276,733 | \$ | 276,733 | \$ | - |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| $\begin{aligned} & \text { Line } \\ & \text { Item \# } \end{aligned}$ | Ordinary maintenance and operation - labor | NC003000022-Autumn Place / Hall House |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 135,430 | \$ | 135,430 | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 61,941 |  | 61,941 |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | 467,130 |  | 337,208 |  | 129,922 |
| 945 | Employee benefit contributions- ordinary maintenance |  | 46,890 |  | 46,890 |  | - |
|  | Total ordinary maintenance and operation |  | 711,391 |  | 581,469 |  | 129,922 |
| 951 | Protective services - labor |  | 27,129 |  | 27,129 |  | - |
| 952 | Protective services - other contract costs |  | 160,783 |  | 160,783 |  | - |
| 953 | Protective services - other |  | 3,738 |  | 3,738 |  |  |
| 955 | Employee benefit contributions - protective services |  | 8,717 |  | 8,717 |  | - |
|  | Total protective services |  | 200,367 |  | 200,367 |  |  |
| 961.1 | Insurance premiums - property insurance |  | 51,743 |  | 51,743 |  |  |
| 961.2 | Insurance premiums - liability |  | 6,850 |  | 6,850 |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 8,023 |  | 8,023 |  |  |
| 961.4 | Insurance premiums - misc |  | 2,852 |  | 2,852 |  | - |
| 962 | Other general expense |  | 45,166 |  | 45,166.00 |  |  |
| 962.1 | Compensated absences |  | $(22,869)$ |  | $(22,869)$ |  |  |
| 963 | Payments on lieu of taxes |  | 11,990 |  | 11,990 |  | - |
| 964 | Bad debt - tenant rents |  | 2,685 |  | 2,685 |  |  |
| 967 | Interest expense |  | 3,348 |  | 3,348 |  | - |
| 968 | Severence expense |  | - |  |  |  |  |
|  | Total general expenses |  | 109,788 |  | 109,788 |  |  |
| 969 | Total operating expenses |  | 1,838,306 |  | 1,680,277 |  | 158,029 |
| 970 | Excess operating revenue over operating expenses |  | $(1,376,338)$ |  | $(1,246,416)$ |  | $(129,922)$ |
|  | Casualty losses - non-capitalized |  |  |  |  |  |  |
| 974 | Depreciation expense |  | 258,407 |  | 258,407 |  | - |
|  | Total other expenses |  | 258,407 |  | 258,407 |  |  |
| 900 | Total expenses |  | 2,096,713 |  | 1,938,684 |  | 158,029 |
| 1001 | Operating transfers in |  | 1,063,032 |  | 933,110 |  | 129,922 |
| 1002 | Operating transfers out |  |  |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer in |  | 400,000 |  | 400,000 |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 1,463,032 |  | 1,333,110 |  | 129,922 |
| 1000 | Excess (deficit) of revenue over expenses |  | $(171,713)$ |  | (171,713) |  | - |
| 1102 | Required annual debt principal payments |  | 19,947 |  | 19,947 |  | - |
| 1103 | Beginning equity |  | 2,094,874 |  | 2,094,874 |  | - |
| 1120 | Unit months available |  | 3,104 |  | 3,104 |  | - |
| 1121 | Number of unit months leased |  | 2,058 |  | 2,058 |  | - |
| 1127 | Excess cash |  | 28,592 |  | 28,592 |  | - |
| 11620 | Building purchases |  |  |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | 4,702 |  | 4,702 |  | - |
|  | Ending equity | \$ | 1,923,161 | \$ | 1,923,161 | \$ | - |

(Continued)

| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 108,817 | \$ | 108,817 | \$ | - | \$ | 164,131 | \$ | 164,131 | \$ | - |
|  | 35,511 |  | 35,511 |  |  |  | 56,496 |  | 56,496 |  |  |
|  | 289,618 |  | 289,618 |  | - |  | 883,036 |  | 784,498 |  | 98,538 |
|  | 30,003 |  | 30,003 |  | - |  | 54,744 |  | 54,744 |  | - |
|  | 463,949 |  | 463,949 |  |  |  | 1,158,407 |  | 1,059,869 |  | 98,538 |
|  | 15,031 |  | 15,031 |  | - |  | 17,986 |  | 17,986 |  |  |
|  | 20,418 |  | 20,418 |  | - |  | 19,916 |  | 19,916 |  |  |
|  | 2,070 |  | 2,070 |  |  |  | 2,478 |  | 2,478 |  |  |
|  | 4,829 |  | 4,829 |  | - |  | 5,779 |  | 5,779 |  | - |
|  | 42,348 |  | 42,348 |  |  |  | 46,159 |  | 46,159 |  |  |
|  | 16,736 |  | 16,736 |  |  |  | 20,485 |  | 20,485 |  |  |
|  | 3,465 |  | 3,465 |  | - |  | 4,152 |  | 4,152 |  | - |
|  | 4,982 |  | 4,982 |  | - |  | 7,791 |  | 7,787 |  | 4 |
|  | 3,456 |  | 3,456 |  | - |  | 2,306 |  | 2,306 |  |  |
|  | 38,515 |  | 38,515.00 |  |  |  | 9,459 |  | 9,459.00 |  |  |
|  | 1,906 |  | 1,906 |  | - |  | $(17,191)$ |  | $(17,191)$ |  |  |
|  |  |  |  |  |  |  | 3,282 |  | 3,282 |  |  |
|  | 1,525 |  | 1,525 |  |  |  | 11,437 |  | 11,437 |  |  |
|  | 1,162 |  | 1,162 |  | - |  | 409 |  | 409 |  | - |
|  |  |  |  |  |  |  | . |  |  |  |  |
|  | 71,747 |  | 71,747 |  | - |  | 42,130 |  | 42,126 |  | 4 |
| 1,203,583 |  |  | 1,174,181 |  | 29,402 |  | 2,175,530 |  | 2,041,520 |  | 134,010 |
| $(922,338)$ |  |  | $(922,338)$ |  | - |  | $(1,373,682)$ |  | $(1,719,023)$ |  | 345,341 |
| 156,368 |  |  | 156,368 |  | - |  | 264,713 |  | 256,613 |  | 8,100 |
| 156,368 |  |  | 156,368 |  |  |  | 264,713 |  | 256,613 |  | 8,100 |
| 1,359,951 |  |  | 1,330,549 |  | 29,402 |  | 2,440,243 |  | 2,298,133 |  | 142,110 |
| 1,680,204 |  |  | 893,329 |  | 786,875 |  | 2,040,422 |  | 1,543,297 |  | 497,125 |
| 100,000 |  |  |  |  | - |  | - |  | - ${ }^{-}$ |  | - |
|  |  |  | 100,000 |  |  |  | 275,000 |  | 275,000 |  | - |
| , |  |  | - |  | - |  | - |  | - |  | - |
| $1,780,204$701,498 |  |  | 993,329 |  | 786,875 |  | 2,315,422 |  | 1,818,297 |  | 497,125 |
|  |  |  | $(85,377)$ |  | 786,875 |  | 677,027 |  | $(157,339)$ |  | 834,366 |
| 6,922 |  |  | 6,922 |  |  |  | 2,438 |  | 2,438 |  |  |
| 1,446,254 |  |  | 1,424,788 |  | 21,466 |  | 4,294,329 |  | 4,065,586 |  | 228,743 |
| 1,543 |  |  | 1,543 |  | - |  | 1,832 |  | 1,832 |  | - |
| 1,408 |  |  | 1,408 |  |  |  | 1,708 |  | 1,708 |  |  |
| 45,837 |  |  | 45,837 |  |  |  | 41,634 |  | 41,634 |  | - |
| 786,87578,324 |  |  |  |  | 786,875 |  | 842,467 |  |  |  | 842,467 |
|  |  |  | 78,324 |  |  |  | 28,253 |  | 28,253 |  |  |
| S | 2,147,752 | \$ | 1,339,411 | \$ | 808,341 | \$ | 4,971,356 | \$ | 3,908,247 | \$ | 1,063,109 |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000030 - Park at Oaklawn |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  | - |
| 705 | Total tenant revenue |  | - |  | - |  |  |
| 706 | HUD PHA grants |  | - |  | - |  |  |
| 708 | Other government grants |  | - |  | - |  |  |
| 711 | Investment income - unrestricted |  | 724 |  | 724 |  | - |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  |  |
| 715 | Other revenue |  | 18,851 |  | 18,851 |  |  |
| 716 | Gain or loss on sale of fixed assets |  | 2,129 |  | 2,129 |  |  |
| 720 | Investment income - restricted |  | - |  | - |  |  |
| 700 | Total revenue |  | 21,704 |  | 21,704 |  | - |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  |  |
| 913 | Management fees |  | - |  | - |  |  |
| 913.1 | Bookkeeping fees |  | - |  | - |  |  |
| 914 | Adverisising and marketing |  | - |  | - |  |  |
| 915 | Employee benefits - administrative |  | - |  |  |  |  |
| 916 | Office expenses |  | - |  | - |  |  |
| 917 | Legal expense |  | - |  | - |  |  |
| 918 | Travel |  | - |  | - |  | - |
| 919 | Other operating - administrative |  | - |  | - |  | - |
|  | Total administrative expense |  | - |  | - |  | - |
| 920 | Asset management fee |  | - |  | - |  | - |
| 921 | Tenant services - salaries |  | 10,035 |  | 10,035 |  |  |
| 922 | Relocation costs |  | - |  | - |  |  |
| 923 | Employee benefits - tenant services |  | 2,908 |  | 2,908 |  | - |
| 924 | Other tenant services |  | 203,741 |  | 203,741 |  | - |
|  | Total tenant services |  | 216,684 |  | 216,684 |  | - |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | - |  | - |  | - |
| 933 | Gas |  | - |  | - |  | - |
| 938 | Other utilities expense |  | - |  | - |  | - |
|  | Total utilities expense | \$ | - | \$ | - | \$ | - |

NC003000031 - Rocky Branch (Rivermere)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000030 - Park at Oaklawn |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 33 |  | 33 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 141 |  | 141 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  | - |
|  | Total ordinary maintenance and operation |  | 174 |  | 174 |  | - |
| 951 | Protective services - labor |  | - |  | - |  | - |
| 952 | Protective services - other contract costs |  | - |  | - |  | - |
| 953 | Protective services - other |  | - |  | - |  | - |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |
|  | Total protective services |  | - |  | - |  | - |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  | - |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 221 |  | 221 |  | - |
| 961.4 | Insurance premiums - misc |  | 90 |  | 90 |  | - |
| 962 | Other general expense |  | 249,246 |  | 249,246 |  | - |
| 962.1 | Compensated absences |  | 207 |  | 207.00 |  | - |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 967 | Interest expense |  | - |  | - |  | - |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 249,764 |  | 249,764 |  | - |
| 969 | Total operating expenses |  | 466,622 |  | 466,622 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(444,918)$ |  | $(444,918)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  | - |  | - |  | - |
| 900 | Total expenses |  | 466,622 |  | 466,622 |  | - |
| 1001 | Operating transfers in |  | 435,840 |  | 435,840 |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 435,840 |  | 435,840 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | $(9,078)$ |  | $(9,078)$ |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | 683,314 |  | 683,314 |  | - |
| 1120 | Unit months available |  | 1,055 |  | 1,055 |  | - |
| 1121 | Number of unit months leased |  | 1,055 |  | 1,055 |  | - |
| 1127 | Excess cash |  | 434,191 |  | 434,191 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 674,236 | \$ | 674,236 | \$ | - |

(Continued)

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NC003000031 - Rocky Branch (Rivermere)

| NC003000031 - Rocky Branch (Rivermere) |  |  |  |  |  | NC003000032 - Arbor Glen II |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ | - | \$ |  | \$ | - | \$ | - | \$ | - |
|  | 8 |  | 8 |  |  |  | 11 |  | 11 |  |  |
|  | 32 |  | 32 |  | - |  | 44 |  | 44 |  | - |
|  | . |  |  |  |  |  | . |  | - |  |  |
|  | 40 |  | 40 |  | - |  | 55 |  | 55 |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  |  |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 49 |  | 49 |  | - |  | 68 |  | 68 |  | - |
|  | 28 |  | 28 |  | - |  | 33 |  | 33 |  | - |
|  | 71,892 |  | 71,892 |  | - |  | 115,188 |  | 115,188 |  |  |
|  | 45 |  | 45.00 |  | . |  | -62 |  | 62.00 |  | - |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | . |  | - |  |  |
|  | - |  | - |  |  |  | - |  |  |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 72,014 |  | 72,014 |  | . |  | 115,351 |  | 115,351 |  | - |
|  | 122,440 |  | 122,440 |  |  |  | 207,371 |  | 207,371 |  | - |
|  | $(122,391)$ |  | $(122,391)$ |  |  |  | $(205,687)$ |  | $(205,687)$ |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  |  |  |  |  | - |  |  |  |  |
|  | 122,440 |  | 122,440 |  |  |  | 207,371 |  | 207,371 |  |  |
|  | 109,951 |  | 109,951 |  | - |  | 200,049 |  | 200,049 |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  |  |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 109,951 |  | 109,951 |  |  |  | 200,049 |  | 200,049 |  | - |
|  | $(12,440)$ |  | $(12,440)$ |  | - |  | $(5,638)$ |  | $(5,638)$ |  | - |
|  | 30,969 |  | 30,969 |  | - |  | 453,616 |  | 453,616 |  |  |
|  | 236 |  | -236 |  | - |  | - 480 |  | 453 480 |  | - |
|  | 236 |  | 236 |  | - |  | 480 |  | 480 |  | - |
|  | 10,058 |  | 10,058 |  | - |  | 253,242 |  | 253,242 |  | - |
|  |  |  | - |  | - |  |  |  | - |  |  |
| S | 18,529 | \$ | 18,529 | \$ |  | \$ | 447,978 | \$ | 447,978 | \$ | - |

## Housing Authority of the City of Charlotte Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000033 - Mayfield Terrace (Nia Point) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | 11 |  | 11 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 46 |  | 46 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | . |  | - |  | - |
|  | Total ordinary maintenance and operation |  | 57 |  | 57 |  |  |
| 951 | Protective services - labor |  | - |  | - |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  |  |
| 953 | Protective services - other |  | . |  | - |  |  |
| 955 | Employee benefit contributions - protective services |  | . |  | - |  | - |
|  | Total protective services |  | - |  | - |  |  |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  |  |
| 961.2 | Insurance premiums - liability |  | - |  | - |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 72 |  | 72 |  |  |
| 961.4 | Insurance premiums - misc |  | 37 |  | 37 |  | - |
| 962 | Other general expense |  | 83,077 |  | 83,077 |  | - |
| 962.1 | Compensated absences |  | 71 |  | 71 |  |  |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  |  |
| 967 | Interest expense |  | - |  | - |  |  |
| 968 | Severence expense |  | - |  |  |  |  |
|  | Total general expenses |  | 83,257 |  | 83,257 |  | - |
| 969 | Total operating expenses |  | 150,012 |  | 150,012 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(149,758)$ |  | $(149,758)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  |  |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  | - |  | - |  | - |
| 900 | Total expenses |  | 150,012 |  | 150,012 |  | - |
| 1001 | Operating transfers in |  | 169,082 |  | 169,082 |  | - |
| 1002 | Operating transfers out |  |  |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | . |  | - |  |  |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 169,082 |  | 169,082 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 19,324 |  | 19,324 |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | 226,514 |  | 226,514 |  | - |
| 1120 | Unit months available |  | 340 |  | 340 |  | - |
| 1121 | Number of unit months leased |  | 340 |  | 340 |  | - |
| 1127 | Excess cash |  | 148,230 |  | 148,230 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 245,838 | \$ | 245,838 | \$ | - |

(Continued)

| NC003000035 - Arbor Glen III |  |  |  |  |  | NC003000037 - Seigle 60 (McAden Park) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | 4 |  | 4 |  | - |  | 12 |  | 12 |  | - |
|  | 13 |  | 13 |  | - |  | 48 |  | 48 |  | - |
|  | - |  | - |  | - |  | . |  | - |  | . |
|  | 17 |  | 17 |  | - |  | 60 |  | 60 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  |  |  | - |  | - |  | - |
|  | . |  | - |  | - |  | . |  | - |  | - |
|  | - |  | - |  |  |  | - |  | - |  | - |
|  | - |  | - |  |  |  | $\cdot$ |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 22 |  | 22 |  | - |  | 74 |  | 74 |  | - |
|  | 14 |  | 14 |  | - |  | 35 |  | 35 |  | - |
|  | 37,896 |  |  |  | - |  | 95,268 |  | 95,268 |  | - |
|  | -75 |  | $75$ |  | . |  | 63 |  | 63 |  | - |
|  | - |  |  |  | - |  | - |  | - |  | - |
|  | - |  | - |  |  |  | . |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 7 |  |  |  |  |  | - |  | - |  |  |
|  | 38,007 |  | 38,007 |  | - |  | 95,440 |  | 95,440 |  | - |
|  | 67,540 |  | 67,540 |  | - |  | 169,755 |  | 169,755 |  | - |
|  | $(66,215)$ |  | $(66,215)$ |  | - |  | $(169,260)$ |  | $(169,260)$ |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | . |  | - |  | - |  | . |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 67,540 |  | 67,540 |  |  |  | 169,755 |  | 169,755 |  | - |
|  | 79,244 |  | 79,244 |  |  |  | 135,026 |  | 135,026 |  | - |
|  | $(23,927)$ |  | $(23,927)$ |  | - |  | -135 |  | 135,02 |  | - |
|  | - |  | ( |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 55,317 |  | 55,317 |  | - |  | 135,026 |  | 135,026 |  | - |
|  | $(10,898)$ |  | $(10,898)$ |  | - |  | $(34,234)$ |  | $(34,234)$ |  | - |
|  | - |  | - |  | - |  |  |  |  |  | - |
|  | 81,254 |  | 81,254 |  | - |  | 1,430,066 |  | 133,093 |  | 1,296,973 |
|  | 144 |  | 144 |  | - |  | 355 |  | 355 |  |  |
|  | 144 |  | 144 |  |  |  | 355 |  | 355 |  | - |
|  | 35,687 |  | 35,687 |  | - |  | 85,003 |  | 85,003 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
| \$ | 70,356 | \$ | 70,356 | \$ | - | \$ | 1,395,832 | \$ | 98,859 | \$ | 1,296,973 |

Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| $\begin{gathered} \text { Line } \\ \text { Item \# } \end{gathered}$ |  | NC003000038 - Stonehaven |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ |  |
| 704 | Tenant revenue - other |  | - |  | - |  |  |
| 705 | Total tenant revenue |  | - |  | - |  |  |
| 706 | HUD PHA grants |  | - |  | - |  |  |
| 708 | Other government grants |  | - |  |  |  |  |
| 711 | Investment income - unrestricted |  | 50 |  | 50 |  |  |
| 713 | Proceeds from disposition of assets held for sale |  | . |  | - |  | - |
| 715 | Other revenue |  | 27 |  | 27 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | - |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  |  |
| 700 | Total revenue |  | 77 |  | 77 |  |  |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  |  |
| 913 | Management fees |  | - |  | - |  |  |
| 913.1 | Bookkeeping fees |  | - |  | - |  |  |
| 914 | Advertising and marketing |  | - |  | - |  |  |
| 915 | Employee benefits - administrative |  | - |  | - |  | - |
| 916 | Office expenses |  | - |  | - |  |  |
| 917 | Legal expense |  | - |  | - |  | - |
| 918 | Travel |  | - |  | - |  |  |
| 919 | Other operating - administrative |  | - |  | - |  |  |
|  | Total administrative expense |  | - |  | - |  |  |
| 920 | Asset management fee |  | - |  | - |  | - |
| 921 | Tenant services - salaries |  | 2,876 |  | 2,876 |  | - |
| 922 | Relocation costs |  | - |  | - |  | - |
| 923 | Employee benefits - tenant services |  | 821 |  | 821 |  | - |
| 924 | Other tenant services |  | 54,366 |  | 54,366 |  |  |
|  | Total tenant services |  | 58,063 |  | 58,063 |  | - |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | . |  | - |  | - |
| 933 | Gas |  | - |  | - |  | - |
| 938 | Other utilites expense |  | . |  | - |  | - |
|  | Total utilities expense | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000038 - Stonehaven |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 10 |  | 10 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 253 |  | 253 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  | - |
|  | Total ordinary maintenance and operation |  | 263 |  | 263 |  | - |
| 951 | Protective services - labor |  | - |  | - |  | - |
| 952 | Protective services - other contract costs |  | - |  | - |  | - |
| 953 | Protective services - other |  | - |  | - |  | - |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |
|  | Total protective services |  | - |  | - |  | - |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  | - |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 60 |  | 60 |  | - |
| 961.4 | Insurance premiums - misc |  | 33 |  | 33 |  | - |
| 962 | Other general expense |  | 70,765 |  | 70,765 |  | - |
| 962.1 | Compensated absences |  | 60 |  | 60 |  | - |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 967 | Interest expense |  | - |  | - |  | - |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 70,918 |  | 70,918 |  | - |
| 969 | Total operating expenses |  | 129,244 |  | 129,244 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(129,167)$ |  | $(129,167)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  | - |  | - |  | - |
| 900 | Total expenses |  | 129,244 |  | 129,244 |  | - |
| 1001 | Operating transfers in |  | 115,473 |  | 115,473 |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 115,473 |  | 115,473 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | $(13,694)$ |  | $(13,694)$ |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | 54,750 |  | 54,750 |  | - |
| 1120 | Unit months available |  | 279 |  | 279 |  | - |
| 1121 | Number of unit months leased |  | 279 |  | 279 |  | - |
| 1127 | Excess cash |  | 30,857 |  | 30,857 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 41,056 | \$ | 41,056 | \$ | - |

(Continued)


# Housing Authority of the City of Charlotte <br> Asset Management Projects Detailed Financial Data Schedule (Continued) 

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000041 - South Oak Crossing |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  | - |
| 705 | Total tenant revenue |  | - |  | - |  |  |
| 706 | HUD PHA grants |  | - |  | - |  | - |
| 708 | Other government grants |  | - |  | - |  | - |
| 711 | Investment income - unrestricted |  | 126 |  | 126 |  | - |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  |  |
| 715 | Other revenue |  | 22 |  | 22 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | . |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 148 |  | 148 |  | - |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  | - |
| 913 | Management fees |  | - |  | - |  |  |
| 913.1 | Bookkeeping fees |  | - |  | - |  |  |
| 914 | Advertising and marketing |  | - |  | - |  |  |
| 915 | Employee benefts - administrative |  | - |  | - |  | - |
| 916 | Office expenses |  | - |  | - |  | - |
| 917 | Legal expense |  | - |  | - |  | - |
| 918 | Travel |  | - |  | - |  | - |
| 919 | Other operating - administrative |  | - |  | - |  | - |
|  | Total administrative expense |  | - |  | - |  |  |
| 920 | Asset management fee |  | - |  | - |  | - |
| 921 | Tenant services - salaries |  | 2,788 |  | 2,788 |  | - |
| 922 | Relocation costs |  | - |  | - |  | - |
| 923 | Employee benefits - tenant services |  | 761 |  | 761 |  | - |
| 924 | Other tenant services |  | 46,580 |  | 46,580 |  | - |
|  | Total tenant services |  | 50,129 |  | 50,129 |  | - |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | - |  | - |  | - |
| 933 | Gas |  | - |  | - |  | - |
| 938 | Other utilites expense |  | - |  | - |  | - |
|  | Total utilities expense | \$ | - | \$ | - | \$ | - |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000041 - South Oak Crossing |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 | Ordinary maintenance and operation - labor | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 11 |  | 11 |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | 32 |  | 32 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  |  |  |  |  |  |
|  | Total ordinary maintenance and operation |  | 43 |  | 43 |  |  |
| 951 | Protective services - labor |  | - |  | - |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  |  |
| 953 | Protective services - other |  |  |  | - |  |  |
| 955 | Employee benefit contributions - protective services |  | . |  | - |  |  |
|  | Total protective services |  | - |  | - |  |  |
| 961.1 | Insurance premiums - property insurance |  |  |  |  |  |  |
| 961.2 | Insurance premiums - liability |  | - |  | - |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 49 |  | 49 |  |  |
| 961.4 | Insurance premiums - misc |  | 53 |  | 53 |  |  |
| 962 | Other general expense |  | 66,961 |  | 66,961 |  |  |
| 962.1 | Compensated absences |  | 45 |  | 45 |  |  |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  |  |
| 967 | Interest expense |  | - |  | - |  |  |
| 968 | Severence expense |  | - |  |  |  |  |
|  | Total general expenses |  | 67,108 |  | 67,108 |  | - |
| 969 | Total operating expenses |  | 117,280 |  | 117,280 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(117,132)$ |  | $(117,132)$ |  |  |
| 972 | Casualty losses - non-capitalized |  | - |  |  |  |  |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  |  |  |  |  |  |
| 900 | Total expenses |  | 117,280 |  | 117,280 |  | - |
| 1001 | Operating transfers in |  | 112,947 |  | 112,947 |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 112,947 |  | 112,947 |  |  |
| 1000 | Excess (deficit) of revenue over expenses |  | $(4,185)$ |  | $(4,185)$ |  | - |
| 1102 | Required annual debt principal payments |  |  |  | - |  | - |
| 1103 | Beginning equity |  | 81,360 |  | 81,360 |  |  |
| 1120 | Unit months available |  | 238 |  | 238 |  | - |
| 1121 | Number of unit months leased |  | 238 |  | 238 |  | - |
| 1127 | Excess cash |  | 67,608 |  | 67,608 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 77,175 | \$ | 77,175 | \$ | - |


| NC003000042 - Sprinafield Gardens |  |  |  |  |  | NC003000044-940 Brevard |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | 9 |  | 9 |  | - |  | - |  | - |  |  |
|  | 35 |  | 35 |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | . |  | - |  |  |
|  | 44 |  | 44 |  | - |  | . |  | - |  | - |
|  | $\cdot$ |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | . |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | 5 |  | - |  | - |  | - |  |  |
|  | 55 |  | 55 |  | - |  | 237 |  | 237 |  | - |
|  | 35 |  | 35 |  | - |  | - |  | - |  |  |
|  | 66,834 |  | 66,834 |  | - |  | 60,976 |  | 60,976 |  |  |
|  | 50 |  | 50 |  | - |  | 1,424 |  | 1,424 |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  |  |  |  |
|  | 66,974 |  | 66,974 |  | - |  | 62,637 |  | 62,637 |  |  |
|  | 119,766 |  | 119,766 |  | - |  | 99,091 |  | 99,091 |  |  |
|  | $(119,617)$ |  | $(119,617)$ |  | - |  | $(98,742)$ |  | $(98,742)$ |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | . |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 119,766 |  | 119,766 |  | - |  | 99,091 |  | 99,091 |  |  |
|  | 84,027 |  | 84,027 |  | - |  | 125,104 |  | 125,104 |  |  |
|  | , |  | - |  | - |  | - |  | , |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 84,027 |  | 84,027 |  | - |  | 125,104 |  | 125,104 |  |  |
|  | $(35,590)$ |  | $(35,590)$ |  | - |  | 26,362 |  | 26,362 |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 89,927 |  | 89,927 |  | - |  | 61,780 |  | 61,780 |  | - |
|  | 259 |  | 259 |  | - |  | 479 |  | 479 |  |  |
|  | 259 |  | 259 |  | - |  | 479 |  | 479 |  |  |
|  | 44,587 |  | 44,587 |  | - |  | 81,076 |  | 81,076 |  |  |
|  | . |  | - |  | - |  | - |  | - |  |  |
| \$ | 54,337 | \$ | 54,337 | \$ | - | \$ | 88,142 | \$ | 88,142 | \$ |  |

## Housing Authority of the City of Charlotte <br> Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  | NC003000045 - Seigle Point |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 | Net tenant rental revenue | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  | - |
| 705 | Total tenant revenue |  | - |  | - |  | - |
| 706 | HUD PHA grants |  |  |  | - |  | - |
| 708 | Other government grants |  | $\cdot$ |  | - |  | - |
| 711 | Investment income - unrestricted |  | 121 |  | 60 |  | 61 |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  | - |
| 715 | Other revenue |  | 114 |  | 114 |  | - |
| 716 | Gain or loss on sale of fixed assets |  | . |  | - |  | - |
| 720 | Investment income - restricted |  | - |  | - |  | - |
| 700 | Total revenue |  | 235 |  | 174 |  | 61 |
| Expenses |  |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  | - |
| 913 | Management fees |  | - |  | - |  | - |
| 913.1 | Bookkeeping fees |  | - |  | - |  | - |
| 914 | Advertising and marketing |  | - |  | - |  | - |
| 915 | Employee benefits - administrative |  | - |  | - |  | - |
| 916 | Office expenses |  | - |  |  |  |  |
| 917 | Legal expense |  | - |  | - |  | - |
| 918 | Travel |  | - |  | - |  | - |
| 919 | Other operating - administrative |  | - |  | - |  | - |
|  | Total administrative expense |  | - |  | - |  | - |
| 920 | Asset management fee |  | - |  | - |  | - |
| 921 | Tenant services - salaries |  | 11,419 |  | 11,419 |  | - |
| 922 | Relocation costs |  | . |  | - |  | - |
| 923 | Employee benefits - tenant services |  | 3,292 |  | 3,292 |  | - |
| 924 | Other tenant services |  | 223,818 |  | 223,818 |  | - |
|  | Total tenant services |  | 238,529 |  | 238,529 |  | - |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | - |  | - |  | - |
| 933 | Gas |  | - |  | - |  | - |
| 938 | Other utilites expense |  | - |  | - |  | - |
|  | Total utilities expense | \$ | $\cdot$ | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000045 - Seiale Point |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ |  | \$ | - | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | 37 |  | 37 |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | 163 |  | 163 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  |  |  |  |
|  | Total ordinary maintenance and operation |  | 200 |  | 200 |  |  |
| 951 | Protective services - labor |  |  |  |  |  |  |
| 952 | Protective services - other contract costs |  | - |  |  |  |  |
| 953 | Protective services - other |  |  |  |  |  |  |
| 955 | Employee benefit contributions - protective services |  | . |  | - |  |  |
|  | Total protective services |  |  |  |  |  |  |
| 961.1 | Insurance premiums - property insurance |  |  |  |  |  |  |
| 961.2 | Insurance premiums - liability |  | - |  | - |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 251 |  | 251 |  |  |
| 961.4 | Insurance premiums - misc |  | 100 |  | 100 |  |  |
| 962 | Other general expense |  | 286,952 |  | 286,952 |  |  |
| 962.1 | Compensated absences |  | 169 |  | 169 |  |  |
| 963 | Payments on lieu of taxes |  | - |  | . |  |  |
| 964 | Bad debt - tenant rents |  |  |  |  |  |  |
| 967 | Interest expense |  |  |  | - |  |  |
| 968 | Severence expense |  | - |  | - |  |  |
|  | Total general expenses |  | 287,472 |  | 287,472 |  |  |
| 969 | Total operating expenses |  | 526,201 |  | 526,201 |  |  |
| 970 | Excess operating revenue over operating expenses |  | $(525,966)$ |  | $(526,027)$ |  | 61 |
| 972 | Casualy losses - non-capitalized |  | - |  |  |  |  |
| 974 | Depreciation expense |  | . |  | - |  | - |
|  | Total other expenses |  |  |  |  |  | - |
| 900 | Total expenses |  | 526,201 |  | 526,201 |  | - |
| 1001 | Operating transfers in |  | 570,326 |  | 570,326 |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  |  |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  |  |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 570,326 |  | 570,326 |  |  |
| 1000 | Excess (deficit) of revenue over expenses |  | 44,360 |  | 44,299 |  | 61 |
| 1102 | Required annual debt principal payments |  |  |  |  |  |  |
| 1103 | Beginning equity |  | 977,300 |  | 71,462 |  | 905,838 |
| 1120 | Unit months available |  | 1,170 |  | 1,170 |  | - |
| 1121 | Number of unit months leased |  | 1,170 |  | 1,170 |  | - |
| 1127 | Excess cash |  | 58,509 |  | 58,509 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | S | 1,021,660 | \$ | 115,761 | \$ | 905,899 |


| NC003000046-SprinaCroft at Ashlev Park |  |  |  |  |  | NC003000048 - McAlpine |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | tal | Operations |  | Capital Fund |  | Total |  | Operations |  | Capital Fund |  |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | . |  | - |  | - |  | . |  |  |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | . |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | 155 |  | 155 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 28,897 |  | 28,897 |  | . |  | 37,415 |  | 37,415 |  |  |
|  |  |  |  |  | - |  | 928 |  | 928 |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  |  |  | - |  | - |
|  | 28,897 |  | 28,897 |  | - |  | 38,498 |  | 38,498 |  | - |
|  | 29,297 |  | 29,297 |  | - |  | 69,040 |  | 69,040 |  | - |
|  | 1,372 |  | 1,372 |  | - |  | $(37,008)$ |  | $(37,008)$ |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | . |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 29,297 |  | 29,297 |  | - |  | 69,040 |  | 69,040 |  |  |
|  | 44,179 |  | 44,179 |  | - |  | 64,163 |  | 64,163 |  | - |
|  | - |  | - |  | - |  |  |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 44,179 |  | 44,179 |  | - |  | 64,163 |  | 64,163 |  | - |
|  | 45,551 |  | 45,551 |  | - |  | 27,155 |  | 27,155 |  | - |
|  | 17,001 |  | 17,001 |  | - |  | $\stackrel{-}{10,645}$ |  | 10,645 |  | - |
|  | - 215 |  | - 215 |  | - |  | 10,699 |  | 10,699 |  | - |
|  | 215 |  | 215 |  | . |  | 299 |  | 299 |  | - |
|  | 60,111 |  | 60,111 |  | - |  | 32,848 |  | 32,848 |  | - |
|  |  |  | - |  | - |  |  |  | - |  | - |
| \$ | 62,552 | \$ | 62,552 | \$ | - | \$ | 37,800 | \$ | 37,800 | \$ | - |

## Housing Authority of the City of Charlotte <br> Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line <br> Item \# | Ordinary maintenance and operation-labor | NC003000049 - Glen Cove |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | - |  | - |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | - |  | - |  |  |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  |  |
|  | Total ordinary maintenance and operation |  | - |  | - |  |  |
| 951 | Protective services - labor |  | - |  | - |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  |  |
| 953 | Protective services - other |  | - |  | - |  |  |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  |  |
|  | Total protective services |  | - |  | - |  |  |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  |  |
| 961.2 | Insurance premiums - liability |  | - |  | - |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | 58 |  | 58 |  | - |
| 961.4 | Insurance premiums - misc |  | - |  | - |  | - |
| 962 | Other general expense |  | 21,843 |  | 21,843 |  |  |
| 962.1 | Compensated absences |  | 349 |  | 349 |  |  |
| 963 | Payments on lieu of taxes |  | . |  | - |  |  |
| 964 | Bad debt - tenant rents |  | - |  | - |  |  |
| 967 | Interest expense |  |  |  |  |  |  |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 22,250 |  | 22,250 |  |  |
| 969 | Total operating expenses |  | 48,928 |  | 48,928 |  |  |
| 970 | Excess operating revenue over operating expenses |  | $(31,329)$ |  | $(31,329)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  |  |
| 974 | Depreciation expense |  | - |  | - |  |  |
|  | Total other expenses |  | - |  | - |  |  |
| 900 | Total expenses |  | 48,928 |  | 48,928 |  |  |
| 1001 | Operating transfers in |  | 54,868 |  | 54,868 |  |  |
| 1002 | Operating transfers out |  | , |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 54,868 |  | 54,868 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 23,539 |  | 23,539 |  | - |
| 1102 | Required annual debt principal payments |  | - |  |  |  |  |
| 1103 | Beginning equity |  | 5,496 |  | 5,496 |  | - |
| 1120 | Unit months available |  | 115 |  | 115 |  | - |
| 1121 | Number of unit months leased |  | 115 |  | 115 |  | - |
| 1127 | Excess cash |  | 25,259 |  | 25,259 |  | - |
| 11620 | Building purchases |  | 5, |  |  |  |  |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 29,035 | \$ | 29,035 | \$ | - |



## Housing Authority of the City of Charlotte <br> Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC003000052 - Seneca Woods |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | - |  | - |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | - |  | - |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  | - |
|  | Total ordinary maintenance and operation |  | - |  | - |  | - |
| 951 | Protective services - labor |  | - |  | - |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  | - |
| 953 | Protective services - other |  | . |  | - |  | - |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |
|  | Total protective services |  | - |  | - |  |  |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  |  |
| 961.2 | Insurance premiums - liability |  | $\cdot$ |  | - |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 101 |  | 101 |  | - |
| 961.4 | Insurance premiums - misc |  | $\cdots$ |  | - |  | - |
| 962 | Other general expense |  | 34,273 |  | 34,273 |  |  |
| 962.1 | Compensated absences |  | 607 |  | 607 |  | - |
| 963 | Payments on lieu of taxes |  | . |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 967 | Interest expense |  | . |  | - |  | - |
| 968 | Severence expense |  | - |  | - |  |  |
|  | Total general expenses |  | 34,981 |  | 34,981 |  | - |
| 969 | Total operating expenses |  | 68,136 |  | 68,136 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(26,959)$ |  | $(26,959)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | . |  | - |  |  |
|  | Total other expenses |  | - |  | - |  | - |
| 900 | Total expenses |  | 68,136 |  | 68,136 |  | - |
| 1001 | Operating transfers in |  | 77,100 |  | 77,100 |  |  |
| 1002 | Operating transfers out |  | $(30,754)$ |  | $(30,754)$ |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  |  |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 46,346 |  | 46,346 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 19,387 |  | 19,387 |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | 3,150 |  | 3,150 |  | - |
| 1120 | Unit months available |  | 106 |  | 106 |  | - |
| 1121 | Number of unit months leased |  | 106 |  | 106 |  | - |
| 1127 | Excess cash |  | 17,383 |  | 17,383 |  | - |
| 11620 | Building purchases |  | 17, |  | , |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | . |
|  | Ending equity | \$ | 22,537 | \$ | 22,537 | \$ | - |

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Net tenant rental revenue | NC00300055-Moore Place |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 703 |  | \$ | - | \$ | - | \$ | - |
| 704 | Tenant revenue - other |  | - |  | - |  |  |
| 705 | Total tenant revenue |  | - |  | - |  | - |
| 706 | HUD PHA grants |  |  |  |  |  |  |
| 708 | Other government grants |  | - |  | - |  |  |
| 711 | Investment income - unrestricted |  | - |  | - |  |  |
| 713 | Proceeds from disposition of assets held for sale |  | - |  | - |  |  |
| 715 | Other revenue |  | - |  |  |  |  |
| 716 | Gain or loss on sale of fixed assets |  | - |  |  |  |  |
| 720 | Investment income - restricted |  | - |  | - |  |  |
| 700 | Total revenue |  | - |  | - |  |  |
|  | Expenses |  |  |  |  |  |  |
| 911 | Administrative salaries |  | - |  | - |  | - |
| 912 | Auditing fees |  | - |  | - |  |  |
| 913 | Management fees |  | - |  |  |  |  |
| 913.1 | Bookkeeping fees |  |  |  |  |  |  |
| 914 | Advertising and marketing |  |  |  |  |  |  |
| 915 | Employee benefits - administrative |  |  |  |  |  |  |
| 916 | Office expenses |  |  |  |  |  |  |
| 917 | Legal expense |  |  |  |  |  |  |
| 918 | Travel |  |  |  | - |  |  |
| 919 | Other operating - administrative |  | - |  | - |  | - |
|  | Total administrative expense |  | - |  | - |  | - |
| 920 | Asset management fee |  | - |  | - |  | - |
| 921 | Tenant services - salaries |  | - |  | - |  | - |
| 922 | Relocation costs |  | - |  | - |  |  |
| 923 | Employee benefits - tenant services |  | - |  | - |  |  |
| 924 | Other tenant services |  | - |  | - |  |  |
|  | Total tenant services |  | - |  | - |  |  |
| 931 | Water |  | - |  | - |  | - |
| 932 | Electricity |  | - |  | - |  |  |
| 933 | Gas |  | - |  | - |  |  |
| 938 | Other utilities expense |  | - |  | - |  |  |
|  | Total utilities expense | \$ | - | \$ | - | \$ | - |



## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| $\begin{aligned} & \text { Line } \\ & \text { Item \# } \end{aligned}$ | Ordinary maintenance and operation - labor | NC00300055-Moore Place |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ |  | \$ |  |
| 942 | Ordinary maintenance and operation - materials and other |  | - |  | - |  |  |
| 943 | Ordinary maint \& operations - contract costs |  | - |  | - |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  |  |
|  | Total ordinary maintenance and operation |  | - |  | - |  |  |
| 951 | Protective services - labor |  | - |  |  |  |  |
| 952 | Protective services - other contract costs |  | - |  | - |  |  |
| 953 | Protective services - other |  | - |  |  |  |  |
| 955 | Employee benefit contributions - protective services |  | - |  |  |  |  |
|  | Total protective services |  | - |  | - |  |  |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  |  |
| 961.2 | Insurance premiums - liability |  | - |  |  |  |  |
| 961.3 | Insurance premiums - workmen's compensation |  | - |  | - |  |  |
| 961.4 | Insurance premiums - misc |  | - |  | - |  |  |
| 962 | Other general expense |  | 1,920 |  | 1,920 |  |  |
| 962.1 | Compensated absences |  | - |  | - |  |  |
| 963 | Payments on lieu of taxes |  |  |  | - |  |  |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 967 | Interest expense |  |  |  |  |  |  |
| 968 | Severence expense |  | - |  | - |  |  |
|  | Total general expenses |  | 1,920 |  | 1,920 |  |  |
| 969 | Total operating expenses |  | 1,920 |  | 1,920 |  |  |
| 970 | Excess operating revenue over operating expenses |  | $(1,920)$ |  | $(1,920)$ |  |  |
| 972 | Casualty losses - non-capitalized |  |  |  |  |  |  |
| 974 | Depreciation expense |  | - |  | - |  |  |
|  | Total other expenses |  |  |  |  |  | - |
| 900 | Total expenses |  | 1,920 |  | 1,920 |  | - |
| 1001 | Operating transfers in |  | - |  | - |  | - |
| 1002 | Operating transfers out |  | $\square$ |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | 10,000 |  | 10,000 |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 10,000 |  | 10,000 |  |  |
| 1000 | Excess (deficit) of revenue over expenses |  | 8,080 |  | 8,080 |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | - |  | - |  |  |
| 1120 | Unit months available |  | 68 |  | 68 |  | - |
| 1121 | Number of unit months leased |  | 11 |  | 11 |  |  |
| 1127 | Excess cash |  | 7,920 |  | 7,920 |  | - |
| 11620 | Building purchases |  | . |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 8,080 | \$ | 8,080 | + | - |

(Continued)

| NC00300056 - Steele Creek |  |  |  |  |  | NC00300057 - Woodlawn House |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  |  | Operations |  | ital Fund |  | Total |  | Operations | Capital Fund |  |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | . |  | - |  | - |  | . |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | $\stackrel{-}{-}$ |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  |  |  | - |  | - |  | - |  | - |
|  | 26,973 |  | 26,973 |  | - |  | 8,336 |  | 8,336 |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 26,973 |  | 26,973 |  | - |  | 8,336 |  | 8,336 |  | - |
|  | 26,973 |  | 26,973 |  | - |  | 8,336 |  | 8,336 |  | - |
|  | 13,262 |  | 13,262 |  | - |  | $(8,336)$ |  | $(8,336)$ |  | - |
|  | - |  |  |  | - |  | - |  | - |  |  |
|  | . |  | - |  | - |  | . |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 26,973 |  | 26,973 |  | - |  | 8,336 |  | 8,336 |  | - |
|  | 5,911 |  | 5,911 |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |
|  | 20,000 |  | 20,000 |  | - |  | 20,000 |  | 20,000 |  | - |
|  |  |  |  |  | - |  | - |  | - |  | - |
|  | 25,911 |  | 25,911 |  | - |  | 20,000 |  | 20,000 |  |  |
|  | 39,173 |  | 39,173 |  | - |  | 11,664 |  | 11,664 |  | - |
|  | - |  | - |  | - |  | - |  | - |  |  |
|  | 1,664,120 |  | 1,071,444 |  | 592,676 |  | $\square$ |  | - |  | - |
|  | 119 |  | 119 |  |  |  | 207 |  | 207 |  | - |
|  | 119 |  | 119 |  | - |  | 72 |  | 72 |  | - |
|  | 15,018 |  | 15,018 |  | . |  | 10,969 |  | 10,969 |  | - |
|  | . |  |  |  | - |  |  |  | - |  | - |
| \$ | 1,703,293 | \$ | 1,110,617 | \$ | 592,676 | \$ | 11,664 | \$ | 11,664 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  |
| :---: | :---: |
| 703 | Net tenant rental revenue |
| 704 | Tenant revenue - other |
| 705 | Total tenant revenue |
| 706 | HUD PHA grants |
| 706.1 | Capital grants |
| 708 | Other government grants |
| 711 | Investment income - unrestricted |
| 713 | Proceeds from disposition of assets held for sale |
| 715 | Other revenue |
| 716 | Gain or loss on sale of fixed assets |
| 720 | Investment income - restricted |
| 700 | Total revenue |
|  | Expenses |
| 911 | Administrative salaries |
| 912 | Auditing fees |
| 913 | M anagement fees |
| 913.1 | Bookkeeping fees |
| 914 | Advertising and marketing |
| 915 | Employee benefits - administrative |
| 916 | Office expenses |
| 917 | Legal expense |
| 918 | Travel |
| 919 | Other operating - administrative Total administrative expense |
| 920 | Asset management fee |
| 921 | Tenant services - salaries |
| 922 | Relocation costs |
| 923 | Employee benefits - tenant services |
| 924 | Other tenant services Total tenant services |
| 931 | Water |
| 932 | Electricity |
| 933 | Gas |
| 938 | Other utilities expense |
|  | Total utilities expense |


| NC00300058 - Strawn Cottages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  |
| \$ | 5,679 | \$ | 5,679 | \$ | - |
|  | 475 |  | 475 |  | - |
|  | 6,154 |  | 6,154 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 4 |  | 4 |  | - |
|  | - |  | - |  | - |
|  | 345 |  | 345 |  | - |
|  | - |  | - |  | - |
|  | - |  | - |  | - |
|  | 6,503 |  | 6,503 |  | - |
|  | 8,627 |  | 8,627 |  | - |
|  | - |  | - |  | - |
|  | 12,459 |  | 12,459 |  | - |
|  | 1,830 |  | 1,830 |  | - |
|  | 29 |  | 29 |  | - |
|  | 2,905 |  | 2,905 |  | - |
|  | 1,509 |  | 1,509 |  | - |
|  | 1,280 |  | 1,280 |  | - |
|  | 212 |  | 212 |  | - |
|  | 131 |  | 131 |  | - |
|  | 28,982 |  | 28,982 |  | - |
|  | 2,440 |  | 2,440 |  | - |
|  | 1,807 |  | 1,807 |  | - |
|  | - |  | - |  | - |
|  | 500 |  | 500 |  | - |
|  | 1,637 |  | 1,637 |  | - |
|  | 3,944 |  | 3,944 |  | - |
|  | 1,204 |  | 1,204 |  | - |
|  | 5,087 |  | 5,087 |  | - |
|  | 9 |  | 9 |  | - |
|  | 4,559 |  | 4,559 |  | - |
| \$ | 10,859 | \$ | 10,859 | \$ | - |

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | NC00300058 - Strawn Cottages |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | 6,329 | \$ | 6,329 | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | 311 |  | 311 |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | 13,864 |  | 13,864 |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | 2,073 |  | 2,073 |  | - |
|  | Total ordinary maintenance and operation |  | 22,577 |  | 22,577 |  | - |
| 951 | Protective services - labor |  | - |  | - |  |  |
| 952 | Protective services - other contract costs |  | 21 |  | 21 |  | - |
| 953 | Protective services - other |  | 38 |  | 38 |  | - |
| 955 | Employee benefit contributions - protective services |  | 22 |  | 22 |  | - |
|  | Total protective services |  | 81 |  | 81 |  | - |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  | - |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | 242 |  | 242 |  | - |
| 961.4 | Insurance premiums - misc |  | (94) |  | (94) |  | - |
| 962 | Other general expense |  | - |  | - |  | - |
| 962.1 | Compensated absences |  | 4,325 |  | 4,325 |  | - |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | - |  | - |  | - |
| 967 | Interest expense |  | - |  | - |  | - |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 4,473 |  | 4,473 |  | - |
| 969 | Total operating expenses |  | 73,356 |  | 73,356 |  | - |
| 970 | Excess operating revenue over operating expenses |  | $(66,853)$ |  | $(66,853)$ |  | - |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | 11,845 |  | 11,845 |  | - |
|  | Total other expenses |  | 11,845 |  | 11,845 |  | - |
| 900 | Total expenses |  | 85,201 |  | 85,201 |  | - |
| 1001 | Operating transfers in |  | 135,417 |  | 135,417 |  | - |
| 1002 | Operating transfers out |  | - |  | - |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | 100,000 |  | 100,000 |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | 235,417 |  | 235,417 |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 156,719 |  | 156,719 |  | - |
| 1102 | Required annual debt principal payments |  | - |  | - |  | - |
| 1103 | Beginning equity |  | - |  | - |  | - |
| 1120 | Unit months available |  | 366 |  | 366 |  | - |
| 1121 | Number of unit months leased |  | 366 |  | 366 |  | - |
| 1127 | Excess cash |  | 25,383 |  | 25,383 |  | - |
| 11620 | Building purchases |  |  |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | 1,294 |  | 1,294 |  | - |
|  | Ending equity | \$ | 156,719 | \$ | 156,719 | \$ | - |

(Continued)


## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# |  |
| :---: | :---: |
| 703 | Net tenant rental revenue |
| 704 | Tenant revenue - other |
| 705 | Total tenant revenue |
| 706 | HUD PHA grants |
| 708 | Other government grants |
| 711 | Investment income - unrestricted |
| 712 | Mortgage Interest Income |
| 713 | Proceeds from disposition of assets held for sale |
| 715 | Other revenue |
| 716 | Gain or loss on sale of fixed assets |
| 720 | Investment income - restricted |
| 700 | Total revenue |
|  | Expenses |
| 911 | Administrative salaries |
| 912 | Auditing fees |
| 913 | Management fees |
| 913.1 | Bookkeeping fees |
| 914 | Advertising and marketing |
| 915 | Employee benefits - administrative |
| 916 | Office expenses |
| 917 | Legal expense |
| 918 | Travel |
| 919 | Other operating - administrative Total administrative expense |
| 920 | Asset management fee |
| 921 | Tenant services - salaries |
| 922 | Relocation costs |
| 923 | Employee benefits - tenant services |
| 924 | Other tenant services Total tenant services |
| 931 | Water |
| 932 | Electricity |
| 933 | Gas |
| 938 | Other utilities expense <br> Total utilities expense |
|  | (Continued) |

OTHER AMP - (Piedmont / Belvedere)

| Total | Operations | Capital Fund |
| :---: | :---: | :---: |
| \$ | \$ | \$ |
| - | - | - |
| - | - | - |
| - | - | - |
| - | - | - |
| 6,184 | 5,519 | 665 |
| 131,883 | 110,060 | 21,823 |
| - | - | - |
| 42,375 | 42,375 | - |
| - | - | - |
| - | - | - |
| 180,442 | 157,954 | 22,488 |


(Continued)

| GRAND TOTAL |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  | Operations |  | Capital Fund |  |
| \$ | 3,838,351 | \$ | 3,838,351 | \$ | - |
|  | 432,032 |  | 432,032 |  | - |
|  | 4,270,383 |  | 4,270,383 |  | - |
|  | 451,633 |  | - |  | 451,633 |
|  | 1,362,484 |  | - |  | 1,362,484 |
|  | 56,108 |  | 55,382 |  | 726 |
|  | 131,883 |  | 110,060 |  | 21,823 |
|  | $(406,980)$ |  | $(406,980)$ |  | - |
|  | 611,089 |  | 610,514 |  | 575 |
|  | 1,002,129 |  | 1,002,129 |  | - |
|  | 1,275 |  | - |  | 1,275 |
|  | 7,480,004 |  | 5,641,488 |  | 1,838,516 |
|  | 1,325,009 |  | 1,325,009 |  | - |
|  | 25,381 |  | 25,381 |  | - |
|  | 1,365,215 |  | 1,365,215 |  | - |
|  | 184,223 |  | 184,223 |  | - |
|  | 28,497 |  | 28,497 |  | - |
|  | 400,169 |  | 400,169 |  | - |
|  | 312,995 |  | 312,995 |  | - |
|  | 95,978 |  | 95,978 |  | - |
|  | 40,651 |  | 40,651 |  | - |
|  | 91,718 |  | 91,718 |  | - |
|  | 3,869,836 |  | 3,869,836 |  | - |
|  | 752,235 |  | 300,602 |  | 451,633 |
|  | 529,335 |  | 479,058 |  | 50,277 |
|  | 16,667 |  | 2,849 |  | 13,818 |
|  | 160,175 |  | 143,876 |  | 16,299 |
|  | 2,383,988 |  | 2,383,326 |  | 662 |
|  | 3,090,165 |  | 3,009,109 |  | 81,056 |
|  | 295,577 |  | 295,577 |  | - |
|  | 1,714,995 |  | 1,714,995 |  | - |
|  | 533,264 |  | 533,264 |  | - |
|  | 471,606 |  | 471,606 |  | - |
| \$ | 3,015,442 | \$ | 3,015,442 | \$ | - |

## Housing Authority of the City of Charlotte

## Asset Management Projects Detailed Financial Data Schedule (Continued)

For the Year Ended March 31, 2012

| Line Item \# | Ordinary maintenance and operation - labor | OTHER AMP - (Piedmont / Belvedere) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total |  | Operations |  | Capital Fund |  |
| 941 |  | \$ | - | \$ | - | \$ | - |
| 942 | Ordinary maintenance and operation - materials and other |  | - |  | - |  | - |
| 943 | Ordinary maint \& operations - contract costs |  | - |  | - |  | - |
| 945 | Employee benefit contributions- ordinary maintenance |  | - |  | - |  | - |
|  | Total ordinary maintenance and operation |  | - |  | - |  | - |
| 951 | Protective services - labor |  | - |  | - |  | - |
| 952 | Protective services - other contract costs |  | - |  | - |  | - |
| 953 | Protective services - other |  | - |  | - |  | - |
| 955 | Employee benefit contributions - protective services |  | - |  | - |  | - |
|  | Total protective services |  | - |  | - |  | - |
| 961.1 | Insurance premiums - property insurance |  | - |  | - |  | - |
| 961.2 | Insurance premiums - liability |  | - |  | - |  | - |
| 961.3 | Insurance premiums - workmen's compensation |  | - |  | - |  | - |
| 961.4 | Insurance premiums - misc |  | - |  | - |  | - |
| 962 | Other general expense |  | 11,777 |  | 11,777 |  | - |
| 962.1 | Compensated absences |  | - |  | - |  | - |
| 963 | Payments on lieu of taxes |  | - |  | - |  | - |
| 964 | Bad debt - tenant rents |  | (366) |  | (366) |  | - |
| 967 | Interest expense |  | - |  | - |  | - |
| 968 | Severence expense |  | - |  | - |  | - |
|  | Total general expenses |  | 11,411 |  | 11,411 |  | - |
| 969 | Total operating expenses |  | 12,151 |  | 12,151 |  | - |
| 970 | Excess operating revenue over operating expenses |  | 168,291 |  | 145,803 |  | 22,488 |
| 972 | Casualty losses - non-capitalized |  | - |  | - |  | - |
| 974 | Depreciation expense |  | - |  | - |  | - |
|  | Total other expenses |  | - |  | - |  | - |
| 900 | Total expenses |  | 12,151 |  | 12,151 |  | - |
| 1001 | Operating transfers in |  | - |  | - |  | - |
| 1002 | Operating transfers out |  | $(9,757)$ |  | $(9,757)$ |  | - |
| 1009.1 | Inter AMP excess cash transfer In |  | - |  | - |  | - |
| 1009.2 | Inter AMP excess cash transfer out |  | - |  | - |  | - |
| 1010 | Total other financing sources (uses) |  | $(9,757)$ |  | (9,757) |  | - |
| 1000 | Excess (deficit) of revenue over expenses |  | 158,534 |  | 136,046 |  | 22,488 |
| 1102 | Required annual debt principal payments |  | - |  | -- |  | - |
| 1103 | Beginning equity |  | 3,480,739 |  | 3,055,387 |  | 425,352 |
| 1104 | Prior period adjustments, equity transfer |  | - |  | - |  | - |
| 1120 | Unit months available |  | - |  | - |  | - |
| 1121 | Number of unit months leased |  | - |  | - |  | - |
| 1127 | Excess cash |  | 514,996 |  | 514,996 |  | - |
| 11620 | Building purchases |  | - |  | - |  | - |
| 11640 | Furniture \& equipment - administrative purchases |  | - |  | - |  | - |
| 11650 | Leasehold purchases |  | - |  | - |  | - |
|  | Ending equity | \$ | 3,639,273 | \$ | 3,191,433 | \$ | 447,840 |


| Total |  | GRAND TOTAL |  | Capital Fund |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| \$ | 1,514,781 | \$ | 1,514,781 | \$ |  |
|  | 598,685 |  | 598,685 |  |  |
|  | 3,885,407 |  | 3,656,947 |  | 228,460 |
|  | 524,144 |  | 524,144 |  |  |
|  |  |  | 6,294,557 |  | 228,460 |
| $\begin{aligned} & 230,885 \\ & 542,242 \end{aligned}$ |  |  | 230,885 |  |  |
|  |  |  | 542,242 |  |  |
| 31,750 |  |  | 31,750 |  |  |
| 74,151 |  |  | 74,151 |  |  |
| 879,028 |  |  | 879,028 |  |  |
| 319,158 |  |  | 319,158 |  |  |
| 58,523 |  |  | 58,523 |  |  |
| 73,456 |  |  | 72,111 |  | 1,345 |
| 26,862 |  |  | 26,576 |  | 286 |
| 2,550,735 |  |  | 2,550,735 |  |  |
| $(42,452)$ |  |  | $(43,139)$ |  | 687 |
| 132,211 |  |  | 132,211 |  |  |
| 72,942 |  |  | 72,942 |  |  |
| 198,638 |  |  | 31,060 |  | 167,578 |
| 11,937 |  |  |  |  | 11,937 |
| 3,402,010 |  |  | 3,220,177 |  | 181,833 |
| 21,531,733 |  |  | 20,588,751 |  | 942,982 |
| (14,051,729) |  |  | (14,947,263) |  | 895,534 |
| $4,354,794$ |  |  | 29,843 |  |  |
|  |  |  | 3,503,944 |  | 850,850 |
| 4,384,637 |  |  | 3,533,787 |  | 850,850 |
| 25,916,370 |  |  | 24,122,538 |  | 1,793,832 |
| $\begin{gathered} 22,738,718 \\ (649,609) \end{gathered}$ |  |  | 17,821,326 |  | 4,917,392 |
|  |  |  | $(552,289)$ |  | $(97,320)$ |
| 1,495,000 |  |  | 1,495,000 |  | - |
| (1,495,000) |  |  | (1,495,000) |  |  |
| 22,089,109 |  |  | 17,269,037 |  | 4,820,072 |
| 3,652,743 |  |  | (1,212,013) |  | 4,864,756 |
| 299,326 |  |  | 299,326 |  | - |
| 63,354,996 |  |  | 50,841,376 |  | 12,513,620 |
| - |  |  | - |  | . |
| 39,371 |  |  | 39,371 |  |  |
| 34,390 |  |  | 34,390 |  | - |
| 10,118,467 |  |  | 10,118,467 |  | - |
| 6,023,540 |  |  | 120,467 |  | 5,903,073 |
| 234,239 |  |  | 234,239 |  | - |
|  | 9 |  | 63 |  | 376 |
| S | 67,007,739 | \$ | 49,629,363 | \$ | 17,378,376 |

# Housing Authority of the City of Charlotte <br> Statement and Certification of Capital Fund Grant Costs <br> For the Year Ended March 31, 2012 

Annual Contributions Contract A-4156

1. The Actual Capital Fund Recovery Grant Costs of NC19S003501-09 were:

| Funds Approved | \$ | 7,508,295 |
| :---: | :---: | :---: |
| Funds Expended |  | 7,508,295 |
| Excess of Funds Approved | \$ | - |
| Funds Advanced | \$ | 7,508,295 |
| Funds Expended |  | 7,508,295 |
| Excess of Funds Advanced | \$ | - |

2. Audit period additions were $\$ 2,249,510$. See Independent Auditor's Report on page 1 of the CAFR.
3. The distribution of costs by major cost accounts as shown on the Annual Statement of Performance Evaluation Report, supported by the Actual Modernization Cost Certificate submitted to HUD for approval is in agreement with the PHA's records.
4. All Capital Fund grant costs have been paid and all related liabilities have been discharged through payment.

# Housing Authority of the City of Charlotte <br> Statement and Certification of Capital Fund Grant Costs <br> For the Year Ended March 31, 2012 

Annual Contributions Contract A-4156

1. The Actual Capital Fund Recovery Competitive Grant Costs of NC00300001809R were:

| Funds Approved | \$ | 6,200,000 |
| :---: | :---: | :---: |
| Funds Expended |  | 6,200,000 |
| Excess of Funds Approved | \$ | - |
| Funds Advanced | \$ | 6,200,000 |
| Funds Expended |  | 6,200,000 |
| Excess of Funds Advanced | \$ | - |

2. Audit period additions were $\$ 4,016,878$. See Independent Auditor's Report on page 1 of the CAFR.
3. The distribution of costs by major cost accounts as shown on the Annual Statement of Performance Evaluation Report, supported by the Actual Modernization Cost Certificate submitted to HUD for approval is in agreement with the PHA's records.
4. All Capital Fund grant costs have been paid and all related liabilities have been discharged through payment.

## Housing Authority of the City of Charlotte

# Statement and Certification of Resident Opportunities and Supportive Services Grant Costs For the Year Ended March 31, 2012 

## Annual Contributions Contract A-4156

1. The Actual Resident Opportunities and Supportive Services Grant Costs of NC003REL008A007 were:

| Funds Approved | \$ | 450,000 |
| :---: | :---: | :---: |
| Funds Expended |  | 450,000 |
| Excess of Funds Approved | \$ | . |
| Funds Advanced | \$ | 450,000 |
| Funds Expended |  | 450,000 |
| Excess of Funds Advanced | \$ | - |

2. Audit period additions were $\$ 120,079$. See Independent Auditor's Report on page 1 of the CAFR.
3. The distribution of costs by major cost accounts as shown on the Annual Statement of Performance Evaluation Report, supported by the Actual Modernization Cost Certificate submitted to HUD for approval is in agreement with the PHA's records.
4. All Resident Opportunities and Supportive Services grant costs have been paid and all related liabilities have

## Housing Authority of the City of Charlotte

Statement and Certification of Resident Opportunities and Supportive Services Grant Costs
For the Year Ended March 31, 2012

## Annual Contributions Contract A-4156

1. The Actual Resident Opportunities and Supporive Services Grant Costs of NC003RFS106A009 were:

| Funds Approved | $\$$ | 65,000 |
| :--- | :---: | :---: |
| Funds Expended | $\$$ | 65,000 |
| $\quad$ Excess of Funds Approved | $\$$ | - |
|  |  |  |
| Funds Advanced | $\$$ | 65,000 |
| Funds Expended |  | 65,000 |
| $\quad$ Excess of Funds Advanced | $\$$ | - |

2. Audit period additions were $\$ 23,642$. See Independent Auditor's Report on page 1 of the CAFR.
3. The distribution of costs by major cost accounts as shown on the Annual Statement of Performance Evaluation Report, supported by the Actual Modernization Cost Certificate submitted to HUD for approval is in agreement with the PHA's records.
4. All Resident Opportunities and Supportive Services grant costs have been paid and all related liabilities have been discharged through payment.


## Charlotte Housing Authority




## STATISTICAL SECTION

The statistical section of the Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information presented in the financial statements, note disclosures, and required supplementary information say about the Authority's overall financial health. The following are the categories of the various schedules that are included in this Section:

## Financial Trends

This schedule contains trend information to assist the reader in understanding how the Authority's financial performance and condition have changed over time.

## Revenue Capacity

These schedules contain information to help the reader assess the Authority's most significant revenue sources.

## Debt Capacity

This schedule presents information to help the reader assess the affordability of the Authority's current level of outstanding debt and the Authority's ability to issue additional debt in the future.

## Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Authority's financial activities take place.

## Operating Information

These schedules contain specific Authority data to assist the reader in understanding how the information in the Authority's financial report relates to the communities and services the Authority provides and the population it serves.


## Charlotte Housing Authority

## Schedule of Financial Trends

Housing Authority of the City of Charlotte
Changes in Net Assets and
Net Assets by Component
(Accrual Basis of Accounting)
Fiscal Years 2004 through 2012

| Business-Type Activities |  | 2004 |  | 2005 |  | 2006 |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tenant revenue | \$ | 6,070,258 | \$ | 6,043,249 | \$ | 5,575,978 | \$ | 6,185,205 | \$ | 7,165,546 | \$ | 7,362,313 | \$ | 8,209,837 | \$ | 9,756,648 | \$ | 9,255,449 |
| HUD operating grants and subsidies |  | 44,930,062 |  | 46,272,087 |  | 49,039,107 |  | 48,763,361 |  | 56,025,458 |  | 56,201,189 |  | 72,932,414 |  | 67,731,795 |  | 63,490,575 |
| Other government operating grants |  | - |  | - |  | - |  | - |  |  |  | 3,201,677 |  | 365,818 |  | 545,143 |  | 73,994 |
| Other revenue |  | 1,051,607 |  | 1,355,842 |  | 2,808,813 |  | 2,775,917 |  | 3,498,123 |  | 6,409,570 |  | 6,699,406 |  | 5,815,836 |  | 12,112,887 |
| Total Operating Revenue |  | 52,051,927 |  | 53,671,178 |  | 57,423,898 |  | 57,724,483 |  | 66,689,127 |  | 73,174,749 |  | 88,207,475 |  | 83,849,422 |  | 84,932,905 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administration |  | 8,112,195 |  | 8,306,680 |  | 8,200,079 |  | 8,758,203 |  | 9,263,077 |  | 11,572,280 |  | 12,795,506 |  | 14,046,042 |  | 13,172,975 |
| Asset management fees |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 10,440 |  | 6,974 |
| Tenant services |  | 2,126,426 |  | 2,367,441 |  | 2,248,358 |  | 1,897,844 |  | 2,218,182 |  | 2,125,461 |  | 3,190,198 |  | 4,991,776 |  | 5,422,952 |
| Utilities |  | 4,447,846 |  | 4,133,618 |  | 4,059,715 |  | 3,780,734 |  | 4,003,668 |  | 4,240,345 |  | 4,470,423 |  | 4,386,066 |  | 3,790,026 |
| Ordinary maintenance and operations |  | 4,934,266 |  | 4,897,996 |  | 5,003,738 |  | 4,993,682 |  | 6,428,639 |  | 6,780,777 |  | 8,072,506 |  | 9,438,512 |  | 9,305,461 |
| Protective services |  | - |  | 203,237 |  | 217,833 |  | 225,641 |  | 265,455 |  | 627,800 |  | 1,184,609 |  | 1,120,890 |  | 1,190,064 |
| General expenses |  | 1,074,409 |  | 812,709 |  | 1,434,572 |  | 2,258,724 |  | 3,779,210 |  | 6,508,888 |  | 3,724,456 |  | 1,011,950 |  | 3,771,894 |
| Casualty loss |  | 7,238 |  | - |  | 2,355 |  | . |  | - |  | - |  | - |  | - |  | 29,843 |
| Extraordinary maintenance |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 902,595 |  | - |
| Housing assistance payments |  | 30,585,737 |  | 32,157,783 |  | 32,626,165 |  | 30,306,260 |  | 27,749,837 |  | 30,114,184 |  | 30,898,419 |  | 35,923,631 |  | 41,027,217 |
| Depreciation |  | 6,286,843 |  | 5,921,372 |  | 5,680,976 |  | 5,686,178 |  | 6,584,708 |  | 6,141,314 |  | 6,499,309 |  | 6,137,671 |  | 7,125,735 |
| Total Operating Expenses |  | 57,574,960 |  | 58,800,836 |  | 59,473,791 |  | 57,907,266 |  | 60,292,776 |  | 68,111,049 |  | 70,835,426 |  | 77,969,573 |  | 84,843,141 |
| Operating Income (Loss) |  | $(5,523,033)$ |  | $(5,129,658)$ |  | $(2,049,893)$ |  | $(182,783)$ |  | 6,396,351 |  | 5,063,700 |  | 17,372,049 |  | 5,879,849 |  | 89,764 |


| Business-Type Activities |  | 2004 |  | 2005 |  | 2006 |  | 2007 |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Non-Operating Revenue (Expenses) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other governmental grants |  | 163,224 |  | 973,377 |  | 2,290,289 |  | 5,143,978 |  | 4,412,016 |  | - |  |  |  |  |  |  |
| Other revenue |  |  |  |  |  | 2,335,691 |  |  |  |  |  |  |  |  |  |  |  |  |
| Interestincome - notes |  | 930,295 |  | 758,831 |  | 1,071,529 |  | 1,922,621 |  | 1,893,884 |  | 2,900,104 |  | 4,099,064 |  | 733,914 |  | 875,418 |
| Interestincome - cash investments |  | 90,072 |  | 140,952 |  | 908,107 |  | 890,430 |  | 1,421,099 |  | 707,430 |  | 1,012,518 |  | 248,817 |  | 185,384 |
| Interestexpenses |  | $(47,533)$ |  | (116,264) |  | $(109,683)$ |  | $(112,241)$ |  | (149,479) |  | $(168,171)$ |  | (265,943) |  | (473,179) |  | $(696,285)$ |
| Impairment of investment in real estate |  |  |  | $(371,353)$ |  | $(366,240)$ |  | $(366,240)$ |  | $(366,240)$ |  | $(366,249)$ |  | $(366,249)$ |  | (366,238) |  |  |
| Gain (loss) on sale/demolition/swap of capital assets |  | 1,242,443 |  | 918,858 |  | 1,034,678 |  | $(2,025,651)$ |  | 4,799,074 |  | 183,567 |  | 4,925 |  | $(295,937)$ |  | 940,315 |
| Total Non-Operating Revenue, Net |  | 2,378,501 |  | 2,304,401 |  | 7,164,371 |  | 5,452,897 |  | 12,010,354 |  | 3,256,681 |  | 4,484,315 |  | (152,623) |  | 1,304,832 |
| Extraordinary item, netgain |  |  |  |  |  |  |  |  |  |  |  | 593,641 |  |  |  |  |  | $(2,419,789)$ |
| Capital grants |  | 6,499,927 |  | 6,222,160 |  | 9,899,221 |  | 17,572,074 |  | 12,393,046 |  | 16,956,058 |  | 3,234,247 |  | 7,626,846 |  | 7,205,688 |
| Change in Net Assets | \$ | 3,355,395 | \$ | 3,396,903 | \$ | 15,013,699 | \$ | 22,842,188 | \$ | 30,799,751 | \$ | 25,276,439 | \$ | 25,090,611 | \$ | 13,354,072 | s | 6,180,495 |
| Invested in capital assets, net of related debt | \$ | 77,646,551 | \$ | 75,546,757 | \$ | 80,527,624 | \$ | 86,433,835 | \$ | 82,295,036 | \$ | 84,123,663 | \$ | 85,868,351 | \$ | 100,022,393 |  | 107,762,629 |
| Unrestricted |  | 32,679,065 |  | 38,425,845 |  | 48,458,627 |  | 65,387,342 |  | 100,310,336 |  | 117,401,359 |  | 139,490,352 |  | 126,917,469 |  | 54,506,000 |
| Restricted |  | 750,132 |  | 500,049 |  | 500,000 |  | 507,361 |  | 522,917 |  | 7,473,347 |  | 8,730,277 |  | 9,248,220 |  | 80,099,948 |
| Total | \$ | 111,075,748 | \$ | 114,472,651 | \$ | 129,486,251 | \$ | 152,328,538 | \$ | 183,128,289 | \$ | 208,998,369 | \$ | 234,088,980 | \$ | 236,188,082 | s | 242,368,577 |

Note: The ten-year data is being built and information is only available beginning in 2004, when the Authority adopted GASB 34 .
Source: Housing Authority of the City of Charlotte records.

Schedules of Revenue Capacity

Housing Authority of the City of Charlotte
Federal Financial Assistance by Program

## Last Ten Fiscal Years

| Fiscal Year | Low Rent <br> Housing <br> Program | Section 8 <br> Vouchers | Section 8 <br> Housing <br> Assistance Program Cluster | Public Housing Drug Elimination Program | Comp / <br> Capital Fund Program | Hope VI <br> Program | $\begin{gathered} \text { ROSS / EDSS } \\ \text { Grants } \\ \hline \end{gathered}$ | Misc <br> Federal Grants | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2003 | \$ 7,528,755 | \$ 24,175,510 | \$ 1,274,905 | \$ 1,070,939 | \$ 4,866,028 | \$ 9,755,410 | \$ 186,687 | \$ | \$ 48,858,234 |
| $\bigcirc 2004$ | 7,335,159 | 31,511,035 | 1,498,042 | 344,323 | 6,693,575 | 3,710,419 | 337,436 |  | 51,429,989 |
| 2005 | 8,023,885 | 32,596,661 | 1,682,411 | - | 4,880,588 | 5,111,532 | 199,169 |  | 52,494,246 |
| 2006 | 8,285,610 | 35,293,674 | 1,563,391 |  | 2,596,456 | 11,019,384 | 179,813 |  | 58,938,328 |
| 2007 | 8,388,013 | 35,500,743 | 1,585,129 | - | 8,292,374 | 12,329,054 | 140,122 | 100,000 | 66,335,435 |
| 2008 | 10,852,985 | 42,143,843 | 856,054 | - | 3,908,307 | 10,086,496 | 374,785 | - | 68,222,470 |
| 2009 | 10,869,389 | 38,851,291 | 217,516 | - | 7,095,818 | 13,505,902 | 296,557 | - | 70,836,473 |
| 2010 | 11,738,706 | 43,763,709 | 220,727 | - | 16,463,516 | 2,249,443 | 306,065 | 55,909 | 74,798,075 |
| 2011 | 12,425,991 | 45,463,972 | 222,048 |  | 12,640,138 | 1,045,575 | 395,250 | 885,240 | 73,078,214 |
| 2012 | 13,129,796 | 43,917,325 | 106,941 | - | 9,132,699 | 1,677,570 | 385,915 | 983,533 | 69,333,779 |

Source: Housing Authority of the City of Charlotte records.

Housing Authority of the City of Charlotte

## Enterprise Funds

Operating Revenue by Source

## Last Ten Fiscal Years

|  | Tenant Revenue |  |  | Other Revenue |  |  | HUD Operating Grants and Subsidies |  |  | Total Operating Revenue |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year |  | Amount | \% of Total |  | Amount | \% of Total |  | Amount | \% of Total |  | Amount | \% of Total |
| ~ 2003 | \$ | 6,186,568 | 14\% | \$ | 748,798 | 2\% | \$ | 37,203,414 | 84\% | \$ | 44,138,780 | 100\% |
| - 2004 |  | 6,070,258 | 12\% |  | 1,051,607 | 2\% |  | 44,930,062 | 86\% |  | 52,051,927 | 100\% |
| 2005 |  | 6,043,249 | 11\% |  | 1,355,842 | 3\% |  | 46,272,087 | 86\% |  | 53,671,178 | 100\% |
| 2006 |  | 5,575,978 | 10\% |  | 2,808,813 | 5\% |  | 49,039,107 | 85\% |  | 57,423,898 | 100\% |
| 2007 |  | 6,185,205 | 11\% |  | 2,775,917 | 5\% |  | 48,763,361 | 84\% |  | 57,724,483 | 100\% |
| 2008 |  | 7,165,546 | 11\% |  | 3,498,123 | 5\% |  | 56,025,458 | 84\% |  | 66,689,127 | 100\% |
| 2009 |  | 7,362,313 | 10\% |  | 9,611,247 | 13\% |  | 56,201,189 | 77\% |  | 73,174,749 | 100\% |
| 2010 |  | 8,209,837 | 9\% |  | 7,065,224 | 8\% |  | 72,932,414 | 83\% |  | 88,207,475 | 100\% |
| 2011 |  | 9,756,648 | 12\% |  | 6,360,979 | 8\% |  | 67,731,795 | 81\% |  | 83,849,422 | 101\% |
| 2012 |  | 9,255,449 | 11\% |  | 12,186,881 | 14\% |  | 63,490,575 | 75\% |  | 84,932,905 | 100\% |

Source: Housing Authority of the City of Charlotte records.

## Schedule of Debt Capacity

## Housing Authority of the City of Charlotte

Debt Outstanding

Last Ten Fiscal Years

|  | Business-Type Activities | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mortgages | \$ 467,309 | \$ 424,346 | \$ 358,876 | \$ 315,445 | \$1,989,907 | \$2,033,380 | \$4,926,482 | \$26,152,518 | \$ 23,480,697 | \$14,323,047 |
|  | Notes | 1,955,581 | 1,828,676 | 1,695,313 | 1,906,685 | 1,408,753 | 1,255,070 | 1,093,734 | 924,545 | 747,000 | 447,672 |
|  | Capital Leases | 368,781 | 303,447 | 234,615 | 161,973 | 85,380 | - | - |  |  | - |
|  | Bonds | - | - | - | - | - | - | - | - | - | 19,950,001 |
| $\stackrel{\sim}{\sim}$ | Total | \$1,830,855 | \$2,791,671 | \$2,556,469 | \$2,288,804 | \$2,384,103 | \$3,484,040 | \$3,288,450 | \$ 6,020,216 | \$ 24,227,697 | \$34,720,720 |

Source: Housing Authority of the City of Charlotte records.

Schedules of Demographic and Economic Information

## Housing Authority of the City of Charlotte

Demographic Report
Employee Demographics - All Programs - All Employees
As of March 31, 2012

| Seniority of Employees |  |  | Racial Composition |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Categories | Number | Percent | Categories | Number | Percent |
| Less than 3 years | 72 | 34\% | Asian | 0 | 0\% |
| 3 to 5 years | 49 | 23\% | Black | 146 | 69\% |
| 6 to 9 years | 30 | 14\% | Hispanic | 16 | 7\% |
| 10 to 19 years | 55 | 26\% | White | 50 | 24\% |
| 20 to 29 years | 6 | 3\% | Other | 0 | 0\% |
| Total | 212 | 100\% | Total | 212 | 100\% |
|  |  |  |  |  |  |
|  | Number | Percent | Categories | Number | Percent |
| 18 to 29 years | 10 | 5\% | Female | 130 | 61\% |
| 30 to 39 years | 53 | 25\% | Male | 82 | 39\% |
| 40 to 49 years | 69 | 32\% |  |  |  |
| 50 to 59 years | 65 | 31\% |  |  |  |
| 60 years and over | 15 | 7\% |  |  |  |
| Total | 212 | 100\% | Total | 212 | 100\% |

Source: Housing Authority of the City of Charlotte records.

## Housing Authority of the City of Charlotte

Demographic and Economic Statistics
Mecklenburg County
July 2001 through July 2010

| Census Total Population Estimates |  |  | Net Migration |  |  | Housing Unit Estimates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Amount | Change from prior period | Year | Amount | Change from prior period | Year | Amount | Change from prior period |  |  |
| July-01 | 719,552 | 2.73\% | July-01 | 13,434 | --------- | July-01 | 310,755 | 4.87\% |  |  |
| July-02 | 735,194 | 2.17\% | July-02 | 9,711 | -27.71\% | July-02 | 324,313 | 4.36\% |  |  |
| July-03 | 752,227 | 2.32\% | July-03 | 10,741 | 10.61\% | July-03 | 336,779 | 3.84\% |  |  |
| July-04 | 770,638 | 2.45\% | July-04 | 12,172 | 13.32\% | July-04 | 348,205 | 3.39\% |  |  |
| July-05 | 796,369 | 3.34\% | July-05 | 19,053 | 56.53\% | July-05 | 360,300 | 3.47\% |  |  |
| July-06 | 827,445 | 3.90\% | July-06 | 23,909 | 25.49\% | July-06 | 372,921 | 3.50\% |  |  |
| July-07 | 867,067 | 4.79\% | July-07 | 22,274 | -6.84\% | July-07 | 390,393 | 4.69\% |  |  |
| July-08 | 890,515 | 2.70\% | July-08 | N/A | N/A | July-08 | N/A | N/A |  |  |
| July-09 | 913,639 | 2.60\% | July-09 | N/A | N/A | July-09 | 375,147 | N/A |  |  |
| July-10 | 919,628 | 0.66\% | July-10 | N/A | N/A | July-10 | 398,510 | 6.23\% |  |  |
| Total Resident Population Estimates |  |  |  |  |  |  |  |  |  |  |
| Categories | July-01 | July-02 | July-03 | July-04 | July-05 | July-06 | July-07 | July-08 | July-09 | July-10 |
| 0 to 4 years | 53,595 | 56,050 | 58,540 | 61,159 | 63,882 | 66,570 | 71,698 | 73,829 | 74,481 | 68,470 |
| 5 to 19 years | 145,903 | 148,874 | 152,332 | 156,492 | 162,496 | 170,262 | 180,661 | 186,126 | 187,528 | 189,273 |
| 20 to 34 years | 181,202 | 179,721 | 178,530 | 176,553 | 175,929 | 176,336 | 179,650 | 180,616 | 215,212 | 218,267 |
| 35 to 49 years | 177,639 | 182,037 | 186,559 | 191,610 | 199,371 | 208,413 | 216,786 | 221,362 | 213,564 | 212,725 |
| 50 to 64 years | 99,992 | 106,270 | 112,731 | 119,879 | 127,866 | 137,032 | 147,320 | 154,828 | 144,303 | 149,780 |
| 65 to 79 years | 45,473 | 45,999 | 46,729 | 47,588 | 48,861 | 50,569 | 52,160 | 54,655 | 56,791 | 59,643 |
| 80 and older | 15,748 | 16,243 | 16,806 | 17,357 | 17,964 | 18,263 | 18,792 | 19,099 | 21,760 | 21,470 |
| Total | 719,552 | 735,194 | 752,227 | 770,638 | 796,369 | 827,445 | 867,067 | 890,515 | 913,639 | 919,628 |
| Total Resident Demographic Estimates |  |  |  |  |  |  |  |  |  |  |
| Categories | July-01 | July-02 | July-03 | July-04 | July-05 | July-06 | July-07 | July-08 | July-09 | July-10 |
| Asian | 23,993 | 25,201 | 26,794 | 28,285 | 29,904 | 31,991 | 32,588 | 34,615 | 37,882 | 42,352 |
| Black | 204,512 | 211,592 | 217,765 | 225,395 | 235,524 | 247,630 | 253,546 | 263,977 | 260,830 | 282,804 |
| White | 480,995 | 487,616 | 496,180 | 504,578 | 517,588 | 533,100 | 478,926 | 573,650 | 550,958 | 508,946 |
| Other | 10,052 | 10,785 | 11,488 | 12,380 | 13,353 | 14,724 | 102,007 | 18,273 | 63,969 | 85,526 |
| Total | 719,552 | 735,194 | 752,227 | 770,638 | 796,369 | 827,445 | 867,067 | 890,515 | 913,639 | 919,628 |
| Total Gender Demographic Estimates |  |  |  |  |  |  |  |  |  |  |
| Categories | July-01 | July-02 | July-03 | July-04 | July-05 | July-06 | July-07 | July-08 | July-09 | July-10 |
| Male | 353,674 | 361,636 | 370,014 | 379,205 | 392,109 | 407,555 | 425,394 | 437,684 | 447,683 | 444,881 |
| Female | 365,878 | 373,558 | 382,213 | 391,433 | 404,260 | 419,890 | 441,673 | 452,831 | 465,956 | 474,747 |
| Total | 719,552 | 735,194 | 752,227 | 770,638 | 796,369 | 827,445 | 867,067 | 890,515 | 913,639 | 919,628 |

[^1]
## Schedules of Operating Information

## Housing Authority of the City of Charlotte

Property Listing and ACC Unit Composition

| Low-Income Public Housing Sites |  | Address |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| AMP |  |  | Const. Date | Bedroom Composition |  |  |  |  |  |  | Non-Dwell. Units |
| No. | Development |  |  | Zero | One | Two | Three | Four | Five | Total |  |
| 3 | SOUTHSIDE HOMES | GRIFFITH STREET | 1952 | - | 62 | 240 | 82 | 10 | - | 394 | 13 |
| 5 | FIRST WARD PLACE | EAST 7TH STREET | 1999 | - | 7 | 68 | 44 | 12 | 1 | 132 | - |
| 6 | EDWIN TOWERS | WEST 10TH STREET | 1967 | 64 | 94 | 17 | - | - | - | 175 | 1 |
| 7 | STRAWN TOWER | SOUTH CALDWELL STREET | 1971 | 138 | 57 | 1 | - | - | - | 196 | - |
| 9 | ARBOR GLEN 50 | CLANTON ROAD | 1970 | - | 4 | 10 | 13 | 2 | - | 29 | 4 |
| 10 | ARBOR GLEN I | SPRING FOREST DRIVE | 2002 | - | 42 | 12 | 6 |  | - | 60 | - |
| 12 | DILLEHAY COURTS | NORTH PINE STREET | 1974 | - |  | 12 | 68 | 48 | 8 | 136 | 1 |
| 16 | LEAFCREST | LEAFCREST LANE | 1979 | - | 4 | 16 | 24 | 4 | - | 48 | - |
| 16 | CEDAR KNOLL | GREEN NEEDLES COURT | 1979 | - | 5 | 14 | 25 | 5 | - | 49 | - |
| 16 | MALLARD RIDGE | AXMINISTER COURT | 1982 | - | 6 | 12 | 12 | 5 | - | 35 | - |
| 18 | CHARLOTTETOWN TERRACE | BAXTER STREET | 1977 | 125 | 36 | 1 | - | - | - | 162 | 2 |
| 19 | PARKTOWNE TERRACE | PARK ROAD | 1978 | 131 | 32 | 1 | - | - | - | 164 | 1 |
| 20 | TALL OAKS (29@Frazier; 50@Cherry) | BALDWIN AVENUE | 1985 | - | 15 | 26 | 25 | 13 | - | 79 | 1 |
| 20 | SAVANNAH WOODS | LEASIDE LANE | 1983 | - | 9 | 17 | 17 | 6 | - | 49 | - |
| 20 | TARLTON HILLS | FRAZIER AVENUE | 1985 | - | 2 | 8 | 8 | 3 | - | 21 | - |
| 22 | AUTUMN PLACE | NORTH DAVIDSON STREET | 1997 | - | 65 | 3 | - | - | - | 68 | - |
| 22 | HALL HOUSE | NORTH TRYON STREET | 1983 | 60 | 130 | 1 | - | - | - | 191 | 1 |
| 25 | MEADOW OAKS | FLORENCE AVENUE | 1979 | - | 2 | 12 | 16 | 2 | - | 32 | - |
| 25 | GLADEDALE | OLDE PROVIDENCE ROAD | 1983 | - | 9 | 18 | 16 | 6 | - | 49 | - |
| 25 | WALLACE WOODS | WALLACE WOOD | 1989 | - | - | 12 | 36 | - | - | 48 | 1 |
| 28 | SUNRIDGE | SUNRIDGE LANE | 1979 | - | 4 | 14 | 22 | 4 | - | 44 | - |
| 28 | ROBINSDALE | MARGIE ANN DRIVE | 1985 | - | - | 9 | 21 | - | - | 30 | 1 |
| 28 | CLAREMONT | COLISEUM DRIVE | 1984 | - | 10 | 20 | 15 | 5 | - | 50 | 1 |
| 28 | VICTORIA SQUARE | CLARKSON STREET | 1984 | - | 5 | 14 | 9 | 4 | - | 32 | 1 |
| 30 | PARK AT OAKLAWN | STROUD PARK COURT | 2003 | - | - | 46 | 39 | 4 | - | 89 | - |
| 31 | RIVERMERE | DUNN COMMONS PARKWAY | 2004 | - | - | 12 | 8 | - | - | 20 | - |
| 32 | ARBOR GLEN II | CLANTON DRIVE | 2004 | - | - | 27 | 13 | - | - | 40 | - |
| 33 | NIA POINT | MAYFIELD TERRACE DRIVE | 2006 | - | - | 16 | 13 | - | - | 29 | - |
| 35 | ARBOR GLEN III | CARONIA STREET | 2005 | - | - | 8 | 4 | - | - | 12 | - |
| 37 | McADEN PARK | SEIGLE AVENUE | 2006 | - | 3 | 18 | 9 | - | - | 30 | - |
| 38 | STONEHAVEN EAST | FERNWOOD DRIVE | 2005 | - | 6 | 16 | 2 | - | - | 24 | - |
| 39 | MONTGOMERY GARDENS | MONTGOMERY GARDENS DRIVE | 2006 | - | - | 14 | 6 | - | - | 20 | - |
| 40 | PROSPERITY CREEK | PROSPERITY CHURCH ROAD | 2007 | - | 72 | - | - | - | - | 72 | - |
| 41 | SOUTH OAK CROSSING | KINGS RIDGE DRIVE | 2008 | - | - | 10 | 10 | - | - | 20 | - |
| 42 | SPRINGFIELD | SPRINGFIELD GARDEN DRIVE | 2007 | - | - | 13 | 9 | - | - | 22 | - |
| 44 | 940 BREVARD | BREVARD STREET | 2008 | - | 40 | - | - | - | - | 40 | - |
| 45 | SEIGLE POINT APT HOMES | SEIGLE AVENUE | 2008 | - | 6 | 42 | 54 | - | - | 102 | - |
| 46 | SPRINGCROFT AT ASHLEY PARK | ASHLEY PARK | 2008 | - | 18 | - | - | - | - | 18 | - |
| 48 | McALPINE TERRACE | PINEBURR ROAD | 1990 | - | 26 | - | - | - | - | 26 | - |
| 49 | GLEN COVE APARTMENTS | PINEBURR ROAD | 1990 | - | - | 5 | 5 | - | - | 10 | - |
| 50 | FAIRMARKET SQUARE | FAIRMARKET PLACE | 1990 | - | - | 8 | 8 | - | - | 16 | - |
| 51 | McCREESH PLACE | NORTH DAVIDSON STREET | 2003 | - | 63 | - | - | - | - | 63 | 1 |
| 52 | SENECA WOODS | SENECA PLACE | 1990 | - | - | 8 | 9 | - | - | 17 | - |
| 53 | ASHLEY SQUARE AT SOUTH PARK | ASHLEY SQUARE | 2010 | - | - | 22 | - | - | - | 22 | - |
| 54 | HAMPTON CRESTE | NORTH WENDOVER ROAD | 1965 | - | 8 | 44 | 8 | - | - | 60 | - |
| 55 | MOORE PLACE | LUCENA STREET | 2011 | - | 85 | - | - | - | - | 85 | - |
| 56 | STEELE CREEK APARTMENTS | BRANCH BEND LANE | 2011 | - | 60 | - | - | - | - | 60 | - |
| 58 | STRAWN COTTAGES | SOUTH CALDWELL STREET | 1971 | 82 | 40 | - | - | - | - | 122 | - |
| Totals |  | 600 |  |  | 1,027 | 867 | 656 | 133 | 9 | 3,292 | 29 |

Note: Non-dwellina units that are included in the ACC unit count have been included in the unit distribution and unit totals
Source: Housing Authority of the City of Charlotte records.

Housing Authority of the City of Charlotte Property Listing and Dwelling Unit Composition

Horizon Development Properties, Inc

| Site \# | Development | Address | Acquisition | Breakdown of Units |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Date | Public Housing | Tax Credits | PB Section 8 | Market Rate | Off-Line | Totals |
| 85 | GROVE PLACE | WT HARRIS BOULEVARD | 1989 | - | - | - | 36 | - | 36 |
| 86 | OAK VALLEY | McRAE STREET | 1989 | - | - | - | 50 | - | 50 |
| 87 | VALLEY VIEW | HICKORY VALLEY COURT | 1989 | - | - | - | 49 | 1 | 50 |
| 9 | ARBOR GLEN 50 | CLANTON ROAD | 2005 | 25 | 25 | - | - | 4 | 54 |
| 52 | SENECA WOODS | SENECA PLACE | 2006 | 17 | 32 | - | - | 1 | 50 |
| 48 | MCALPINE TERRACE | PINEBURR ROAD | 2006 | 26 | - | - | 87 | - | 113 |
| 50 | FAIRMARKET SQUARE | FAIRMARKET PLACE | 2008 | 16 | - | - | 44 | - | 60 |
| 54 | HAMPTON CREST | NORTH WENDOVER ROAD | 2009 | 60 | - | - | 153 | - | 213 |
| 59 | MCMULLEN WOOD | WALSH BLVD | 2010 | - | - | - | 55 | - | 55 |
| 57 | WOODLAWN HOUSE | E WOODLAWN ROAD | 2009 | 52 | - | - | 52 | - | 104 |
| 49 | GLEN COVE APARTMENTS | PINEBURR ROAD | 2006 | 10 | - | - | 40 | - | 50 |
|  | Stock Totals |  |  | 206 | 57 |  | 566 | 6 | 835 |

## Investment in Joint Venture Properties

| Site \# | Development | Address | Construction Date | Breakdown of Units |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Public Housing | Tax Credits | PB Section 8 | Market Rate | Totals |
| 9 | ARBOR GLEN I | SPRING FOREST DRIVE | 2002 | 60 | 84 | - | - | 144 |
| 32 | ARBOR GLEN II | CLANTON DRIVE | 2004 | 40 | 51 | - | - | 91 |
| 35 | ARBOR GLEN III | CARONIA STREET | 2005 | 12 | 11 | - | - | 23 |
| 53 | ASHLEY SQUARE AT SOUTH PARK | ASHLEY SQUARE | 2010 | 22 | - | 14 | 140 | 176 |
| 5 | FIRST WARD | EAST 7TH STREET | 1999 | 132 | 59 | - | 92 | 283 |
| 37 | MCADEN PARK (SEIGLE 60) | SEIGLE AVENUE | 2006 | 30 | - | 30 | - | 60 |
| 39 | MONTGOMERY GARDENS | MONTGOMERY GARDENS DRIVE | 2006 | 20 | 56 | - | - | 76 |
| 33 | NIA POINT (MAYFIELD) | MAYFIELD TERRACE DRIVE | 2006 | 29 | 52 | - | - | 81 |
| 44 | 940 BREVARD | BREVARD STREET | 2008 | 40 | - | 60 | - | 100 |
| 30 | PARK AT OAKLAWN | STROUD PARK COURT | 2003 | 89 | 89 | - | - | 178 |
| 40 | PROSPERITY CREEK | PROSPERITY CHURCH ROAD | 2007 | 72 | - | 84 | 12 | 168 |
| 31 | RIVERMERE / ROCKY BRANCH | DUNN COMMONS PARKWAY | 2004 | 20 | 80 | - | 92 | 192 |
| 45 | SEIGLE POINT | SEIGLE AVENUE | 2008 | 102 | 84 | 18 | - | 204 |
| 41 | SOUTH OAK CROSSING | KINGS RIDGE DRIVE | 2008 | 20 | 80 | - | 92 | 192 |
| 46 | SPRINGCROFT AT ASHLEY PARK | ASHLEY PARK | 2008 | 18 | 14 | 18 | - | 50 |
| 42 | SPRINGFIELD GARDENS | SPRINGFIELD GARDEN DRIVE | 2007 | 22 | 64 | - | - | 86 |
| 38 | STONEHAVEN EAST | FERNWOOD DRIVE | 2005 | 24 | - | - | 216 | 240 |
| 7 \& 19 | STRAWN PARKTOWNE LLC | S.CALDWELL ST/FAIRVIEW RD | 2012 | 333 | - | - | - | 333 |
|  | MILL POND CHARLOTTE LLC | LAUREL MILL ROAD | 2008 | - | - | 58 | 110 | 168 |
| 56 | STEELE CREEK SENIORS LLC | BRANCH BEND LANE | 2011 | 60 | - | 60 | - | 120 |
|  | LR CHARLOTTE LP (Little Rock Apartments) | LEAKE STREET | 1970 | 1,145 | - | 240 | 2 | 242 |
| Stock Totals |  |  |  |  | 724 | 582 | 756 | 3,207 |

Source: Housing Authority of the City of Charlotte records.

Housing Authority of the City of Charlotte
Demographic Report
Public Housing Waiting List Demographics
As of March 31, 2012

| By Preference |  |  | Bedroom Size |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Categories | Head of Household | Percent | Categories | Total | Percent |
| Elderly | 167 | 7\% | 0 Bedroom | 446 | 19\% |
| Near Elderly | 287 | 12\% | 1 Bedroom | 248 | 10\% |
| Disabled | 359 | 15\% | 2 Bedrooms | 874 | 37\% |
| Displaced | 48 | 2\% | 3 Bedroos | 656 | 27\% |
| Homeless | 143 | 6\% | 4 Bedrooms | 165 | 8\% |
| Non-Single | 1,386 | 58\% | 5 Bedrooms | 1 | 0\% |
| Total | 2,390 | 100\% | Total | 2,390 | 101\% |
| Household Composition |  |  |  |  |  |
| Categories | Total | Percent |  |  |  |
| Single Family | $\begin{array}{r} 701 \\ 1,689 \\ \hline \end{array}$ | $\begin{array}{r} 29 \% \\ 71 \% \\ \hline \end{array}$ |  |  |  |
| Total | 2,390 | 100\% |  |  |  |

[^2]
# Housing Authority of the City of Charlotte 

Demographic Report
Section 8 Waiting List Demographics
As of March 31, 2012

| By Preference |  |  | Racial Composition |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Categories | Head of Household | Percent | Categories | Head of Household | Percent |
| Elderly | 0 | 0\% | White | 47 | 2\% |
| Near Elderly | 0 | 0\% | Black | 1,853 | 96\% |
| Disabled | 39 | 2\% | American Indian | 11 | 1\% |
| Displaced | 0 | 0\% | Unknown | 25 | 1\% |
| Homeless | 0 | 0\% | Asian | 5 | 0\% |
| Non-Single | 1,905 | 98\% | Other | 3 | 0\% |
| Total | 1,944 | 100\% | Total | 1,944 | 100\% |
| Household Composition |  |  |  |  |  |
| Categories | Total | Percent |  |  |  |
| Single | 211 | 11\% |  |  |  |
| Family | 1,733 | 89\% |  |  |  |
| Total | 1,944 | 100\% |  |  |  |

Source: Housing Authority of the City of Charlotte records.



## Charlotte Housing Authority

Housing Authority of the City of Charlotte

## Schedule of Expenditures of Federal Awards

For the Year Ended March 31, 2012

Federal
CFDA \# $\qquad$
Expenditures

| U. S. Department of Housing and Urban Development |  |  |  |
| :---: | :---: | :---: | :---: |
| Revitalization of Severely Distressed Public Housing (Hope VI) | 14.866 |  | 1,677,570 |
| Resident Opportunity and Supportive Services | 14.870 |  | 385,915 |
| Moving To Work Demonstration Program | 14.881 |  | 58,930,642 |
| Housing Assistance Payments Program - Special Allocation | 14.195 |  | 106,941 |
| Housing Voucher Cluster |  |  |  |
| Housing Choice Vouchers | 14.871 |  | 531,157 |
| Family Unification Program | 14.880 |  | 983,533 |
|  |  |  | 1,514,690 |
| Capital Fund Cluster |  |  |  |
| Capital Fund Program | 14.872 |  | 451,633 |
| Capital Fund Stimulus (Competitive) Recovery Act | 14.884 |  | 4,016,878 |
| Capital Fund Stimulus (Formula) Recovery Act | 14.885 |  | 2,249,510 |
|  |  |  | 6,718,021 |
| Total Federal Awards |  | \$ | 69,333,779 |

See Note to Schedule of Expenditures of Federal Awards.

## HOUSING AUTHORITY OF THE CITY OF CHARLOTTE

Note to Schedule of Expenditures of Federal Awards

## Note 1 - Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Housing Authority of The City of Charlotte and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.

# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

To the Board of Commissioners<br>The Housing Authority of the City of Charlotte

We have audited the accompanying major funds and the aggregate remaining fund information of the Housing Authority of the City of Charlotte, North Carolina (the "Authority"), as of and for the year ended March 31, 2012, and have issued our report thereon dated July 11, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

## Internal Control Over Financial Reporting

Management of the Authority is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing our opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Authority's basic financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be a material weakness, as defined above.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatements, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We noted certain matters that we reported to management of the Authority in a separate letter date July 11, 2012.

This report is intended solely for the information and use of the Board of Commissioners, management, and federal awarding agencies, and is not intended to be and should not be used by anyone other than these specified parties.


Charlotte, North Carolina
July 11, 2012

# INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 

To the Board of Commissioners
The Housing Authority of the City of Charlotte

## Compliance

We have audited the compliance of the Housing Authority of the City of Charlotte, North Carolina (the "Authority") with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement that could have a direct and material effect on each of its major federal programs for the year ended March 31, 2012. The Authority's major federal programs are identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations." Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

In our opinion, the Housing Authority of the City of Charlotte, North Carolina complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended March 31, 2012.

## Internal Control over Compliance

The management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered
the Authority's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Commissioners, management, and federal awarding agencies, and is not intended to be and should not be used by anyone other than these specified parties.


Charlotte, North Carolina
July 11, 2012

The Housing Authority of the City of Charlotte
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
Year ended March 31, 2012

## I. Summary of Auditors' Results

## Financial Statements

Type of auditors' report issued: Unqualified
Internal control over financial reporting:

- Material weakness(es) identified? $\qquad$
- Significant deficiency(ies) identified that are not considered to be material weakness(es)?
Noncompliance material to financial statements noted?



## Federal Awards

Internal control over major programs:

- Material weakness(es) identified?
$\qquad$
- Significant deficiency(ies) identified that are not considered to be material weakness(es)? $\qquad$ Yes X None Reported

Type of auditors' report issued on compliance for major programs: Unqualified
Any audit findings disclosed that are required to be reported on accordance with section 510(a) of Circular A-133?


Identification of major programs:

## CFDA Number(s)

14.881
14.872, 14.884 , 14.885

Dollar threshold used to distinguish between type A and type B programs?

Auditee qualified as a low risk auditee?
II. Financial Statement Findings

NONE
III. Findings and Questioned Costs for Federal Awards NONE

Name of Federal Program or Cluster

Moving to Work Demonstration program
Capital Fund Program Cluster
\$ 2,080,013
$\qquad$

The Housing Authority of the City of Charlotte
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
Year ended March 31, 2012

None


[^0]:    The Notes to the Basic Financial Statements are an integral part of this statement.

[^1]:    Source: U. S. Census Bureau

[^2]:    Source: Housing Authority of the City of Charlotte records.

