

ENGINEERING & PROPERTY MANAGEMENT



PROJECT STRATEGY REPORT

September 30, 2011

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TOTAL # OF PROJECTS		191

IMPORTANT NOTE: SEE THE “NOTICE TO USERS” FOLLOWING THE COVERSHEET FOR A SUMMARY OF CHANGES MADE FROM LAST MONTH’S REPORT.

NEXT REPORT: OCTOBER 28, 2011

NOTICE TO USERS

➔ PLEASE BE AWARE THAT WE ARE CONTINUING TO MAKE CHANGES TO IMPROVE THE REPORT'S QUALITY. IF YOU HAVE A NEED FOR PRECISE SCHEDULE INFORMATION FOR A PROJECT, PLEASE CONTACT THE PROJECT MANAGER TO ENSURE YOUR NEED IS MET.

➔ THE FOLLOWING ARE NEW OR REVISED PROJECT LISTINGS:

PAGE #	PROJECT NAME	REMARKS
102	Edgewater/Rosecrest SDI	Project Re-Started
128	First Ward Storm Drainage Improvements	Moved from STW-Transportation Support to STW-Transit Support
179	Ardrey Kell Pedestrian Improvements at Lancaster Hwy	New Project
180	Ardrey Kell Sidewalk and Pedestrian Beacon	New Project

➔ THE FOLLOWING PROJECTS WERE NOTED AS BEING COMPLETE, ON HOLD INDEFINITELY, OR CANCELED IN THE LAST EDITION OF THIS REPORT, AND ARE OMITTED FROM THIS REPORT:

PROJECT TYPE	PROJECT NAME	REASON FOR OMISSION
Farm-To-Market Road Improvements	Shamrock FTM Improvements (The Plaza to Eastway)	On hold until funding becomes available

PROJECT STRATEGY REPORT

PRINTING DATE

Project Number: E&PM'S ASSIGNED PROJECT I.D. NUMBER
Project Title: USUALLY THE PROJECT LOCATION & TYPE
Program Category: IDENTIFIES THE CIP SECTION
Program Title: IDENTIFIES THE SPECIFIC CIP PROGRAM
Fund/Center: THE PROJECT'S PRIMARY ACCOUNT NUMBERS
Project Mgr.: E&PM'S PRIMARY CONTACT FOR THE PROJECT
Project Mgr. Phone: PM'S OFFICE PHONE #
Consultant: ENGINEER / ARCHITECT DESIGNING THE PROJECT

A VICINITY MAP IS INCLUDED FOR EACH PROJECT TO INDICATE ITS GENERAL LOCATION AND LIMITS.

Project Summary:

A BRIEF DESCRIPTION OF THE PROJECT AND ITS GOALS.

Project Update:

Look Ahead:

COMMENTS CONCERNING ACTIVITIES & MILESTONES EXPECTED TO OCCUR IN THE NEXT 90 DAYS.

Current Status:

A BRIEF SUMMARY OF ACTIVITIES AND ISSUES DEALT WITH IN THE PAST 30 DAYS, OR UPCOMING IN THE NEXT 30 DAYS.

Last Month:

CURRENT STATUS COMMENTS FROM THE PREVIOUS MONTH'S REPORT.

Cost & Schedule Commitments:

Estimated Cost @ Completion:

IF E&PM HAS ESTABLISHED A TARGET FOR THE TOTAL OVERALL COST OF COMPLETING THE PROJECT, THAT FIGURE WILL APPEAR HERE. A "\$0" FIGURE WILL APPEAR IF THE TARGET HAS NOT BEEN SET.

Planning Activities:

Design Activities:

Real Estate Activities:

Bid Phase Activities:

FOR THESE PHASES, E&PM WILL GIVE THE START AND END DATES IN A "QUARTER OF THE CALENDAR YEAR" FORMAT FOR ANY PHASE UNDERWAY OR EXPECTED TO START IN THE NEXT 90 DAYS. DATES FOR A PHASE MAY CHANGE FROM MONTH TO MONTH, DEPENDING OF THE PROGRESS OF OUR WORK. IF A PHASE IS SCHEDULED TO START MORE THAN 90 DAYS AFTER THE REPORT DATE, ITS SCHEDULE IS LISTED AS "TBD" = "TO BE DETERMINED"

Construction Activities:

Landscape Bid Activities:

Landscape Activities:

IF E&PM HAS ESTABLISHED A TARGET SCHEDULE FOR CONSTRUCTING THE PROJECT, THE START AND END DATES PER THAT SCHEDULE WILL APPEAR HERE IN A "QUARTER OF THE CALENDAR YEAR" FORMAT. IF NO TARGET HAS BEEN SET, "TBD" IS SHOWN. A SCHEDULE FOR LANDSCAPING MAY ALSO BE SHOWN IF SUCH WORK IS A PART OF THE PROJECT, AND A CONSTRUCTION TARGET SCHEDULE HAS BEEN SET.

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PROJECT REPORTS

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-062
Project Title: Beatties Ford Rd Business Corridor
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0049320
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: URS Corporation - North Carolina



Vicinity Map

Project Update:

Look Ahead: Complete real estate acquisition.

Current Status: (September 2011) Real Estate acquisition is in full progress for 42 parcels. 20 of the 42 parcels have been acquired. Monthly meetings are being held for updates and communication between real estate agents in the field and design team.

Last Month: (August 2011) Real Estate acquisition is in full progress for 42 parcels. 18 of the 42 parcels have been acquired. Monthly meetings are being held for updates and communication between real estate agents in the field and design team. (July 2011) Real Estate acquisition is in full progress for 42 parcels. 15 of the 42 parcels have been acquired. Monthly meetings are being held for updates and communication between real estate agents in the field and design team. (June 2011) Real Estate acquisition is in full progress for 42 parcels. 6 of the 42 parcels have been acquired.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,650,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 4th Q 2013

Project Number: 512-07-063
Project Title: Commonwealth-The Plaza Business Corridor
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0049322
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This FY07 project is part of the CED (Community Economic Development, formerly Business Corridor) program. It will provide streetscape enhancements along Commonwealth Avenue from Pecan Avenue to The Plaza, and along the Plaza from Commonwealth Ave, to Central Avenue. Improvements may include sidewalks, planting strips, pedestrian refuge islands, stamped cross-walks, street trees, landscaping, etc.

**Vicinity Map**

Project Update:

Look Ahead: Complete Real Estate Acquisition and Bid Phase.

Current Status: (September 2011) Remaining condemnations for Animal Hospital due to title and appraised value is scheduled for approval at the October 10, 2011 council meeting. 24 parcels of the 25 are signed or approved for condemnation. Bid Phase is underway.

Last Month: (August 2011) Remaining condemnations and acquisitions are scheduled for approval at the July 25, 2011 and the August 22 council meetings. 24 parcels of the 25 are signed or approved for condemnation. Animal Hospital is the only remaining parcel that needs to go back to council for approval once new appraisal comes in. Bid phase started July 25, 2010. (July 2011) Remaining condemnations and acquisitions are scheduled for approval at the July 25, 2011 and the August 22 council meetings. 22 parcels of the 25 are signed or approved for condemnation. (June 2011) Real Estate

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,100,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 3rd Q 2011
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 3rd Q 2013

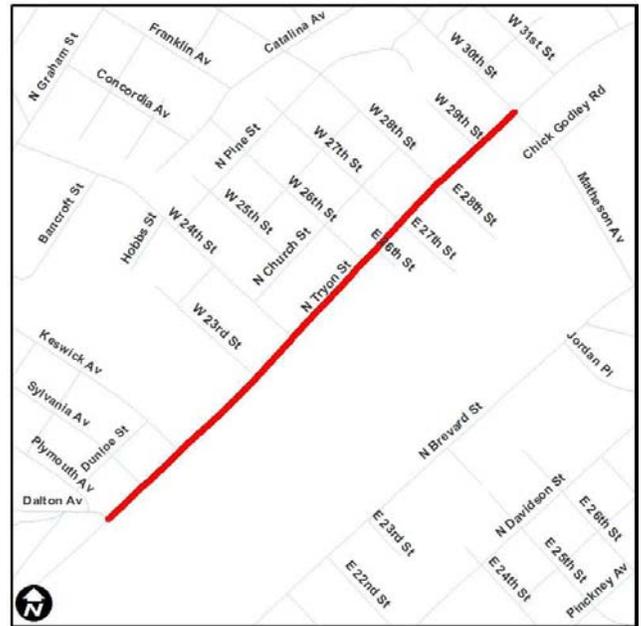
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-10-039
Project Title: N. Tryon Business Corridor (Dalton Ave. to 30th St.)
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0047440
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will promote economic development for this area through infrastructure improvements. The project will extend along North Tryon Street from Dalton Avenue to 30th Street. It will provide a safer pedestrian environment by installing traffic calming features, crosswalks, sidewalks, planting strips, decorative lighting, and bike lanes, and by reducing the number and / or size of driveway openings. The project addresses City Council's goals for inciting development and supporting growth in distressed business corridors.



Vicinity Map

Project Update:

Look Ahead: Complete planning phase.

Current Status: (September 2011): Held monthly project team meeting on September 5, 2011. Met with Extravaganza Depot on September 19, 2011 to inform them of project concepts. Extravaganza was very supportive of project. Project team presented two conceptual alternatives to KBE's on September 22, 2011 and was supported to move ahead with both concepts to be presented at first public meeting scheduled for October 4, 2011. Project team presented concepts to North End Partners on September 26, 2011 and they were very supportive of project. Project team worked on public meeting presentation for October 4, 2011. Council member update meeting is scheduled for October 3, 2011.

Last Month: (August 2011): Met with the core project team and NCDOT on July 27, 2011 to discuss one way pair alternative. NCDOT was very supportive of project. Held monthly project team meeting on August 1, 2011. Met with WSOC on August 18, 2011 to discuss two alternatives. WSOC was also very supportive of project. Public process plan was finalized with consultant on August 24, 2011. (July 2011): Met with the core project team on July 8, 2011 to discuss one way pair alternative. Also, core project team met with Vision Ventures on July 14, 2011 to discuss one way pair

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 3rd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-03-031
Project Title: Central Ave @ Eastland Mall
Program Category: ECONOMIC DEVELOPMENT
Program Title: Eastside Strategy
Fund/Center: 2010/0047435
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project was to provide streetscape type improvements along Central Ave. from Sharon Amity Road to Albermarle Road.



Vicinity Map

Project Update:

Look Ahead: Construction continues through fall of 2011 with landscape work following in the 2011/2012 planting season.

Current Status: Sept 22 - The work on the South and North side of the project is complete. Work has started on the landscaped medians. Mast arms have been set at the Bell South intersection and are now scheduled to be set at the Reddman intersection. Pedestrian lights have been installed. The contractor is approx. 80% complete. Completion is currently scheduled for Nov. 9, 2011. Bid for the Landscaping is now underway.

Last Month: August 26 - The work on the South side of the project is complete with the North side nearing completion. Within the next 30 days work will begin on the proposed landscaped medians. Mast arms have been set at the Bell South intersection and are now being set at the Reddman intersection. The contractor is approx. 70% complete. Completion is currently scheduled for Nov. 9, 2011. July 26 - The work on the South side of the project is complete. The contractor is now working on the North (mall) side of the street and will begin working on medians within the next 30 days. Grade

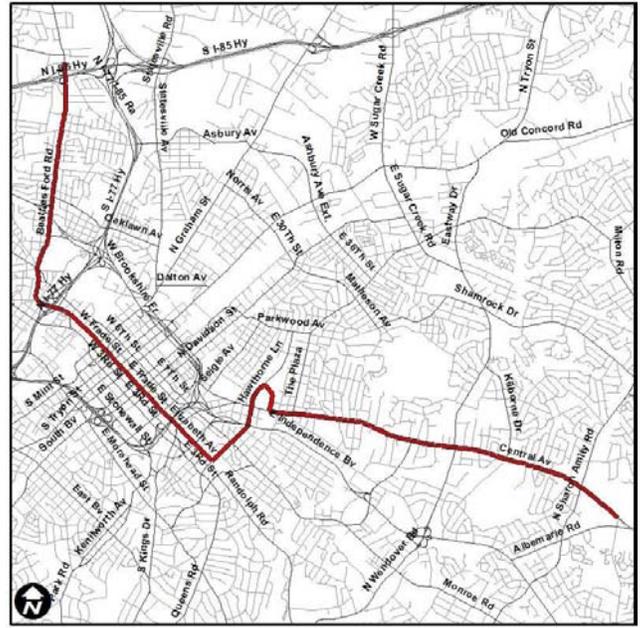
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,250,000.00
Planning Activities: Complete
Design Activities:
Real Estate Activities: Complete
Bid Phase Activities:
Construction Activities: In-progress/End 2nd Q 2012

Project Number: 512-10-003
Project Title: Charlotte Streetcar
Program Category: ECONOMIC DEVELOPMENT
Program Title: Economic Development - Miscellaneous
Fund/Center: 2010/0049344
Project Mgr: John Mrzygod
Project Mgr Phone: 704-336-2245
Consultant: URS Corporation - North Carolina

Project Summary:

The Charlotte Streetcar Project begins at Rosa Parks Transit Center Beatties Ford Road, then runs through Center City via Trade Street and Elizabeth Avenue, and then continues along Hawthorne Lane and Central Avenue to its terminus at the Eastland Mall Transit Center. The Charlotte Streetcar Project will provide for 30% Preliminary Engineering for the streetcar corridor.

**Vicinity Map**

Project Update:

Look Ahead: Complete all 30% design activities in 2011 and close out the consultant contract.

Current Status: (September 2011) Working to finalize a remaining document. Anticipate completing the remaining work and processing the final payment in October.

Last Month: (August 2011) The team has reviewed the non-revenue connector 30% design plans, and the Trade Street alternative 30% design plans. Anticipate completing all remaining work by the end of the month.

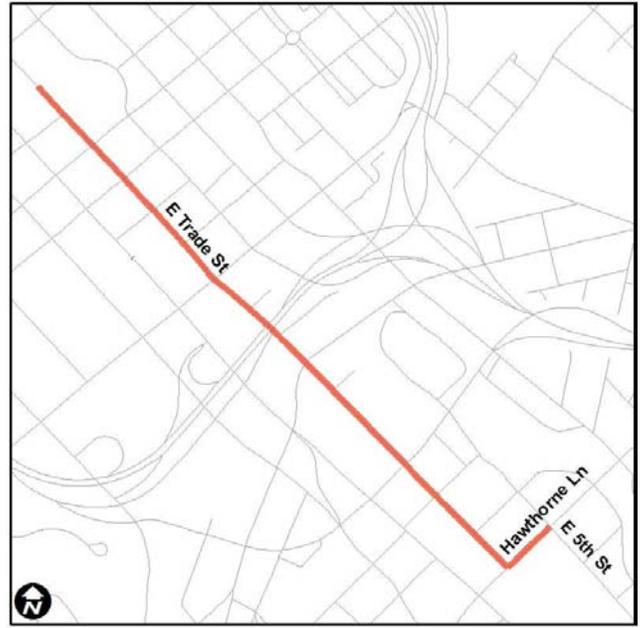
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities:
Bid Phase Activities:
Construction Activities:

Project Number: 512-11-001
Project Title: Streetcar Starter Project (Trade/Brevard to Elizabeth/Haw)
Program Category: ECONOMIC DEVELOPMENT
Program Title: Economic Development - Miscellaneous
Fund/Center: 2010/0049345
Project Mgr: John Mrzygod
Project Mgr Phone: 704-336-2245
Consultant: Primary Consultant Not Determined

Project Summary:

The Streetcar Starter Project will design and build the a streetcar system from the Charlotte Transit Center to Presbyterian Hospital along Trade Street and Elizabeth Avenue. The project is partially funded by an FTA Urban Circulator Grant.

**Vicinity Map**

Project Update:

Look Ahead: Complete the 65% plans in the 4th quarter of 2011.

Current Status: (September 2011) The grant monies were obligated on 9/19. Held private utility meeting on 9/20. The baseline schedule has been established with FTA. One real estate parcel is under review by the FTA. The team is working on the PMP document, utility coordination process, the 30% systems design, and the 65% civil and track design.

Last Month: (August 2011) The 3 property appraisals were completed and the information was entered into the FTA's tracking system. The information is being reviewed in order to obligate the grant monies. The team is working on the utility coordination process, the systems design, and has begun the 65% design phase. Anticipate meeting with private utilities in September. The Draft Project Management Plan (PMP) is being revised to meet FTA requirements and the team is working to establish the base line schedule.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$37,000,000.00

Planning Activities:

Design Activities: In-progress/End 2nd Q 2013

Real Estate Activities: In-progress/End 1st Q 2013

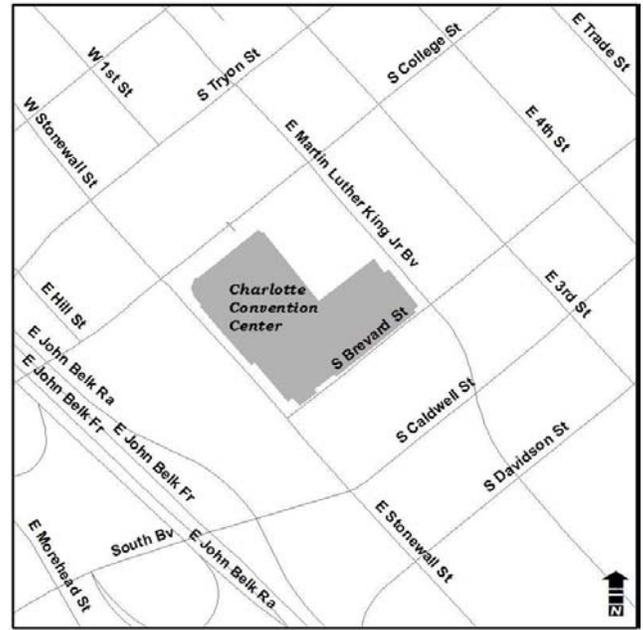
Bid Phase Activities: TBD

Construction Activities: Start 1st Q 2013/End 1st Q 2015

Project Number: 512-11-015
Project Title: Conv Center Mechanical Upgrades
Program Category: FACILITIES INVESTMENT
Program Title: Facilities Maintenance
Fund/Center: 2013/0023905
Project Mgr: Jeff Furr
Project Mgr Phone: 704-336-7046
Consultant: Consultant Not Required

Project Summary:

This project will result in the installation of a new chiller and an upgrade of hot water and cold water pump systems in the Charlotte Convention Center. Improvements are planned to support the demands of both the Convention Center and the Hall-of-Fame.

**Vicinity Map**

Project Update:

Look Ahead: MEP engineer start design as soon as possible for the conversion of the primary/secondary hot water and cold water flow systems to improve the energy plant systems.

Current Status: September: The 60 day construction of Phase I - Chiller Installation is underway. Design development plans and preliminary cost estimates for the HW/CHW mechanical upgrades are complete. Phase II and III design and construction services contract is in negotiations. Project Manager will issue a Letter of Intent to get plant survey underway. An initiation document and project plan will be developed for these 2 formal projects. Phase II and III energy projects will be separated out into two primavera projects for future reporting purposes.

Last Month: August: Bid phase is complete and phase I construction contract is being executed. Design development plans and preliminary cost estimates for the HW/CHW mechanical upgrades are complete. The consultant contract is being negotiated for phase II and III design and construction services. The initiation document and project plan will be developed for these formal contract Phases II and III as the hard date for the chiller install is set. Phase II and III energy projects may be separated out into two primavera projects for future reporting purposes.

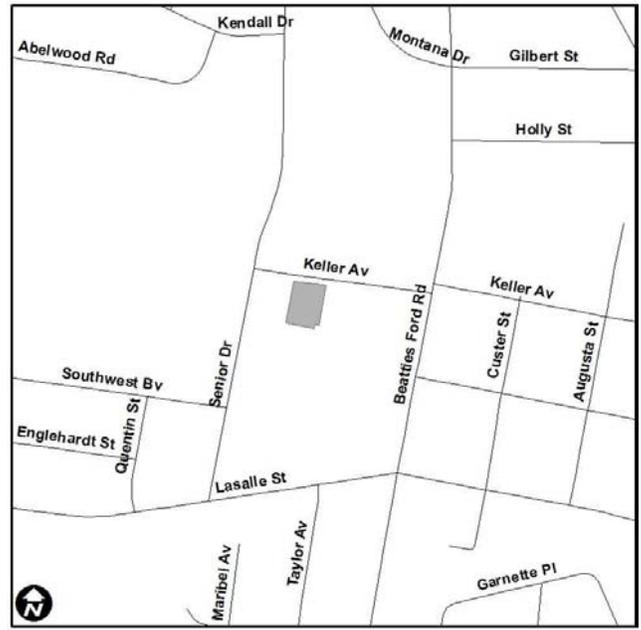
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: TBD

Project Number: 512-05-018D
Project Title: Fire Sta. # 18 - Renovations
Program Category: FACILITIES INVESTMENT
Program Title: Facilities Maintenance
Fund/Center: /
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: Consultant Not Required

Project Summary:

The Project involves planning, design, and construction administration renovations at Fire Station 18. Renovations will include constructing new and converting existing female shower/locker and bathroom back to dormitory space, and constructing exercise room. The station will be expanded by approximately 1000 square feet to accommodate female showers/locker and exercise room.

**Vicinity Map**

Project Update:

Look Ahead: Complete construction.

Current Status: (September 2011) The project is about 80% complete. Landscaping has been completed and tile installation is ongoing. Contractor has fallen behind on his construction schedule due to change in personnel, late submittals, and long lead time on materials. The BSC schedule for construction completion is 4th quarter 2011, and still on tract. Project Manager, Bruce Miller at 704-336-4469.

Last Month: (August 2011) The project is about 75% complete. Final electrical work underway, and tile installation Contractor has fallen behind on his construction schedule due to change in personnel, late submittals, and long lead time on materials. The BSC schedule for construction completion is 4th quarter 2011, and still on tract. Project Manager, Bruce Miller at 704-336-4469.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: TBD

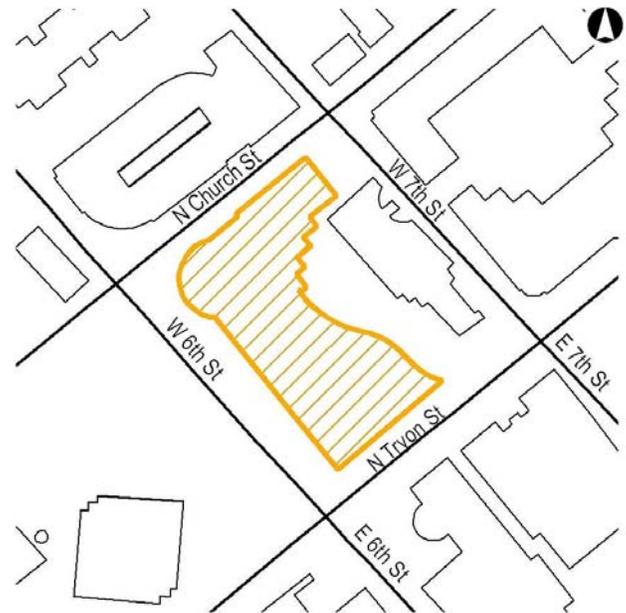
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-06-023
Project Title: Discovery Place Renovations
Program Category: FACILITIES INVESTMENT
Program Title: Facilities Replacement
Fund/Center: 2010/0038400
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: LITTLE DIVERSIHED ARCHITECTURAL CONSULTING

Project Summary:

Upgrades and renovations to building systems and significant areas within the existing facility such as: HVAC/Electrical upgrades, aesthetic upgrades to floors, walls, ceilings, & columns, lighting upgrades, and renovations to areas such as the Science Theatre, aquarium area, dining area, guest services, store, Kids Place and mezzanine.



Vicinity Map

Project Update:

Look Ahead: Finishing up all work.

Current Status: September: Rodgers Builders is working on obtaining an electrical permit to begin electrical work that was added to their contract. Discovery Place continues to work on remaining exhibit and make corrective repairs on new exhibits.

Last Month: July 2011: Final pieces of work have been identified and change orders to Discovery Place and Rodgers Builders are being developed. Major work items include lighting that was value engineered out earlier in the project.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$31,600,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2011

Project Number: 512-11-037
Project Title: 911 Communications Center
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant:

Project Summary:

This project will involve design and construction of a co-located Communications Center housing CMPD, CFD, Mecklenburg County Emergency Operations Center (EOC), Mecklenburg County Sheriff's Office and potentially Medic. If availability of funding permits, 311, CDOT's traffic cameras and a data center may be built into this hardened facility. The facility will be constructed on a 4.79 acre site located at 1315 N. Graham St., adjacent to the future Fire Administration Headquarters located at 500 Dalton Avenue. An additional 2.14 acres at 1419 N. Graham St. abutting this site may potentially be purchased if warranted by facility needs, and if funding is available.

**Vicinity Map**

Project Update:

- Look Ahead:** Complete Programming Study for possible user groups and space needs. CFD and CMPD will apply for state and other possible grants sometime after April 2012. Start Schematic Design after decision on what user groups will occupy facility.
- Current Status:** (September 2011) Project is now in Programming phase. Architect is meeting with possible user groups to determine space needs. Scheduled to meet with City Manager's office for update and status of Programming in October of 2011. The meeting with the Manager's office is to get more direction on user groups for the facility after reviewing the preliminary project budget and getting approval from the Manager's office to proceed with design or place project on hold. CMPD and CFD will submit for the 911 Balance Fund Grant and possibly other grants after April 2012. No BSC schedule nor budget has been set due to insufficient funding and current phase. Project Manager: Bruce Miller @
- Last Month:** (August 2011) Project is now in Programming phase. Architect is meeting with possible user groups to determine space needs. Scheduled to meet with City Manager's office for update and status of Programming in September 2011. This project will not be funded this year for construction. CMPD initially planned to apply for the 911 Balance Fund Grant, but was informed by the Executive Director of the 911 Board that we wouldn't have been successful because of the funds we received this year would have to be expended before we could ask for more. The current balance in the fund

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: TBD
Real Estate Activities: In-progress/End 3rd Q 2014
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-11-046
Project Title: CATS Fuel Fare Wash Facility Renovation - N. Davidson S
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/8020210
Project Mgr: Monifa Hendrickson
Project Mgr Phone: 704-432-2577
Consultant: GANNETT FLEMING , INC.

(Vicinity Map Not Yet Available)

Project Summary:

This project entails renovating and expanding the North Davidson Street facility to improve its function in support of CATS bus maintenance activities, allowing it to service up to its capacity of 200 buses as the fleet expands. The renovation will address deteriorating facility conditions, upgrade mechanical, electrical, and plumbing systems, and replace original bus maintenance equipment. The proposed project would include renovations to the existing Fuel Fare Wash Facility and replacement of the existing fuel tank farm.

Vicinity Map

Project Update:

Look Ahead:

Current Status:

Last Month:

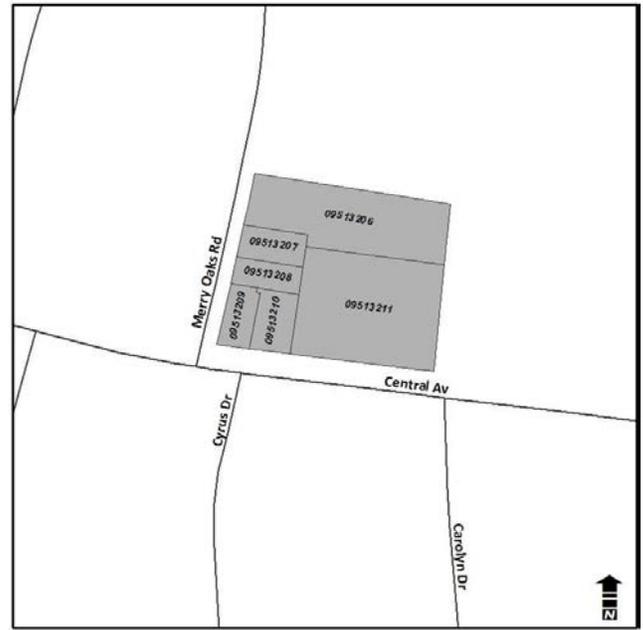
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: Complete
 Design Activities: Complete
Real Estate Activities:
 Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
Construction Activities:

Project Number: 512-11-004
Project Title: CMPD Eastway Station
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0047791
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: C-DESIGN

Project Summary:

This project will construct a new CMPD building facility to meet current and future needs of the Eastway Patrol and Administration division.

**Vicinity Map**

Project Update:

Look Ahead: Look Ahead: Design contract with Architect will be negotiated and sent to Council for approval in late November. Staff is working with Neighborhood Services to see if floorplan can be expanded to accommodate Neighborhood Services' Code inspectors. Potential floorplans to be reviewed in early October.

Current Status: September 2011 Council approved property acquisitions and condemnations for 5/6 properties. Staff is continuing to negotiate with a single property owner. If unsuccessful, Council will be asked in October for approval to proceed with condemnation.

Last Month: July 2011: Property acquisitions to go to Council on July 25 for approval. Negotiations for design services continue with the Architect .

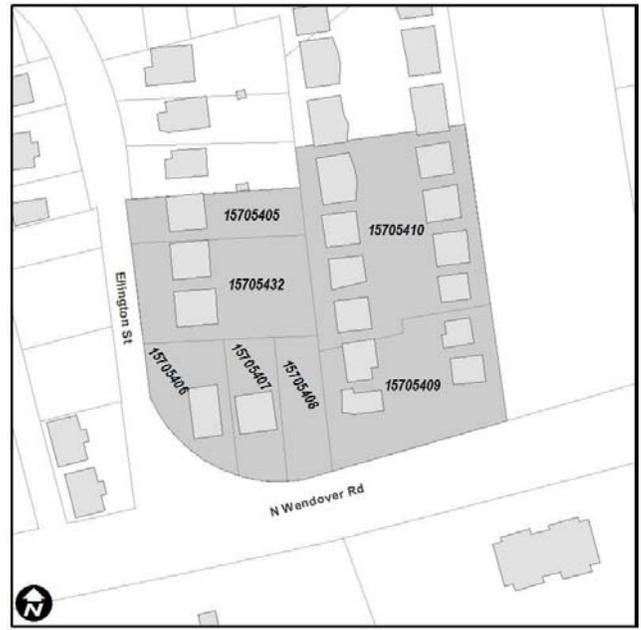
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 4th Q 2011/End 3rd Q 2012
Design Activities: TBD
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-053
Project Title: CMPD Providence Division Station
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0000000
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: CREECH & ASSOCIATES, PLLC

Project Summary:

This project will provide a Field Office for the Providence Patrol Division of the Charlotte-Mecklenburg Police Department (CMPD). The current facility is located at 3500 Latrobe Drive, Suite A400, and does not meet the current and future needs of the division. The current facility is only 7000 square feet of leased space, and the goal of CMPD is to construct permanent facilities approximately 12,000 square feet.

**Vicinity Map**

Project Update:

Look Ahead: Construction continues. Contractor anticipates being complete with his work near the end of October. CMPD anticipates moving into new building in November.

Current Status: September 2011 Contractor continues working inside of building, installing bathroom partitions, lockers, flooring. Workstations to be installed in early October. Contractor anticipates being complete with his work by the end of October.

Last Month: June 2011 Roofing has begun. Building masonry nearing completion. Window frame installation nearing completion. Installation of detention system near completion. Site utility work to begin.

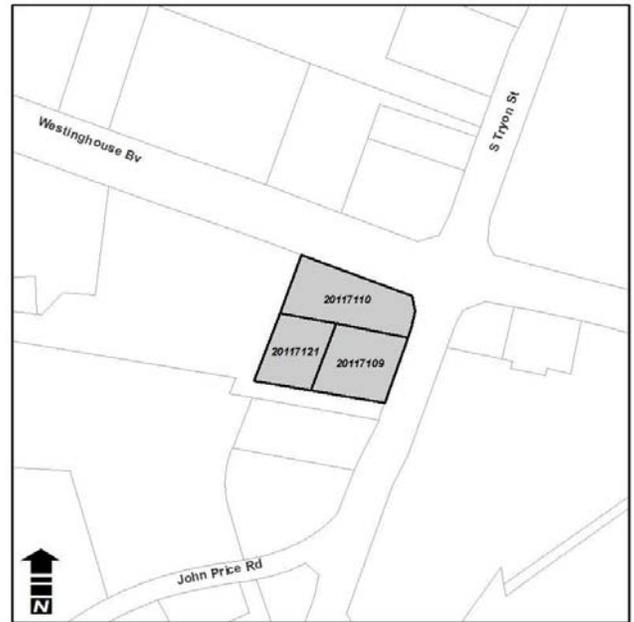
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,700,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-11-005
Project Title: CMPD Steele Creek Station
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0047792
Project Mgr: Kathleen Drake
Project Mgr Phone: 704-432-5214
Consultant:

Project Summary:

This project will construct a new CMPD building facility to meet current and future needs of the Steele Creek Patrol and Administration division.

**Vicinity Map**

Project Update:

Look Ahead: Construction to begin Fall 2011. Groundbreaking scheduled for 2nd week of September.

Current Status: September 2011: Groundbreaking was held on September 14th. Building permit to be picked up October 3rd.

Last Month: August 2011: Currently negotiating easement with neighboring property owner. Notice to Proceed given to GC.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,000,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: In-progress/End 3rd Q 2011

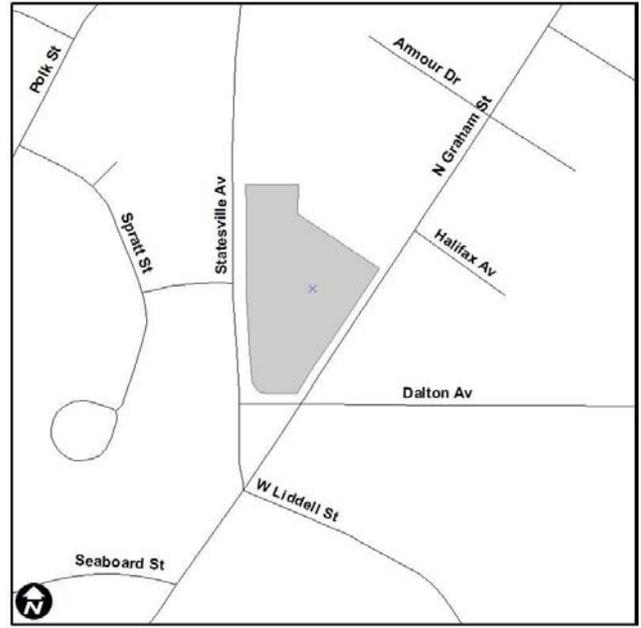
Bid Phase Activities: Complete

Construction Activities: In-progress/End 2nd Q 2013

Project Number: 512-09-004
Project Title: Fire Administration Headquarters
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 0000/
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: FRYDAY & DOYNE, INC.

Project Summary:

Design and construct a new building approximately 26,000 square feet. This building will consolidate some of the following operations; Fire Administration, Emergency Management, and Prevention. The Fire Department will determine and access which operations will be housed in this facility.

**Vicinity Map**

Project Update:

Look Ahead: Begin construction.

Current Status: (September 2011) The project has acquired permitting from Code Enforcement, and currently waiting on final permitting from Land Development and NCDENR. Project is currently in bid phase and pre-bid meeting is scheduled for October 13, 2011, and bid opening scheduled for October 27, 2011. The BSC schedule to begin construction is 1st quarter 2012. Project Manager, Bruce Miller, 704-336-4469.

Last Month: (August 2011) The project is currently in permitting phase. Plans have been approved by Code Enforcement, and received first round of comments from Land Development on August 22, 2011. Waiting on comments from Department of Insurance, and permitting from NCDENR. Will be submitting plans to start Bid Phase in September. The BSC schedule to begin bidding is 3rd quarter 2011, and construction start is scheduled for 1st quarter 2012. Project Manager, Bruce Miller, 704-336-4469.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$16,000,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: In-progress/End 4th Q 2011

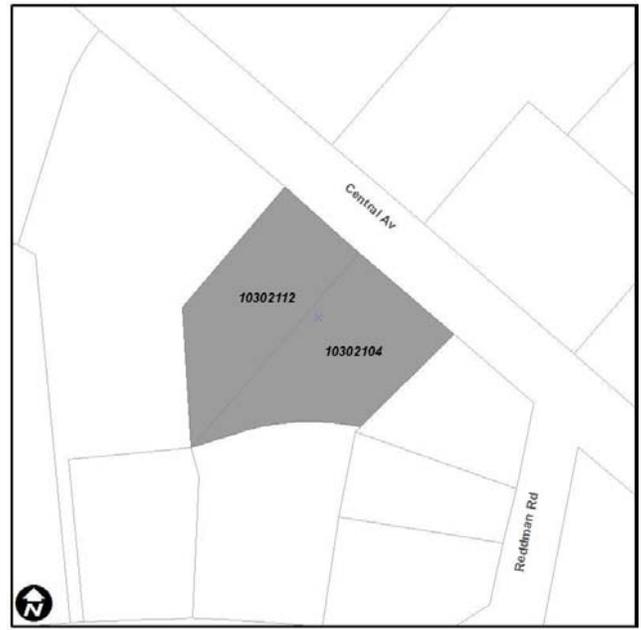
Bid Phase Activities: In-progress/End 1st Q 2012

Construction Activities: Start 4th Q 2012/End 2nd Q 2014

Project Number: 512-09-047
Project Title: Fire Sta. # 42 Eastland Mall
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0036724
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: ADW ARCHITECTS, P.A.

Project Summary:

New fire station to be located in Eastland Mall area near intersection of Central Avenue and North Sharon Amity Road. This will be a new infill 3-bay fire station providing improved firefighter service for the southeast quadrant of Charlotte.

**Vicinity Map**

Project Update:

Look Ahead: Complete Construction

Current Status: (September 2011) Construction is ~ 90% complete. Electrical wiring and rework is ongoing due to poor performance of previous Electrical sub. The concrete drive is being poured. Other site work such as fencing, pouring of concrete sidewalks, and final grading, are ongoing. Landscaping scheduled to start by mid October. The BSC Target schedule for substantial completion has been extended to the end of the 4th quarter 2011, and we are currently using schedule contingency. A Change Control Document was submitted and approved by the project team. We have notified Murray Construction that they are at risk for liquidated damages

Last Month: (August 2011) Construction is ~ 84% complete. The Electrical Contractor, Devine Electric has been terminated due to poor performance and replaced with COED Electric. Electrical wiring and rework is ongoing. Stone base has been placed for site parking and ready for concrete pour. The current BSC Target schedule for substantial completion is the end of the 3rd quarter 2011. After issuing time extensions for rain days and change order work, Murray Construction's contractual Substantial Completion date is now August 19, 2011. However, since the electrical work is on the critical

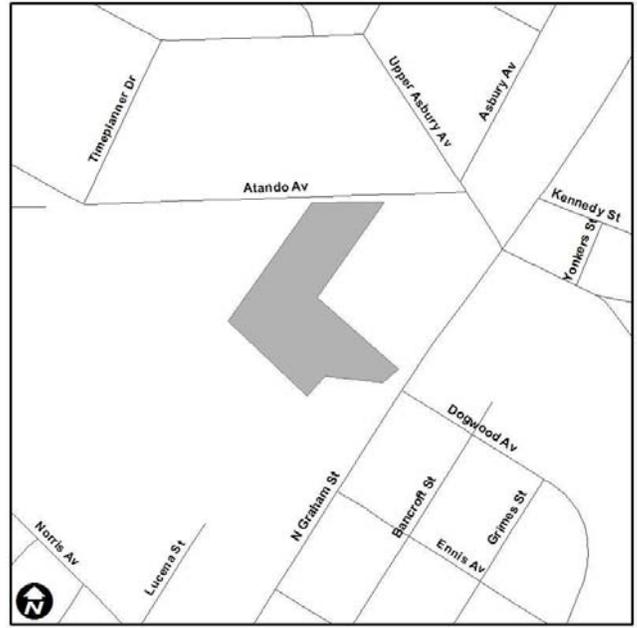
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,000,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-04-009
Project Title: Light Vehicle Garage
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: /
Project Mgr: Kathleen Drake
Project Mgr Phone: 704-432-5214
Consultant: DALTON MORAN ROBINSON ARCHITECTURE, PLLC



Vicinity Map

Project Update:

Look Ahead: Ribbon cutting to be scheduled in October.

Current Status: September 2011: Ribbon Cutting scheduled for October 7th. Client to move in following weekend.

Last Month: August 2011: Project Substantially Complete. Begin punchlist items. Furniture installation underway.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$9,600,000.00

Planning Activities:

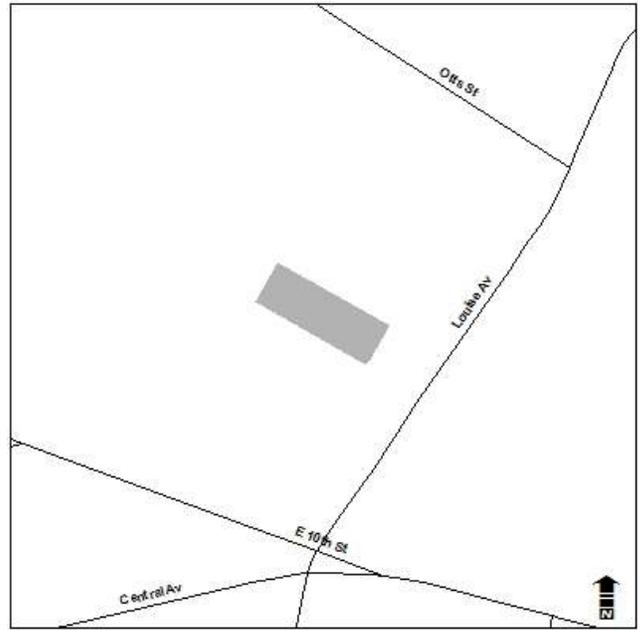
Design Activities: Complete

Real Estate Activities:

Bid Phase Activities: Complete

Construction Activities: Completed

Project Number: 512-11-002
Project Title: Louise Ave. Equip. Maintenance Facility Expansion
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0026445
Project Mgr: Jeff Furr
Project Mgr Phone: 704-336-7046
Consultant:

**Vicinity Map**

Project Update:

Look Ahead: Start construction by late October.

Current Status: September: This project was approved city council on September 12th to G.W Liles Construction (2nd low bidder) at an amount of \$1,417,643. A preconstruction meeting is scheduled for October 12.

Last Month: August: This project was scheduled for council approval on August 22 but was deferred to the September 12th meeting due to the low bidder not meeting SBO or good faith efforts. The contract is to be awarded to the 2nd low bidder at an amount of \$1,417,643.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: Complete

Construction Activities: In-progress/End 2nd Q 2012

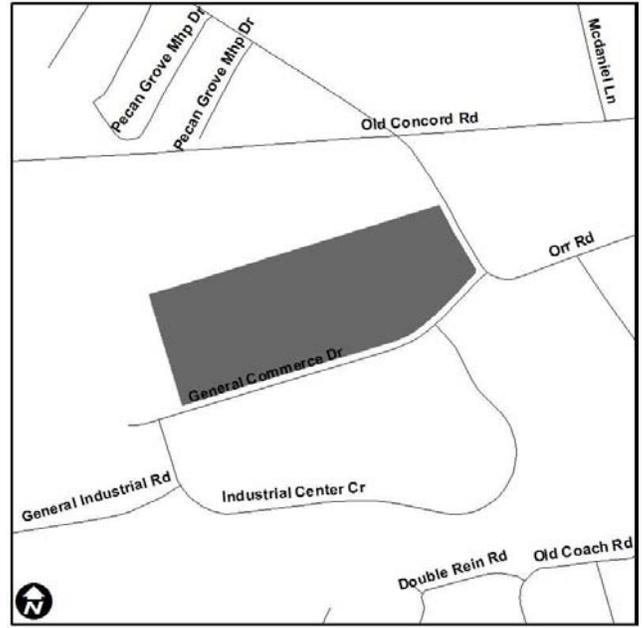
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-10-029
Project Title: Salt Storage Shed at St. Maintenance Orr Rd Facility
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: /
Project Mgr: Kathleen Drake
Project Mgr Phone: 704-432-5214
Consultant: Primary Consultant Not Determined

Project Summary:

Replacement of Salt Storage Shed out at Street Maintenance Orr Road Facility. Funding currently provided will cover demolition of existing facility and design for a new salt storage shed.



Vicinity Map

Project Update:

Look Ahead: Begin warranty phase.

Current Status: September 2011: Project is substantially complete. Contractor currently addressing punchlist items.

Last Month: August 2011: Nearing project completion. Finalizing Owner requested changes. Landscape installation to begin.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$750,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

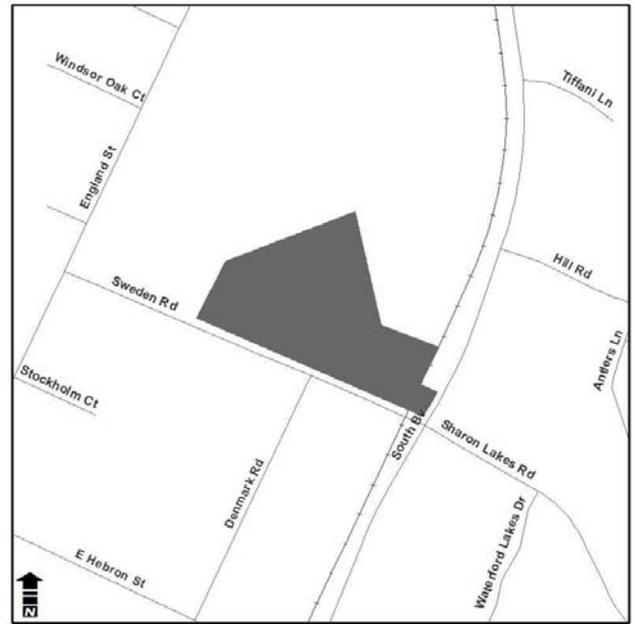
Bid Phase Activities: Complete

Construction Activities: TBD

Project Number: 512-11-003
Project Title: Sweden Rd. Equip. Maintenance Facility Expansion
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/
Project Mgr: Jeff Furr
Project Mgr Phone: 704-336-7046
Consultant:

Project Summary:

Expand metal building by adding 2 drive-thru bays to the most feasible section of the facility. Consider new two story addition with parts/tires on bottom and office space on upper. Incorporation of new and relocated shop vehicle lift and alignment equipment, fluids pumps and calibration controls, HVAC, mechanical, and interior lighting upgrades. Added floor drains are possible, a new oil/water separator will be installed and storm drainage is included. Site conditions may include evaluation and redesign of vehicular circular patterns and queuing.

**Vicinity Map**

Project Update:

Look Ahead: Design phase to begin following Council approval on June 27. Set up project kickoff meeting in early July and begin setting hard schedule dates and development of project plan.

Current Status: September: The project team design kickoff meeting occurred on September 8. Schematic design review meeting occurred on September 27.

Last Month: August: The design contract was approved by City Council on June 27. The executed contract was received on July 27. A project kickoff meeting will be scheduled for early September.

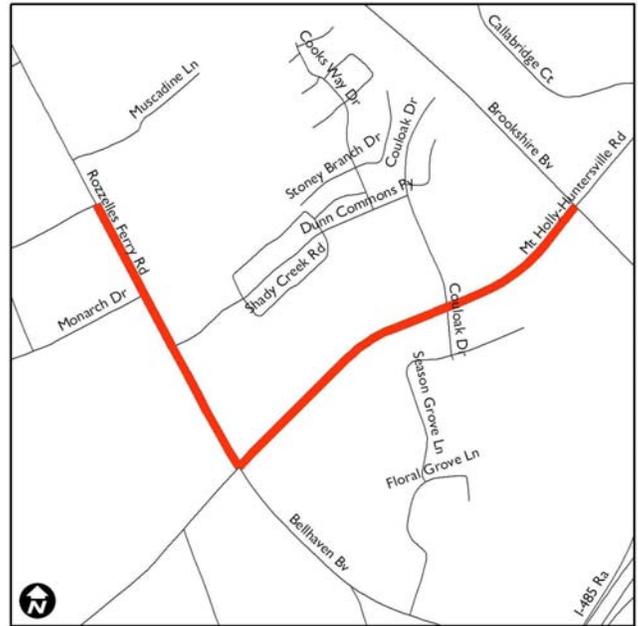
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: In-progress/End 3rd Q 2012
Real Estate Activities:
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-006
Project Title: Brookshire/I-485 Area Plan
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025124
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

The project includes infrastructure improvements included in the Brookshire/I-485 Area Plan adopted by City Council in 2002. Specific improvements include sidewalks, crosswalks and planting strip.

**Vicinity Map**

Project Update:

Look Ahead: Construction is on schedule and should be complete by October.

Current Status: Sept 2011 - CCD has been approved. The change includes the extension of a buried pipe under Rozzelles Ferry Road and it should be complete by the end of October.

Last Month: August 2011 - Construction is on schedule and will be complete by October. Milling and paving are complete.

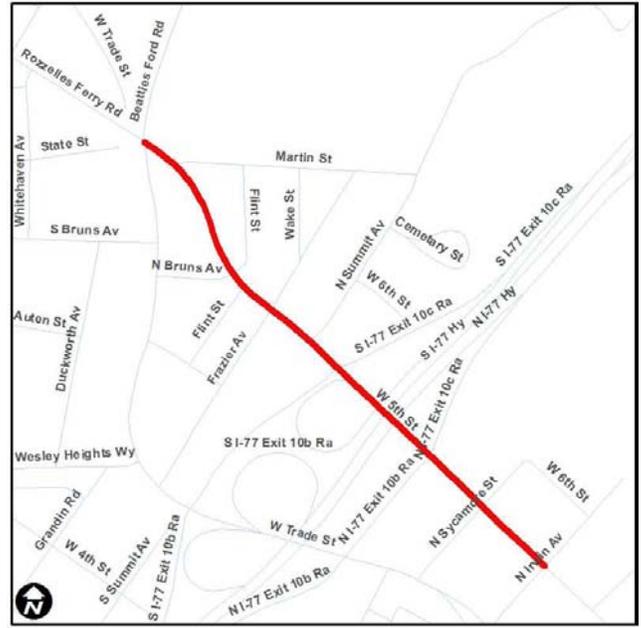
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2012

Project Number: 512-10-023
Project Title: Fifth St. Streetscape
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025131
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: In-House Design Project

Project Summary:

Project will include streetscape improvements along 5th Street from Johnson C Smith University to Irwin Avenue.

**Vicinity Map**

Project Update:

Look Ahead: Preliminary design is scheduled to be complete in November.

Current Status: Sept 2011: CCD has been approved and targets have been established. The first public meeting was held Sept. 26 and was well received by the attending citizens. Preliminary design is currently underway.

Last Month: Aug 2011: A CCD to set project targets has been prepared and is being reviewed by the Program Manager. Preparations for the first public meeting are underway.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2014/End 4th Q 2015

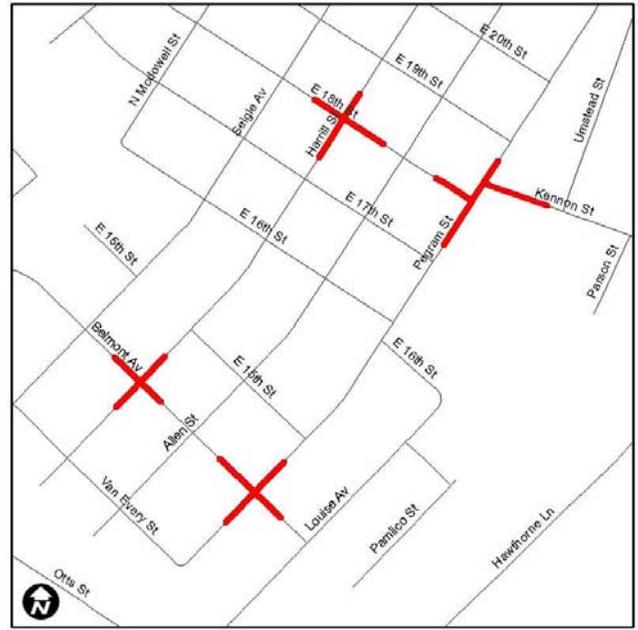
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-078
Project Title: Belmont - NCDOT Improvements
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047871
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

This project entails making intersection improvements at several sites throughout the Belmont Neighborhood. The focus of this project will be to help control speeds and to provide a more pedestrian-friendly atmosphere.



Vicinity Map

Project Update:

Look Ahead: October, '11: NCDOT approve the Project Manual.

Current Status: September, '11: Utility relocation begins. NCDOT is currently reviewing the revised Project Manual and working with our contracts group to complete the revisions.

Last Month: August, '11: NCDOT reviewed and requested revisions to the Project Manual.

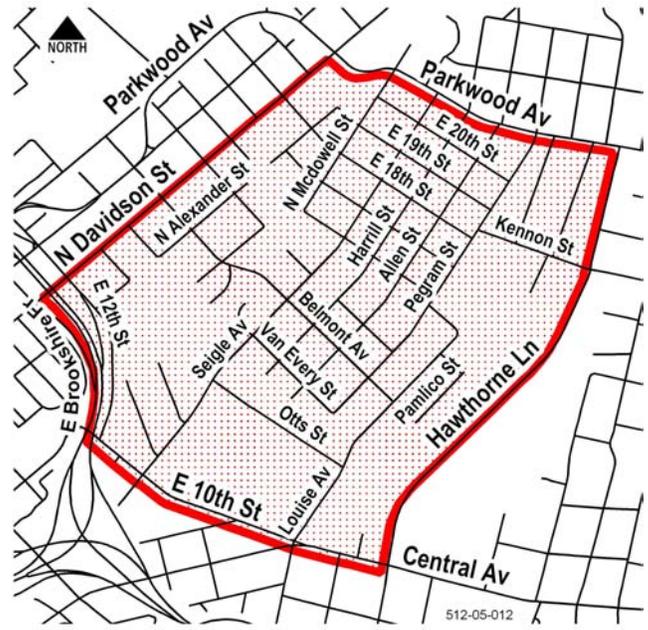
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: Start 2nd Q 2012/End 4th Q 2012

Project Number: 512-05-012
Project Title: Belmont Gateways
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047852
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: HNTB NORTH CAROLINA, P.C.

Project Summary:

This project will define community gateways to identify the main entrances into the neighborhood. These gateway improvements also will identify important intersections to establish a graphic and visual identity for both motorists and pedestrians.

**Vicinity Map**

Project Update:

Look Ahead: Complete construction by fourth quarter 2011.

Current Status: September 2011: The artwork installation is complete and construction is approximately 65 % complete. Once the remaining utility relocation work is complete, the contractor can complete remaining construction tasks to wrap up the project. Utilities are expected to be relocated the first of October.

Last Month: August 2011: The contractor has begun work at the Hawthorne/Parkwood intersection installing sidewalk, curb and gutter, and footings for the entry monuments and wall. The monuments at both sites are 60% complete. The artist will begin installing the art work the end of August.

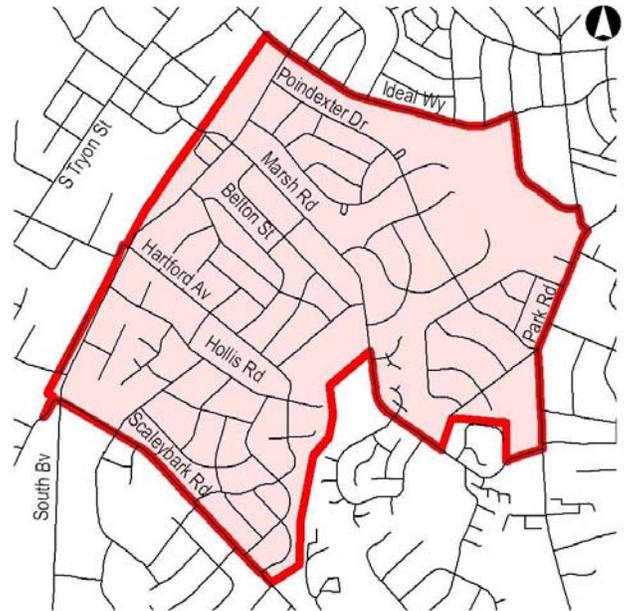
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-07-032
Project Title: Colonial Village/ Sedgefield NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047867
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Colonial Village/Sedgefield NIP is a neighborhood bordered by Ideal Way, Park Road, Scaleybark Rd, Industry Rd. Other streets included are Freeland Lane, Yorkshire Dr, and E Cama Street. Proposed project improvements may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, signalized crossing improvement, construction of planted medians, new marked pedestrian crossings, pedestrian signals and roadway accommodations for bicycles; (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

**Vicinity Map**

Project Update:

Look Ahead: Sidewalks on Melbourne Court , Reynold Drive and Annlin Avenue will be in progress.

Current Status: (September 30, 2011) Construction is 33% complete. Sidewalk installation along Scaleybark Road and Melbourne Court is in progress. Stormwater improvements on Sedgefield Road is underway.

Last Month: (August 24, 2011) Construction is 20% complete. Sidewalk installation is taking place along Scaleybark Road. Curb and gutter and driveway improvements are taking place on Sedgefield Road. Water line improvements on Wriston Place is in progress.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2012

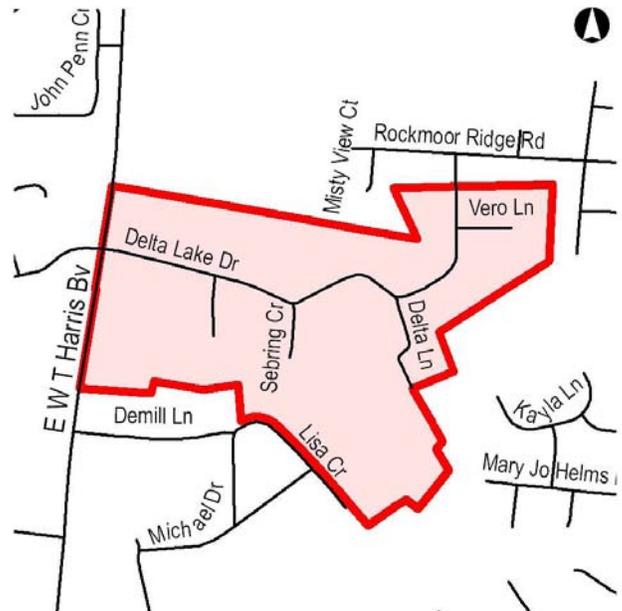
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-065
Project Title: Delta Lake NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047872
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Delta Lake neighborhood. This neighborhood is located off of Harris Boulevard at Delta Lake Drive.



Vicinity Map

Project Update:

Look Ahead: The bid phase will begin in October and extend through March 2012.

Current Status: Sept 2011 - RE acquisition is complete. One condemnation was approved at the Sept. 26 Council meeting. Remaining two condemnations will be on the Oct. 10 Council agenda. Bid phase preparations have begun.

Last Month: August 2011 - Real estate acquisition is continuing, and 95% of easement agreements have been signed to date. Two condemnations are expected.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012
Construction Activities: Start 3rd Q 2012/End 2nd Q 2013

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-069
Project Title: Eastway / Medford Drainage Improvements
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2701/0035800
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: FINKBEINER, PETTIS & STROUT, INC.

Project Summary:

This project involves drainage improvements in connection with the Central Avenue Streetscape Improvement Project. These improvements to the undersized downstream system are necessary because of upgrades made to the Central Avenue drainage system. The existing system will be brought up current standards from the Central/Medford intersection to a point of discharge across Eastway Drive and north of Central Avenue.



Vicinity Map

Project Update:

Look Ahead: Sign-off is complete. Bid Phase has been awaiting utility relocation and will begin in Sept 2011 with Construction starting in early 2012. The current schedule is for construction to begin in 1st Qtr 2012.

Current Status: Sept 30 - AT&T is scheduled to start their relocations the week of Sept 26th. Bid Phase request was submitted Sept. 30. This delay has held up the start of bid as the existing poles are directly in the way of the proposed pipe. However, the BST to begin construction is March 2012 so we are still within our schedule.

Last Month: August 26 - Awaiting a revised schedule for the utility relocations to begin the Bid phase. AT&T has set the poles and Duke Power has their transfers, AT&T still has not transferred their lines. This delay has held up the start of bid as the existing poles are directly in the way of the proposed pipe. However, the BST to begin construction is March 2012 so we are still within our schedule. July 21 - All signatures are complete. Bid phase will begin in July. AT&T has set the poles but Duke Power has not made their transfers, this delay has held up the start of bid as the existing poles are

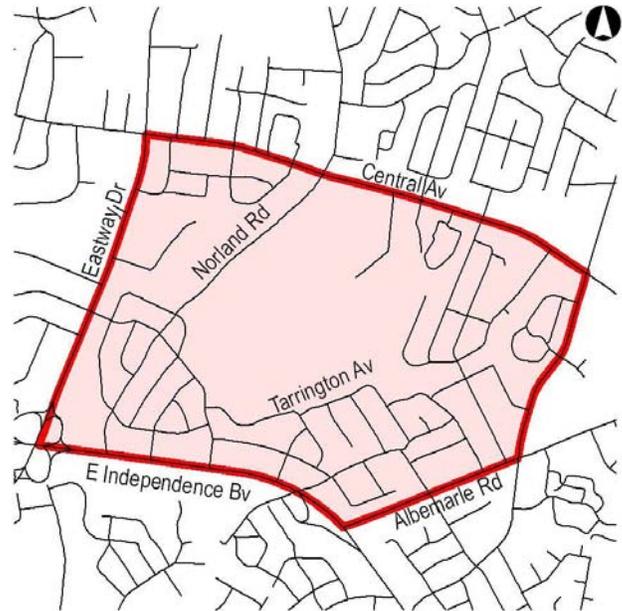
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$800,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 4th Q 2012/End 1st Q 2013

Project Number: 512-07-028
Project Title: Eastway-Sheffield NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047860
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This is a 2008 Neighborhood Bond Project that will provide improvements in the area bordered by Eastway Drive on the west, Central Avenue on the north, Albemarle Road and Sharon Amity Road on the east, and Independence Boulevard on the south. Improvements may include sidewalk, curb & gutter, driveway aprons, storm drainage, landscaping, lighting, etc.

**Vicinity Map**

Project Update:

Look Ahead: Continue acquisition phase, the current schedule for completion of acquisition is Oct 2011. Bid Phase will begin following the end of acquisition and review of which parcels are being condemned. Some parcels may require slow take which could extend the start of the bid phase into mid 2012. The current BST for the start of Bid is 2nd Qtr 2012.

Current Status: Sept 22 - Acquisition continues, the agent deadline was Aug 29 to complete negotiations. Currently there are 10 condemnations on the 10/10 Council agenda and 17 condemnations on the 11/14 Council agenda. Real Estate will continue to negotiate with these property owners and some may be pulled if they are signed prior to the Council Meetings. These will be slow take condemnations and will require at least 6 months to finalize.

Last Month: August 26 - Acquisition continues and is scheduled for completion in October 2011. As of today 151 of 160 parcels are completed. We have ordered legal descriptions for the 11 parcels we currently know will be condemnations. July 21 - Acquisition continues and is scheduled for completion in October 2011. As of today 129 of 160 parcels are completed. We have ordered legal descriptions for the 11 parcels we currently know will be condemnations. June 24 - Acquisition continues and is scheduled for completion in October 2011. As of today 95 of 160 parcels are completed. May 24 -

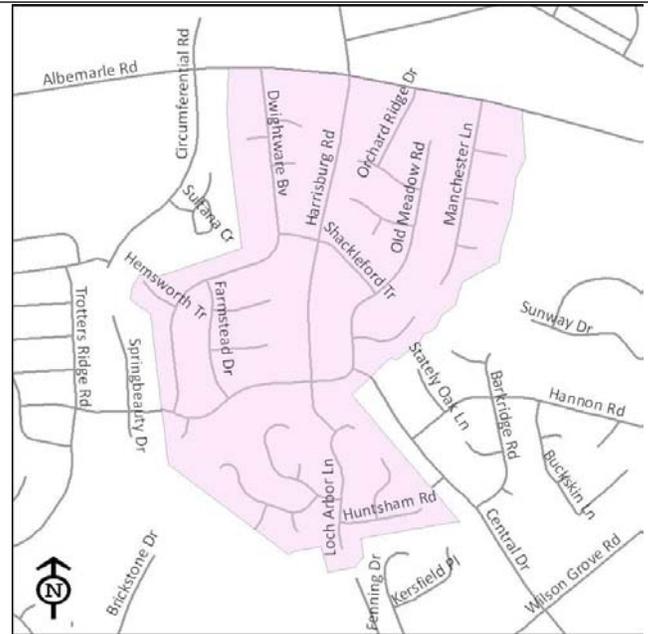
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 2nd Q 2014

Project Number: 512-08-053
Project Title: Eastwoods NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047880
Project Mgr: Cary Chereskoff
Project Mgr Phone: 704-336-7040
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Albemarle Road, Wilgrove-Mint Hill Road, Wilson Grove Road, tributaries of McAlpine Creek, and the Mint Hill town limits. Full funding for the project is provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

- Look Ahead:** Sept 2011: Consultant is working on plan revisions based upon feedback from the Public Workshop held August 30. A meeting with CMS is being scheduled to discuss a connection from NE Middle School and Independence High School to Eastwoods Neighborhood. Submit change control that reflects scope change to Program Manager.
- Current Status:** Sept 2011: 89 questionnaires were received, and 40 residents attended the public workshop. 90% plans to be submitted based upon feedback from residents at public workshop. Scope has changed to narrow roads. Design phase may be extended. This will reduce number of permanent and temporary easements needed during Real Estate Phase. Feedback during public workshop was positive. A change control will be prepared to reflect design phase extending. Budget and Schedule should not be affected.
- Last Month:** August 2011: Staff received 85 (and counting) questionnaires back from residents. A postcard was mailed out August 19 to invite residents to the Workshop scheduled for August 30. Signs announcing the workshop will be placed throughout the neighborhood on August 26. Reverse 911 will be used on August 29 to remind residents of the workshop. July 2011 - A questionnaire was sent out to the residents in the project area July 19, 2011. The results from this questionnaire were better than past public meetings. A postcard will be mailed out to invite the residents to a public

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,700,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2014/End 3rd Q 2015

Project Number: 512-07-034
Project Title: Enderly Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047862
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Enderly Park neighborhood bounded by Tuckaseegee Road, Camp Greene and Freedom Drive.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate Acquisition phase will extend through December 2012.

Current Status: September 2011 - RE kick-off public meeting held Sept. 15th. 55 residents were in attendance. Internal RE kick-off meeting held Sept. 21st. RE is in full swing. Telics will handle easement acquisition. They submitted plat revisions needed for name or deed book changes.

Last Month: August 2011 - All plats have been reviewed by surveyor and consultant. Pre-real estate work has begun. Real Estate kick-off meeting will be held in first week of September.

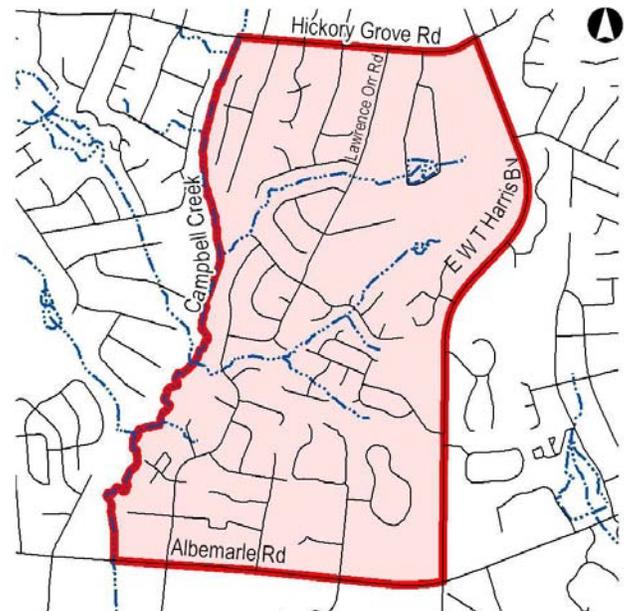
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 4th Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 1st Q 2015

Project Number: 512-07-029
Project Title: Farm Pond NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047861
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This is a 2010 Neighborhood Bond Project that will provide neighborhood improvements in the area bounded by Campbell Creek to the west, WT Harris Blvd. to the east, Hickory Grove Rd. to the north and Albemarle Rd. to the south. Improvements may include features such as sidewalks, curb and gutter, driveway aprons, storm drainage, landscaping, lighting, etc.

**Vicinity Map**

Project Update:

Look Ahead: Project began acquisition phase in March 2011, the acquisition is scheduled for completion in October 2011 with slow take condemnations running through April 2012. The Bid phase is scheduled to begin 2nd Quarter 2012 following the completion of the condemnations.

Current Status: Sept 22 - Acquisition for the NIP is underway, completion of negotiations are scheduled for October. Acquisition for the creek stabilization work is underway. Currently there are 7 condemnations scheduled for the 10/10 Council agenda. There may be 1 or 2 more scheduled for the 11/14 agenda if negotiations cannot be concluded. The plan is that both the NIP and Creek Stabilization will be submitted for bid and constructed as one project.

Last Month: August 26 - Acquisition for the NIP is underway with 67 of 68 parcels completed, completion is scheduled for October. Acquisition for the creek stabilization work was submitted is underway. A meeting with effected property owners was held on August 16. SWS will sign up as many owners as possible without condemnations. The creek stabilization may then need some redesigned to include work on only those properties who are willing to sign the easement agreements. The plan now is that both the NIP and Creek Stabilization will be submitted for bid and constructed as one project. July

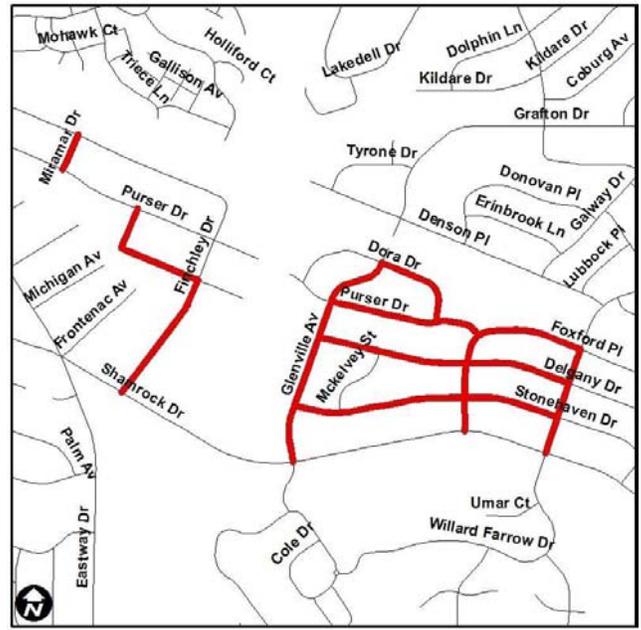
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 4th Q 2013

Project Number: 512-08-051
Project Title: Finchley-Purser/Shamrock Hills NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047877
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: TURNBULL SIGMON DESIGN, PA

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by the RR tracks to the north, Tipperary Place to the east, Shamrock Drive to the south, and Eastway Drive to the west. Full funding is provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Over the next 90 days, Phase I RE Acquisition will be in full swing. Additional storm drainage design plans will continue.

Current Status: Sept 23, 2011 - Phase I Real Estate Acquisition kick off meeting was held Monday, September 19, 2011. Merrick is approximately 50% complete with additional storm drainage design. Once complete, Phase II plats will be created. Phase II RE Acquisition Phase is scheduled to begin 2nd Qtr 2012.

Last Month: Aug 26, 2011 - Phase I plat creation is complete and Acquisition should begin in September 2011. Merrick is approximately 40% complete with additional storm drainage design. Once complete, Phase II plats will be created. July 22, 2011 - Plat creation continues and is approximately 50% complete. Merrick is approximately 40% complete with additional storm drainage design.

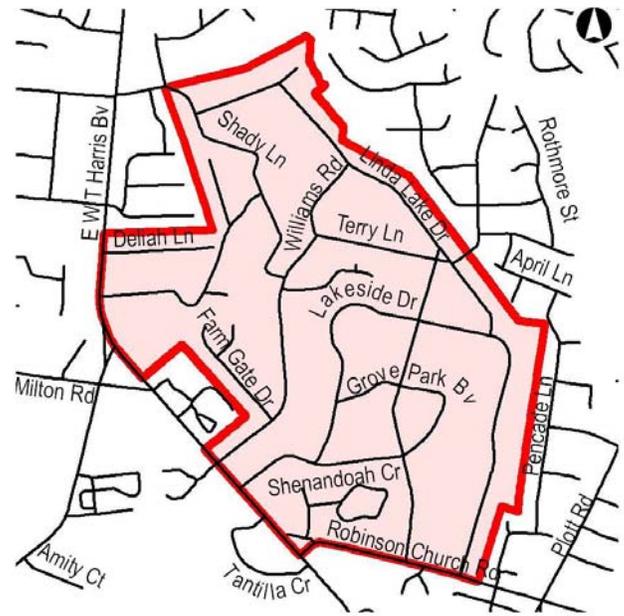
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,550,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: In-progress/End 2nd Q 2013
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2014/End 1st Q 2015

Project Number: 512-07-066
Project Title: Grove Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047873
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Grove Park Neighborhood (formerly referred to as "Linda Lake" neighborhood). This neighborhood is located off of Harris Boulevard near the intersection of Milton Road.

**Vicinity Map**

Project Update:

Look Ahead: The real estate acquisition phase will be complete in October and the bid phase will begin in November.

Current Status: Sept 2011 - RE acquisition phase is nearly complete. RE agents should have 2 easement agreements signed by end of September. One condemnation has been approved by Council on Sept. 12th.

Last Month: August 2011 - 98% of easement agreements have been signed. Our real estate staff are still working with one property owner in an attempt to avoid condemnation.

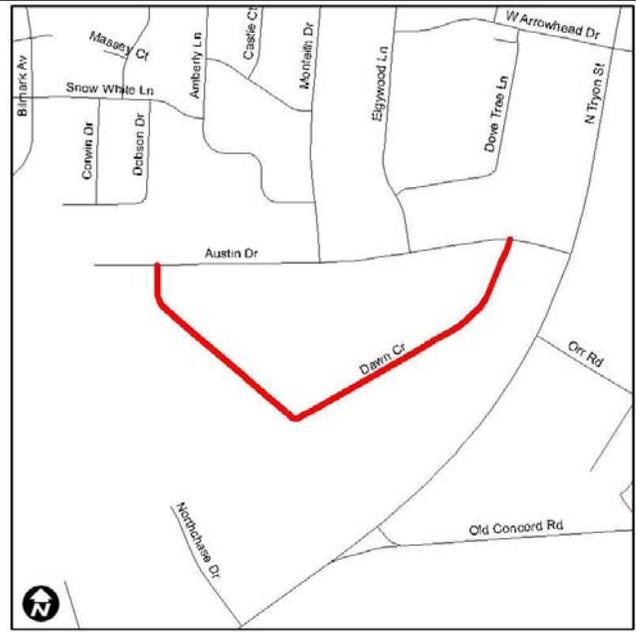
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
Construction Activities: Start 4th Q 2012/End 2nd Q 2013

Project Number: 512-08-055
Project Title: Hidden Valley NIP, Ph 6
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047822
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: In-House Design Project

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) to Dawn Circle, which tees on both ends into Austin Drive. Full funding is provided through a 2008 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: During the next 90 days, PM will negotiate with CMU and Storm Water Services to reimburse Hidden Valley NIP fund center. Project will be under Construction warranty. Landscape management will complete design for new street trees and enter bid phase. New street trees are schedule to be installed in December 2011/January 2012.

Current Status: Sept 23, 2011 - Construction is complete. Project is in Construction Warranty Phase. Awaiting final invoice processing to calculate reimbursement amount for CMU and Storm Water Services. Landscape Design continues.

Last Month: Aug 26, 2011 - Construction is complete. Held field meeting Aug 23, 2011 to develop Punch List items. Landscape Design continues. July 22, 2011 - Construction is approximately 75% complete. Construction began April 11, 2011 and is scheduled to be Citizen/Client Ready by August 1, 2011.

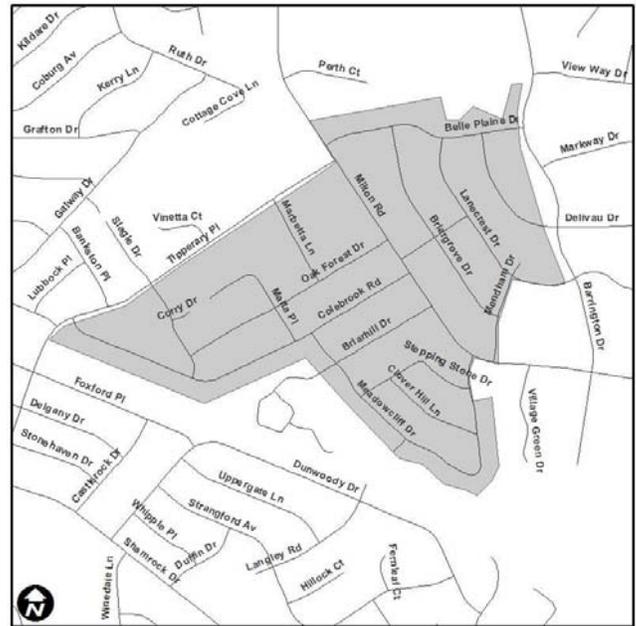
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$950,000.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: Completed

Project Number: 512-08-054
Project Title: Hope Valley / Oak Forest NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047881
Project Mgr: Cary Chereskoff
Project Mgr Phone: 704-336-7040
Consultant: ATKINS (formerly named PBS&J)

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood located on both sides of Milton Road and bounded by Tipperary Place on the west, the railroad lines on the south, the rear property lines of Belle Plaine Drive on the north, and Meadowcliff and Barrington Drives on the east. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Sept 2011: Public Workshop scheduled for September 29. After Workshop, Team will meet to discuss any changes to plans, and move forward with 90% design submittal.

Current Status: Sept 2011: 30 responses have been received from questionnaire that was mailed out. Team is prepping for Public Workshop scheduled for Sept 29. A post card was mailed to residents inviting them to the workshop. Yard signs will be placed in the neighborhood, and reverse 911 will be used to remind residents of meeting.

Last Month: August 2011: Utility meeting was held August 4. Additional survey information was given to Atkins. A public meeting / workshop is scheduled for September 29. A questionnaire was sent out August 26 to get feedback from residents since there was not a high level of attendance at the past public meetings. July 2011 - Survey request was received by Project Manager and submitted. Atkins met with Storm Water to go over 70% comments. Utility meeting was cancelled, again, due to weather, and has not been rescheduled. A public meeting is being planned. June 2011 - Met with Atkins

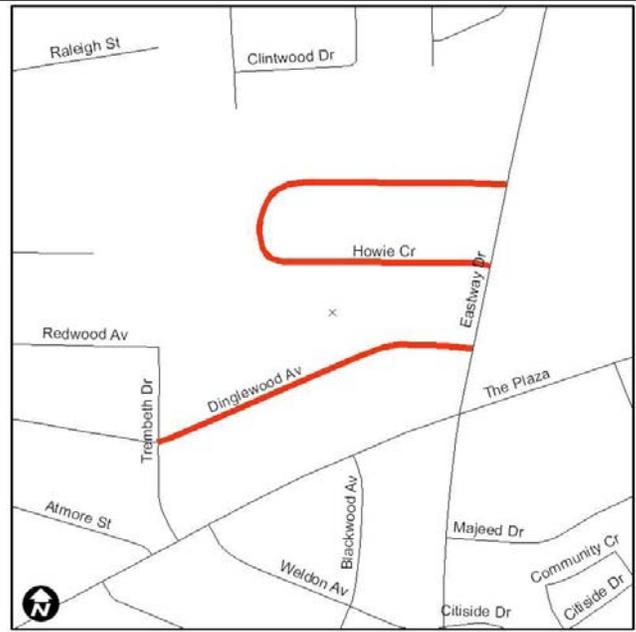
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2014/End 1st Q 2015

Project Number: 512-08-061
Project Title: Howie Acres NIP, Phase 2
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047842
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: ARCADIS G & M, INC.

Project Summary:

The second phase of the Howie Acres NIP will involve infrastructure work on Dinglewood Avenue and a portion of Howie Circle. A CCD has been submitted for review which proposes new target dates for real estate and construction.

**Vicinity Map**

Project Update:

Look Ahead: Begin acquisition in August 2011 which will run through March 26, 2012. Bid will begin following completion of any condemnations which may require the 6 month slow take process.

Current Status: Sept 22 - The Real Estate kick-off meeting was held on Sept 9th. Letters concerning the acquisition phase have gone out to all home owners being effected by the construction.

Last Month: August 26 - Plat revisions are complete. The Real Estate kick-off meeting is being scheduled. Letters concerning the acquisition phase will go out to home owners in the next week. July 25 - The second round of plat revisions are due to be completed on July 29th. Plats will then be submitted to RE to begin the acquisition phase. June 24 - Plat revisions are being completed. May 17 - RE has requested additional updates to the plats, most are owner name revisions. These are now underway. April 29- Plats/Plans have been revised and submitted to RE to begin the acquisition

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-039
Project Title: Lincoln/Wilson Heights NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047858
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: GANNETT FLEMING , INC.

Project Summary:

Lincoln Heights is located between Russell Avenue, Beatties Ford Road, Interstate 77 and 85. Wilson Heights is located between Interstate 85, Beatties Ford Road and Friendship Village Place. The project is proposing, but not limited to making improvements such as the installation of curb and gutter, sidewalk, planting strips and drainage improvements.

**Vicinity Map**

Project Update:

Look Ahead: Landscaping on Erie and Haines Street will take place.

Current Status: (September 30, 2011) Construction is 93% complete. Curb and gutter and sidewalk is complete on Erie Street. Driveway improvements, retaining wall installations and asphalt work is in progress. A change control to set the balance scorecard target has been submitted to the program manager for review on September 27, 2011.

Last Month: (August 24, 2011) Construction is in 74% complete. Stormwater improvements along LaSalle Street from Newcastle Street to Kennesaw Drive is in progress. Curb and gutter, sidewalk and driveway improvements are in progress on Erie Street.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: TBD

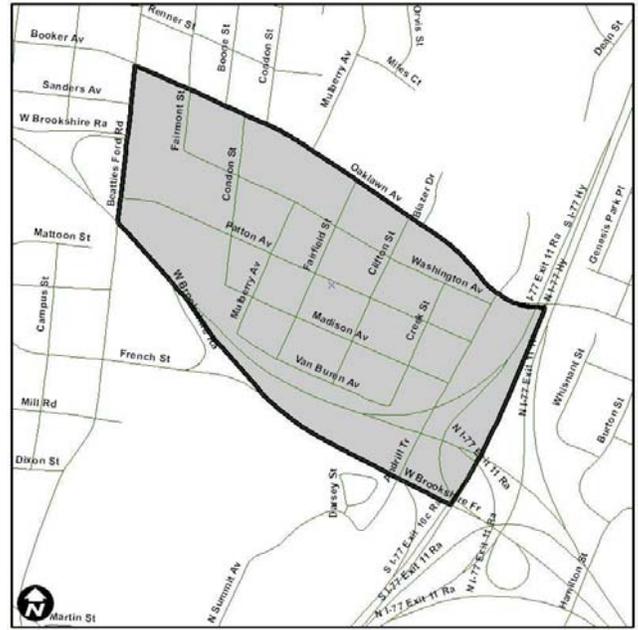
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-038
Project Title: McCrorey Heights NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047859
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: GANNETT FLEMING , INC.

Project Summary:

McCrorey Heights is located between Oaklawn Avenue, Beatties Ford Road and Brookshire Freeway. Project improvements may include curb and gutter, sidewalks, planting strips and storm drainage improvements, and other work as identified through the public involvement process,



Vicinity Map

Project Update:

Look Ahead: Construction will continue on Patton Avenue and Van Buren.

Current Status: (September 30, 2011) Construction is 27% complete. Stormwater improvements are in progress on Van Buren and Patton Avenue.

Last Month: (August 24, 2011) Construction is 21% complete. Stormwater improvements are in progress on Van Buren and Mulberry Avenue.

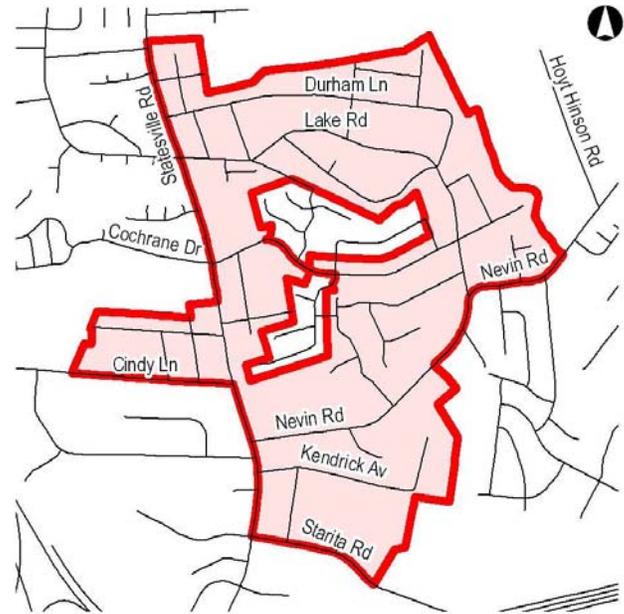
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,200,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2012

Project Number: 512-07-036
Project Title: Nevin NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047865
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will include making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Nevin neighborhood bounded by Statesville Road, Starita Road, and Durham Lane.

**Vicinity Map**

Project Update:

Look Ahead: Acquisition is underway. Currently the Acquisition is scheduled to be completed in November 2011. Depending on how many and where condemnations are we may need to await the end of the condemnations before beginning the bid phase, this would put the end of condemnation/beginning of Bid in 2nd Qtr 2012.

Current Status: Sept 23 - Acquisition is underway with 39 of 68 parcels completed. The schedule to complete the acquisition is November 28, 2011. Legal Descriptions are complete and appraisals are underway for the remaining parcels. The agent deadline is Oct 17th to complete negotiations. Any parcels remaining after that date will be condemnations and will be on the Nov 28th Council agenda for approvals.

Last Month: August 26 - Acquisition is underway with 34 of 68 parcels completed. The schedule to complete the acquisition is November 28, 2011. Any condemnations may have to follow the slow take process which would put completion of acquisition in May 2012. July 21 - Acquisition is underway with 17 of 68 parcels completed. The PM and real estate agents attended a meeting with the HOA on July 19 to answer questions about the project and the acquisitions. The schedule to complete the acquisition is November 28, 2011. Any condemnations may have to follow the slow take

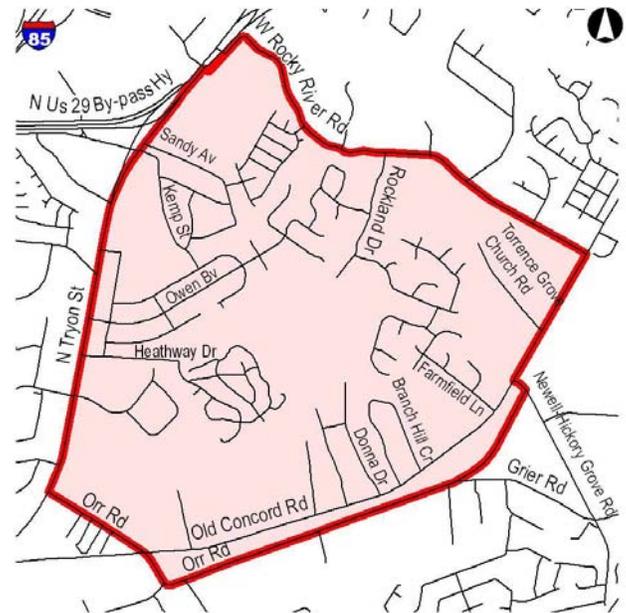
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 4th Q 2013

Project Number: 512-07-026
Project Title: Newell-South NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047864
Project Mgr: Cary Chereskoff
Project Mgr Phone: 704-336-7040
Consultant: ATKINS (formerly named PBS&J)

Project Summary:

The Newell-South Neighborhood is bounded between North Tryon Street, Orr Road, Old Concord Road and West Rocky River Road. Sidewalk is proposed on Owen, Kemp, Gray, Creekstone, Blue Rock, Rockland and Autumnwood. Proposed Phase 2 of the Toby Creek Greenway will extend through the neighborhood at Rocky River Road and Rockland Drive. An overland connector is proposed along Rockland. The proposed sidewalks within the neighborhood will provide safe pedestrian connection to the Greenway as well as the BLE corridor and the proposed Tom Hunter Station.

**Vicinity Map**

Project Update:

Look Ahead: Sept 2011 - Complete design and begin real estate acquisition phase.

Current Status: Sept 2011 - Final design will continue through the 3rd quarter 2011, and Real Estate Acquisition will begin 4th quarter 2011.

Last Month: July 18 2011 - Newell South residents attended the June 27, 2011 Citizen's Forum. Project Manager provided City Council with project history, current status, and clarified information presented by the residents. July 18, 2011 Project Manger received a Council Manager Request to answer an email from a Newell South resident opposing the project. The response was sent to Council and Mayor. June 28 2011 - CCD#3, notice #1 approved. June 2001 - Newell South residents will be at June 27, 2011 Council meeting. Residents for and against the project will speak. A CMM has been

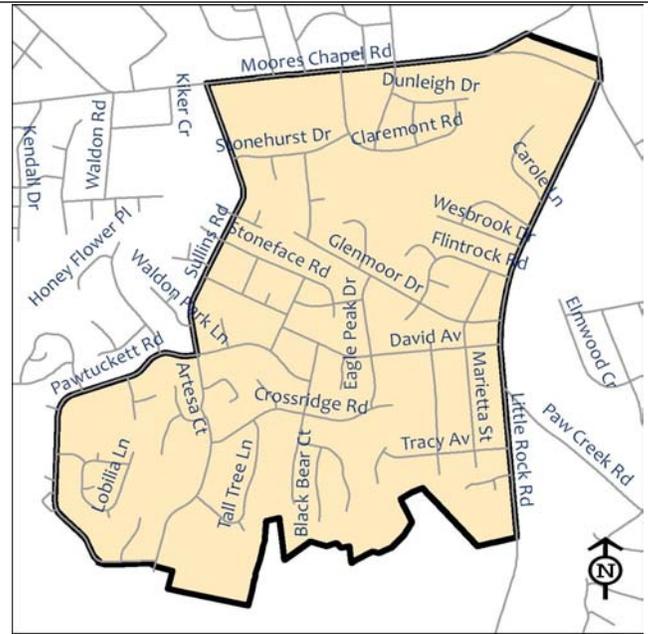
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 2nd Q 2014

Project Number: 512-08-052
Project Title: Pawtucket NIP, Phase 1
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047879
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Moore's Chapel Road to the north, Little Rock Road to the east, RL Smith District Park to the south, and Pawtucket Road to the west.

**Vicinity Map**

Project Update:

Look Ahead: The real estate acquisition phase will continue through March 2012.

Current Status: Sept 2011 - 45% of the easement agreements are signed. Acquisition is still going very well.

Last Month: August 2011 - The real estate acquisition phase is going very well. Nearly 40% of the easement agreements have been signed.

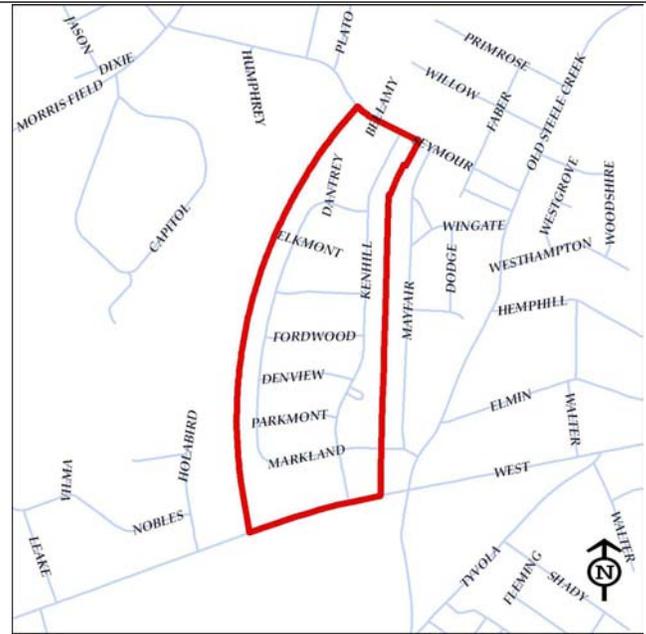
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2013

Project Number: 512-08-048
Project Title: Ponderosa NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047874
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by West Boulevard, a Norfolk-Southern RR line, Seymour Drive, and the rear property lines of parcels on the east side of Kenhill Drive. Full funding is provided through a 2008 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: During the next 90 days, Phase I RE Acquisition will be in full swing. URS will complete its analysis of downstream channel for Storm Water Services. Negotiations with RR company will continue.

Current Status: Sept 23, 2011 - Phase I RE Acquisition plats are complete and acquisition will begin the end of September 2011. Per BSC, acquisition will begin 3rd quarter 2011. Downstream channel at RR tracks survey is complete. URS continues with additional storm water design. Once complete, Phase II plats will be created. Currently, the project teams goal is to complete additional storm drainage design by December 2011 so Phase I and Phase II Acquisition are both completed by the 2nd Qtr 2012.

Last Month: Aug 26, 2011 - Phase I plats are complete and Acquisition will begin September 2011. Per BSC, acquisition will begin 3rd quarter 2011. Downstream survey is complete. URS continues with additional storm water design. Once complete, Phase II plats will be created. July 22, 2011 - It's been determined that Norfolk Southern RR owns the 100ft R/W in fee. Plats are approximately 90% complete. Per BSC, acquisition will begin 3rd quarter 2011. Downstream survey is complete. URS will begin storm water analysis and continue communications with PM and Storm Water Rep.

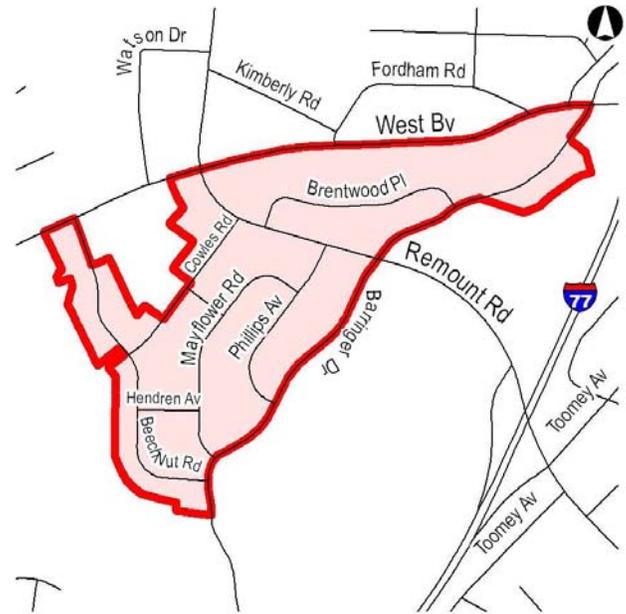
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2012
Real Estate Activities: Start 4th Q 2011/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 2nd Q 2014

Project Number: 512-07-035
Project Title: Revolution Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047863
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will involve making various Infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Revolution Park neighborhood bounded by West Boulevard, Beech Nut Road and Barringer Drive.

**Vicinity Map**

Project Update:

Look Ahead: Construction will be in progress.

Current Status: (September 30,2011) Construction is scheduled to start on October 3, 2011.The project team and Bullseye Const. met with County Parks and Recreation on September 26,2011 to discuss the culvert improvements proposed on the Golf course.Parks and Recreation has given the contractor a notice to proceed to start on the culvert improvements on the golf course.

Last Month: (August 24,2011) Construction staff is waiting on the executed construction contracts. The Contracts Divisions submitted the contract to the Finance Department the week of August 15, 2011.

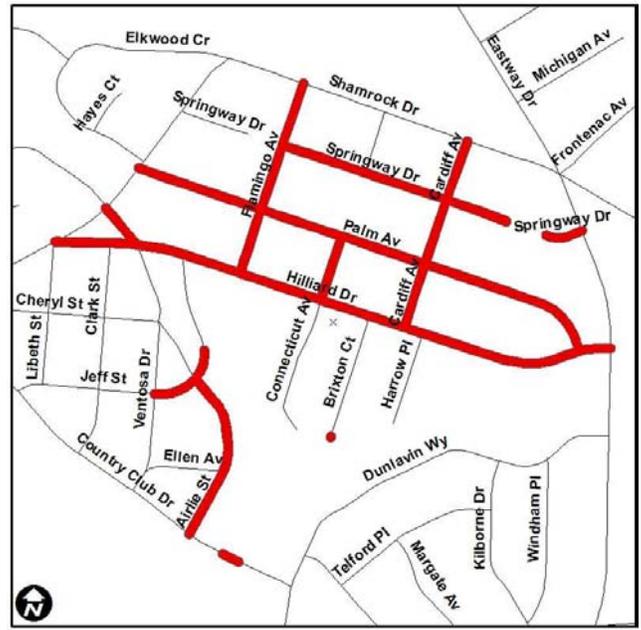
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2012

Project Number: 512-08-050
Project Title: Shamrock Gardens NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047876
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: URS Corporation - North Carolina

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Shamrock Drive to the north, Eastway Drive to the east, Country Club Drive to the south, and Anne Street to the west. Full funding is provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: During the next 90 days, plat creation will be complete and acquisition will begin December 2011. CMU water line design will begin and possibly completed.

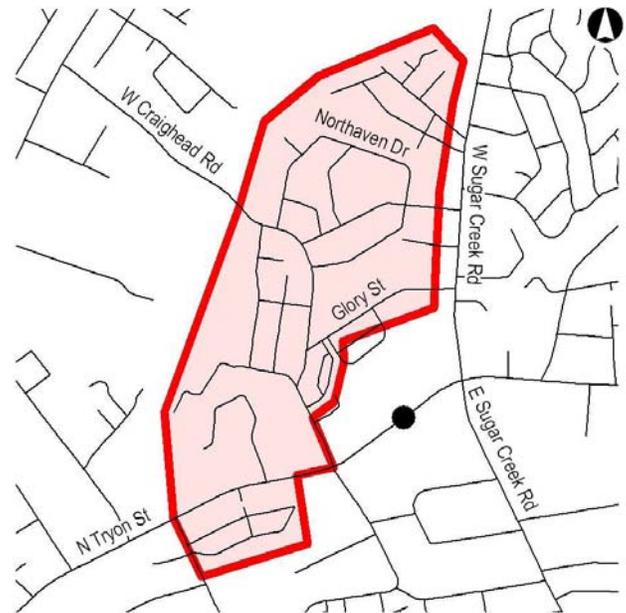
Current Status: Sept 23, 2011 - 90% Design Plan Review is complete. URS will submit a CAD file to Survey Division so they can begin creating plats. RE Acquisition is scheduled to begin 4th Qtr 2011. Contracts Division continues working on Amendment 1 for Design Contract. Amendment 1 adds CMU dollars (\$58K) for water line replacement design and sewer relocation and is currently in Finance awaiting approval. All CMU work is within R/W and won't affect when acquisition begins.

Last Month: Aug 26, 2011 - Contracts Division is working on Amendment 1 for Design Contract. Amendment 1 adds CMU dollars (\$58K) for water line replacement design and sewer relocation and goes before Council in September 2011. Due to the time frame to complete a Letter of Intent, Finance decided to encumber all \$58K and wait until approval is obtained before design can begin. CCD#2 has been approved and submitted to M. Hoy. 90% Design Plans were submitted Aug 25th for review. July 22, 2011 - Contracts Division is working on Amendment 1 for Design Contract. Amendment 1 adds

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: Start 4th Q 2011/End 4th Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 3rd Q 2014

Project Number: 512-07-037
Project Title: Sugaw Creek/Ritch NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047866
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

**Vicinity Map**

Project Update:

Look Ahead: Condemnations are being filed under the Slow Take Process which would end in October. The Bid Phase is scheduled to begin in 4th Qtr 2011.

Current Status: Sept 22 - The slow take for three condemnations is underway and will be completed in 4th Qtr. 2011. A meeting was held on Sept 21st with Real Estate to review the plans & special provisions. We will be scheduling a final sign-off meeting in October. Utility relocations and bid will begin in the 4th Quarter 2011.

Last Month: August 26 - The slow take for three condemnations is underway and will be completed in 4th Qtr. 2011. We will need access to the condemnations prior to beginning the utility relocations and construction. Utility relocations and bid will begin in the 4th Quarter 2011. July 24 - Plan sign-off continues. The slow take for three condemnations is underway and will be completed in 4th Qtr. 2011. We will need access to the condemnations prior to beginning the utility relocations and construction. Utility relocations and bid will begin in the 4th Quarter 2011. June 24 - Plan sign-off is

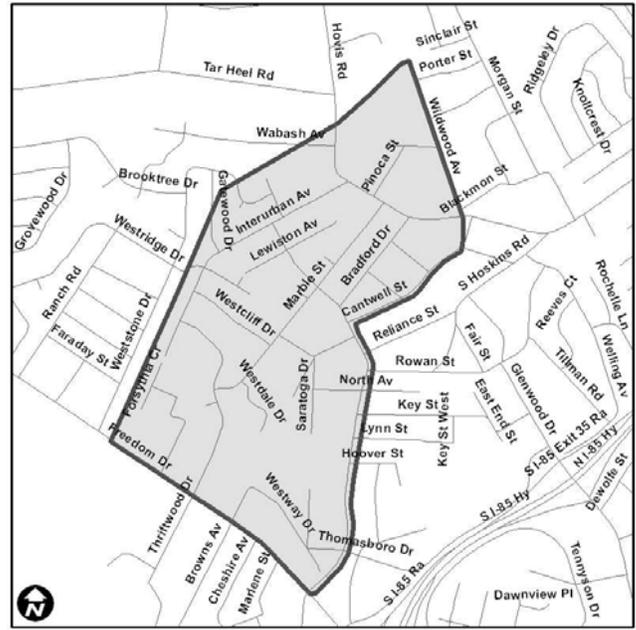
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012
Construction Activities: Start 4th Q 2012/End 3rd Q 2013

Project Number: 512-08-057
Project Title: Thomasboro-Hoskins Ph4-Bradford
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047834
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

This project is the fourth and final phase of the Thomasboro/Hoskins NIP. Funding for the project was approved via the 2006 bond referendum. The project is bordered by Wildwood Ave. to the north, Forsythia Circle and Interurban Ave to the west, Bradford Dr and Cantwell St to the east and Freedom Drive to the south. The project will examine the needs of the area and propose infrastructure, such as, curb & gutter, sidewalk, and storm drainage. The project is coupled with several Storm Water Services projects.

**Vicinity Map**

Project Update:

- Look Ahead:** Utility relocation will begin in October and the bid phase will begin in November if real estate acquisition for the Westridge and Allenbrook storm water projects have been completed, as is currently expected. Thomasboro/Hoskins NIP, Westridge CIP and Allenbrook Stream Restoration Project will be submitted together in one bid package.
- Current Status:** Sept 2011 - Met with SWS PM on Aug 25th to discuss ideas to begin Bid Phase on time. Meeting was held Sept 27th to discuss how to bid all three projects together. Utility relocation has been scheduled to begin in October and end in March 2012. Only two condemnations remain to be filed by clerk of court. All others are complete. Bid phase will not begin in November. Met with Amy Bice and Jackie Bray on Sept 27th to discuss new schedule. Kristie will prepare a change control stating Bid to begin for all three projects in March 2012. NIP can still meet BST for schedule even though Bid is starting late
- Last Month:** August 2011 - Change control 1, notice 1 revised the cost-at-completion target, and updated the project schedule. The schedule target for completing the project remains the same. 16 condemnations are predicted due to foreclosures. 4 of these have been approved by Council. I started early bid phase coordination with Jackie Bray, SWS PM, and the Contracts department. We are working out details concerning the preparation of the bid estimate, who will inspect and how to work out multiple funding sources and project numbers.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,450,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: In-progress/End 3rd Q 2012
Construction Activities: Start 3rd Q 2012/End 4th Q 2014

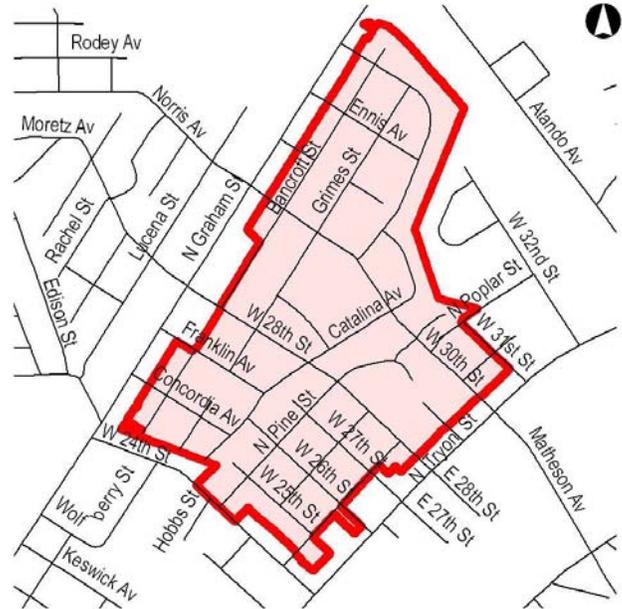
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-031
Project Title: Tryon Hills NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047868
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Tryon Hills NIP is bounded by N Tryon St, N Graham St, W 24th Street, W and 31st Street. Proposed improvements may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, signalized crossing improvement, construction of planted medians, new marked pedestrian crossings, pedestrian signals, and roadway accommodations for bicycles; (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.



Vicinity Map

Project Update:

Look Ahead: Real Estate continues. Once Real Estate is complete, the Bid phase will begin.

Current Status: (September 30, 2011) The Real Estate Phase is 97% complete. 4 parcels are left to acquire. A change control to extent the Real Estate Phase and to accommodate for the long take process has been submitted to the program manager for review on September 27, 2011 for review.

Last Month: (August 24, 2011) The Real Estate Phase 95% complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 3rd Q 2013

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-030
Project Title: York/Cama NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047869
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.



Vicinity Map

Project Summary:

York/Cama Neighborhood is bounded by I-77, Yancey Rd, Heriot Ave, Industry Rd., and Scaleybark Rd. The proposed improvements for this neighborhood may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, improvements to signalized crossings, construction of planted medians, new marked pedestrian crosswalks, pedestrian signals, and roadway accommodations for bicycles; and (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

Project Update:

Look Ahead: The warranty phase.

Current Status: (September 30, 2011) Construction is complete. Punch list is complete. The acceptance letter was submitted to Blythe Construction on September 29, 2011.

Last Month: (August 24, 2011) Project is 100% complete. Final inspection is scheduled for August 29, 2011.

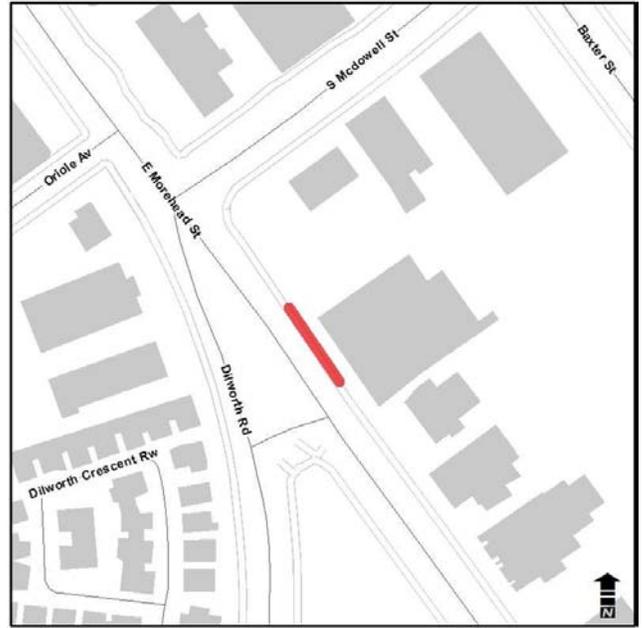
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-11-024
Project Title: Morehead Swalk Obstruction Removal at McDowell St.
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Misc.
Fund/Center: 2010/0000000
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: Consultant Not Required

Project Summary:

This project involves work needed to remove / relocate utility poles that obstruct sidewalk passage along Morehead Street at its intersection with McDowell Street.

**Vicinity Map**

Project Update:

Look Ahead: October, '11: Plans to be signed off on and real estate continues.

Current Status: September, '11: Complete Design Plans and begin to prepare small contract.

Last Month: August, '11: Continue Design Plans.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: Start 4th Q 2011/End 3rd Q 2012
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-001
Project Title: Boyce Road Sidewalk (Sardis to Terrace)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331047
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This .45 mile long project will involve installing sidewalk on Boyce Road from Sardis Road to Terrace Drive. Project is a Tier 3 Sidewalk project



Vicinity Map

Project Update:

Look Ahead: Contract council award (11/14/11).

Current Status: (September 2011) Slow Take/Bid Phase. Slow take process continues. Process to be complete approximately in January. Bid opening was conducted on 9/20/11. The lowest bidder was W.M Warr and Son, Inc. with a bid of \$243,186.60

Last Month: (August 2011) Real Estate/Bid Phase. There are 2 parcels in condemnation. Therefore, the bid phase is being overlapped with the slow condemnation process. The project is being advertised on Monday, September 5th. The scheduled date for Bid Opening is 9/20/11

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$950,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 4th Q 2012

Project Number: 512-08-047
Project Title: Cottonwood / Joe Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331038
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will provide sidewalk, curb and gutter, and storm drainage infrastructure for the south side of Cottonwood Street from Joe Street to Ella Street and on the west side of Joe Street from Cottonwood Street to Harvey Street. The project will provide sidewalk on I-85 Service Road (Reagan Drive) from N Graham to second driveway at gas station.

**Vicinity Map**

Project Update:

Look Ahead: Real estate acquisition will continue over the next 90 days. Scheduled to be complete November 30, 2011. Bid Phase will begin in December 2011.

Current Status: Sept 23, 2011 - Project in real estate acquisition phase scheduled to be complete Nov 30, 2011. Eight of thirteen parcels have been settled.

Last Month: Aug 26, 2011 - Project in real estate acquisition phase scheduled to be complete Nov 30, 2011. Six of thirteen parcels have been settled. June 24, 2011 - Project in real estate acquisition phase scheduled to be complete Nov 30, 2011. Three of twelve parcels have been settled.

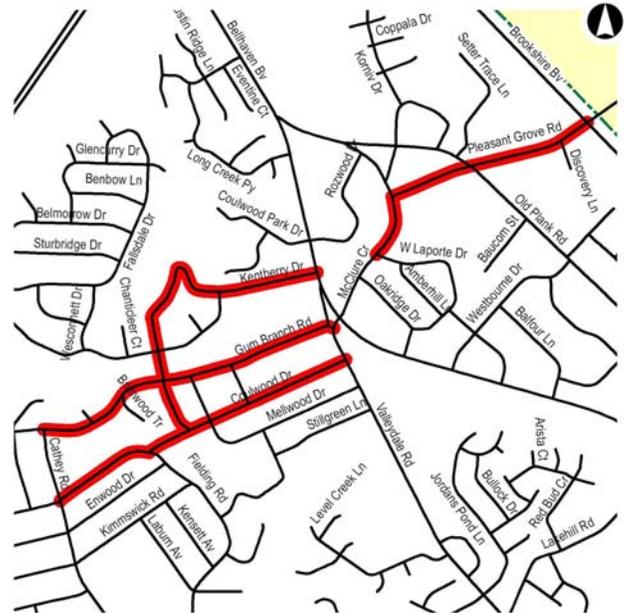
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012
Construction Activities: Start 4th Q 2012/End 2nd Q 2013

Project Number: 512-07-050
Project Title: Coulwood/Gum Branch/Kentberry Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331009
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

The project includes sidewalk improvements at the following locations near Paw Creek Elementary School and Coulwood Middle School: Pleasant Grove Rd. from McClure Cr to Plank Road (0.20 miles); McClure Circle from Pleasant Grove to Bellhaven Blvd (0.35 miles); Coulwood Dr. from Valleydale Rd to Cathey Rd (0.78 miles); Gum Branch Rd from Valleydale Rd to Cathey Rd (0.78 miles); Kentberry Dr. from Bellhaven Blvd to Coulwood Dr. (0.88 miles).

**Vicinity Map**

Project Update:

Look Ahead: Complete Bid Phase. Bid Phase will overlap with RE Phase due to 'slow-take' condemnation process. Anticipated Council award date is Nov. 14th 2011.

Current Status: Sept 2011: Continue Bid Phase. Bid Phase will overlap with RE Phase due to 'slow-take' on 9 condemnation parcels. Completed Project Manual and submitted for Bid Advertising on 9/22. Bid Opening scheduled for 10/20.

Last Month: Aug 2011: Continue Bid Phase. Bid Phase will overlap with RE Phase due to 'slow-take' on 9 condemnation parcels.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 2nd Q 2012/End 1st Q 2013

Project Number: 512-08-084
Project Title: East Ford Rd. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331044
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: DYER, RIDDLE, MILLS AND PRECOURT, INC. (DRMP)

Project Summary:

This project will provide a five-foot wide sidewalk with an eight-foot wide planting strip on one side of Ford Road East between Matheson Avenue and Shamrock Drive.

**Vicinity Map**

Project Update:

Look Ahead: Complete Bid Phase. Bid Phase will overlap with RE Phase due to 'slow-take' condemnation process.

Current Status: Sept 2011: One parcel has been filed for condemnation by Legal Department. CCD #1-3 has been distributed to core team for review and approval - this involves shortening the overall schedule by approx. 6 months due to overlapping Bid Phase and the 'slow-take' Condemnation process. Plans/Final documentation submitted to Contracts to start Bid Phase on Sept 30th.

Last Month: Aug 2011: On-going RE phase. Acquired 10 out of 11 parcels to date. Condemnation on 1 parcel, waiting on Legal to start filing. Preparing plans for final review.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$650,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: In-progress/End 2nd Q 2012
Construction Activities: Start 3rd Q 2012/End 1st Q 2013

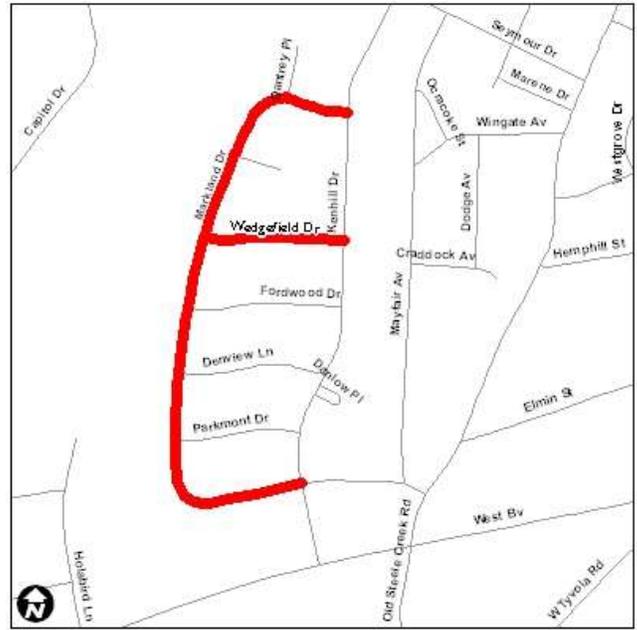
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-073
Project Title: Markland/ Wedgefield Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331040
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide a six-foot wide sidewalk and an eight-foot wide planting strip on one side Markland between its two intersections with Kenhill Drive, and on Wedgefield Drive from Markland Drive to Kenhill Drive.



Vicinity Map

Project Update:

Look Ahead: Assign agent and begin acquisition.

Current Status: September ' 2011:. Project was submitted to Real Estate on 9/19/11 to begin acquisition phase.

Last Month: June' 2011: Plats are complete for the sidewalk part of the project. Still waiting for completion of NIP plats. August '2011: Plat preparation is complete Plats are currently being reviewed by Real Estate.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 3rd Q 2014

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-046
Project Title: Milhaven Lane Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331012
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will provide 5 foot sidewalk and a 8 foot planting strip on Milhaven Lane from Old Statesville Road to Statesville Road.



Vicinity Map

Project Update:

Look Ahead: Start Bid Phase.

Current Status: September ' 2011: We expect to resolve the remaining acquisition issues by the end of September. There are a couple of property owners that asked for special provisions during construction that have been granted. Unfortunately, the property owners are out of the country and due back within the next few days. The other parcel has 73 owners and must be condemned because all of the owners can not be found Begin bid phase.

Last Month: June '2011: Acquisition continues. 29 of 45 parcels have been acquired. August 2011: Acquisition is winding down. To date, 43 of 45 parcels have been acquired.

Cost & Schedule Commitments:

- Estimated Cost @ Completion: \$800,000.00
- Planning Activities: Complete
- Design Activities: In-progress/End 4th Q 2011
- Real Estate Activities: In-progress/End 4th Q 2011
- Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
- Construction Activities: Start 1st Q 2012/End 3rd Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-038
Project Title: Murrayhill Rd - Wedgewood Dr S'walk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331030
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will involve constructing sidewalk on one side of Murrayhill Road from Woodlawn Road to Wedgewood Drive, and on Wedgewood Drive from Murrayhill to Seneca Place.



Vicinity Map

Project Update:

Look Ahead: Construction

Current Status: (September 2011)- The project was awarded by Council on Monday September 12, 2011. Red Clay Industries is the lowest responsive, responsible bidder awarded the project. Anticipated construction start will be by winter 2011.

Last Month: (August 2011)- The project is currently in bid phase. The bid opening was held on August 16th. Bid award anticipated by September 12, 2011. Anticipate construction start by winter 2011. (June 2011)-Real Estate is 100% complete. The project is currently in bid phase. Bid award anticipated by September 12, 2011. Anticipate construction start by winter 2011. (June 2011)-Real Estate is 100% complete. The project is currently in bid phase. There were 9 condemnations for the project. The bid phase will parallel the slow take process where applicable. Anticipate construction start by winter 2011.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: Start 1st Q 2012/End 2nd Q 2012

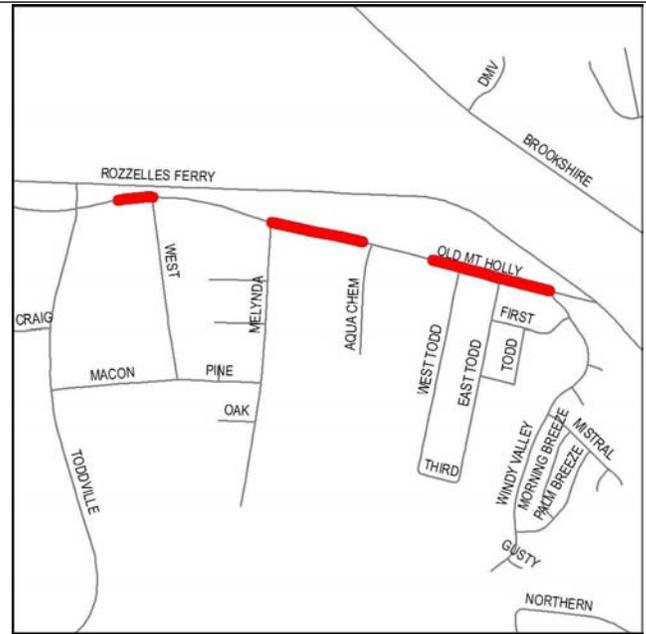
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-12-003
Project Title: Old Mt. Holly Rd. Sidewalk (Windy Valley to West Todd)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331087
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will involve installing sidewalk along Old Mt Holly Road from Windy Valley Drive to approximately 200 feet west of the Old Mt. Holly / West Todd Lane intersection, a total length of about 0.18 miles. The scope includes installing five- to six-foot wide sidewalk with and four- to eight-foot wide planting strips, where practicable. This project was derived from the earlier Rozzelles Ferry Road Sidewalk (Hovis - Old Mt Holly). The improvements were broken out from that project when various issues (storm water, bus stop, grading) were identified during real estate acquisition.



Vicinity Map

Project Update:

Look Ahead: Complete project initiation and project plan.

Current Status: Sept '11: Preparing initiation documents. There was a recent change to the project scope - 2 additional sidewalk gaps on Old Mt Holly Road have been added to the initial project. Armstrong Glen will be revising design fees to reflect this change. Conceptual plan will be mailed to property owners for input.

Last Month: Aug '11: Preparing initiation documents.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: TBD
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

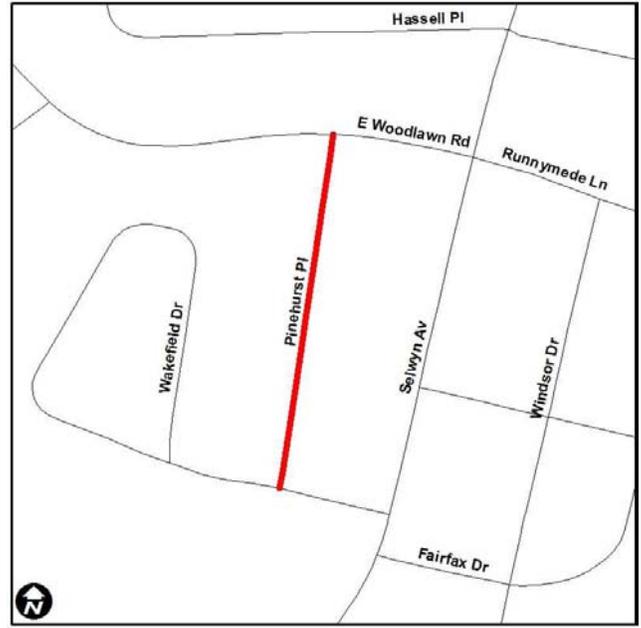
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-10-048
Project Title: Pinehurst Place (Woodlawn Rd. to Wakefield Dr.) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331078
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: In-House Design Project

Project Summary:

This project extends along Pinehurst Place from Woodlawn Road to Wakefield Drive (0.20 miles). The project may involve sidewalk, planting strips, review of storm drainage, curb and gutter, filling gaps where sidewalk does not exist and repairing existing sidewalk. This project is a Tier 4, which was requested through a petition process.



Vicinity Map

Project Update:

Look Ahead: Final walk through

Current Status: (September 2011) Construction Phase. The sidewalk has been installed. Construction will be complete after the contractor installs retaining wall and finishes grading.

Last Month: (August 2011) Construction Phase. Project staking has been completed. The notice to proceed was on 8/22/11. The contractor is expected to start construction on 8/29/11.

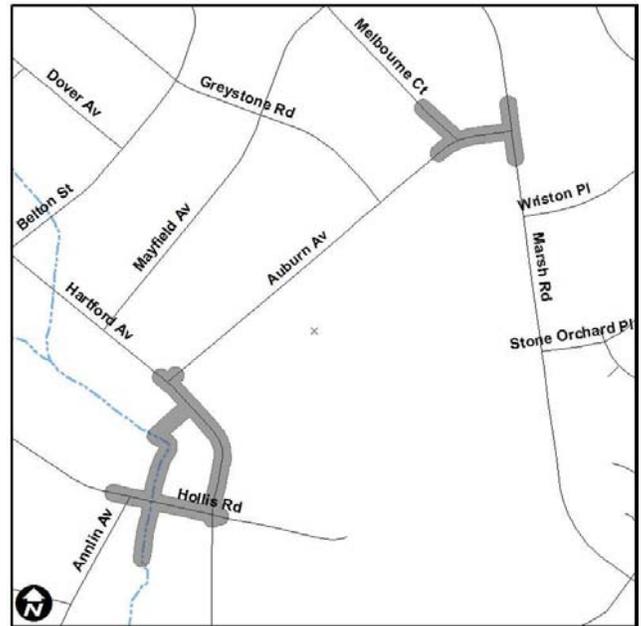
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

Project Number: 512-10-036
Project Title: Sedgefield Area Safe Routes to Schools
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/033162
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: Primary Consultant Not Determined

Project Summary:

This is a "Safe Routes to Schools" project. The project will improve pedestrian access to schools in the area by eliminating gaps in the neighborhood's sidewalk system. Work will be performed at the following locations: -Auburn Ave & Melbourne Ave Intersection Improvement -Hartford Ave Sidewalk reconstruction (between Auburn Ave and Hollis Rd) -Hollis Rd Sidewalk (between Hartford & Conway) -Anson St Sidewalk (between Hollis & Hartford)

**Vicinity Map**

Project Update:

Look Ahead: Construction: NCDOT approval of the final plans and the bid contract as a requirement of the grant funds.

Current Status: (September 2011) The project is currently in bid phase. The contract document language is being discussed with the State. Due to negotiations with the State regarding the contract language, the State is granting a 1 year extension of the February 9, 2012 completion date to assure compliance with the grant. This does not mean we will have to extend beyond our balance score scheduled target but to be in compliance with the grant. The project will be built within the BST timeframe.

Last Month: (August 2011) The project is currently in bid phase. The contract document language is being discussed with the State. Due to negotiations with the State regarding the contract language, the project team will ask for an extension of the February 9, 2012 completion date to assure compliance with the grant. The project is moving forward as scheduled and within budget. (July 2011) The project is currently in bid phase. The contract document language is being discussed with the State. Due to negotiations with the State regarding the contract language, the project team will ask for a

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 3rd Q 2011
Construction Activities: Start 2nd Q 2012/End 3rd Q 2012

Project Number: 512-08-043
Project Title: Atando Ave Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare (on hold)
Fund/Center: 2010/0331035
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide six-foot wide sidewalk with an eight-foot wide planting strip on one side of Atando Avenue from Robinson Circle to North Tryon Street.

**Vicinity Map**

Project Update:

Look Ahead: Archive project information.

Current Status: Sept. 2011: Project will not be implemented at this time, plans and project files will be archived.

Last Month: August: 2011: At the request of CDOT. Project is "officially" on hold indefinitely.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-013
Project Title: Woodfox / Rounding Run Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare (on hold)
Fund/Center: 2010/0331054
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Project limits are from Strawberry Lane to Raintree Lane approximately 0.63 miles. The project is a Tier 3 sidewalk that will provide walkable access from the Raintree community to the school on Strawberry Lane.

**Vicinity Map**

Project Update:

Look Ahead: Work will resume when funding becomes available.

Current Status: This project has been placed on hold until funding becomes available.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2014
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-070
Project Title: Ashley/ Tuckaseegee Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331069
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide sidewalks on both sides of Ashley Road from Tuckaseegee Road to Lindbergh Street, and on both sides of Tuckaseegee Road from Ashley Road to Bradford Drive.

**Vicinity Map**

Project Update:

Look Ahead: Still negotiating with last two property owners. They are not happy with the appraised value. We may have to condemn. We have a tentative condemnation date scheduled for November 14th council meeting.

Current Status: September 2011: Acquisition is winding down. We have two parcels left to acquire. Property owners are not happy with the appraised value. Agent wants to try one last time before we start condemnation. Both parcels have same property owner. Agent believes they will settle before condemnation.

Last Month: June 2011: Acquisition underway. 3 of 5 parcels have been acquired. August ' 2011: Acquisition continues. 3 of 5 parcels have been acquired.

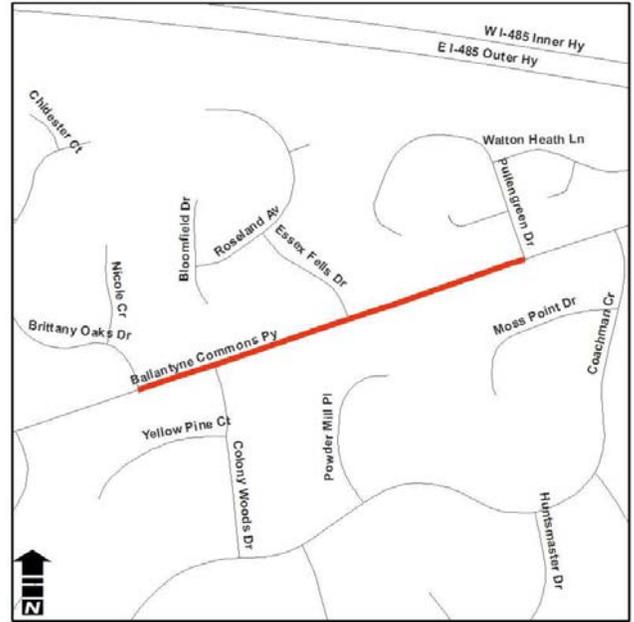
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 3rd Q 2012

Project Number: 512-11-026
Project Title: Ballantyne C. Sidewalk at Brittany Oaks Drive
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331083
Project Mgr: Jack Fulghum
Project Mgr Phone: 704-336-3646
Consultant: In-House Design Project

Project Summary:

This project will provide sidewalk on Ballantyne Commons Parkway between Brittany Oaks Dr and Pullengreen Dr. and constructed inside City of Charlotte right of way. The City is asking for a donation of r/w to connect to Pullengreen's private sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: We are moving ahead with the design of the final concept plan. The Pullengreen HOA will meet in November to vote on the private sidewalk connection.

Current Status: We are continuing the design of the final concept.

Last Month: Our second public meeting was held on July 21, 2011. Pullengreen HOA attended the meeting and told us they will have thier meeting in November to vote on the connection. We will continue design with the connection as planned. The HOA board is for the connection, but they have to have 2/3 of the homeowners in favor of the connection.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-11-038
Project Title: Carmel Rd 1 (Carmel Commons-Johnston) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331085
Project Mgr: Jack Fulghum
Project Mgr Phone: 704-336-3646
Consultant: In-House Design Project

Project Summary:

This project will provide sidewalk along Carmel Road From Carmel Commons Boulevard along parcel number 22120105 and tie in to existing sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: We will review alternatives with project team to evaluate options to mitigate impacts with retaining wall.

Current Status: We are preparing two concept plans. One plan with planting strip and one without. We are also evaluating impact on AT&T and considering retaining wall to mitigate impacts.

Last Month: We are preparing two concept options. One with planting strip and one without. Also evaluating impact on AT&T and considering retaining wall to mitigate impacts.

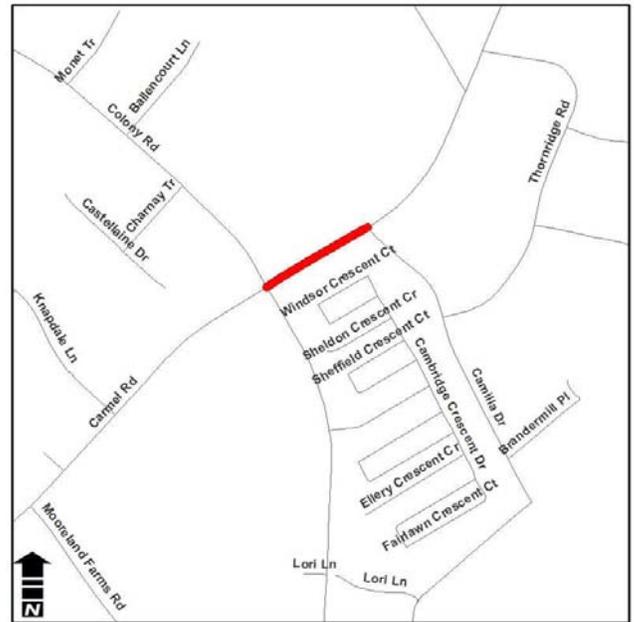
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$150,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 4th Q 2013

Project Number: 512-11-031
Project Title: Carmel Rd 2 (Camilla-Colony) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0000000
Project Mgr: Jack Fulghum
Project Mgr Phone: 704-336-3646
Consultant: In-House Design Project

Project Summary:

This project will provide sidewalk along Carmel Road From Camilla Drive to Colony Road. The project will also include curb and gutter and storm drain.

**Vicinity Map**

Project Update:

- Look Ahead:** The Pedestrian Crossing Committee will meet to discuss placing a painted pedestrian refuge on Carmel Rd at Camilla Dr. CDOT would like to look at other alternatives for lane width and curb placement for the future FTM project . The team will have a field review to discuss other options. Preparing for public meeting on Sept 1, 2011.
- Current Status:** The team will meet for a field review to discuss other options to accomodate the future FTM project. CDOT would like to see a wider cross section to prepare for future project. Our current concept is minimizing the impact to the mature trees along the slope. The residents have already expressed their concerns on any tree removal.
- Last Month:** We are preparing for a public meeting in August. We have sent the two concept options to the team for review. We will schedule a review meeting to decide which option to take to the public meeting. .

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 4th Q 2013

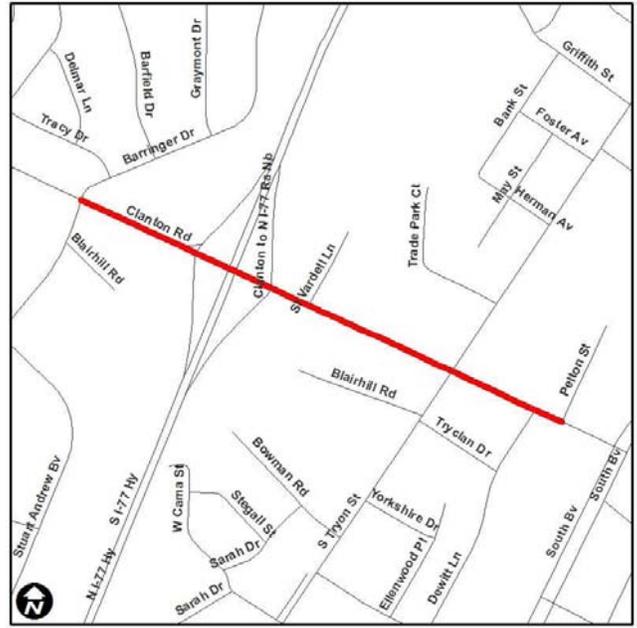
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-020
Project Title: Clanton Road Sidewalk (South Blvd to Tryon)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331025
Project Mgr: Doug Pierotti
Project Mgr Phone: 704-432-5212
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This Tier 1 Sidewalk Project is on Clanton Road and has expanded beyond its original scope/bounds to include South Blvd to Barringer Drive. The design consists of two phases due to the I-77/Clanton bridge crossing. Phase I is from South Blvd to I-77 and Phase II is from I-77 to Barringer. The project involves filling in gaps to achieve sidewalk on both sides of the road, installing bicycle lanes and installing sidewalk across the I-77 bridge providing improved connectivity.



Vicinity Map

Project Update:

Look Ahead: Complete all punch list items for project close out. Begin Warranty phase.

Current Status: September 2011: Final Inspection with NCDOT on September 26, 2011 for bridge and added stormwater drainage.

Last Month: August 2011: Conducting Final Inspection August 26, 2011 with Contractor.

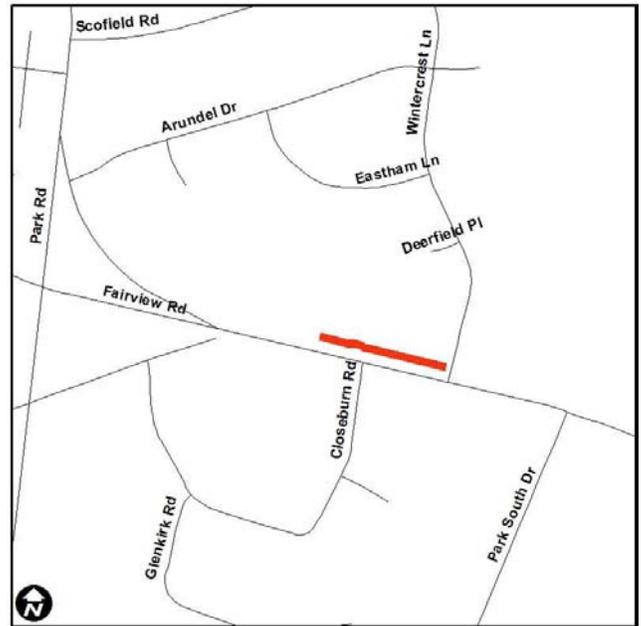
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

Project Number: 512-10-049
Project Title: Fairview Rd. Sidewalk Improvements
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331002
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

This sidewalk project will fill in a 500-foot gap along Fairview Road extending from the intersection of Fairview Road and Wintercrest Lane 500 north.

**Vicinity Map**

Project Update:

Look Ahead: Warranty phase. Landscaping.

Current Status: September 2011: Project completed - warranty started. Landscaping scheduled to begin in January 2012.

Last Month: August 2011: Project completed on 8/3. Awaiting final pay request from contractor.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: TBD

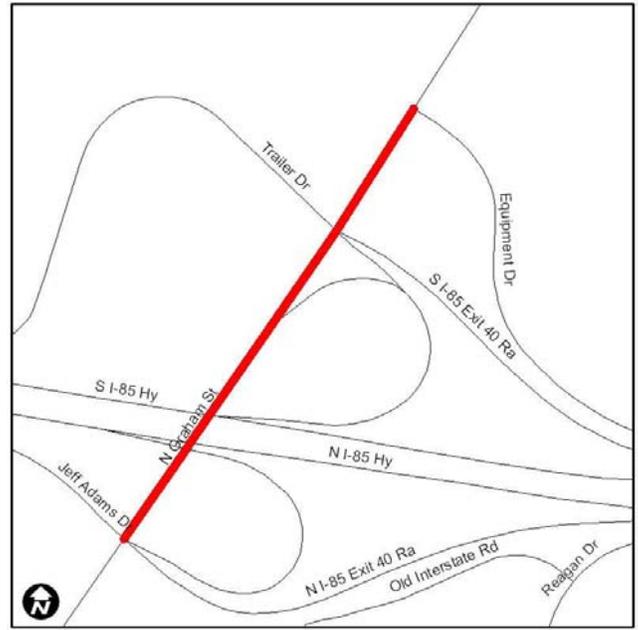
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-040
Project Title: Graham Street Sidewalk at I-85
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331032
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will provide sidewalk on Graham Street from I-85 Service Road (on the north side of I-85) to I-85.



Vicinity Map

Project Update:

Look Ahead: Completing bid phase and construction phase. The anticipated council award date is Nov 14th 2011.

Current Status: Sept '11: On-going Project Manual review during this Bid Phase.

Last Month: Aug '11: On-going Contracts review during this Bid Phase.

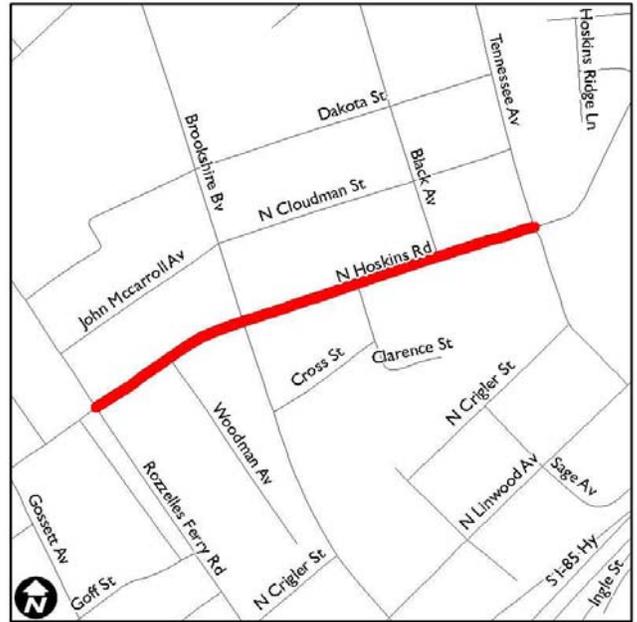
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$750,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 4th Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-023
Project Title: Hoskins Rd. S'walk (Rozzelles Ferry to Tennessee Ave)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331024
Project Mgr: Doug Pierotti
Project Mgr Phone: 704-432-5212
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.



Vicinity Map

Project Update:

Look Ahead: Complete tree removal and begin utility relocation plan. Submit for bid phase preparation.

Current Status: September 2011: Complete tree removal bids/approval so utility relocation can begin.

Last Month: August 2011: Another condemnation and change of plan per property owner. Potential utility conflict. Tree removal and utility phase coming up.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,800,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 2nd Q 2013

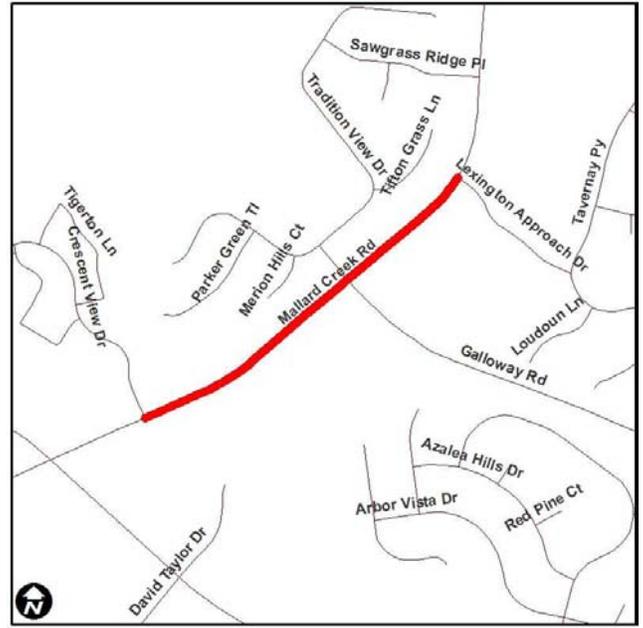
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-05-046
Project Title: Mallard Creek (Crescent View to Lexington Approach) SdV
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 0000/0331077
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will provide sidewalk on alternating sides of the street of Mallard Creek Road from Crescent View to Lexington Approach Drive.



Vicinity Map

Project Update:

Look Ahead: Complete Acquisition and start Bid Phase.

Current Status: September: 2011: Acquisition is underway.

Last Month: June 2011: There were issues with a couple of parcels that needed clarification. The issues have been addressed by the consultant and surveying and resubmitted to real estate. This has caused a delay in the project schedule. Change Control is currently being prepared to reflect this change. August ' 2011: Acqiusition was delayed due to several survey issues. All issues have been resolved.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$600,000.00
Planning Activities:
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2012

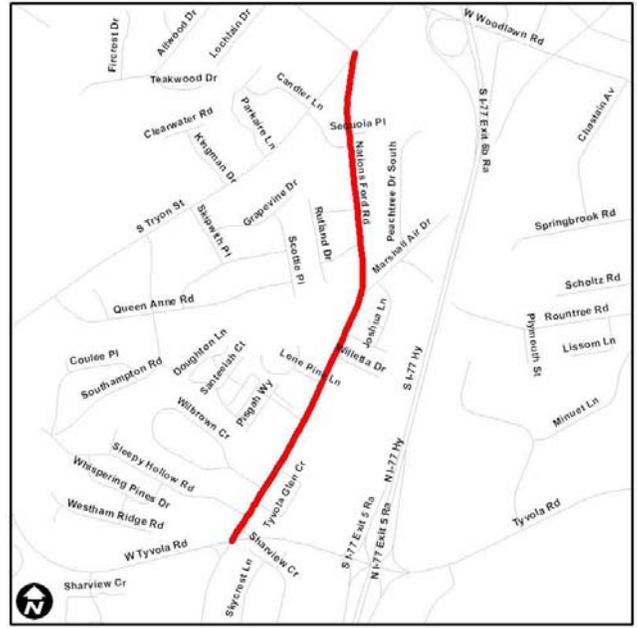
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-002
Project Title: Nations Ford Sidewalk (Tryon-Tyvola)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331048
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This 1.21 mile long project will involve installing sidewalks and planting strips on Nations Ford Road from Tryon Street to Tyvola Road. Project is a Tier 1 sidewalk.



Vicinity Map

Project Update:

Look Ahead: Completion of RE by November 2011 and utility relocation phase.

Current Status: (September 2011) Real Estate. Nineteen parcels out of 38 parcels have been acquired. Legal descriptions and appraisals have been ordered for parcels expected to go condemnation. Agents continue working with property owners. If there are few condemnations, the slow take process will be overlapped with the bid phase. However, if there are several condemnations, may need to wait until the end of the slow take process.

Last Month: (August 2011) Real Estate. Eighteen parcels out of 38 parcels have been acquired. If there are few condemnations, the slow take process will be overlapped with the bid phase. However, if there are several condemnations may need to wait until the end of the slow take process.

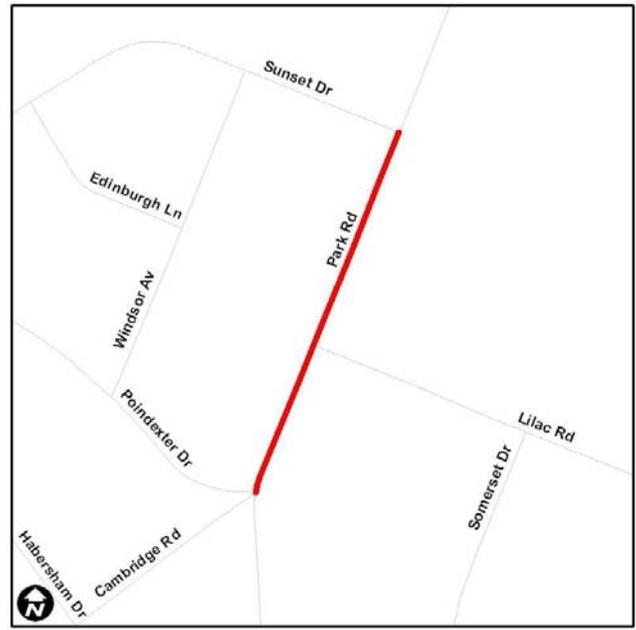
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,750,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 4th Q 2013

Project Number: 512-09-005
Project Title: Park Rd (Poindexter-Sunset) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331050
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

Installation of sidewalk on The Park Road(2nd side) from Poindexter to Sunset. This project is a Tier 1 sidewalk project.

**Vicinity Map**

Project Update:

Look Ahead: Landscape Installation

Current Status: (September 2011): Construction is 100% completed and under warranty. Landscape Management will bid the contract as an informal by mid-October. Landscape installation to occur begin by December 2nd.

Last Month: (August 2011): Construction is 100% completed and under warranty. Landscape installation to occur by fall/late winter 2011. Right of entry agreements will be mailed to the owners who requested a private tree. (July 2011): Construction is 100% completed and under warranty. Landscape installation to occur by fall/late winter 2011. Right of entry agreements will be mailed to the owners who requested a private tree. (June 2011): Construction is 100% completed and under warranty. Postcard mailers went out to residents notifying them of project completion and offerings for

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: Completed

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-055
Project Title: Park Rd Pedestrian Crossing
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331063
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will create a pedestrian crossing on Park Road near Holmes Drive.



Vicinity Map

Project Update:

Look Ahead: Begin plat preparation.

Current Status: September' 2011: 95% submittal is scheduled for 10/21/11.

Last Month: February '2011: Conceptual plans have been submitted. Project is a bit more complex than originally thought. Currently preparing to meet with a couple of property owners on the project to discuss a shared driveway concept. April 2011: Change control document has been prepared and approved. Design continues. May 2011: 70% design plans were submitted on May 17. Plan review comments are due by June 10. August' 2011: Review comments are currently being implemented onto plan sheets.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 3rd Q 2013

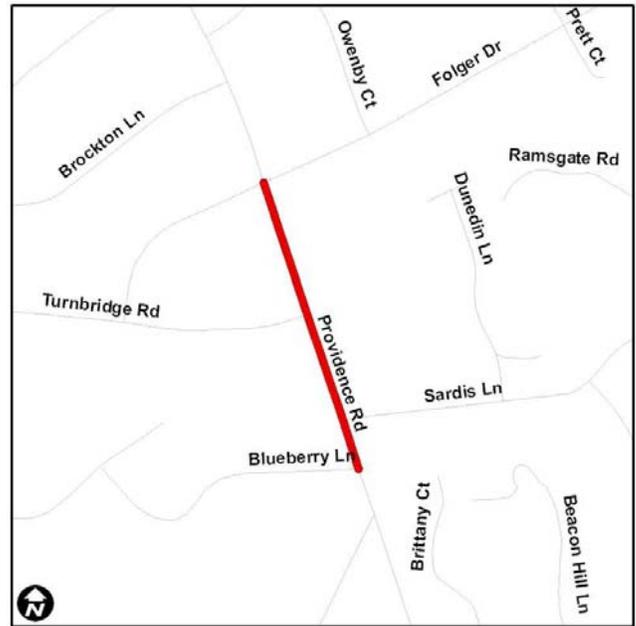
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-003
Project Title: Providence (Folger-Blueberry) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331049
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Tier 1 Sidewalk on Providence Road from Folger Lane to Blueberry Lane (0.24 miles). The project may involve sidewalk, planting strips, review of storm drainage, curb and gutter, filling in gaps where sidewalk does not exist and repairing existing sidewalk.



Vicinity Map

Project Update:

Look Ahead: 6 month inspection.

Current Status: (September 2011) Warranty Phase. Construction is complete

Last Month: (August 2011) Construction Phase. Project is Citizen/Client ready. Old utility pole that was located on parcel 8 has been removed. Contractor can now finish grading around parcels 7 and 8. Construction inspector is currently coordinating with the contractor to finalize this work.

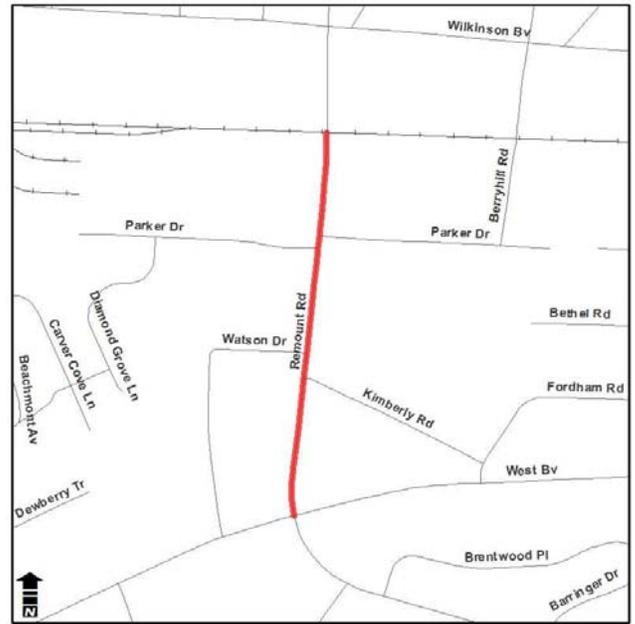
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: Completed

Project Number: 512-11-040
Project Title: Remount (West Blvd - RR Tracks) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331084
Project Mgr: Valerie Hanes
Project Mgr Phone: 704-336-3628
Consultant: In-House Design Project

Project Summary:

This project will provide 0.31 miles of sidewalk on Remount Road from West Boulevard northward to the RR track overpass that lies between the Remount / Parker Drive and Remount / Wilkinson Boulevard intersections.

**Vicinity Map**

Project Update:

Look Ahead: 2nd public meeting and complete design criteria sheet

Current Status: SEPTEMBER 2011: Remount Road Sidewalk 2nd Public Meeting Tuesday, November 1 6:30-8 pm First Mount Zion Baptist Church 1515 Remount Road The concept plan is complete.

Last Month: AUGUST 2011: In the process of scheduling 2nd Public Meeting to be held late September 2011. The concept plan is complete.

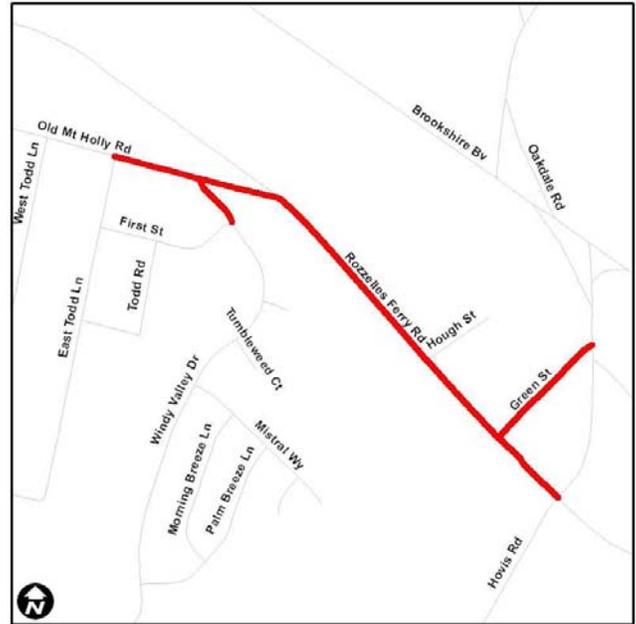
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-039
Project Title: Rozzelles Ferry Sidewalk (Hovis to Old Mt. Holly)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331031
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will provide sidewalk on Rozzelles Ferry Road from Hovis Road to Old Mount Holly Road.

**Vicinity Map**

Project Update:

Look Ahead: Completing RE Phase and Bid Phase. Bid Phase will be overlapped with RE Phase since there will be 3 parcels under the 'slow-take' condemnation. Anticipated Council award date is Nov. 28th 2011.

Current Status: Sept 2011: 3 parcels to be condemned. On-going Bid Phase. Project Manual to be completed review by Sept 30.

Last Month: Aug 2011: On-going Real Estate. Only 1 parcel left to be acquired for total take and condemned due to title issues (Council Agenda Sept 12). 2 parcels to be condemned. Submitted final documents to start Bid Phase on Aug 18.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 1st Q 2013

Project Number: 512-08-024
Project Title: Toddville Rd S'walk (Freedom to Tuckaseegee)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331026
Project Mgr: Doug Pierotti
Project Mgr Phone: 704-432-5212
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This Tier 1 sidewalk project involves improvements on Toddville Road between Freedom Drive and Tuckaseegee Road. Improvements will include building new sidewalk and filling in gaps between existing sections of sidewalk in order to create a continuous sidewalk on one (west) side of the road, and creating planting strips where possible. This project also involves a stormwater drainage improvement project.

**Vicinity Map**

Project Update:

Look Ahead: Complete Real Estate property acquisitions and start utility relocations. Submit for Bid phase preparation.

Current Status: September 2011: Working on final Real Estate property acquisitions. Begin utility estimate and relocation.

Last Month: August 2011: Still completing Real Estate property acquisitions. Several condemnations to Council on Sept. 25 agenda but no utility conflicts.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,500,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: In-progress/End 3rd Q 2012

Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012

Construction Activities: Start 2nd Q 2013/End 3rd Q 2013

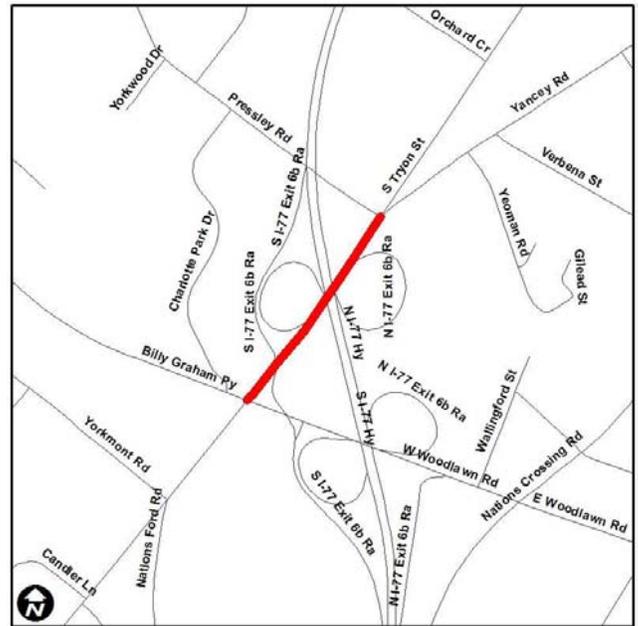
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-060
Project Title: Tryon (Billy Graham to I-77) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331067
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will provide a six-foot wide sidewalk and eight-foot wide planting strip where practical along South Tryon Street between Billy Graham Parkway and northbound I-77.



Vicinity Map

Project Update:

- Look Ahead:** Final Design/Real Estate Real Estate preparation is expected to begin the end of September/Mid-October. Anticipated Real Estate to begin by Mid- November. Only two parcels will require easement for this project, the remainder of the project is within NCDOT right of way.
- Current Status:** (September 2011): Currently awaiting plats for review for by real estate. Real Estate to begin by mid to late October. Final design to follow as we receive comments/approvals by NCDOT. The project design is moving ahead according to schedule.
- Last Month:** (August 2011): 90% plans were delivered to the project team. A 90% review meeting is scheduled for August 26th. Final design to follow and plat preparation. The project design is moving ahead according to schedule. (June 2011): A change control document was submitted and approved to update the project schedule. A 50 % design review was held with the core team on June 22nd. The consultant designers will complete the plans up to 90%. 90% plans are expected by the end of July/early August and will be submitted to the project team for review. Next steps will be utility

Cost & Schedule Commitments:

- Estimated Cost @ Completion: \$950,000.00
- Planning Activities: Complete
- Design Activities: In-progress/End 1st Q 2012
- Real Estate Activities: Start 4th Q 2011/End 2nd Q 2012
- Bid Phase Activities: TBD
- Construction Activities: Start 3rd Q 2012/End 4th Q 2012

Project Number: 512-08-042
Project Title: University City Blvd. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331034
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: GANNETT FLEMING, INC.

Project Summary:

This project will provide a 10foot wide asphalt pedestrian path on University City Boulevard from WT Harris to Mallard Creek Church Rd.

**Vicinity Map**

Project Update:

Look Ahead: We expect to start the bid phase in 4th Qtr/11.

Current Status: September '2011: All easements have been acquired with the exception of parcel # 5. The owner of this parcel has given verbal approval on the condition that we re-route a small section of a storm drainage system currently draining onto his property. The consultant has implemented this change onto the plans and we are currently revising the plat for signature. We have received the reimbursement agreement from UNCC for extra work initiated by the university. We expect to have the final signature for parcel # 5 by 9/19/11.

Last Month: February '2011: Project is in Real Estate. Change control has been submitted to division manager for approval. Plat preparation is complete. Plats being reviewed by Real Estate/Consultant. Project was awarded CMAQ grant for construction. September '2010: Plat preparation is complete. Plats being reviewed by Real Estate/Consultant. Project was awarded CMAQ grant for construction. August '2010: Plat preparation is complete. Plats currently being reviewed by Real Estate/Consultant. April '2011: Change control has been prepared and approved. Real estate review of plats is

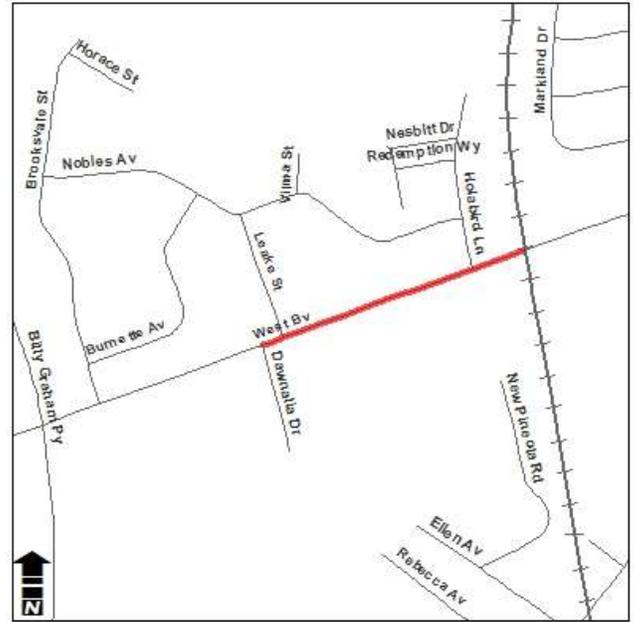
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 1st Q 2013

Project Number: 512-11-023
Project Title: West Blvd (Dawnalia Dr to RR Bridge) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331079
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: GANNETT FLEMING, INC.

Project Summary:

Tier 1 Sidewalk on West Boulevard from Dawnalia Dr to railroad bridge (.30 miles). Possible improvements may include installation of new sidewalk with a planting strip, storm drainage, and concrete curb & gutter.

**Vicinity Map**

Project Update:

Look Ahead: 70% plan review meeting

Current Status: (September 2011) Design Phase. Second public meeting was conducted on 9/20/11. Consultant submitted the 70% plans on 9/22/11. The plans have been sent to the project team for review.

Last Month: (August 2011) Design Phase. The concept plan was reviewed by the project team on 8/25/11. Consultant is currently working on preliminary plans and aerials for public meeting.

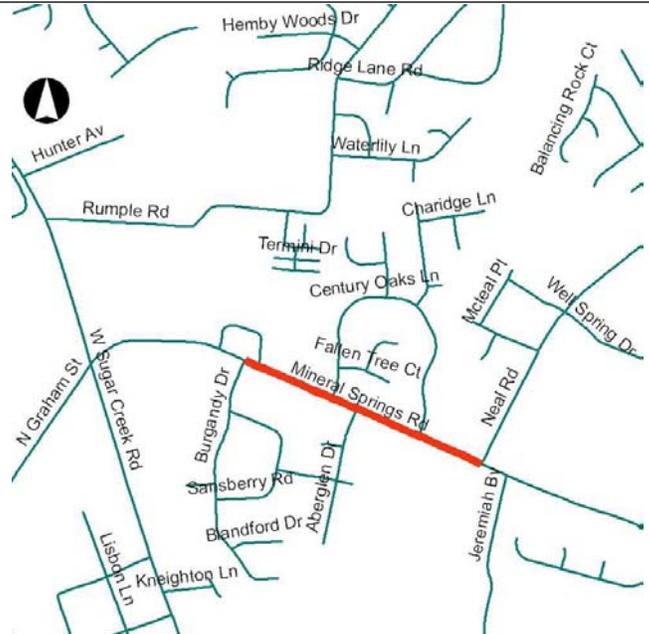
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$550,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 1st Q 2014

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-10-014
Project Title: Mineral Springs Rd (Burgundy to Neal) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331074
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.



Vicinity Map

Project Update:

Look Ahead: On hold until funding is identified.

Current Status: (September 2011): (Neal Rd to Burgundy Dr)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT.

Last Month: (August 2011): (Neal Rd to Burgundy Dr)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT. (July 2011): (Neal Rd to Burgundy Dr)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT. (June 2011): (Neal Rd to Burgundy Dr)- Design is final and

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$550,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

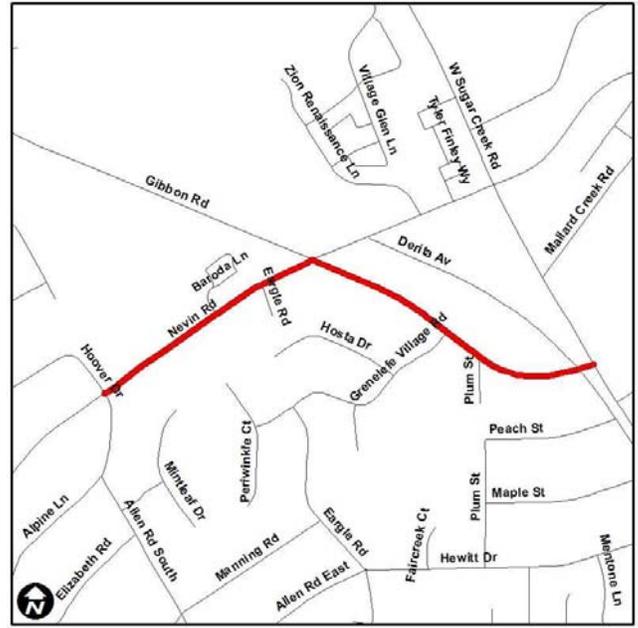
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-056
Project Title: Nevin Rd - Gibbon Rd Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331064
Project Mgr: Allison Brickey
Project Mgr Phone: 704-432-5529
Consultant: In-House Design Project

Project Summary:

Where practical, this project will provide a six-foot wide sidewalk behind an eight-foot planting strip along Nevin Road from Alpine Lane to Gibbon Road and along Gibbon Road from Nevin Road to West Sugar Creek Road. This project will also fill gaps in C&G and sidewalk along West Sugar Creek Road between Hunter Avenue and Mallard Creek Road.



Vicinity Map

Project Update:

Look Ahead: Work will resume when funding becomes available.

Current Status: Project has been placed in hold until CMAQ funding is available in 2013.

Last Month: N/A

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,300,000.00

Planning Activities: Complete

Design Activities: TBD

Real Estate Activities: TBD

Bid Phase Activities: TBD

Construction Activities: TBD

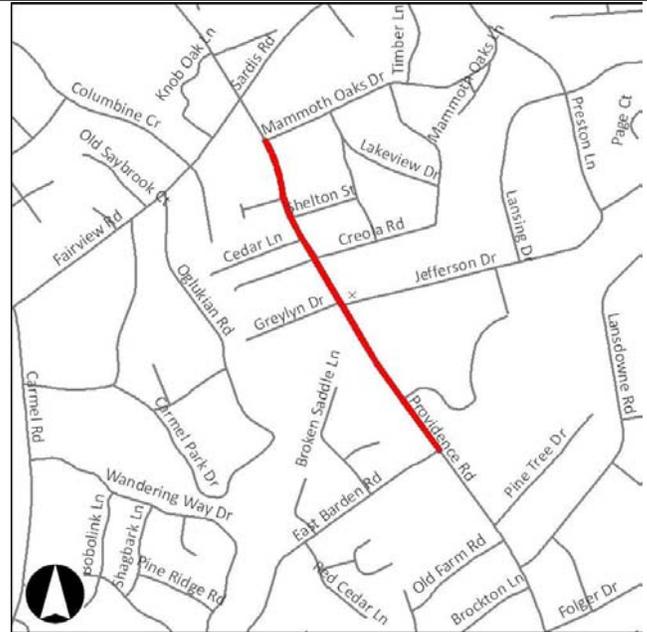
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-033
Project Title: Providence (Mammoth Oaks to Barden) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331028
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will involve installing sidewalk along West side of Providence Road from 200 feet north of Mammoth Oaks Drive southward to East Barden Road.



Vicinity Map

Project Update:

Look Ahead: Work will resume when funding becomes available.

Current Status: This project has been placed on hold until 2013, at which time CMAQ funding will be come available.

Last Month: N/A

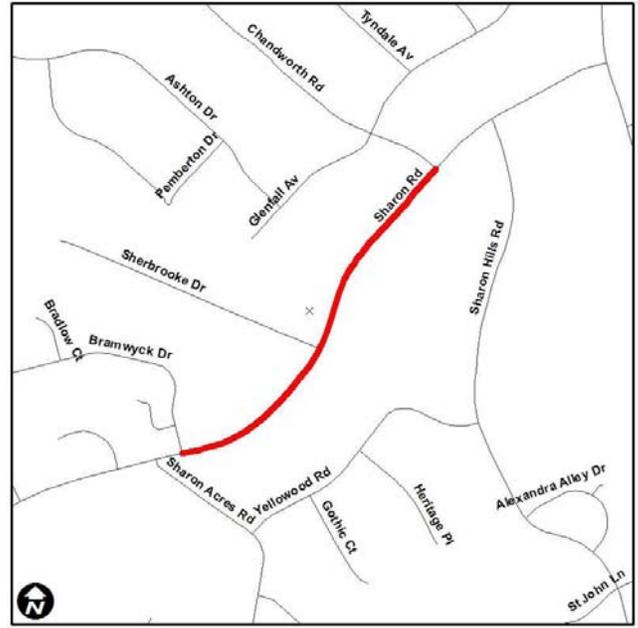
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2014
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-065
Project Title: Sharon (Bramwyck-Chandworth) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331066
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: GANNETT FLEMING , INC.

Project Summary:

Where practical, this project will provide a six-foot wide sidewalk along Sharon Road between Bramwyck Lane and Chadworth Road.

**Vicinity Map**

Project Update:

Look Ahead: Complete design phase and project plan.

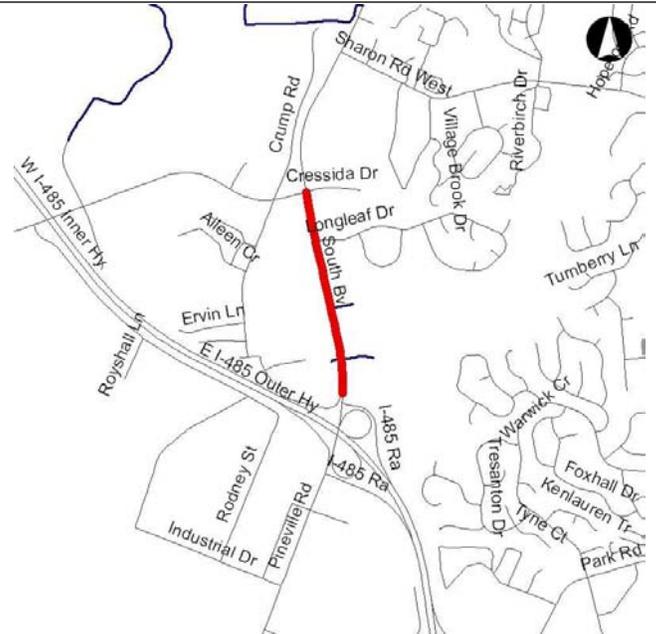
Current Status: Sept 2011: CDOT is trying to find funding sources from other department to build the ultimate C&G option.

Last Month: Aug 2011: CDOT is trying to find funding sources from other department to build the ultimate C&G option.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-10-013
Project Title: South Blvd (Carolina Pavillion to Westinghouse) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331073
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

**Vicinity Map**

Project Update:

Look Ahead: Onhold until funding is identified.

Current Status: (September 2011): (Carolina Pavilion to Westinghouse Blvd)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT.

Last Month: (August 2011): (Carolina Pavilion to Westinghouse Blvd)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT. (July 2011): (Carolina Pavilion to Westinghouse Blvd)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT. (June 2011): (Carolina Pavilion to Westinghouse Blvd)- Design is final and currently on hold until future funding is available to move towards real estate. Plans have been approved and signed by division. Encroachment agreement has been approved and forwarded by NCDOT.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$550,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-055
Project Title: Sunset Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331004
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

This project will result in the installation of new sidewalk along Sunset Road between Beatties Ford Road and Statesville Road.

**Vicinity Map**

Project Update:

Look Ahead: Work will resume when funding becomes available.

Current Status: This project is on hold until CMAQ funding becomes available in 2013/2014.

Last Month: CMAQ funding has been approved for this project, but will not be available until FY 14. The project will be on hold until then.

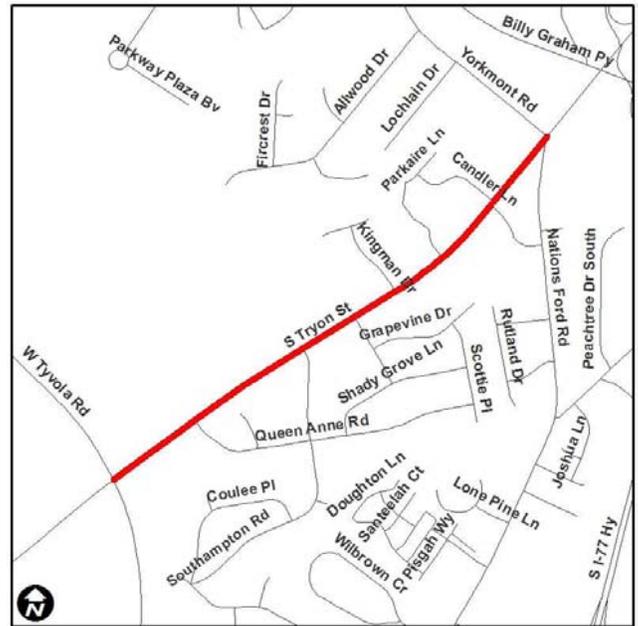
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2016
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-012
Project Title: Tryon (Tyvola-Nations Ford) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare (on hold)
Fund/Center: 2010/0331053
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

The project is a sidewalk program project which will install sidewalk along S. Tryon St from Tyvola Road to Woodlawn Road (approximately 1.04 miles).

**Vicinity Map**

Project Update:

Look Ahead: Work will resume when funding becomes available.

Current Status: This project has been placed on hold until 2014, at which time CMAQ funding will become available.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,150,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2016
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

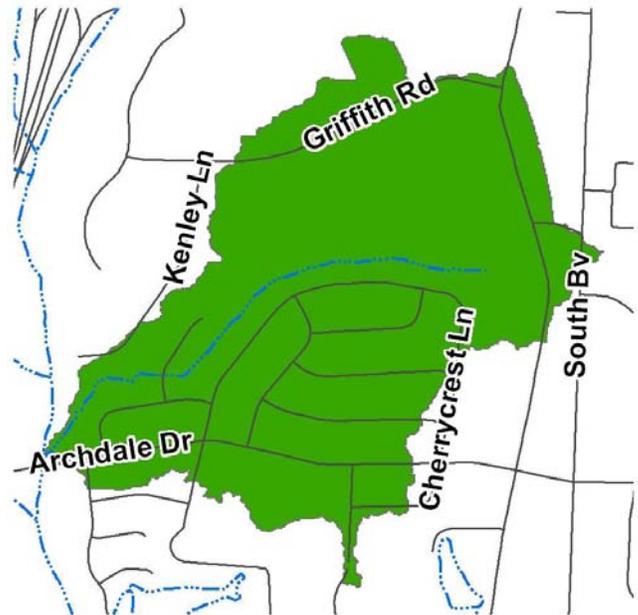
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-006
Project Title: Alanhurst / Cherrycrest SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 0000/0035800
Project Mgr: Susan Tolan
Project Mgr Phone: 704-432-0407
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

The Alanhurst / Cherrycrest Storm Drainage Improvement Project covers approximately 215 acres and is in the Sugar Creek Watershed. The project drainage area is bordered to the south by Archdale Road, to the east by Old Pineville Road, to the west by Kenly Lane, and to the north by Griffith Road. This project will reduce flooding and erosion in the project area.



Vicinity Map

Project Update:

Look Ahead: October 2011: Survey plans expected to be submitted, to be followed up by a site visit to confirm sufficiency. Work on Existing Conditions modeling continues.

Current Status: September 2011: Most of the survey is complete. Need to fill in a few gaps that were missed. The estimated lengths of existing closed pipe system to survey was exceeded. How much more field work effort needed to complete the milestone was discussed in Project Status Meeting on Sept 23, 2011. Existing Conditions modeling has begun.

Last Month: August 2011: Survey work is continuing. Lyons Utility was added to project roster to provide utility locate and soft dig services. This also added \$4850 to the previously approved fees, amending WO#2 from \$207,196.50 to \$212,046.50. July 2011: NTP issued June 27, 2011. Survey Notifications mailed June 30, 2011. WKD began tagging trees and setting survey control July 18, 2011. June 2011: Completed fees and scoping negotiations; NTP will be issued June 27. Survey mailer language is being finalized. May 2011: We are in the final stages of fee negotiations for Planning and

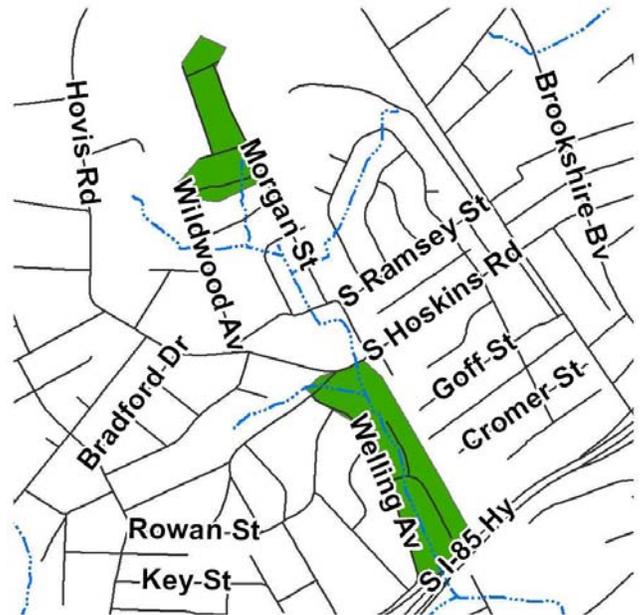
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-004
Project Title: Blenheim Storm Water CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS



Vicinity Map

Project Summary:

The Blenheim Flood Control Project consists of improvements targeted to relieve and/or eliminate flooding in the area of the Thomasboro/Hoskins Neighborhood, specifically considering improvements to the drainage system bounded by Hoskins Road, Welling Avenue, I-85, and CSX Railroad.

Project Update:

Look Ahead: Present alternatives to internal stakeholders, start working on design

Current Status: (May) Determine if Morgan St. work will remain a part of this project or broken off and completed sooner. Schedule internat stakeholder meetings, continue working on selected alternatives

Last Month: (April) Hold design workshop to review alternatives and determine path forward. March 2011 - Set-up P3e and draft Project Plan. Preparing existing conditions model and first round of alternatives. Nov. 2010: New project just starting.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-05-707
Project Title: Brentwood Place
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: THE ISAACS GROUP

Project Summary:

The project involves analysis of existing conditions to determine portions of the storm drainage system needing improvement, planning analysis of improvement alternatives, and design and construction of needed improvements. The project area covers about 176 acres, and is bound to the south and west by Remount Road, to the east by Barringer Drive, and to the north by Wilkinson Boulevard.

**Vicinity Map**

Project Update:

Look Ahead: Continue the Design Phase. Work with the consultant and Real Estate to finalize plats and enter Easement Acquisition.

Current Status: September 2011: Continue Design Phase. Draft plats and revised plans are being reviewed and comments will be given to the consultant to address. Continuing to work with the rail roads and other utilities.

Last Month: August 2011: Continue Design Phase. Preliminary plans comments provided to the consultant and they are now working on revising the plans and preparing draft plats. Continuing to work with the rail roads and other utilities.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$13,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: Start 4th Q 2011/End 4th Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2015/End 1st Q 2017

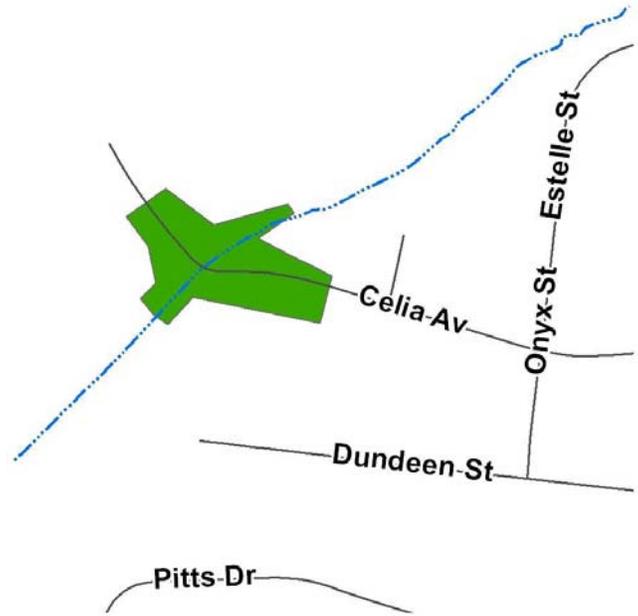
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-08-005
Project Title: Celia Ave Culvert
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jennifer Barker
Project Mgr Phone: 704-432-0963
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will consist of improving a culvert at Celia Ave. This work was originally part of the Washington Heights NIP, but was removed. The initial path forward for this project was for CSWS to obtain all necessary easements, but due to project changes that required additional easements, real estate will need to be involved.



Vicinity Map

Project Update:

Look Ahead: Finalize alternative analysis fee negotiations and issue notice-to-proceed. Finalize the IPDS Project Plan. BSC targets will be set with the approved Project Plan.

Current Status: September 2011: The City has provided review comments for the survey (draft) to the consultant, and the consultant will finalize the survey based on these comments. The results of the existing conditions analysis have been submitted. Negotiations to analyze storm drainage improvement alternatives has begun. The IPDS Project Plan is being finalized.

Last Month: August 2011: The consultant has submitted the survey (draft) for review and continues existing conditions analysis. The IPDS Project Plan is being finalized.

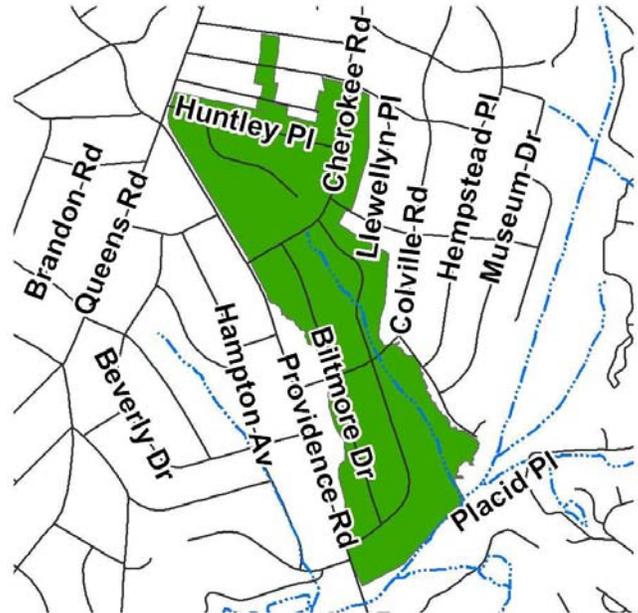
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-03-703
Project Title: Cherokee/ Scotland Flood Control
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jackie Bray
Project Mgr Phone: 704-336-6770
Consultant: DEWBERRY AND DAVIS, INC.

Project Summary:

The project will improve the storm drainage infrastructure in order to reduce flooding of streets, properties and structures. In addition, streams will be stabilized and/or restored in order to provide a more natural, stable stream system throughout the area. The project area is roughly bounded by Middleton Avenue to the north, Providence Road to the west, Cherokee Road to the east and Biltmore Avenue to the south.

**Vicinity Map**

Project Update:

Look Ahead: October: RE beigns.

Current Status: September: All design comments have been given to Consultant. RE plats are being prepared. RE will kick off.

Last Month: August: Review 90% design plans and compile all comments.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2013
Real Estate Activities: In-progress/End 1st Q 2013
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-04-710
Project Title: Conway / Briabend Storm Drainage CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jennifer Barker
Project Mgr Phone: 704-432-0963
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Repair existing culverts, storm drainage and channel systems to reduce house and street flooding within the area bounded by Scaleybark Road, South Boulevard, and Woodlawn Road.



Vicinity Map

Project Update:

Look Ahead: Continue construction.

Current Status: September 2011: Construction is 55% complete.

Last Month: August 2011: Construction is 45% complete

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2012

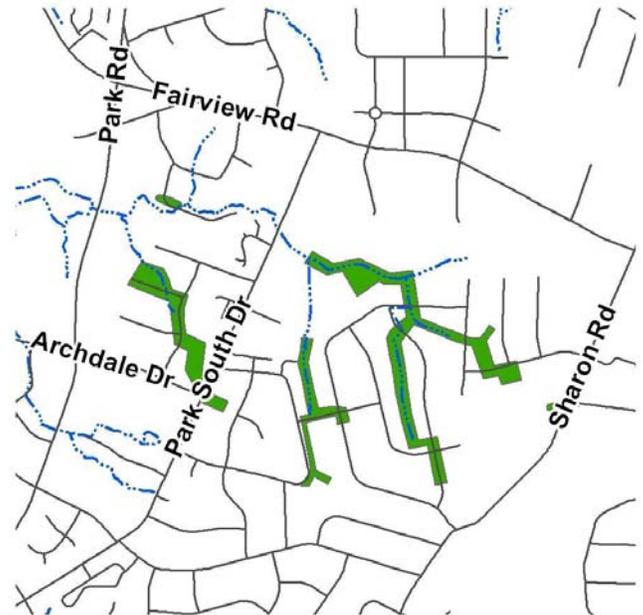
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-01-004
Project Title: Eastburn Storm Water CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: CAMP DRESSER & MCKEE

Project Summary:

The project area covers about 450 acres, and includes neighborhoods along Park Rd, Park South Rd, Fairview Rd and Sharon Rd. The project will improve the drainage infrastructure in order to reduce flooding of streets, properties and structures.



Vicinity Map

Project Update:

Look Ahead: Manufacture of special drainage structures, delivery and then installation at Woodwardia and Glenkirk to be completed. Followed by work in Parkstone and at J A Jones area of the project.

Current Status: August /11: Utility relocation at Woodwardia is complete with drainage installation underway. Glenkirk arch culvert is being manufactured. Shop drawings are being approved for manufacture of lower watershed drainage systems. Current approved construction invoices indicate that the project is approximately 10% complete.

Last Month: August /11: Utility relocation at Woodwardia is mostly complete with drainage installation underway. Glenkirk arch culvert is being manufactured. Shop drawings are being approved for manufacture of lower watershed drainage systems. Current approved construction invoices indicate that the project is approximately 3% complete. July /11: Utility relocation is underway and shop drawings are being approved for manufacture of lower watershed drainage systems. June /11: A Notice to Proceed for construction was issued for Blythe Development. Tree clearing, erosion control

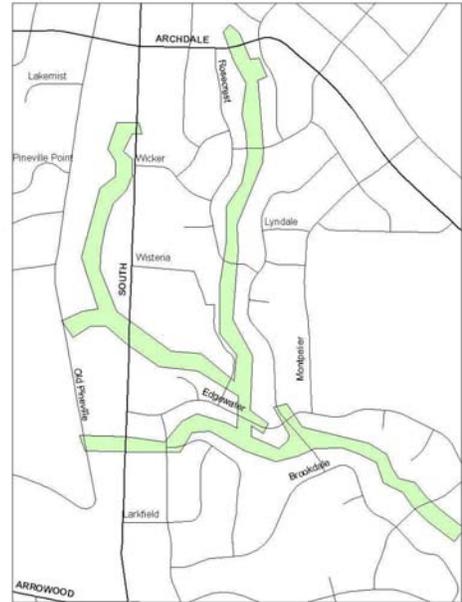
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,800,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2013

Project Number: 671-04-700
Project Title: Edgewater/Rosecrest SDI
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Improve storm drainage system to reduce flooding of streets and property. Area is bounded by Emerywood & Archdale to the north, Norfolk Southern RR to the west, Starbrook Dr to the south, and Little Sugar Creek to the east.

**Vicinity Map**

Project Update:

Look Ahead: Issue NTP to consultant

Current Status: (May) Hold Field walk, start scoping with consultant

Last Month: (April) Project Initiation signed 4/28/2011

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2013
Design Activities: In-progress/End 2nd Q 2017
Real Estate Activities: In-progress/End 1st Q 2017
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-04-713
Project Title: Gaynor SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Corky Botkin
Project Mgr Phone: 704-432-5536
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

The project involves planning, design & construction of improvements needed to address drainage issues in the Cotswold neighborhood (includes portions of Randolph Park neighborhood among others). The project limits include Gaynor. Wonderwood Dr., Hardwick Rd, Colwick Rd., Bertonley Av., Whitby Ln., and Addison Dr bound the Gaynor area.

**Vicinity Map**

Project Update:

Look Ahead: October 2011 - 70% plans due

Current Status: September 2011: This project is currently in the design phase.

Last Month: August 2011: This project is currently in the design phase.

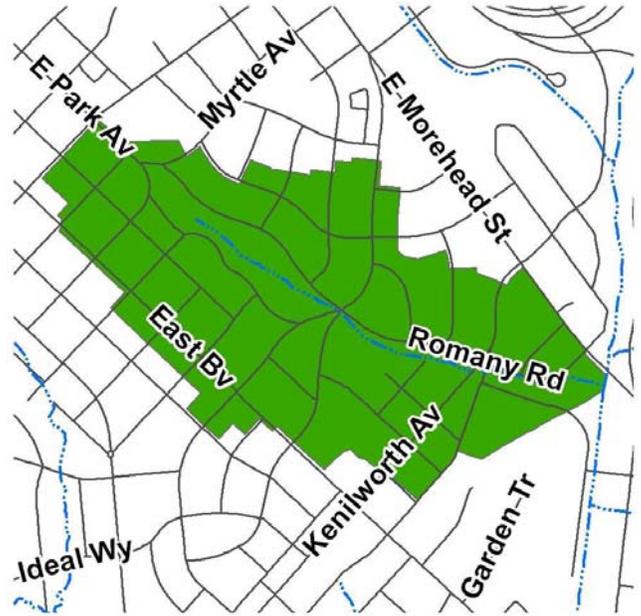
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2015/End 2nd Q 2017

Project Number: 671-11-016
Project Title: Kenilworth / Romany SDIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: David Baker
Project Mgr Phone: 704-432-5569
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

The Kenilworth/Romany SDIP has been ranked as a high priority flood control project. This project is roughly bounded by East Boulevard to the southwest, Euclid Avenue to the northwest, Berkeley Avenue and East Morehead Street to the northeast, and upper Little Sugar Creek to the southeast. This project is within a drainage area of approximately 233 acres and the improvements may include culvert replacements, pipe system upgrades and channel improvements.

**Vicinity Map**

Project Update:

Look Ahead: The draft Existing Conditions Analysis is due November 4th. The existing conditions public meeting will be held in December.

Current Status: September 2011: The consultant is currently finalizing the field survey and will make the field survey final submittal within the next couple of weeks. They are also working on the existing conditions analysis due November 4th.

Last Month: August 2011: The field survey was submitted on August 26th. We held a survey verification field walk will on September 16th with the project team and consultant. The draft field survey comments were returned on September 22nd.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

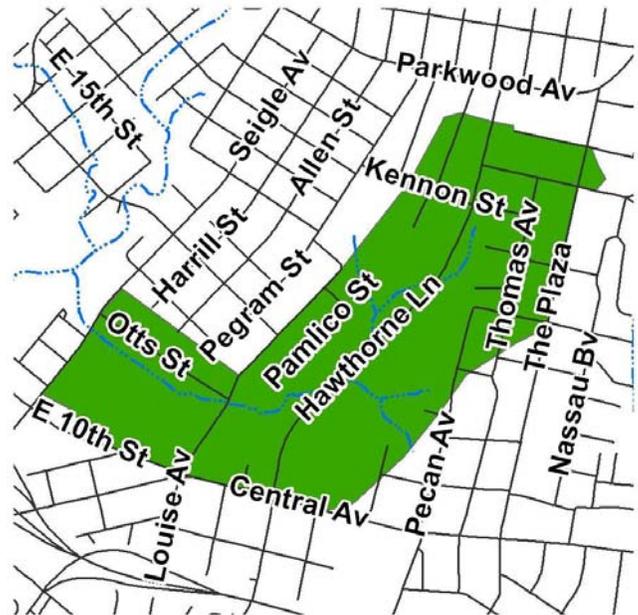
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-06-008
Project Title: Louise Ave CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

The project area covers about 447 acres. The project area is roughly bounded by Seigle Avenue to the north, Central Avenue to the west, Parkwood to the east, and The Plaza to the south. The project will analyze both channel and pipe systems. Channel conditions will be assessed to determine areas suitable for stream restoration, wetland enhancement, and/or mitigation credit.



Vicinity Map

Project Update:

Look Ahead: Discussions regarding utility relocation and coordination with CSX railroad for the construction agreements is taking place.

Current Status: September 2011: Currently in Bid Phase-on hold due to issues with CMS. Coordination with CSX Railroad continues for the construction contract.

Last Month: August 2011: Currently in Bid Phase-on hold due to issues with CMS. Coordination with CSX Railroad continues for the construction contract.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$14,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: TBD

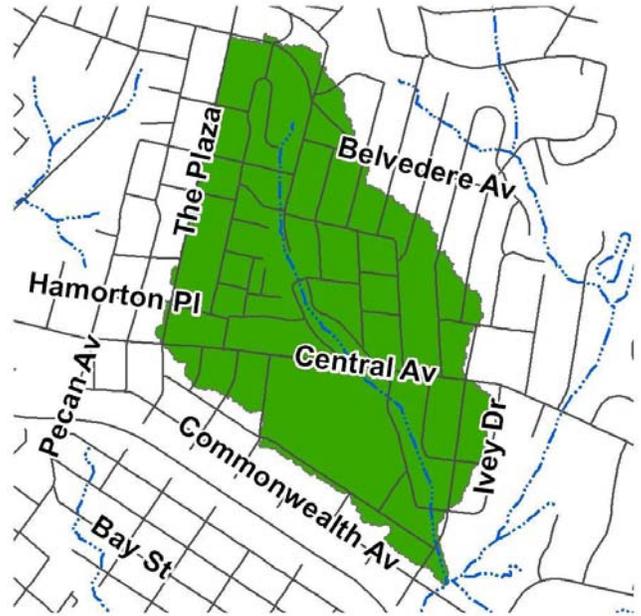
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-10-011
Project Title: Lyon Court SDIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: William Harris
Project Mgr Phone: 704-353-1147
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Lyon Court is located between The Plaza, Belvedere Avenue, Morningside Drive, and McClintock Road. The purpose of the project is to reduce structural and roadway flooding along with reducing stream erosion.



Vicinity Map

Project Update:

Look Ahead: October 2011: Finalize the design alternative and hold the second public meeting (middle of November hopefully).

Current Status: September 2011: Held the alternative selection meeting(s) and are currently deciding on the design alternative.

Last Month: August 2011: Continue to work thru the alternative selection process with USI. The submittal arrived on 8-22-2011.
July 2011: Work thru the alternative selection process with USI. June 2011: Alternative analysis (3 of them) is underway. May 2011: CDS submittal comments were sent to USI. Alternative analysis is underway. April 2011: USI submitted the CDS submittal. Staff review is underway. March 2011: USI continues to work on CDS submittal. It is due in early April 2011.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-05-708
Project Title: McAlway/ Churchill Storm Water Improvements
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: David Baker
Project Mgr Phone: 704-432-5569
Consultant: PB AMERICAS, INC.



Vicinity Map

Project Summary:

The project will improve the storm drainage infrastructure in order to reduce flooding of streets, properties, and structures. Streams will be stabilized and/or restored to provide a more natural, stable stream system. The project boundaries are roughly Meadowbrook Road and North Wendover Road to the north, McAlway Road to the east and south, and Randolph Road and Sedgewood Circle to the west.

Project Update:

Look Ahead: Start design by the end of October 2011. A change control will be required to set balance scorecard dates.

Current Status: Septemeber 2011: We met with JLS Holdings LLC (one of the Preserve at Meadowbrook lot owners) on September 1st and they were generally not happy with the plan to buy their vacant lots for storm drainage improvements. We have pushed forward with the early real estate phase purchase these lots and the needed attenuation easements at Randolph and Wendover. A NTP was given for the plats on these lots on 9/22/2011. We have completed two rounds of design fee reviews and expect an approval of the fees in October and a NTP on the survey. An amendment will be needed to complete Design

Last Month: August 2011: We met with the Catawba Lands Conservancy on August 3rd and they where very happy with the Preserve Pl. alternative. We sent a public meeting minutes mailer out on August 16th and received a lot of feedback from residents. We started communications with the Preserve at Meadowbrook lot owners and have scheduled meetings with the owners of the total take vacant lots. We have begun design fee negotiations.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 4th Q 2013
Real Estate Activities: Start 4th Q 2011/End 3rd Q 2013
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-005
Project Title: Meadowridge SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035943
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

This project will involve making flood control improvements in the project area which is just north of the Carmel Road / Pineville-Matthews Road Intersection, primarily to the west of Carmel Road along Meadowridge Drive.



Vicinity Map

Project Update:

Look Ahead: Expecting the first Milestone- survey to be completed by 3rd quarter 2011. Expecting the second Milestone- Existing Conditions to be completed by 4th quarter 2011.

Current Status: September 2011: The consultant is addressing the site survey comments and has submitted the existing conditions report. Currently this is under review by the project team and comments will be provided to the consultant during October.

Last Month: August 2011: The consultant has submitted the site survey and it is currently under review by the project team. Comments will be provided to the consultant during September and a field walk will be held. The consultant has started Existing Conditions Phase.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-00-014
Project Title: Myrtle / Morehead Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Kate Labadorf
Project Mgr Phone: 704-336-3653
Consultant: WOOLPERT LLP

Project Summary:

The Myrtle/Morehead Project is roughly bounded by South Boulevard to the west, John Belk Freeway to the north, and East Park Avenue to the southeast. This project is within a drainage area of approximately 230 acres and the improvements will include realigning and upsizing the existing pipe system, adding additional pipes and inlets to capture street drainage, and abandoning sections of existing system located under buildings.

**Vicinity Map**

Project Update:

Look Ahead: Fall 2011 - Start design.

Current Status: September 2011: Planning report addendum submitted and finalizing design fees. Change control in progress.

Last Month: August 2011: Finalizing planning report addendum and negotiating design fees. Public Meeting scheduled for August 30th.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$20,700,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2014/End 4th Q 2016

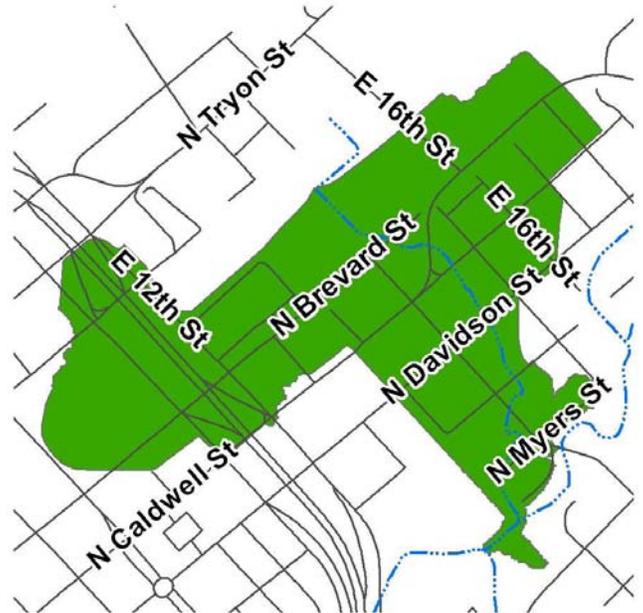
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-10-016
Project Title: Parkwood Ph 1 Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: David Perry
Project Mgr Phone: 704-336-4202
Consultant: RS&H ARCHITECTS-ENGINEERS-PLANNERS, INC.

Project Summary:

This Storm Water Services Capital Improvement Project will address flooding issues in the area defined as follows: An area roughly bounded by the railroad tracks that run parallel to North Tryon Street (between North Tryon and Brevard) on the northwest, I-277/Brookshire Freeway on the southwest, Little Sugar Creek (or N. Myers Street) on the southeast, and E. 18th Street on the northeast.



Vicinity Map

Project Update:

Look Ahead: September 2011: Complete Planning.

Current Status: September 2011: City Design Standard report was finalized, Alternative Analysis (including additional alternatives) report is being completed now, with the Selected Alternative report to follow.

Last Month: August 2011: Alternative Analysis is commencing. Existing Conditions report was finalized, City Design Standard report has been submitted by the consultant and is under accelerated review. The change control phasing the project has progressed forward and is under review by upper management.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-04-701
Project Title: Peterson Drive SDI
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Improve storm drainage system to reduce flooding of streets and property. Area is bounded by Freeland Ln and W. Cama to the north, Stuart Andrew Blvd. to the west, Yancey to the south, and South Blvd to the east.



Vicinity Map

Project Update:

Look Ahead: Channel work in Watershed A will be constructed with the York/Cama NIP. Working to resolve issues related to Downstream Impacts Analysis to finish Design. Real estate is planned to start in August 2011.

Current Status: September 2011: Work in Watershed A associated with the York/Cama NIP is done with construction and in warranty phase. RE Phase initiated on 9/8/11. Change Control has been drafted and is currently being reviewed by Storm Water management.

Last Month: August 2011: Work in Watershed A associated with the York/Cama NIP is under construction with the York/Cama NIP. Finished RE Plat Review and completing Plat revisions in order to submit RE Services Request. Change Control will be drafted based on project schedule at submittal of RE Services Request so that dates will be more firm for future schedule. July 2011: Work in Watershed A associated with the York/Cama NIP is under construction with the York/Cama NIP. Storm Water resolved issues with Army Corps of Engineers. Submitted last revisions of Development

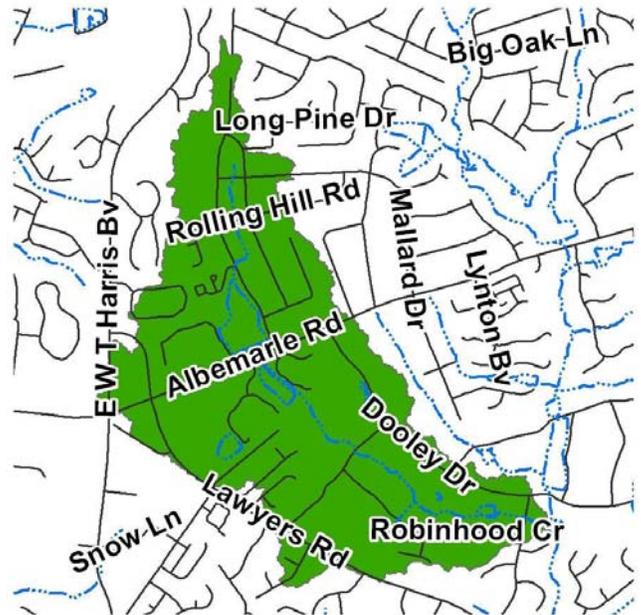
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,900,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2012
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2014/End 3rd Q 2015

Project Number: 671-04-712
Project Title: Robinhood / Dooley SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

The project involves planning, design and construction of drainage improvements as needed to address flooding and erosion issue in the project area. The project area covers about 440 acres the east of W.T. Harris Boulevard, both north & south of Albermarle, roughly bounded by W.T. Harris to the northwest, Woodbridge Road to the northeast, Dooley Drive to the southeast, and Lawyers Road to the southwest.

**Vicinity Map**

Project Update:

Look Ahead: Continue Design Phase and work with Real Estate thru acquisition phase.

Current Status: August 2011: City is working with consultant, Real Estate, and Property Owners thru acquisition negotiations.

Last Month: September 2011: City is working with consultant, Real Estate, and Property Owners thru acquisition negotiations.

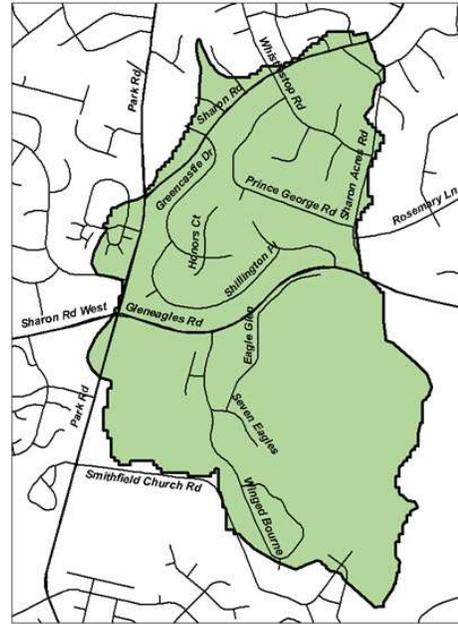
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 1st Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2014/End 4th Q 2016

Project Number: 671-01-007
Project Title: Shillington Storm Water CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Doug Lozner
Project Mgr Phone: 704-432-0964
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

The project area is roughly bound by Park Rd. to the east, Sharon Rd. to the north, Sharon Acres Rd. to the east and includes parts of the Quail Hollow Country Club. The project will improve storm drainage infrastructure to reduce flooding of streets, properties and structures.

**Vicinity Map**

Project Update:

Look Ahead: Project is in Bid Phase & advertised; assist Contracts Staff with questions.

Current Status: September 2011 - Project is in bid phase & advertised. Change control #6 Notice 2 re-setting BSC date is finalized & signed.

Last Month: July 2011 - Project was turned in to initiate bid phase on June 27. Complete change control #6 Notice 2 re-setting BSC date is being reviewed

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,300,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 3rd Q 2012/End 3rd Q 2014

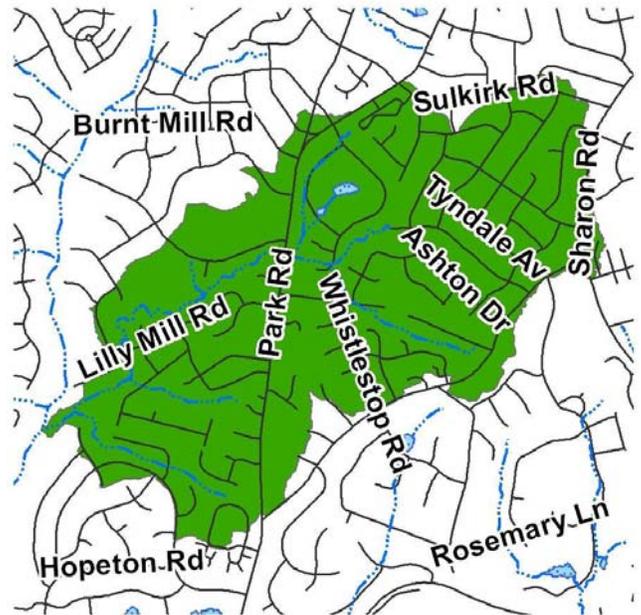
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-001
Project Title: Sunnyvale-Chandworth SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jackie Bray
Project Mgr Phone: 704-336-6770
Consultant: DEWBERRY AND DAVIS, INC.

Project Summary:

This project is located in the Little Sugar Creek Watershed and is bordered by Sharon Rd to the south and East, Sulkirk Rd to the north, and Ramblewood Lane to the west. Project goals include reducing house and street flooding by improving the storm drainage system and stabilizing eroded creek banks.



Vicinity Map

Project Update:

Look Ahead: September: Finalize EC Analysis and hold first Public Meeting.

Current Status: September: Project team has reviewed Draft Existing Conditions analysis. Final edits to be received from consultant 2nd week of October.

Last Month: August: Existing Conditions submittal due in August 15.

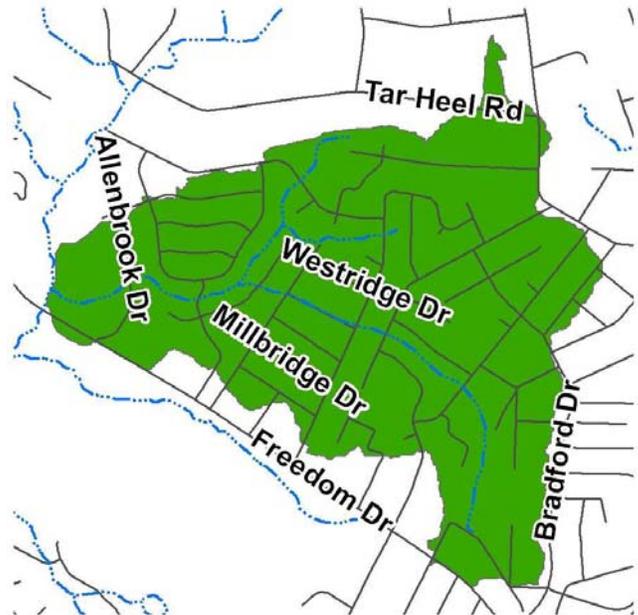
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-09-005
Project Title: Westridge/ Allenbrook Drainage / Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jackie Bray
Project Mgr Phone: 704-336-6770
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

This project encompasses an approximately 390-acre area bordered on the north by the railroad tracks south of Tarheel Road, on the east by Bradford Drive, on the south by Freedom Drive, and on the west by Allenbrook Drive. The Allenbrook portion of the project will involve restoration improvements to the stream that runs from Allenbrook Drive to the Paw Creek floodway. The need for this project was identified from customer service complaints of house (finished floor) and road flooding, and of stream erosion.

**Vicinity Map**

Project Update:

Look Ahead: October: Consultant to submit final SSMP and apply for 401/404 permit.

Current Status: September: RE condemnations will be filed as RE phase continues. Consultant to finalize Mitigation Report and work on permits.

Last Month: August- Real Estate continues. Approaching condemnation deadline. Consultant to finalize Mitigation Report and work on permits.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2014

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-05-709
Project Title: Wiseman SDI
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

The project area covers about 165 acres, which will be analyzed for storm drainage improvements. The project area is roughly bounded by W.T. Harris Blvd. to the north, Idlewild Road to the west, Barncliff Road to the east, and Braewick Place to the south.



Vicinity Map

Project Update:

Look Ahead: Continue the Design and Real Estate Phases. Work with the consultant and Real Estate thru Easement Acquisition/Negotiations.

Current Status: September 2011: Continuing the Design and Real Estate Phase. Public meeting to kick-off Real Estate was held on 9/21/11. Work with consultant and Real Estate thru easement acquisition/negotiations.

Last Month: August 2011: Continuing the Design Phase. Draft plats have been reviewed and the Consultant is working on final plats.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2014/End 4th Q 2016

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-10-014
Project Title: Cedars East Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.



Vicinity Map

Project Summary:

The purpose of the project is to reduce structural flooding of the Idlewild Apartments and downstream at Eaglecrest Road.

Project Update:

Look Ahead: Preparation of survey and downstream impact analysis will be made. Ultimately this work will allow the selection of a preferred alternate. A meeting to discuss preferred project alternates will be scheduled.

Current Status: September 2011 - Analysis efforts for a channel alternate, Attenuation alternates, bridge alternates, and Additional FEMA impacts have been received and are being reviewed.

Last Month: August 2011 - Analysis efforts for a channel alternate have been received. Attenuation alternates are being studied currently. Revised survey and downstream impact analysis will follow. July 2011 - Additional scope efforts have been approved and additional alternate analysis efforts are underway. June 2011 - An additional scope of effort has been developed fees are being reviewed for this effort and are being negotiated. May 2011 - An additional scope of effort has been developed to address the additional alternatives not previously identified. Fees for this effort have been

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-09-002
Project Title: Craighhead Rd Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Jackie Bray
Project Mgr Phone: 704-336-6770
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will involve replacing an undersized 48-inch pipe system with a properly-sized box culvert in the 1000-1400 blocks of West Craighhead Road. These improvements will address the existing system's structural problems, and will relieve business / property flooding in the area.



Vicinity Map

Project Update:

Look Ahead: October: Construction continues

Current Status: September: Construction continues

Last Month: Aug 2011: Construction continues and is on schedule

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,300,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

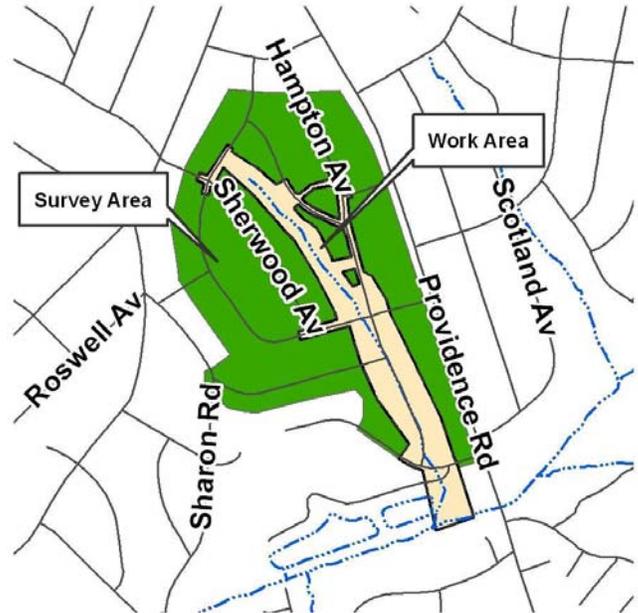
Bid Phase Activities: In-progress/End 2nd Q 2012

Construction Activities: In-progress/End 3rd Q 2012

Project Number: 671-10-015
Project Title: Hampton Storm Drainage CIP
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: Primary Consultant Not Determined

Project Summary:

The project area covers approximately 123 acres and includes neighborhoods to the east of Queens Road, north of Hanson Drive, south of Oxford Place and west of Providence Road. The project will analyze both channels and pipe systems. Channel conditions will be assessed to determine areas suitable for stream enhancement. Stream restoration improvements may be made on suitable channel sections to reduce erosion. Improvements may include culvert replacements, pipe system upgrades and channel improvements. The boundaries of the project area are Sharon Road to the southwest, Hampton Avenue to the northeast and Malvern Road to the southeast.

**Vicinity Map**

Project Update:

Look Ahead: This project is scheduled to complete planning before the end of FY-11. The next milestone for completion is Alt Analysis- September 2011.

Current Status: September 2011: City Design Standard report is being finalized by the consultant and the consultant has started working on the Alternative Analysis submittal.

Last Month: August 2011: The consultant submitted the City Design Standard report and it is currently being reviewed by the project team. Comments will be provided to the consultant the first of September and the consultant will start working on the Alternative Analysis submittal.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-003
Project Title: Hill Street Minor SDI
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035943
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: WETHERILL ENGINEERING, INC.



Vicinity Map

Project Update:

Look Ahead: Finalize project survey. Begin the existing conditions analysis.

Current Status: August 2011 - City staff are reviewing the survey (draft) and will provide comments to the engineering consultant. The IPDS project plan is being revised.

Last Month: July 2011 - Project survey is being finalized. The IPDS project plan is being revised.

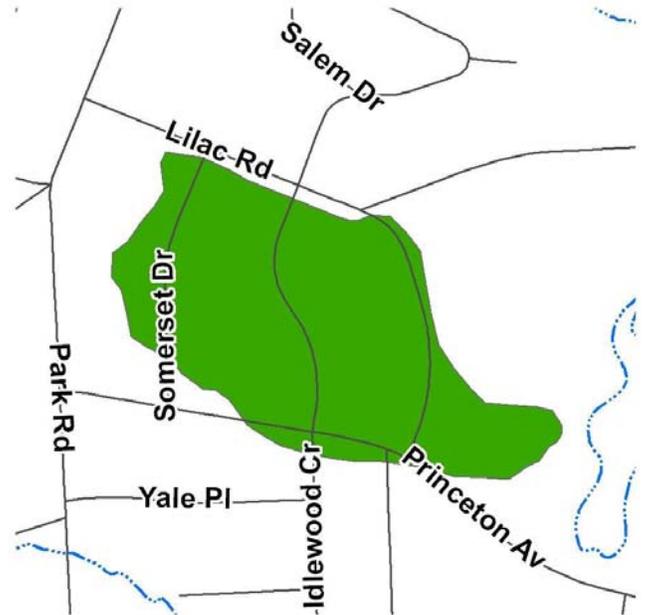
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-019
Project Title: Princeton-Somerset Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035943
Project Mgr: Susan Tolan
Project Mgr Phone: 704-432-0407
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS



Vicinity Map

Project Update:

Look Ahead: October 2011: Existing Conditions report to be reviewed and finalized. Public meeting is planned this month to receive input from and provide residents results of Existing Conditions modeling.

Current Status: September 2011: Received draft survey from RJJarris on Sept 1. Performed verification site visit on Sept. 2, and returned comments on Sept 9. Received draft Existing Conditions report for review on Sept 15.

Last Month: August 2011: Survey data collection is complete (by RJJarris). Draft survey report expected w/o Aug 29. July 2011: Survey data collection began late June, continuing through July. June 2011: Completed fee/scope negotiations for complete scope. Issued NTP for Planning and Preliminary Design Phase on June 22, 2011. May 2011: Received LT approval of initiation document on April 19. Currently in negotiation and expect to finalize fees and schedule within the next month. April 2011: Develop and obtain approval of the initiation document. Perform site walk with Peer Team and

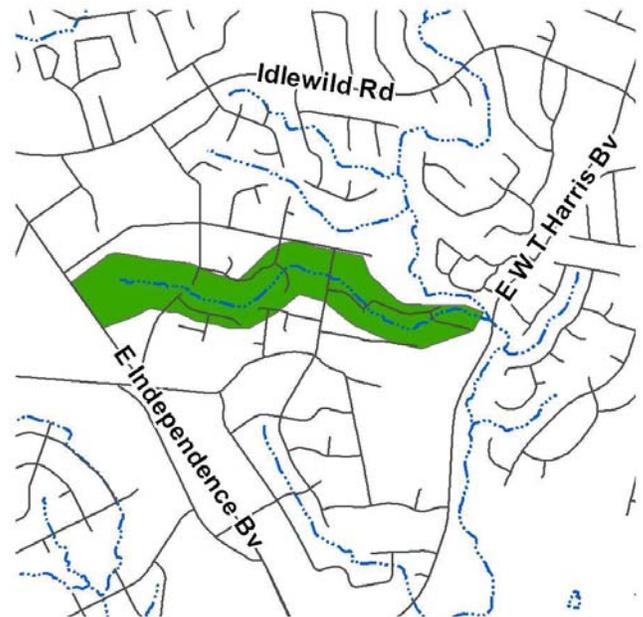
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2013
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-00-005
Project Title: City View Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

The entire open length of this stream will be evaluated and badly eroded sections will be repaired or restored for mitigation bank credits. Flood studies will be expanded to identify house and street flooding along the entire stream length and to determine if five large street culverts must be replaced or enlarged.

**Vicinity Map**

Project Update:

Look Ahead: Construction plans will be finalized and project should be submitted to Bid by 5/2012.

Current Status: September 2011: Real Estate Condemnations got bumped to 10/10/11 City Council Agenda. Stream Restoration Report is being finalized by Water Quality Staff to be submitted to IRT, and 99% plans are going to be reviewed by City staff.

Last Month: August 2011: Condemnations are started, but still negotiating in an effort to settle prior to Council date on 10/10/11.

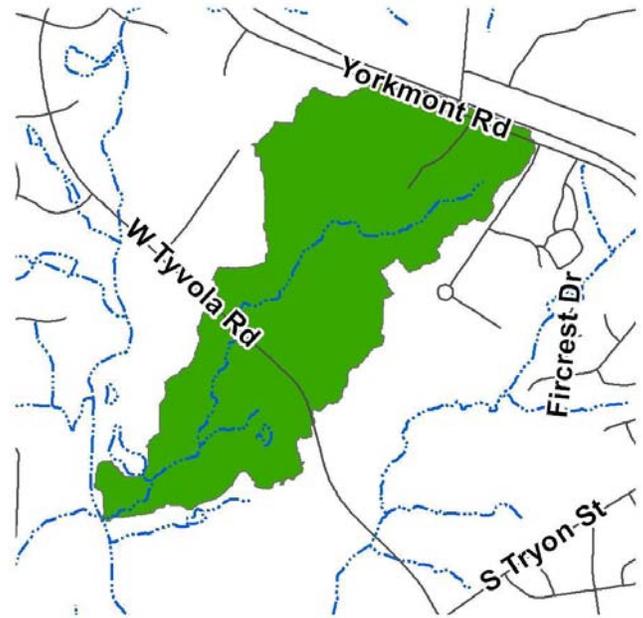
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 3rd Q 2014

Project Number: 672-10-005
Project Title: Coliseum Creek Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: William Harris
Project Mgr Phone: 704-353-1147
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

The project is a stream restoration project on Coliseum Creek. It is located within the Sugar Watershed in the City of Charlotte, near the intersections of West Tyvola Rd. and Yorkmont Rd. This project was identified in the SRRP ranking process as a high ranking project.

**Vicinity Map**

Project Update:

Look Ahead: October 2011: Work with Real Estate and the consultant to answer any questions that may arise.

Current Status: September 2011: Work with the consultant to transition into the real estate and design phase. Easements arrived.

Last Month: August 2011: Work with the consultant to transition into the real estate and design phase. Easements should arrive shortly. July 2011: Work with the consultant during the real estate and design phase. June 2011: Real estate work continues. HDR is working on the design/site access. May 2011: Real estate work continues. HDR is still working on the design. April 2011: Real estate work continues. Still working with Duke Energy to utilize transmission line ROW for access to a remote section of stream. HDR is still working on the design. March 2011: Real estate work preparation

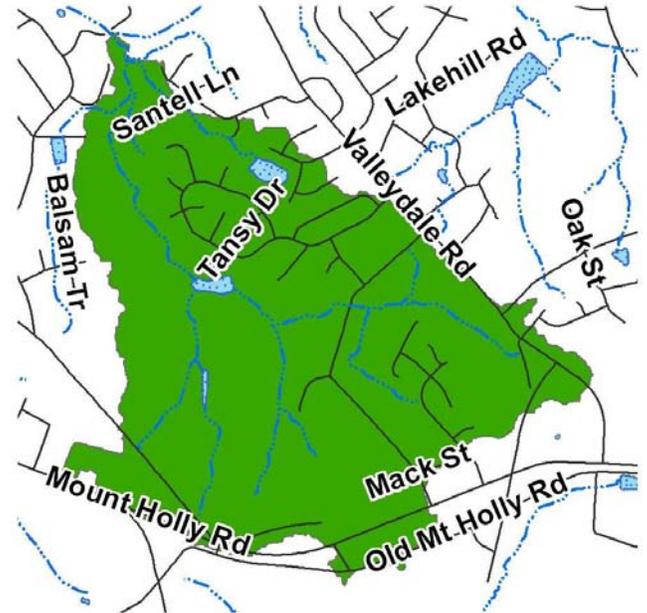
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 3rd Q 2013
Real Estate Activities: Start 4th Q 2011/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-09-015
Project Title: Coulwood Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: David Baker
Project Mgr Phone: 704-432-5569
Consultant: Primary Consultant Not Determined



Vicinity Map

Project Summary:

The Coulwood Branch watershed is approximately 510 acres nestled into the northwest corner of the Mt. Holly Rd. and Valleydale Rd. intersection. The stream restoration project involves analysis of existing conditions to determine areas suitable for stream restoration and mitigation credit, analysis of restoration alternatives, as well as design and construction of recommended improvements. This project will restore, enhance, and protect several thousand feet of severely eroded and degraded stream bed and generate credit for the City's mitigation bank.

Project Update:

Look Ahead: The final restoration report should be completed in November which will complete the planning phase. Design should start by the end of the year (2011), but will be dependent on Water Quality team feeling good about real estate negotiations.

Current Status: September 2011: We continue to support real estate in their negotiations for easements with property owners. Quite a few have already been acquired through donation or for a nominal fee. The consultant has completed the Alternative Analysis Report. A workshop to review the Alternative Analysis Report will be held on October 10th. The final Restoration Report will be completed by mid-November.

Last Month: August 2011: We continue to support real estate in their negotiations for easements with property owners. The consultant is currently working on the Alternative Analysis Report which should be submitted by September 30th. A workshop to review the Alternative Analysis Report will be held on October 10th.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: In-progress/End 4th Q 2011
 Design Activities: Start 4th Q 2011/End 2nd Q 2013
 Real Estate Activities: In-progress/End 2nd Q 2012
 Bid Phase Activities: TBD
 Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-05-700
Project Title: Edwards Branch Ph III
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: CH2M HILL



Vicinity Map

Project Summary:

The Edwards Branch watershed is one square mile in area, and is roughly bounded by Central Avenue to the north, Sharon Amity to the east, Independence to the south and southwest, and Norland Road to the northwest. Phase III of the Edwards Branch project will include stream restoration, stream preservation with buffer/stream enhancements, and BMP's in/near Winterfield Tributary and Evergreen Cemetery.

Project Update:

Look Ahead: Continue the Construction Phase.

Current Status: August 2011: Continue the Construction Phase. Working on the main channel - Winterfield Tributary.

Last Month: August 2011: Continue the Construction Phase. Finalizing work (paving and plantings) in the cemetery and then will continue work on the main channel.

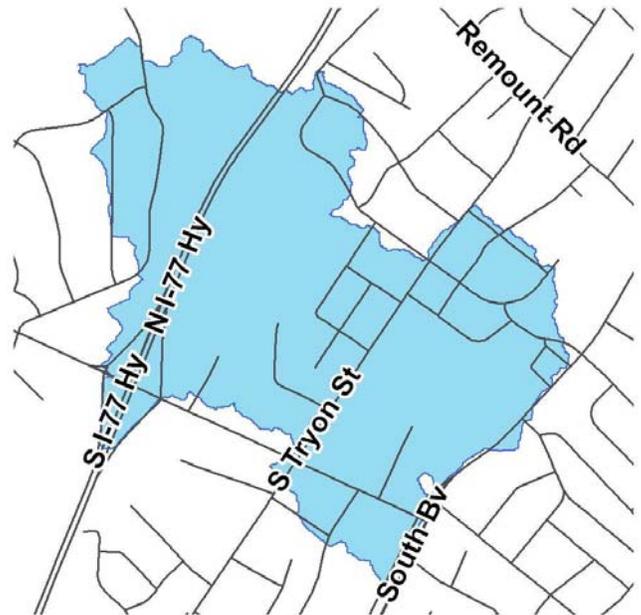
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 672-09-005
Project Title: Glassy Creek Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: Primary Consultant Not Determined



Vicinity Map

Project Summary:

The Glassy Creek Stream Restoration Project is bordered by Clanton Road and Barringer Road with I-77 bisecting the channel through the middle of the project. The project will generate mitigation credits that can be used to meet Federal and State regulations that require mitigation for impacts to streams and wetlands caused by public projects. This project will improve water quality through re-vegetation and acquisition of protective easements, converting a degraded, eroding stream corridor to a stable condition and these projects support the City's objective of sustaining the quality of the environment.

Project Update:

Look Ahead: The Final design milestone will be completed 4th quarter 2011.

Current Status: September 2011- The Consultant is addressing the 90% plan comments. The permitting applications have been reviewed and will be submitted the first of September.

Last Month: August 2011- The Consultant submitted 90% plans at the end of August. The project team has provided comments to the consultant. The permitting applications have been reviewed and will be submitted the first of September.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: Complete
Bid Phase Activities: TBD
Construction Activities: TBD

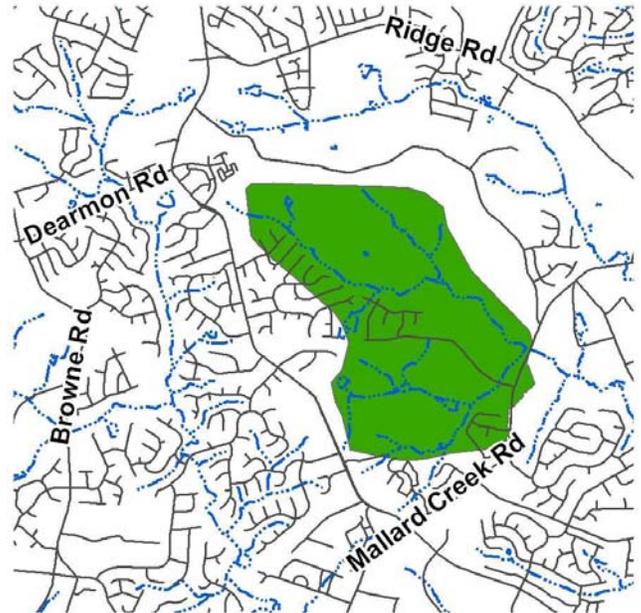
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-04-714
Project Title: Upper Stoney Creek Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: BAKER, INC

Project Summary:

The watershed study area drains approximately 1035 acres. The study reaches are located on both County property. Stream restoration improvements may be made to suitable channel sections to reduce erosion and acquire mitigation credits.



Vicinity Map

Project Update:

Look Ahead: Construction Phase started in 3rd quarter of 2010 and is expected to be completed by 1st quarter of 2012.

Current Status: September 2011: Currently, we are working on the mitigation report and the surveyor has started the as-built survey. The planting season was missed and several of the plantings will be placed during October 2011-January 2012.

Last Month: August 2011: Currently, we are working on the mitigation report and the surveyor has started the as-built survey. The planting season was missed and several of the plantings will be placed during October 2011-January 2012.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

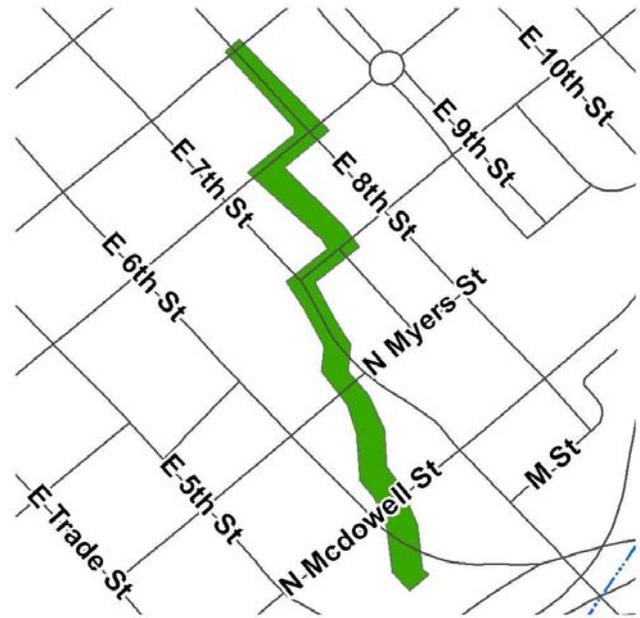
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-026
Project Title: First Ward Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Transit Projects Support
Fund/Center: 2701/0035946
Project Mgr: David Baker
Project Mgr Phone: 704-432-5569
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project involves analyzing existing conditions to determine portions of the storm drainage system needing improvement, planning analysis of improvement alternatives, and design and construction of needed improvements. The First Ward SDIP consists of the main storm water trunk line that starts at the intersection of East 8th Street and North Caldwell Street and discharges into a channel near the intersection of North McDowell Street and East 6th Street. This project is within a drainage area of approximately 163 acres and the improvements may include culvert replacements and pipe system upgrades.



Vicinity Map

Project Update:

Look Ahead: The draft Existing Conditions and Alternative Analysis report is due December 8th.

Current Status: September 2011: The field survey is nearly complete and we expect a draft survey submittal in the next two weeks. The consultant has begun working on the Existing Conditions and Alternative Analysis. We are continuing to negotiate design fees with the consultant so that we will be ready to proceed straight into design after planning with no delay.

Last Month: August 2011: Survey NTP was issued on August 3rd and the Planning Phase NTP was issued on August 11th. The field survey is currently on-going and we are continuing to negotiate design fees with the consultant.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

Bid Phase Activities:

Construction Activities:

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-11-018
Project Title: Trade Street SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Transit Projects Support
Fund/Center: 2701/0035949
Project Mgr: Kate Labadorf
Project Mgr Phone: 704-336-3653
Consultant: URS Corporation - North Carolina

Project Summary:

In coordination with the Streetcar Starter Project (SSP), Storm Water Services will evaluate the drainage system in the vicinity and downstream of the SSP area. Needed improvements will be designed and built as part of the SSP bid and construction.



Vicinity Map

Project Update:

Look Ahead: Start Design Fall 2011

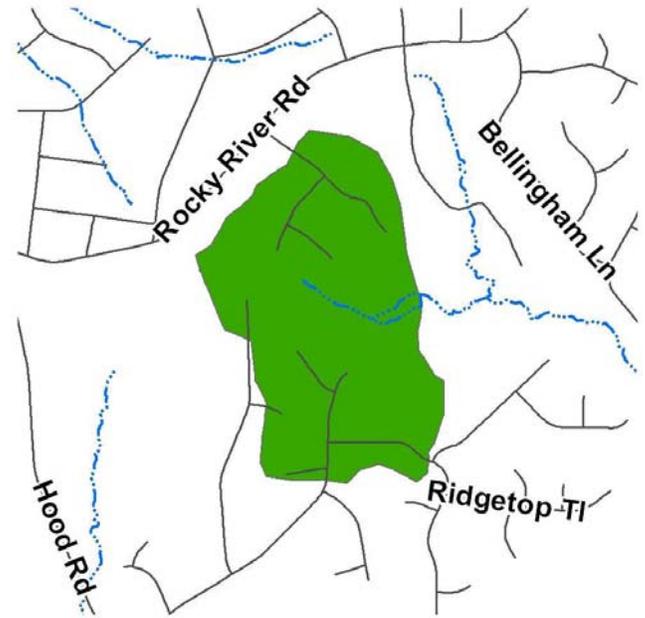
Current Status: September 2011: Final Planning Report submitted for review. Proposed improvements have been selected. Design to start soon.

Last Month: August 2011: Selecting proposed improvements and finalizing the planning phase. Coordinating with other utilities and the streetcar project to finalize selected improvements.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 1st Q 2014
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 672-10-004
Project Title: Betty Coleman Pond Improvements
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: W. K. DICKSON & CO., INC.



Vicinity Map

Project Summary:

Betty Coleman Pond lies in the Yadkin River Watershed on the Eastern side of the City at the end of Coleman Drive off of Rocky River Road. The approximately 1 acre pond has a watershed area containing approximately 100 acres of lightly built out residential land use. This is a project that was identified through pond ranking efforts as a priority water pollution project.

Project Update:

Look Ahead: Advertisement for Bid will occur in the coming months followed by award and notice to proceed for construction.

Current Status: September 2011 - A schedule for advertisement and bid opening and council date has been given. ACOE permit has been received with NCDENR has been received.

Last Month: August 2011 - All design plan comments have been received and the project has been given to contracts to initiate bidding services. ACOE permit has been received with NCDENR permit pending. July 2011 - A resubmitted plan set has been received and mylar received final checks and signoffs are being requested. NCDENR permit has been submitted and 401/404 application has been submitted to the agencies. June 2011 - A resubmitted plan set has been received and comments are currently being made. NCDENR permit has been submitted and 401/404 application is

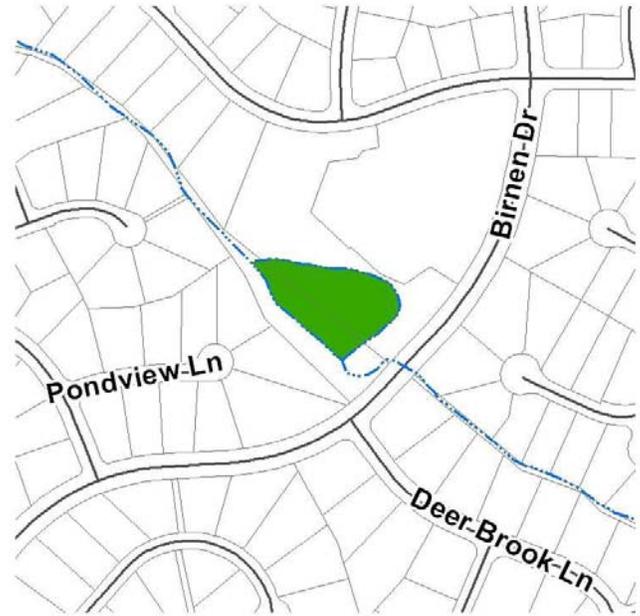
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$950,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: Start 4th Q 2012/End 4th Q 2012

Project Number: 672-09-001
Project Title: Birnen Pond Improvements
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Corky Botkin
Project Mgr Phone: 704-432-5536
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

This project is being done to support the City's Pond and Dam Policy. This project will design water quality improvements for a pond located adjacent to Birnen Drive just north of the corner of Deer Brook Lane and Birnen Drive.

**Vicinity Map**

Project Update:

Look Ahead: October 2011 - Construction Continues

Current Status: September 2011 - Construction progressing.

Last Month: August 2011 - Project in bid. Project was awarded by Council on 7/25.

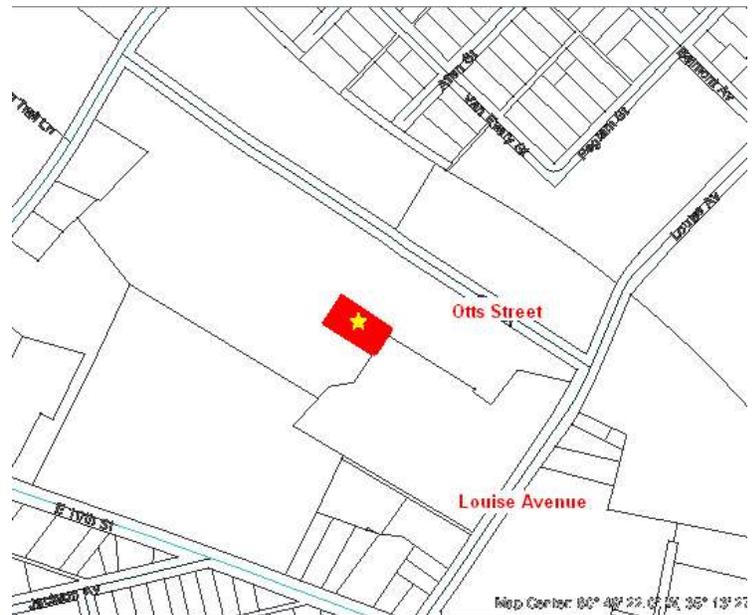
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$600,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

Project Number: 671-07-005
Project Title: Central Yard Washout Facility
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: McKIM & CREED ENGINEERS, PA

Project Summary:

The City of Charlotte has contracted with McKim and Creed , P.A. for services to provide recommendations regarding the management of storm water runoff at the Central Yard Operations Center. This is an effort to explore options of implementable improvements to existing stormwater management practices and an onsite BMP.

**Vicinity Map**

Project Update:

Look Ahead: NTP to start construction was given on Feb 9th and the BSC completion date is June 2012.

Current Status: September 2011: Project is undergoing construction and is on schedule to be completed by 2nd quarter of 2012. We are about 50% complete with construction but the roof structure and heavy vehicle shop may be time intensive based upon on site coordination discussions at the meeting this month.

Last Month: August 2011: Project is undergoing construction and is on schedule to be completed by 2nd quarter of 2012. The contractor is currently working on the roof structure and we are coordinating with the improvements to the heavy vehicle shop.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-06-006
Project Title: CMS-South Park Watershed Enhancement
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: BAKER, INC

Project Summary:

This project will involve the planning, design and construction of a storm water quality BMPs at the Charlotte-Mecklenburg Schools (CMS) - South Park Campus. The project site has a drainage area of approximately 186 acres and includes Selwyn Elementary School, Alexander Graham Middle School, and Myers Park High School within the South Park Campus site. The site is bordered by Runnymede and Colony Roads in southeast Charlotte, NC with drainage to Briar Creek and an unnamed tributary to Briar Creek.



Vicinity Map

Project Update:

Look Ahead: Resubmittal of the plans for final stakeholder review. Submittal of erosion control and 401/404 permits.

Current Status: (September 2011) Real Estate has received an executed easement for Parcel 1 and has recorded that at the Register of Deeds. Consultant is working to revise and update plan sets to resubmit. Currently experiencing some consultant delays and some changes in scope at one of the channel areas. Concern to the consultant has been expressed with a revised schedule requested to be submitted. A revised schedule has been given. Permitting sets need to be completed.

Last Month: (August 2011) Real Estate has received an executed easement for Parcel 1 and has recorded that at the Register of Deeds. Markups of the preliminary "98% Plans" were extensive. Permitting sets need to be completed. Concern to the consultant has been expressed with a revised schedule requested to be submitted. (July 2011) Real Estate has received an executed easement for Parcel 1 and has sent that to Register of Deeds for recordation. Prior to the 98% Plans being received a meeting was held with the consultant and a draft set was given prior to its submittal. Those

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: Complete
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 2nd Q 2014

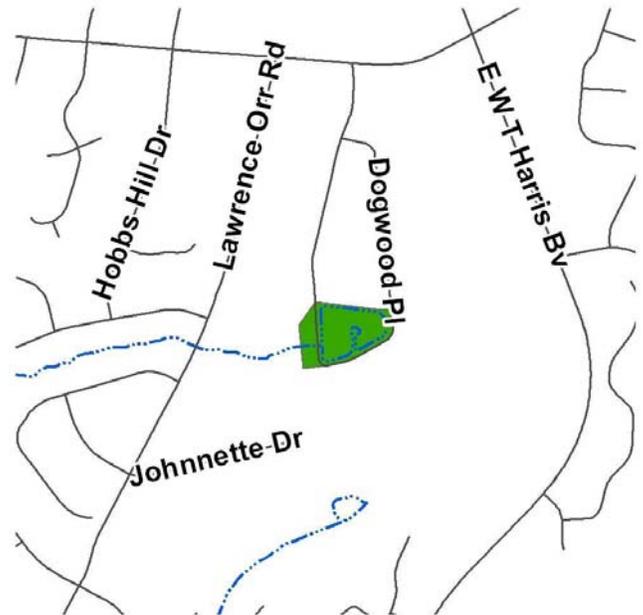
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 672-10-002
Project Title: Dogwood Place Pond
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: David Perry
Project Mgr Phone: 704-336-4202
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

Dogwood Place pond has been identified as a pond that is in need of water quality improvements. Work on this pond project will also increase flood control benefits downstream. The pond is surrounded by Dogwood Place just south of Hickory Grove Road near East W.T. Harris Blvd.



Vicinity Map

Project Update:

Look Ahead: Continue construction.

Current Status: September 2011: In construction.

Last Month: August 2011: In construction.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$600,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: Complete

Construction Activities: In-progress/End 2nd Q 2012

Project Number: 672-10-007
Project Title: Enclave Pond Rehab
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will rehabilitate a farm pond located about a mile from the intersection of Tryon Street and Steele Creek Road. The original dam was breached, and Storm Water Services is planning to design and build a structure to re-establish the pond. The ultimate goal of the pond is to reduce pollutant loadings to downstream channels from a 138 acre drainage area

**Vicinity Map**

Project Update:

Look Ahead: Construction to start after Council Approval. Scheduled to go to Council on 10/10/11.

Current Status: September 2011 - Bids were opened on 9/13/11. Contracts approved RJJ Construction on 9/30/11, and the contract will go to Council for approval on 10/10/11.

Last Month: August 2011 - Project still in Bid Phase until September.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$850,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: In-progress/End 4th Q 2011

Construction Activities: Start 4th Q 2012/End 2nd Q 2013

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 672-10-001
Project Title: Hunter Acres Pond
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: Primary Consultant Not Determined



Vicinity Map

Project Summary:

Hunter Acres Pond is a 3.5 acre pond located in north Charlotte near Derita between West Sugar Creek Road, Gibbon Road, and Christenbury Road. Crestland Avenue is a neighborhood street that runs across the top of the earthen dam forming the pond. The dam was determined to be unstable with a reasonable a risk that the dam could fail. The dam was breached in January 2010 to prevent damage that a failure could cause, and Crestland Avenue was closed. The long term improvements will include reconstructing the dam, installing a littoral shelf, planting a vegetative buffer around the pond, and stabilizing erosion in the feeder stream.

Project Update:

Look Ahead: (Oct/Nov) Install the outlet structure, filter drain, berm

Current Status: (Sept/Oct) Contractor has started into liquidated damages. Used 100% of contract time, but only 30% complete. Began back filling, outlet structure construction.

Last Month: (Aug/Sept) Construction is about 16% complete and we are about 64% through the schedule. Contractor continues to struggle with the project. Last billing period he owed more in taxes than payment. We make suggestions but he continues to ignore or fail to follow through. He can still finish on time if he pulls it together. I have communicated my concerns to the appropriate people. (August) Remove dam, finish safety bench. (July) Borrow material, remove dam (June) Construction, mobilize, construct bypass measures, instal ESC measures. (May) Gave contractor NTP.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,700,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: Complete

Construction Activities: In-progress/End 2nd Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-06-004
Project Title: Ivey's Pond & Dam Enhancement
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: DEWBERRY AND DAVIS, INC.

Project Summary:

Ivey's Pond is situated between Rainbow Forest Dr & Oak Pond Cir in South Charlotte. The project seeks to replace the outlet control works, and to maintain or enhance the pond's water quality and aesthetic benefits.



Vicinity Map

Project Update:

Look Ahead: (November) Award contract and begin preconstruction.

Current Status: (October) Bid Phase - Council Meeting/Award construction contract 9/26/11. Contract prepares contract documents.

Last Month: (September) Bid Phase - Bid opening 9/01/11, draft agenda item due 9/2/11, Council Meeting/Award 9/26/11 (August) Bid Phase - Advertise date 8/8/11, Pre-bid meeting 8/25/11 (June) Start bid phase (May) Start negotiating construction admin. scope and fees with consultant. Start bid phase. (March) Provide comments on 99% design submittal. Wrap-up design package preparation. (January) City review of 99% design plans, submit plans for ESC and Dam Safety approval. (December) Finally received comments from Dam Safety. (September) Submit revised design

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: Start 4th Q 2012/End 1st Q 2013

Project Number: 671-10-013
Project Title: Lake Point Pond Rehabilitation
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: Primary Consultant Not Determined



Vicinity Map

Project Summary:

Lake Point Pond is a water quality pollution control project located North of Albemarle Rd just east of East W T Harris Blvd. The watershed is approximately 165 acres and the pond is approximately 8.3 acres. The pond is located in the middle of the Robinhood Dooley CIP that is currently in the planning stages. The pond improvements include spillway replacement, water quality improvements, and flood control upgrades to support the Robinhood CIP needs. The pond will help improve the water quality of Upper McAlpine watershed.

Project Update:

Look Ahead: Continue Construction.

Current Status: September 2011: Continuing the Construction Phase, which is over 10% complete.

Last Month: August 2011: An agreement was made with the property owner to pay emergency costs on the spillway failure which occurred on 7/7/11. NTP for Construction was given on August 13th.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,150,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 672-10-006
Project Title: McDonald Pond Rehabilitation
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Susan Tolan
Project Mgr Phone: 704-432-0407
Consultant: GAVEL & DORN PLLC

Project Summary:

McDonald Pond is located at 3100 Lake Drive, near the intersection with Nevin Road. McDonald Pond currently provides water quality and detention benefits. It is the City's desire to retain and/or enhance these benefits as part of this project.



Vicinity Map

Project Update:

Look Ahead: October 2011: Contracts preparing award of construction contract. Entering fee negotiations with Gavel & Dorn for additional Construction Inspection Services.

Current Status: September 2011: Council approved low bid (Blythe Dev for \$375,975) Sept 26. Submitted Change Control #1/Notice #2 to reset BSC and adjust budget to reflect apparent low bid on Sept 12, 2011. Requested to invite Gavel & Dorn to submit fees for Construction Inspection of pond. Prepared new Construction Inspection Scope language for this task.

Last Month: August 2011: Bids opened on Aug 25. Apparent low bidder is Blythe Development Co. with a low bid of \$375,975. Engineer's OPC = \$550,000. There were 9 bidders; high bid was \$673,877. *Requested to submit CC1/N2 to reset BSC, since CC1/TBD submitted in May set BSCs to TBD. *CCD1/N2 returned: none needed according to current EPM Project Management Standards. July 2011: Approved final design. Sent to Contracts July 12, 2011 for Construction Bid Phase preparation. Change Control #1/Notice #2 has been submitted for approval*. June 2011: Reviewed second

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$850,000.00
 Planning Activities: Complete
 Design Activities: Complete
Real Estate Activities:
 Bid Phase Activities: In-progress/End 4th Q 2011
Construction Activities: Start 2nd Q 2012/End 3rd Q 2012

Project Number: 671-09-012
Project Title: Raintree Pond at Hole #4
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Corky Botkin
Project Mgr Phone: 704-432-5536
Consultant: GAVEL & DORN PLLC

Project Summary:

This project is being done to support the City's Pond and Dam Policy. This project will provide water quality improvements for a pond which bisects the fairway and the green on hole #4 on the Raintree Country Club golf course.

**Vicinity Map**

Project Update:

Look Ahead: October 2011: Project awarded on 8/22 and contract construction date is 11/1

Current Status: September 2011: Project awarded on 8/22 and contract construction date is 11/1

Last Month: August 2011: Project awarded on 8/22 and contract construction date is 11/1

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$700,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: Start 4th Q 2012/End 1st Q 2013

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 671-05-704
Project Title: Stonebridge Pond/Stream Stabil.
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Kate Labadorf
Project Mgr Phone: 704-336-3653
Consultant: THE ISAACS GROUP

Project Summary:

Stonebridge Pond is located off of Vernon Drive at the downstream end of the Andover Storm Drainage Project. The project seeks to remove sediment that has accumulated in the pond and to maintain and/or enhance the pond's water quality benefits.



Vicinity Map

Project Update:

Look Ahead: Complete Construction Summer 2011.

Current Status: September 2011: Project is Citizen Client Ready. Horespower addressing the remaining punch list items.

Last Month: August 2011: Pond has refilled. Punch list items being addressed.

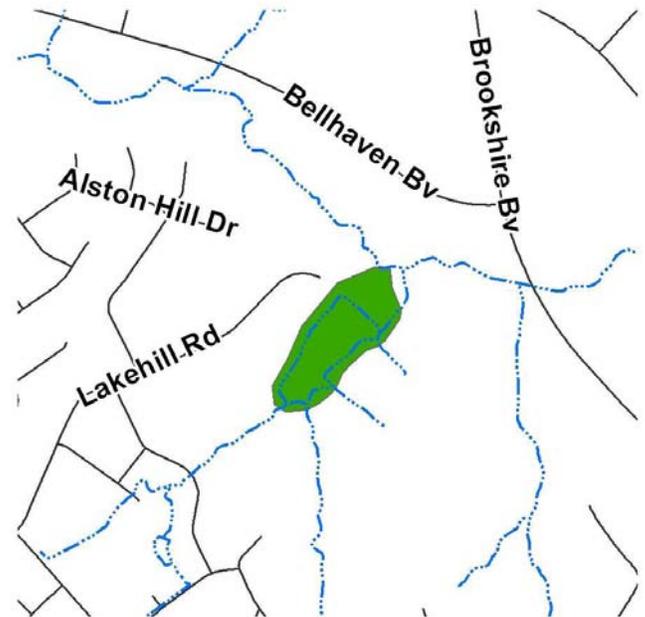
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$800,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2011

Project Number: 671-11-023
Project Title: Wilson Pond
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: David Baker
Project Mgr Phone: 704-432-5569
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Wilson Pond is a water quality pollution control project located in northwest Charlotte near the intersection of Brookshire Boulevard and Bellhaven Boulevard. The main access to the pond is at the end of Lakehill Road. The pond drainage area is approximately 181 acres and it has an existing normal pool of approximately 2.8 acres. The pond discharges into a short section of stream that converges with Gum Branch (FEMA Stream) approximately 400 feet downstream. The objective of the project is to preserve the pond and enhance its function as a water quality feature.

**Vicinity Map**

Project Update:

Look Ahead: The feasibility and existing conditions workshop is scheduled to be held on November 11th.

Current Status: September 2011: We approved planning phase fees and gave the NTP on 9/21/2011. Field survey has begun on the project. The project plan was submitted on 9/29/2011.

Last Month: August 2011: The initiation document was finalized on August 18th. We are currently negotiating planning phase fees with the consultant.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

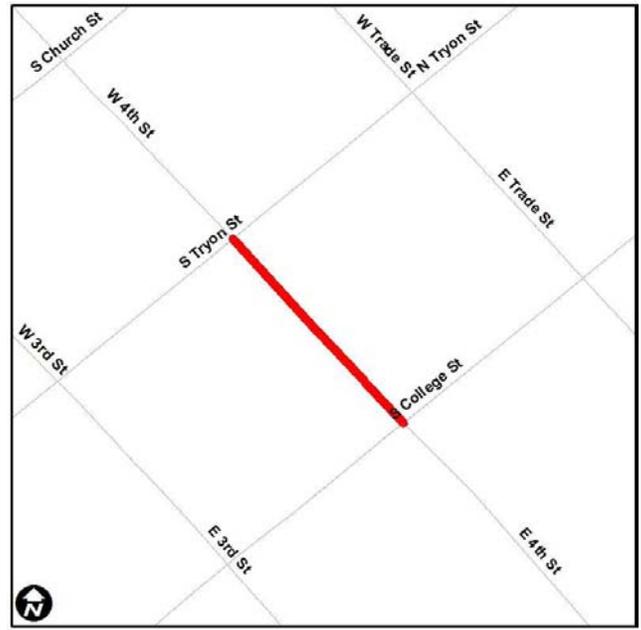
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-082
Project Title: Fourth St (Tryon-Brevard) Sidewalk Widening
Program Category: TRANSPORTATION
Program Title: Center City Transportation Program
Fund/Center: 2010/0049506
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

This project will reallocate travel lanes on 4th Street to provide a wider sidewalk for pedestrians and CATS patrons and incorporate a bus parking area. The new typical section will be consistent with the Uptown Street Enhancement Standards Map adopted by City Council on April 26, 2006.



Vicinity Map

Project Update:

Look Ahead: Create/Review concept plans and determine which plan is best for the project. Resume project design.

Current Status: September 2011 - The project has been put project on hold until the new scope is accurately determined. The team will begin meeting to review the path forward and to set a new scope after CDOT completes traffic models for intersection.

Last Month: August 2011 - A CCD has been done to put project on hold until the new scope is accurately determined. The team will begin meeting to review the path forward and to set a new scope. CDOT is compiling traffic information near intersection.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: Start 4th Q 2011/End 3rd Q 2012
Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012
Construction Activities: TBD

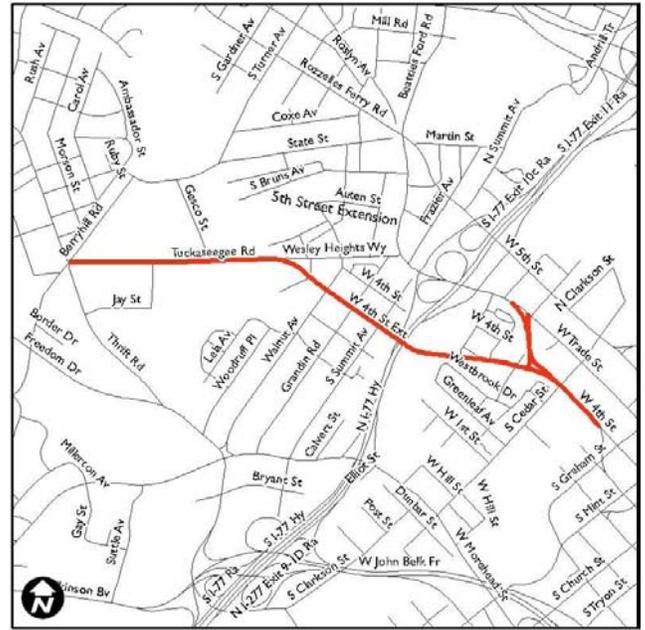
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-018
Project Title: Johnson & Wales Way/4th St/Trade St
Program Category: TRANSPORTATION
Program Title: Center City Transportation Program
Fund/Center: 2010/0049501
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: GANNETT FLEMING , INC.

Project Summary:

This project will make improvements to the intersections of Johnson & Wales Way with 4th Street and Trade St. and also include a travel lane reduction, traffic calming, and pedestrian and bike improvements to 4th St. (Extension) from approximately Cedar Street to Tuckaseegee Road. Tuckaseegee Rd from 4th St. Extension to the intersection of Mint Street was restriped to reduce the travel lanes and add bike lanes while resurfacing was being done in summer 2009. This was considered Phase 1 of the project. Phase 2 of the project which is funded will include the modifications to the intersections of Johnson & Wales Way at both 4th Street and Trade Street to eliminate free-flowing right turn lanes and make other pedestrian improvement. It will also include the lane reduction and addition of planted medians and some on-street parking to 4th Street from Johnson & Wales Way to Summit Avenue (just west of I-77).



Vicinity Map

Project Update:

Look Ahead: Sept. 2011 90% submittal expected in October. Begin Real Estate Phase by January.

Current Status: Sept. 2011 Utility mark ups received. Real Estate/90% plans under way.

Last Month: August 2011 Utility coordination contiuing. All markups expected by September.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

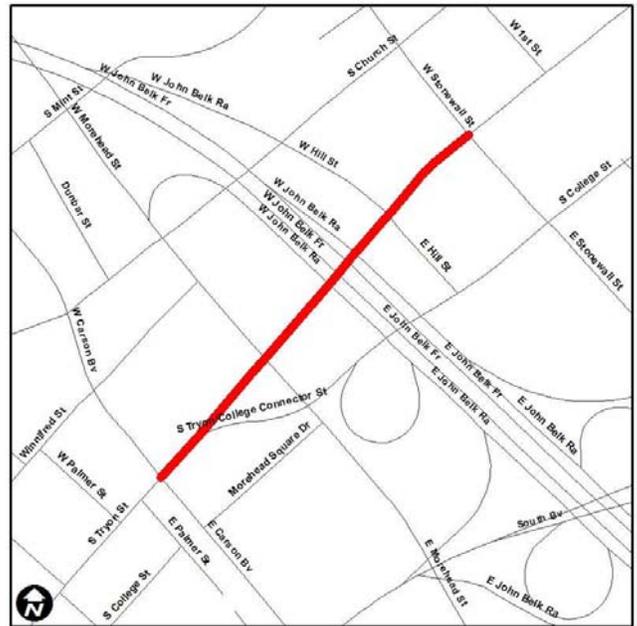
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-039
Project Title: Tryon (Carson-Stonewall) Road Conversion
Program Category: TRANSPORTATION
Program Title: Center City Transportation Program
Fund/Center: 0000/0049505
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: Primary Consultant Not Determined

Project Summary:

Pedestrian and bicycle improvements on South Tryon Street from Stonewall Street to Carson Boulevard, including the bridge over I-277, to be achieved largely through lane reductions. The traffic analysis and conceptual plan were completed during previous study, allowing design of this project to proceed immediately upon its initiation.



Vicinity Map

Project Update:

Look Ahead: August 2011 Council Award scheduled for Nov. 14th.

Current Status: August 2011: Bid Phase under way.

Last Month: July 2011 CC#1 approved. Moves BST up 2.5 years from original schedule (was 1Q 2015, is now 3Q 2012) and reduces budget from \$3,525,000 to \$2,645,000. 100% plans submitted. Bid Phase initiated.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,650,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: In-progress/End 4th Q 2011

Construction Activities: Start 2nd Q 2012/End 4th Q 2012

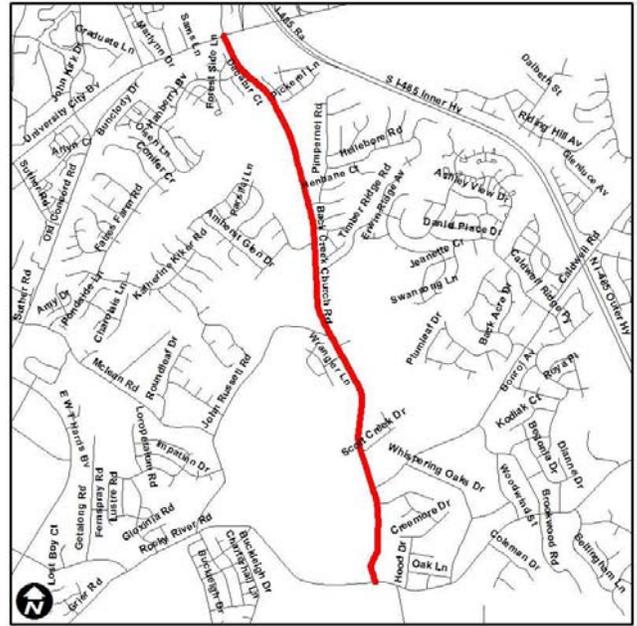
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-022
Project Title: Back Creek Church Rd- FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047485
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: PB AMERICAS, INC.

Project Summary:

This project will involve upgrading Back Creek Church Road to urban street standards and will improve safety and traffic flow in the northeastern part of the City. The initial study limits extend from Rocky River Road to University City Boulevard, with specific improvement locations to be determined as work progresses.



Vicinity Map

Project Update:

Look Ahead: Anticipate design submittals in 2012.

Current Status: September 2011: City project staff has agreed on the direction of installing a multi-use path throughout the length of the the entire project. The project team has concluded the planning phase and has begun fee negotiations for the design phase of the project. A completed survey and a new design contract should be approved by October.

Last Month: August 2011: City project staff has agreed on the direction of installing a multi-use path throughout the length of the the entire project. The project team has concluded the planning phase and has begun fee negotiations for the design phase of the project. A completed survey and a new design contract should be approved by October.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-011
Project Title: Community House Rd FTM
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047410
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: In-House Design Project

Project Summary:

The project involves planning analysis of Community House Road to determine road cross-section(s) and influence future land use decisions.

**Vicinity Map**

Project Update:

Look Ahead: Sept. 2011 Cannot move forward to Bid Phase until CMS/County parcels come through.

Current Status: Sept. 2011 Real Estate Phase: Redesigned to eliminate need for Real Estate on Parcel 1 (clock had started over due to ownership change). Still delayed on 7 County/CMS parcels. All other parcels should be closed by end of November.

Last Month: August 2011: Real Estate Phase continues: Through negotiations and redesign we have gotten approval from the Historic Landmarks Commission for the sidewalk on parcel 21. The owner (Providence Women's Club) has also signed. Delay on Negotiations with Ballanytne/Bissell regarding their monument and wall on parcels 41 and 43 (in landscaping easements) are ongoing, simultaneous with negotiations with the owner of Parcel 41. The Ballantyne people want the monument moved to the middle of the roundabout which CDOT and NCDOT are ok with as long as

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 2nd Q 2013

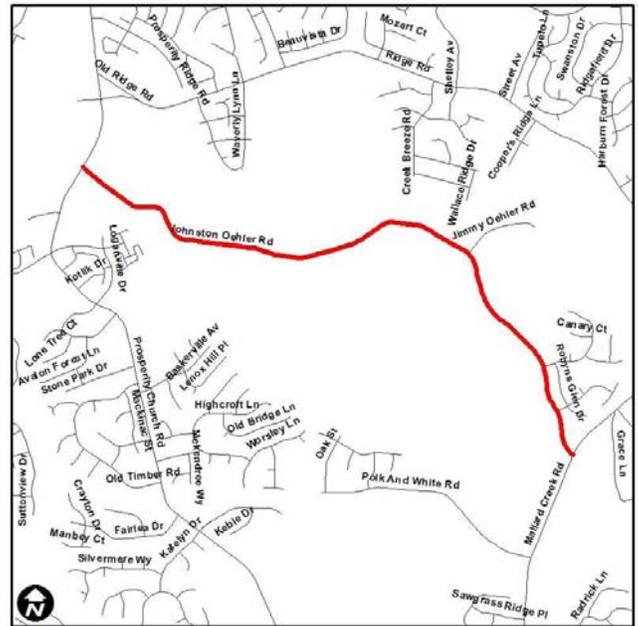
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-023
Project Title: Johnston-Oehler FTM
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047416
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: URS Corporation - North Carolina

Project Summary:

This project will involve upgrading Johnston-Oehler Road to urban street standards and will improve safety and traffic flow in the northern part of the City. The initial study limits extend from Prosperity Church Road to Mallard Creek Road with specific improvement locations to be determined as work progresses.



Vicinity Map

Project Update:

Look Ahead: Begin real estate phase by the end of second quarter 2012.

Current Status: September 2011: 50% preliminary plans were submitted 9/2. The project team to submit review comments by 9/26. The consultant will address the comments and progress the design plans for toward 70% complete.

Last Month: August 2011: The consultant continues to develop the design plans and drainage condition analysis. 50% preliminary plans will be submitted for review by the end of August; a review meeting will be held in September.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$14,800,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2015/End 4th Q 2015

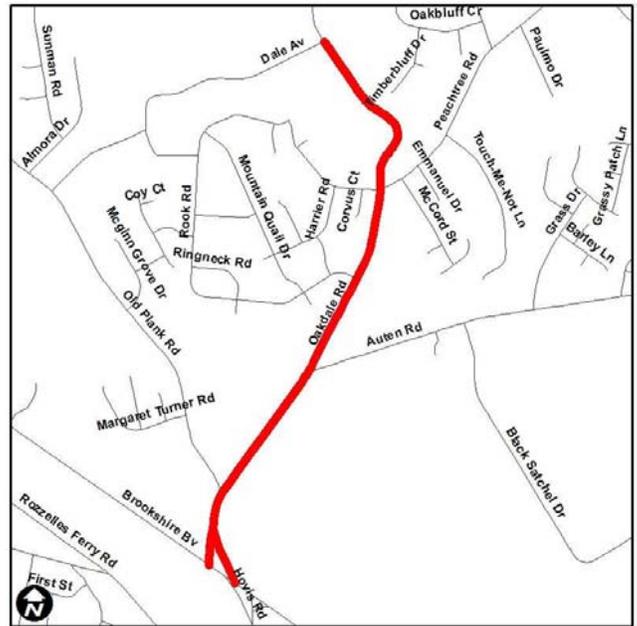
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-010
Project Title: Oakdale Road FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047411
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: RS&H ARCHITECTS-ENGINEERS-PLANNERS, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) to Oakdale Road from Brookshire Boulevard to Dale Avenue. Full funding for the project was provided through the 2010 bond referendum.



Vicinity Map

Project Update:

Look Ahead: 70% design is scheduled to be delivered October 17, 2011.

Current Status: September 2011 (Design) - Consultant is gathering submittals from utility companies in order to incorporate them into the preliminary design. Preliminary Design submittal is scheduled for October 17th.

Last Month: August 2011 - (Design) - Preliminary design continues.

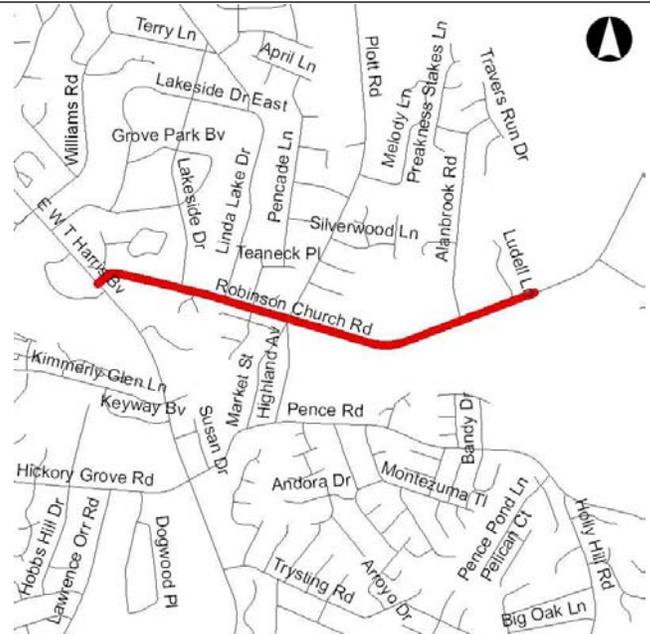
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2014/End 2nd Q 2015

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-031
Project Title: Robinson Church Road FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047414
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.



Vicinity Map

Project Summary:

During the planning phase of this Farm-to-Market road project, the project team used the Urban Street Design Guidelines to study all of Robinson Church Road from W.T. Harris Boulevard to Harrisburg Road (4 miles). Based on the results of that study, improvements will be designed and constructed from W.T. Harris Blvd. to Ludell Lane (1.2 miles). A centerline profile and horizontal curb layout will also be developed for the remainder of Robinson Church Road to guide future development.

Project Update:

Look Ahead: August 2011: Change control document to be circulated for approval. CDOT to make a determination concerning the feasibility of the roundabout and then project to be put on hold due to lack of funding.

Current Status: August 2011: Change control document submitted to program manager / division manager and still under review.

Last Month: July 2011: Change control document submitted to program manager / division manager and still under review. July 11: Working on change control document. To be submitted to program manager end of June. Change control needed because project to be put on hold until future funding. May 11: Preparing a change control document because project to be put on hold until future funding. April 2011: Consultant preparing updated cost estimates for roundabout at the Highland/Plot/ RCR intersection. March 2011: Prior to closing of project, CDOT has requested that consultant prepare

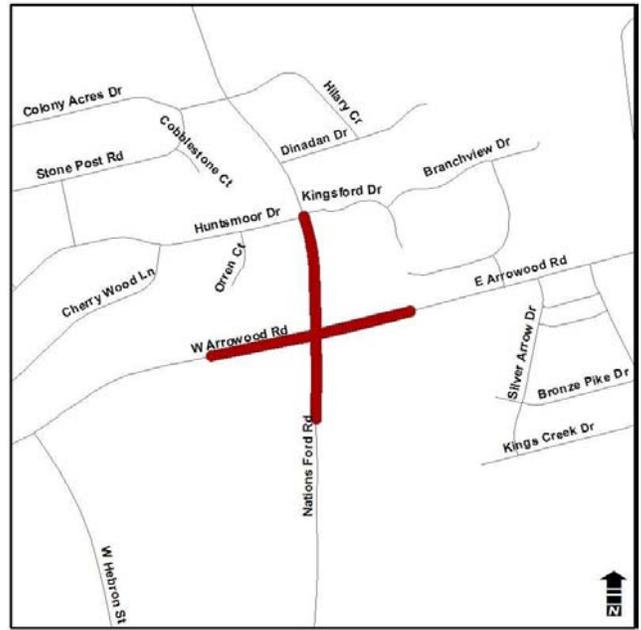
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-11-041
Project Title: Arrowood Rd / Nations Ford Rd Intersection Improvement
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028751
Project Mgr: Valerie Hanes
Project Mgr Phone: 704-336-3628
Consultant: In-House Design Project

Project Summary:

This project will make various improvements at the intersection of Arrowood Road and Nations Ford Road. Improvements to be provided include four-foot wide bike lanes, eight-foot wide planting strips, and six-foot wide sidewalk with accessible ramps.

**Vicinity Map**

Project Update:

Look Ahead: USDG Six Step Process - Steps 5 and 6 will be completed after the 2nd Public Meeting

Current Status: SEPTEMBER 2011: Completed Step 1 thru 4 of the USDG Six Step Process. 2nd Public Meeting will be held approx. early December 2011 @ Silver Mount Baptist Church, 501 Arrowood Road

Last Month: AUGUST 2011: Completed Step 1 thru 4 of the USDG Six Step Process. 1st Public Meeting to be held on Tuesday, August 30, 2011 @ Silver Mount Baptist Church, 501 Arrowood Road

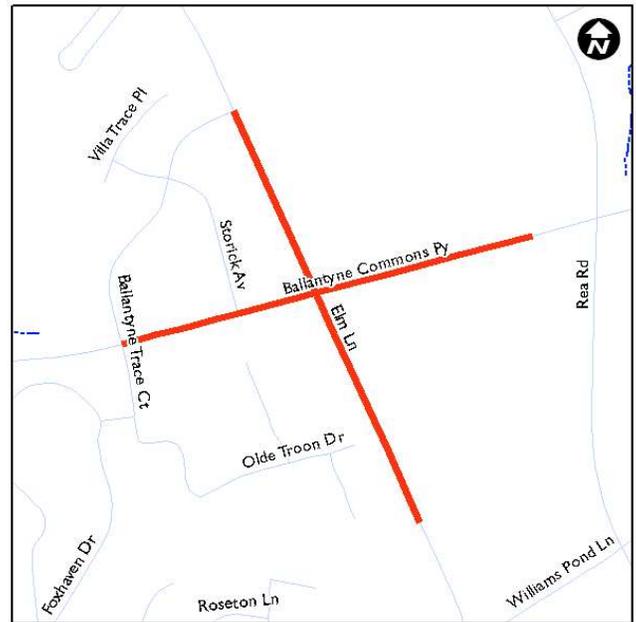
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-011
Project Title: Ballantyne Commons Prkwy/Elm Ln Intersection
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0474002
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Complete the acquisition phase second quarter 2012.

Current Status: September 2011: The parcel titles have been submitted, as a result revisions to the plats have been requested. Once the revised plats are submitted and Legal has verified who can convey and sign the acquisitions, negotiations with property owners can begin. Appraisals are expected the end of October. Additional design work on Elm Lane has started and will be reviewed by the project team in October.

Last Month: August 2011: The contract agents, Professional Property Services, have begun obtaining titles and contacting property owners to explain the acquisition process and impacts to their properties. Once titles are submitted, plats will be ensured and negotiations can begin.

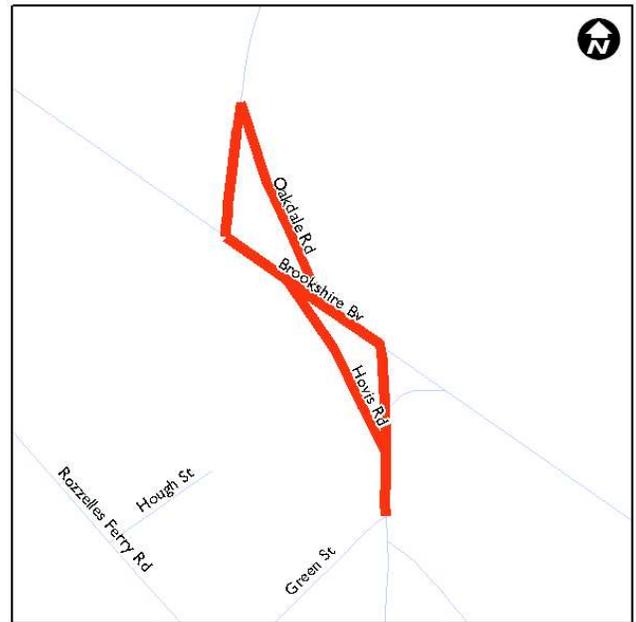
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2012
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 2nd Q 2014

Project Number: 512-08-008
Project Title: Brookshire-Hovis-Oakdale Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028746
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Final Design to be completed and Bid phase to begin in early 2012. NCDOT approval is anticipated by the completion of final design.

Current Status: September 2011 (Real Estate Acquisition) - Project is in Real Estate Acquisition phase. Two parcels out of the the total sixteen parcels have been acquired. Special Provisions for another three parcels have been approved by the property owner and the project manager. The deadline for all real estate acquisitions is November 14th.

Last Month: August 2011 (Real Estate Acquisition) - Project is in Real Estate Acquisition phase. Two parcels out of the the total sixteen parcels have been acquired. Special Provisions for another three parcels have been approved by the property owner and the project manager. The deadline for all real estate acquisitions is November 14th. .

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Start 4th Q 2011/End 3rd Q 2012
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-031
Project Title: ICMM Feasibility Study
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028700
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant:

(Vicinity Map Not Yet Available)

Project Summary:

This study will provide professional engineering services to produce a report describing potential alternative enhancement options and associated benefits, costs and impacts at several locations city-wide.

Vicinity Map

Project Update:

Look Ahead: Complete the study third quarter 2011.

Current Status: September 2011: CDOT has added an additional intersection, Ashley Road and Wilkinson Boulevard intersection, to the feasibility study. A submittal of the additions is expected in September.

Last Month: August 2011: CDOT has added an additional intersection, Ashley Road and Wilkinson Boulevard intersection, to the feasibility study. A submittal of the additions is expected in September.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

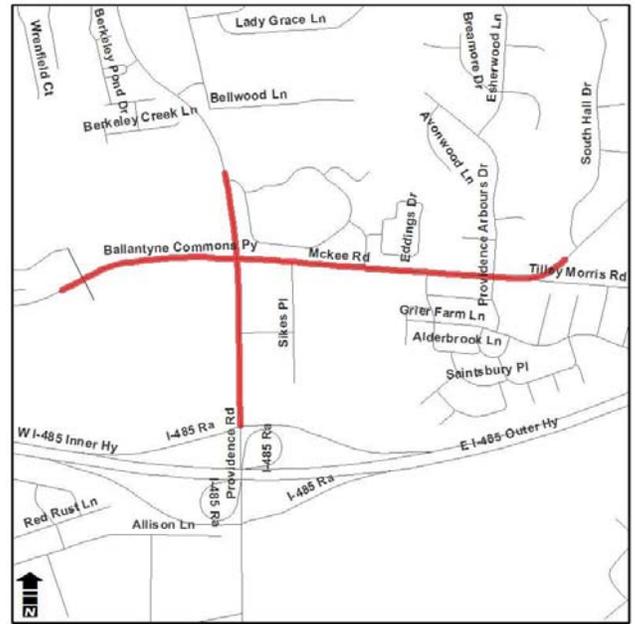
Bid Phase Activities:

Construction Activities:

Project Number: 512-11-013
Project Title: McKee / Providence Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0024606
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: BAKER, INC

Project Summary:

This project will plan, design, and construct improvements to the intersection of McKee Road, Ballantyne Commons Parkway and Providence Road to improve capacity and relieve congestion at this heavily traveled intersection. The planned improvements entail constructing a second southbound left turn lane and completing the widening of McKee Road to Alderbrook Lane. In addition, the project will improve the level of service for pedestrians and bicyclists by adding pedestrian refuge islands, wider sidewalks, and bicycle lanes. These improvements will complement NCDOT's recent widening project of Providence Road south of I-485. Funding for this project is provided via the voter-approved 2010 Transportation Bonds.

**Vicinity Map**

Project Update:

Look Ahead: Begin plan development, concept development. Complete planning the end of December 2011.

Current Status: September 2011: Traffic report revisions were submitted to the consultant to address; the report has been re-submitted to CDOT for review. The consultant will use this information to proceed on the concepts. A meeting with Duke Power was held to obtain buy-in on a concept option to encroach on their property to realign the driveway between Duke's and the adjacent property.

Last Month: August 2011: The consultant has submitted the design criteria and traffic report for review; and will begin working on concepts for the project. Meetings with stakeholders will be held once concepts are submitted.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-010
Project Title: WT Harris Blvd/The Plaza Intersection Imp
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028747
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Begin the bid phase by 1st Quarter 2012.

Current Status: September 2011: Based on information provided, the parcel condemnations are expected to be filed by December. Once the condemnations are filed, the bid phase will begin. The consultant is finalizing the design plans for sign off. A final review will be held in October.

Last Month: August 2011: 4 of 7 parcels have signed agreements. The remaining parcels were approved for condemnation on the August 22nd Council Agenda. However, the properties are not access able until the condemnation filings are complete; which could take 8-12 weeks. Utility poles have been relocated.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 1st Q 2014

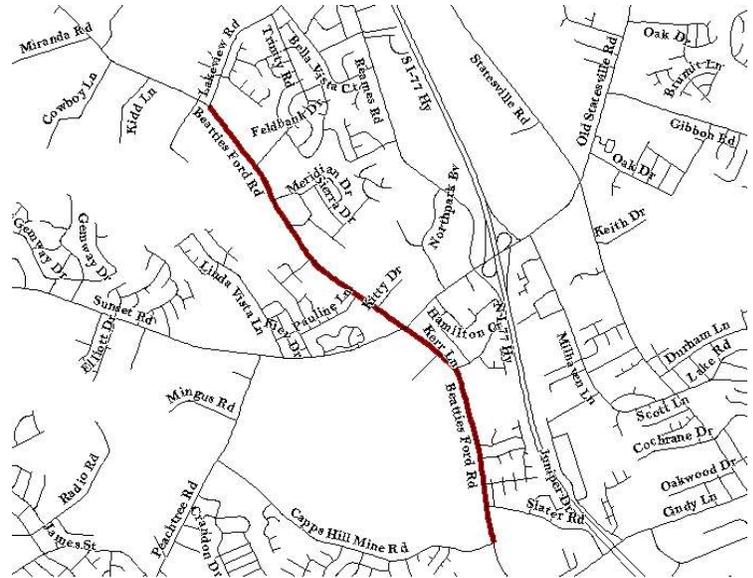
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-03-013
Project Title: Beatties Ford Rd. (Capps Hill Mine Rd. to Sunset Rd.) Wic
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024911
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project's goal is to widen Beatties Ford Road from its existing two-lane cross-section to a four-lane, median divided cross-section between Capps Hill Mine Road and Lakeview Road. Due to findings from the traffic study, the project team recommended that Beatties Ford Road needed to be widened only to Sunset Road, and not to Lakeview road as previously recommended. Funds are available to complete the project's design.



Vicinity Map

Project Update:

Look Ahead: Real Estate Acquisition phase to begin in the 3rd Quarter of 2011.

Current Status: September 2011 (Real Estate Acquisition) - R/W Acquisition Phase has been initiated.

Last Month: August 2011 (Design) - Review of 90% design plans has been completed. Preliminary plats are being produced.

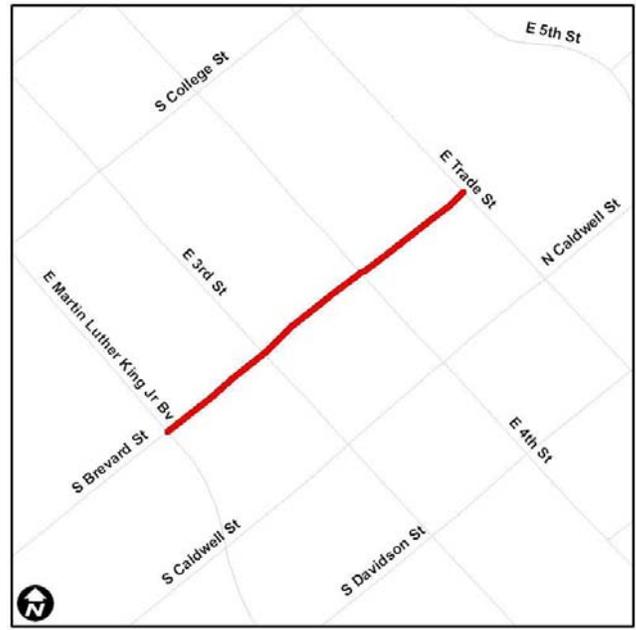
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$14,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 2nd Q 2014

Project Number: 512-09-008
Project Title: Brevard St (MLK Blvd to Trade) Improvements
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0047782
Project Mgr: Troy Eisenberger
Project Mgr Phone: 704-336-4835
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will convert Brevard Street (from Martin Luther King, Jr. Blvd to Trade Street) from one way to two way traffic. This project will include sidewalks, planting strips, tree wells, parallel parking, lighting, etc. This project is only funded for design.

**Vicinity Map**

Project Update:

Look Ahead: Help select best tree well locations and types. Review this layout with key project stakeholders, then get update on next steps with upper management.

Current Status: September '11: The placement of trees has been currently determined to be a requirement per the tree ordinance. Meeting is scheduled with landscape management and consultant on week of 9-26-2011 to determine best tree locations, as well as looking to minimize the surface area impact to provide as wide of a travel path as possible for patrons to the transit center.

Last Month: August '11: The updated alignment has been reviewed by CATS and planning. The consultant has a preliminary location of potential tree well sites, and these sites need to be reviewed with CATS/planning before the project can continue.

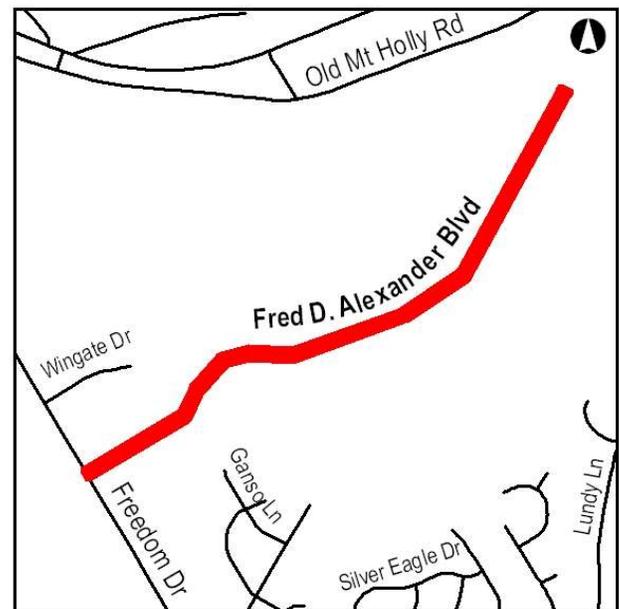
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-072
Project Title: Fred D. Alexander, Sec B, Ph2
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024904
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This second phase of Fred D. Alexander section B will include constructing the remaining section from Freedom Drive to the exit ramp at Old Mt. Holly Road. Funding for construction was included in the 2008 Bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Complete Construction by the end of 2011. Landscape bid opening on October 13. Ribbon Cutting for Fred D. Alexander Boulevard project is tentatively scheduled for the third week of December.

Current Status: September 30, 2011- Contractor submitted a revised schedule to complete construction by December 27. Effort is underway to expedite the bridge construction and complete the project by the end of November. Roadway work will be completed ahead of the contract completion date of November 16.

Last Month: August 26, 2011- Concrete pavement between Freedom Drive and the first bridge is complete. The rain damaged sections of pavement surface on the west side of the road during the installation. The contractor will grind the surface area and fix damaged joints and edges. Landscaping plans are in sign-off. July 29, 2011 - Contractor installed concrete pavement on the section of the road north of the Spur Bridge and completed the Spur bridge deck pour. The concrete pavement south of the CSX bridge is scheduled to be completed by mid August. Landscape Management is

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$18,950,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-00-118
Project Title: Fred D. Alexander, Sec C
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024905
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

Fred D. Alexander Blvd (FDA) is a new road proposed in the northwest area of Charlotte. Section C of FDA Blvd. will extend from Valleydale Road to Brookshire Blvd near Caldwell Williams Road. The typical section consists of four lane median divided road with four foot bike lane, planting strip and sidewalk on both sides of the road.

**Vicinity Map**

Project Update:

Look Ahead: Construction Warranty Phase and Landscape Bid Phase to start in September. Ribbon Cutting for Fred D. Alexander Boulevard project is tentatively scheduled for the third week of December.

Current Status: September 30, 2011- The road was opened to traffic on August 29. Landscaping bid opening is to occur in October with anticipated planting start in January. NOTE: Funds Availability is showing the total budget \$10,865,000 for this section, the project estimated budget is shown \$9,500,000. Since Fred D. Alexander Boulevard total funding is \$49,925,000, funds were shifted to different section by E&PM accounting based on needs at the time. We've been using \$9,500,000 as the Ballanced Scorecard Target.

Last Month: August 26, 2011- Final construction inspection was held on August 12, contractor is completing the punch list items. The road will open to traffic on Monday August 29. Final Landscape plans are in sign-off. July 29, 2011 - The final work on Brookshire Boulevard is complete. Final construction review will be scheduled in August. This section of Fred D. Alexander Boulevard between Valleydale Road and Brookshire Boulevard will be opened to traffic before the September contract completion date. June 24, 2011 - Work on Brookshire Blvd will proceed June 27 after NCDOT

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$9,500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-11-048
Project Title: Prosperity Village NW Thoroughfare Extension
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024927
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

This project will construct the northwest part of thoroughfare that provides access to the I-485 westbound onramp and eastbound off-ramp in the Prosperity Village area. This street will become part of a realignment of Prosperity Church Road north of the DeArmon Road/Johnston-Oehler Road intersection. Subject to funding availability and public support, a portion of Ridge Road Extension westward from existing Prosperity Church Road (future Loganville Drive) to either the Northwest Arc or into the adjacent Eastfield subdivision may also be constructed as part of this project.

**Vicinity Map**

Project Update:

Look Ahead: Continue work on EA and work with HDR on coordinating community meeting as required by the NCDOT HEU (Human Environmental Unit).

Current Status: September 2011 - HDR has been working with NCDOT on the preliminary work for the Environmental Assessment. A scope for the EA and proposed Design Criteria has been sent to the State for review and approval.

Last Month: August 2011 - Contract with HDR was approved executed on 8/17. Kick off meeting with HDR held on 8/24.

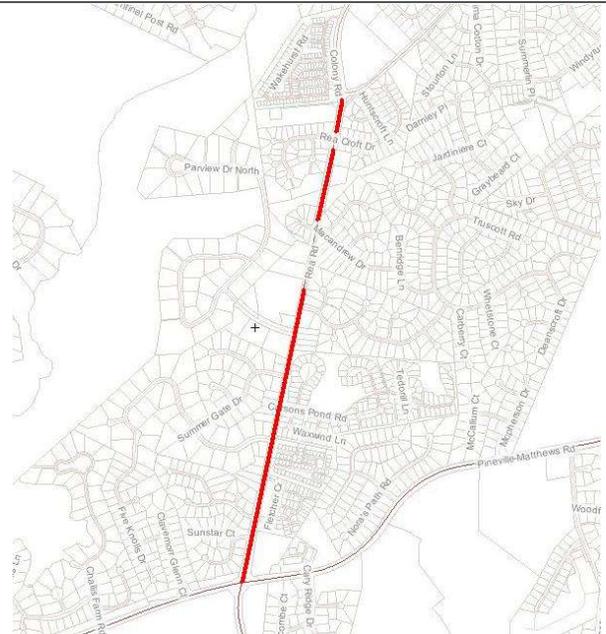
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-03-010
Project Title: Rea Road Widening
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024908
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: THE LPA GROUP INCORPORATED

Project Summary:

This project will improve Rea Road between Hwy 51 and Colony Road by constructing a two-lane median divided roadway with bike lane, sidewalk and planting strip on both sides of the road. It will also improve the sight distance and provide landscaping and street lighting. This project was funding for real estate acquisition and construction in the 2008 transportation bonds. Duke Energy has not started the overhead utility relocation due to workload and storms.

**Vicinity Map**

Project Update:

Look Ahead: Request for Bid Phase services submitted on 9/7/11; with the prequalification process. Prequalification of contractors to be completed in October and advertize for bid in November.

Current Status: September 30, 2011- Duke Energy began relocation of their overhead lines. Piedmont Natural Gas is about 60% complete. PNG informed the City on 9/27 that they pulled off the job for a week. Contracts is working on the prequalification of contractors which will be completed in October.

Last Month: August 26, 2011- Piedmont Natural Gas work started on August 24. Duke Energy requested additional tree removal; overhead utility relocation work will start before the end of August. The consultant is continuing to address Sign-off comments and will submit final documents by the end of August. Encroachment agreement was submitted to NCDOT for approval. July 29, 2011 - Piedmont Natural Gas requested trees stumps removal along their proposed line. This work will be completed on August 3rd. PNG is scheduled to complete the first phase of the gas line relocation by the

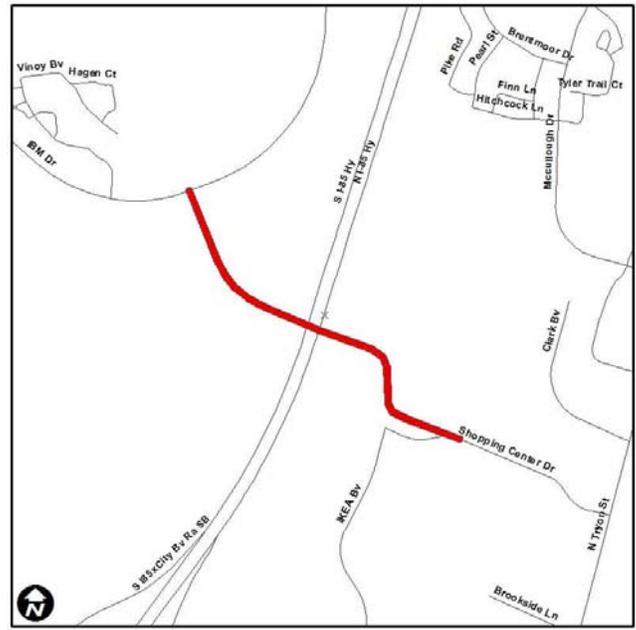
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$22,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 4th Q 2012/End 4th Q 2014

Project Number: 512-09-068
Project Title: Shopping Center Drive Extension
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0028749
Project Mgr: Troy Eisenberger
Project Mgr Phone: 704-336-4835
Consultant: PARSONS, BRINCKERHOFF, QUADE & DOUGLAS, INC

Project Summary:

The intent of the major transportation project is to provide east-west connectivity between the University Research Park, Belgate/IKEA developments, and the CATS Blue Line Extension on North Tryon Street. The project will provide a new bridge across I-85, extending from Ikea Boulevard to IBM Drive. It will tie into the portion of Shopping Center Drive that Crescent Resources is building as part of the Belgate development, and will replace the existing CMS driveway into Martin Middle School. This project would construct a grade separation across I-85, but not an interchange. Substantial interaction with NCDOT, FHWA, CMS, waterway/environmental regulatory agencies, and public stakeholders will be required. It is currently funded only for planning, design, and partial right-of-way acquisition.

**Vicinity Map**

Project Update:

- Look Ahead:** Work towards approval of additional services for new alternate access road. Conduct geotech work, additional survey, and noise analysis. Meet with CMS to review findings concerning the alternate school access road. Continue moving towards 25% design plans.
- Current Status:** September '11: Have scheduled update meeting with CMS to review the new alternate access road. Detailed structure design calcs have been submitted, have been reviewed by the City, and are being sent to NCDOT for review. Have reviewed the scope/budget for the additional services related to the new access road for a second time, still working through some scope details. Preliminary traffic analysis has been completed, and this information will be shared at the meeting with CMS on October 6th.
- Last Month:** August '11: NCDOT has reviewed the structure package and provided comments. Held teleconference with consultant and NCDOT to review comments. Result of the meeting is that some of the calculations typically performed later in the design, will be performed now to ensure that NCDOT is okay with the design parameters. Have reviewed the scope/budget for the additional services related to the new access road with the consultant, and are waiting for consultant response. Once this work progresses to a certain point, a meeting will be held with CMS to review the

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-00-119
Project Title: Statesville Road (I-85 to Sunset) Widening
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024907
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

**Vicinity Map**

Project Update:

Look Ahead: Complete overhead utility relocation, bid phase service began in August with start of prequalification of bidders. Bidders were prequalified on 9/22/11. Construction work to start in March 2012. A post card to area residents will be sent in October.

Current Status: September 30, 2011- CMU is reviewing their water line plans and will submit them to Engineering in October. The consultant is waiting on CMU construction plans in order to submit final project documents.

Last Month: August 26, 2011- Plans sign-off is complete and consultant is finalizing the project documents. Contracts is proceeding with the pre-qualification of contractors. CMS gave the City preliminary approval of the Ranson MS circulation plan which also was submitted to NCDOT for approval. Overhead utility relocation is continuing. July 29, 2011 - Project is in the sign-off phase and consultant is addressing comments for final bid documents. Plans for Ranson Middle School circulation were submitted to CMS for final review. Duke Energy is behind schedule in completing the utility relocation

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$35,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: In-progress/End 2nd Q 2012
Construction Activities: Start 2nd Q 2012/End 3rd Q 2014

Project Number: 512-09-030
Project Title: Stonewall Street Improvements
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0047783
Project Mgr: Troy Eisenberger
Project Mgr Phone: 704-336-4835
Consultant: Primary Consultant Not Determined

Project Summary:

This project will involve making infrastructure and landscaping improvements along Stonewall Street from McDowell Street to Davidson Street. It will connect the gateway to uptown between The Metropolitan Development and the Hall of Fame. This project is funded for design only.

**Vicinity Map**

Project Update:

Look Ahead: Continue to 70% Design then put on Hold. Geotech work to occur on Oct. 1st, review the geotech report data. Continue Utility Coordination.

Current Status: September '11: Preliminary Design continues. Geotechnical exploration to occur on Stonewall Street on October 1st. On-going Utility Coordination.

Last Month: August '11: Have held monthly design meeting with new City PM to review the project, and review the project schedule. Preliminary Design continues. On-going Utility Coordination.

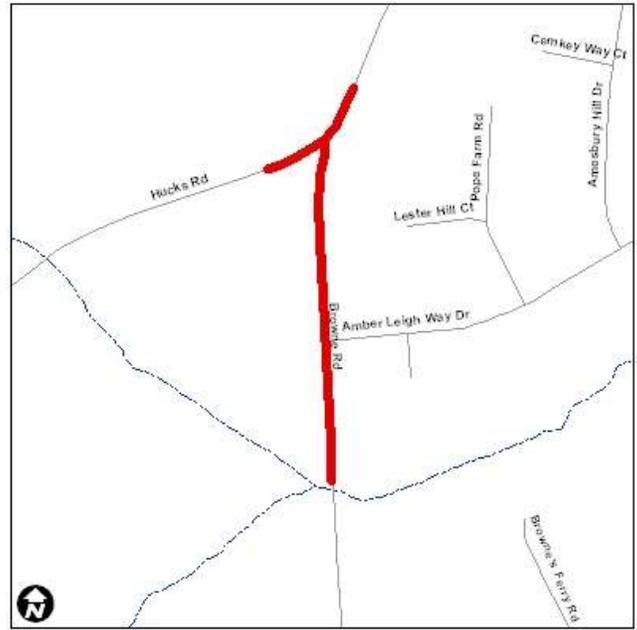
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2013
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-087
Project Title: Browne Road Left-Turn Lane at Hucks Road
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245010
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

This project involves widening Browne Road to provide a left-turn lane at Hucks Road.

**Vicinity Map**

Project Update:

Look Ahead: Start construction in November.

Current Status: (Sept 2011) Time Warner is working on the fiber optic line relocation. Duke is 90% complete. Construction is expected to begin in early November.

Last Month: (Aug 2011) Time Warner has fiber optic lines that are within an area of proposed grading and will not be out of the way until October. Ferebee and City Construction staff evaluated the options of working around or postponing the construction start. Based on the phasing and erosion control permit, it was decided to wait until Time Warner is out of the way. This will put construction start in late October or early November. The completion date is expected to be in April 2012. This change in the schedule was communicated to residents by a post card and the web page updated. To

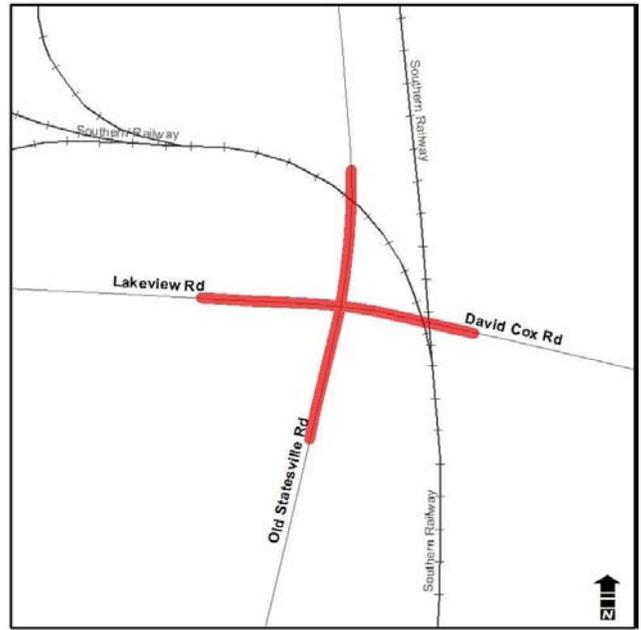
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2012

Project Number: 512-11-051
Project Title: Old Statesville Rd at David Cox Road
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245033
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: Consultant Not Required

Project Summary:

This project will widen Old Statesville Road to provide left turn lanes and install a traffic signal. The improvements are required to address congestion and improve air quality. This project will be funded by a CMAQ grant and the Minor Roadway Improvement Program.

**Vicinity Map**

Project Update:

Look Ahead: Prepare Project Plan.

Current Status: (Sept 2011): Municipal Agreement was approved at the September 12 Council meeting. Working on total project budget and schedule for Project Plan. Submitting survey request.

Last Month: (August 2011): Municipal Agreement is planned to be on the September 12 Council Agenda and is being process by CDOT staff. Working on total project budget for Project Plan.

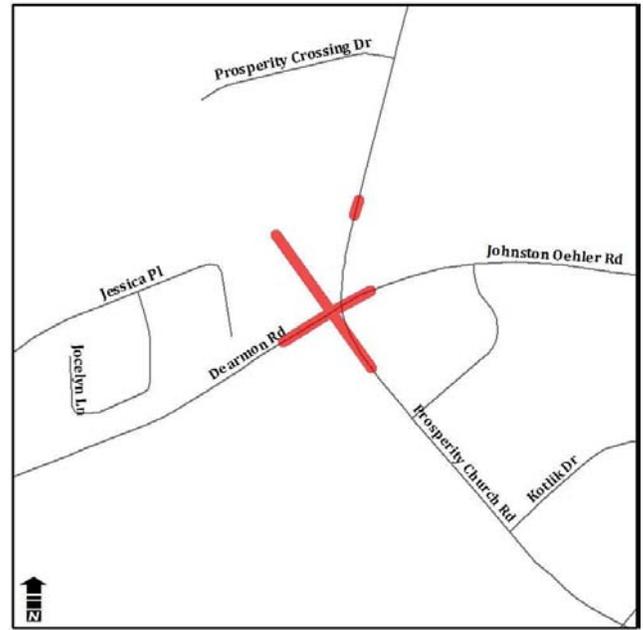
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 3rd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-11-059
Project Title: Prosperity Church Rd Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 0101/0245033
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: Primary Consultant Not Determined

Project Summary:

This project will realign the intersection of Prosperity Church Road and Johnston-Oehler/DeArmon Road to line the north leg of Prosperity Church Road up with the proposed round-a-bout on the I-485 interchange. The project will also stub out the existing north leg of PCR.

**Vicinity Map**

Project Update:

Look Ahead: Submit survey request after scope is better defined.

Current Status: September 2011 - Looking at possible Developer/City agreement to build intersection and missing link to future I-485. Working with CDOT, developer and County to address how work will be completed. A meeting with the County has been scheduled to review requirements for a culvert crossing on DeArmon Road that would most likely need to be rebuilt if we worked with the developer.

Last Month: August 2011 - Initiation Document completed. Looking at possible Developer/City agreement to build intersection and missing link to future I-485. Working with CDOT, developer and County to address how work will be completed.

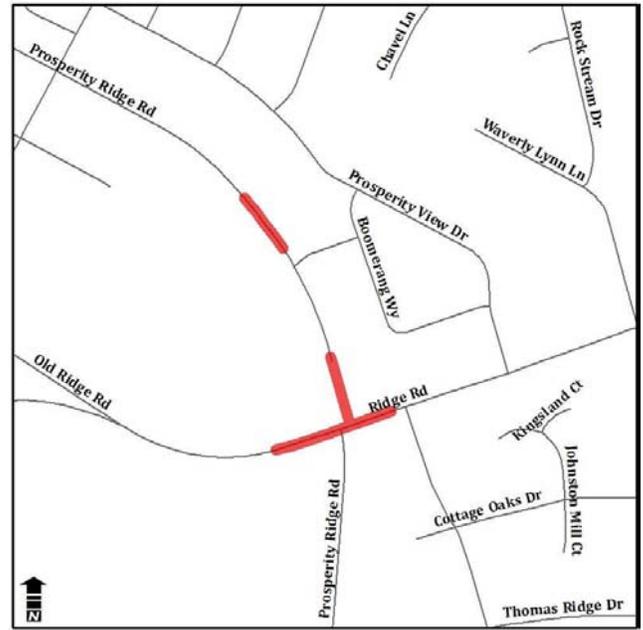
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 4th Q 2011/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-10-043
Project Title: Prosperity Ridge Connection
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245030
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

This project is in the Prosperity Village area. It will close two gaps in Prosperity Ridge Road between Prosperity Church Road and Ridge Road in the northeast quadrant of the Village.

**Vicinity Map**

Project Update:

Look Ahead: Revisions for 70% plans will be ongoing. The Storm Water calculations have not been accepted by SWS to date. Continued coordination with the SWS representative will be done to ensure the design meets requirements.

Current Status: September 2011 - 70% design review held on 9/26. Working with Storm Water Services to review the design calculations and get wetland delineated. This project crosses a stream at a sharp skew and is requiring very detailed storm water analysis.

Last Month: August 2011 - 70% design review scheduled for 9/26. 70% plans are almost complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 1st Q 2014

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-095
Project Title: Salome Church Road at Mallard Creek Road
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245012
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project



Vicinity Map

Project Update:

Look Ahead: Final inspection and begin warranty.

Current Status: (Sept 2011) Construction is approximately 95% complete. Final inspection is scheduled for Oct 3, 2011.

Last Month: (August 2011) Construction is approximately 35% complete. The eastern leg of Mallard Creek Rd has been closed for twenty days and will reopen Sept 4. ATT & T and PNG are completing relocations along the closed section of Mallard Creek Rd. Project is expected to be completed by November 2011.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$950,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

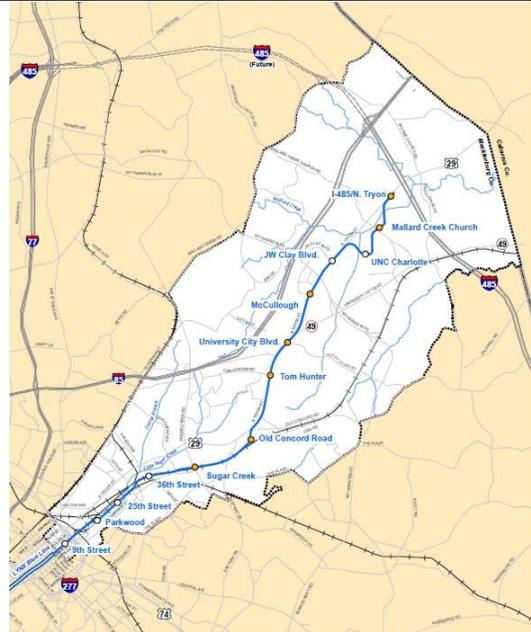
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-09-081
Project Title: NECI Bike Facilities
Program Category: TRANSPORTATION
Program Title: Northeast Transit Corridor Infrastructure Program
Fund/Center: 2010/0048302
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: Primary Consultant Not Determined

Project Summary:

This project involves a general study of bicycle facility needs in the City's Northeast Corridor. This project is a part of the Northeast Corridor Infrastructure Program (NECI).



Vicinity Map

Project Update:

Look Ahead: Sept. 2011 Finalize report and close out in <60 days.

Current Status: Sept. 2011 Finalizing report.

Last Month: July 2011 Cost estimating being refined. Final reports/maps under way.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

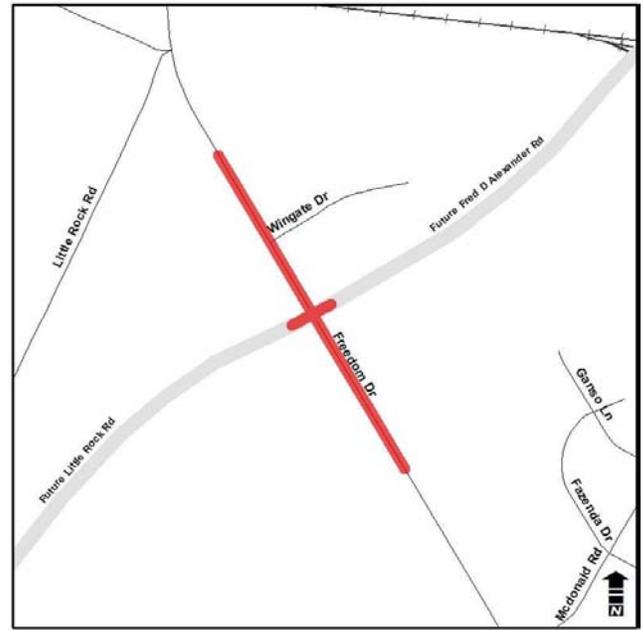
Bid Phase Activities:

Construction Activities:

Project Number: 512-11-035
Project Title: Freedom / Fred D. Alexander / Little Rock Intersection Imp
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0047486
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: GANNETT FLEMING , INC.

Project Summary:

This project will make various improvements at the Freedom Drive / Fred D. Alexander Boulevard / Little Rock Road intersection. The improvements will provide for the eventual connection of other improvements to be made via the Freedom Drive Widening, Little Rock Road Realignment, and Fred D. Alexander (Section B-2) roadway improvement projects.

**Vicinity Map**

Project Update:

Look Ahead: Complete utility relocation and construction.

Current Status: (September 2011) Construction started on June 27, 2011 and continues. Utility relocation continues. AT&T is the only utility left to complete and finish utility relocation. Piedmont Natural Gas has completed their relocation.

Last Month: (August 2011) Construction started on June 27, 2011 and continues. Utility relocation continues. AT&T is the only utility left to complete and finish utility relocation. (July 2011) Construction started on June 27, 2011 and continues. Utility relocation continues. AT&T is the only utility left to complete and finish utility relocation. (June 2011) Utility relocation continues. AT&T is the only utility left to complete and finish utility relocation. PCC meeting was held on June 2, 2011. Construction start date is June 27, 2011. (May 2011) Utility relocation continues. Duke Energy has completed setting

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,300,000.00
Planning Activities:
Design Activities:
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

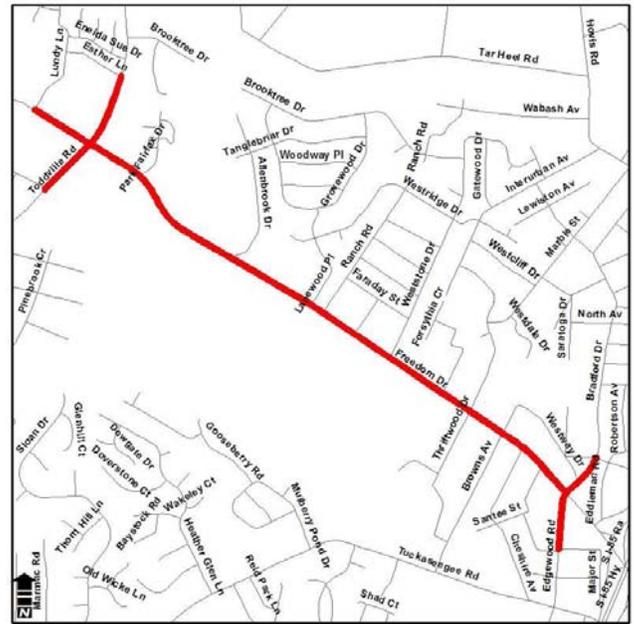
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-99-007
Project Title: Freedom Drive Widening
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0038500
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: GANNETT FLEMING , INC.

Project Summary:

Project includes widening Freedom Drive to a minimum 4 lane facility between Bradford Drie/Edgewood Road and Lundy Lane, approximtaly 1.75 miles. The project will provide roadway, sidewalk and bike lane connectivity.



Vicinity Map

Project Update:

Look Ahead: Complete real estate acquisition. Complete bid phase. Complete utility relocation work. The anticipated council award date is Nov 14th 2011.

Current Status: (Sept 2011) All parcels acquired but minor revisions needed on a couple of plats due to sanitary sewer easements. Real estate acquisition continues. Utility relocation work continues with AT&T local (expected completion May 2012) and AT&T long distance (expected completion Nov 2011). Completed Project Manual and submitted for Bid Advertising on 9/21. Bid Opening scheduled for 10/18.

Last Month: (Aug 2011) All parcels acquired but minor revisions needed on a couple of plats due to sanitary sewer easements. Real estate acquisition continues. Utility relocation work continues with AT&T local (expected completion May 2012) and AT&T long distance (expected completion Nov 2011). Final documents and plans was submitted to start Bid Phase on 8/15. (July 2011) All parcels acquired but minor revisions needed on a couple of plats due to sanitary sewer easements and 1 parcel needed Council approval (8/22) under property transactions. Real estate acquisition continues. Utility

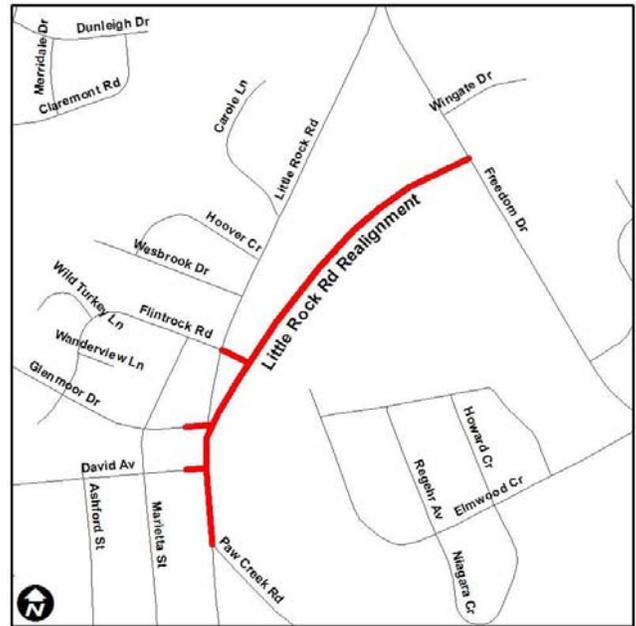
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$27,250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: In-progress/End 1st Q 2012
Construction Activities: Start 1st Q 2013/End 3rd Q 2014

Project Number: 512-09-069
Project Title: Little Rock Road Realignment
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0047486
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: CONCORD ENGINEERING & SURVEYING, INC.

Project Summary:

The project realigns Little Rock from Paw Creek Road to Freedom Drive. The project will widen the existing Little Rock from 2 lanes to 4 lanes, median divided with landscaping. The project will connect the new Fred D. Alexander project and eliminate the major traffic flow through the existing Little Rock / Moores Chapel /Freedom intersection, addressing safety concerns.

**Vicinity Map**

Project Update:

Look Ahead: Submit real estate acquisition request to start real estate acquisition.

Current Status: (September 2011) - Only need division manager signoff to complete signing mylar cover sheet. Revised plats from Concord Engineering were submitted to real estate for review on September 29, 2011.

Last Month: (August 2011) - NCDEHNR erosion control permit was approved on August 23, 2011 for the project. Only need division manager signoff to complete signing mylar cover sheet. Waiting on revised plats from Concord Engineering to submit to real estate for review. (July 2011) - All final utility markups have been provided. Concord Engineering is incorporating markups into plans. Plans will be resubmitted to utilities for final approvals and schedules to complete work by outside utility companies. Concord Engineering is waiting for resubmitted plans to be approved by NCDEHNR for erosion

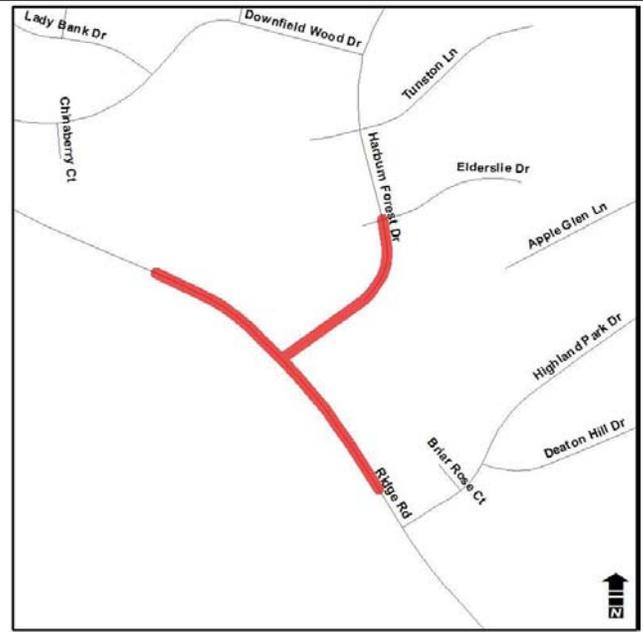
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,200,000.00
Planning Activities:
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: Start 4th Q 2011/End 3rd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2013/End 1st Q 2015

Project Number: 512-09-057
Project Title: Harburn Forest Dr Connectivity
Program Category: TRANSPORTATION
Program Title: Street Connectivity
Fund/Center: 2010/0000000
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

The project is intended to extend Harburn Forest Drive from its current terminus near Elderslie Drive south to Ridge Road, and to add turn lanes and address sight distance issues on Ridge Road.

**Vicinity Map**

Project Update:

Look Ahead: Obtain and sort through comments from public meeting and online survey. If the project has overwhelming opposition, it will most likely be shelved.

Current Status: September 2011: A meeting with the Highland Creek Advisory Committee was held on 9/20/11. The purpose of the meeting was to explain the project and get feedback on project and presentation. During the meeting some of the members of the Advisory Board voiced strong opposition to the project and were looking for ways to stop it. After the meeting a few members said they may be for the project but seemed unwilling to voice their opinion publicly. A full scale Public meeting is being held October 4, 2011. At this meeting a short presentation will be held to talk about the proposed project concept and then it will be opened up for questions. The project team will attempt to get residents

Last Month: August 2011: A meeting with the Highland Creek HOA Board was held on 7/21/11 to receive input on the project from them. The HC HOA Board asked staff to do a presentation at the Sept 20th Advisory Committee meeting so the August 11th public meeting is being postponed. A full scale Public meeting is being planned for late October of 2011.

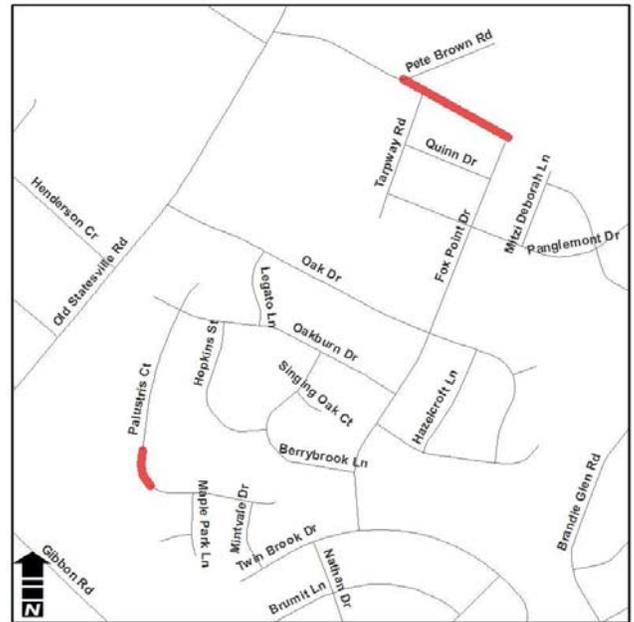
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-11-042
Project Title: Pete Brown Road Extension
Program Category: TRANSPORTATION
Program Title: Street Connectivity
Fund/Center: 2010/0049468
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: Consultant Not Required

Project Summary:

This project will extend Pete Brown Road from its dead end to Fox Point Drive. A second part of the project will include a gap fill-in to connect existing segments of Palustris Court.

**Vicinity Map**

Project Update:

Look Ahead: Meet with CDOT to determine path forward and complete Project Plan.

Current Status: (Sept 2011) Several issues have risen regarding the extension of Pete Brown Rd. CDOT's Traffic group has expressed concern about opening up the road to additional traffic without a signal installed at NC 115 & Pete Brown Rd intersection. NCDOT is supportive of adding a signal at the Pete Brown & NC 115 intersection but wants to close the Henderson Rd rail crossing located just north of Pete Brown. To provide access to properties along Henderson Rd, NCDOT would like the City to include a road connection from Henderson to Pete Brown. The availability of funding from NCDOT will depend upon the CATS Traffic Separation Study for the "O" Line identifying Pete Brown Rd to remain open

Last Month: (Aug 2011) NCDOT has requested CATS to finalize the recommended crossing study that identifies Pete Brown Rd as the crossing to remain open and that Henderson Rd crossing will be closed. This report, Traffic Separation Study for the "O" Line, is key for NCDOT to contribute funding to any signal work at Pete Brown Rd and NC 115. Engineering Services is working with CDOT to get this completed in order to identify the scope of work required at Pete Brown and NC 115. The original survey request for Pete Brown and Palustris Court is 95% complete. With additional survey

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-12-007
Project Title: Ardrey Kell Pedestrian Improvements at Lancaster Hwy
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/4747201
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

(Vicinity Map Not Yet Available)

Project Summary:

Provide design alternatives and cost estimates for Improving pedestrian accessibility and safety at the intersection of Ardrey Kell and Lancaster Hwy (521).

Vicinity Map

Project Update:

Look Ahead: Complete survey. Begin concept plan preparation.

Current Status: September 2011: Kick-off meeting was held Sept. 16th. Project Plan has been approved. Survey is underway.

Last Month: August 2011: IPDS initiation document has been approved by project team and goes to LT for approval on Sept. 1st.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-12-008
Project Title: Ardrey Kell S'walk and Pedestrian Beacon
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/4747202
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

(Vicinity Map Not Yet Available)

Project Summary:

This project will improve pedestrian safety and accessibility to Ardrey Kell High School. The project will install sidewalk and curb and gutter on the south side of Ardrey Kell Road from Travis Gulch Drive to approximately 300' east and install a pedestrian beacon on Ardrey Kell where the proposed sidewalk ends.

Vicinity Map

Project Update:

Look Ahead: Complete survey. Send communication to nearby property owners and residents to let them know about the project. Begin concept plan preparation.

Current Status: September 2011: Kick-off meeting was held Sept. 16th. Project Plan has been approved. Project website has been created. Survey is underway.

Last Month: August 2011: IPDS initiation document has been approved by project team and goes to LT for approval on Sept. 1st.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 1st Q 2014
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-10-051
Project Title: Bay St-Pecan Ave Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0047702
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

This project will realign Bay Street at Pecan Avenue, adding curb & gutter and installing sidewalk as needed to connect to the existing sidewalk system.

**Vicinity Map**

Project Update:

Look Ahead: Complete RE acquisition for non-railroad parcels. Address any additional comments made by AECOM/CSX.

Current Status: September 2011: Real Estate Acquisition Process for non-railroad owned parcels is in progress. Two parcels have been acquired so far. AECOM is reviewed the plans and is sending final comments this week.

Last Month: August 2011: Real Estate Acquisition Process for non-railroad owned parcels is in progress. AECOM is reviewed the plans and asked for revisions which were submitted on 8/10.

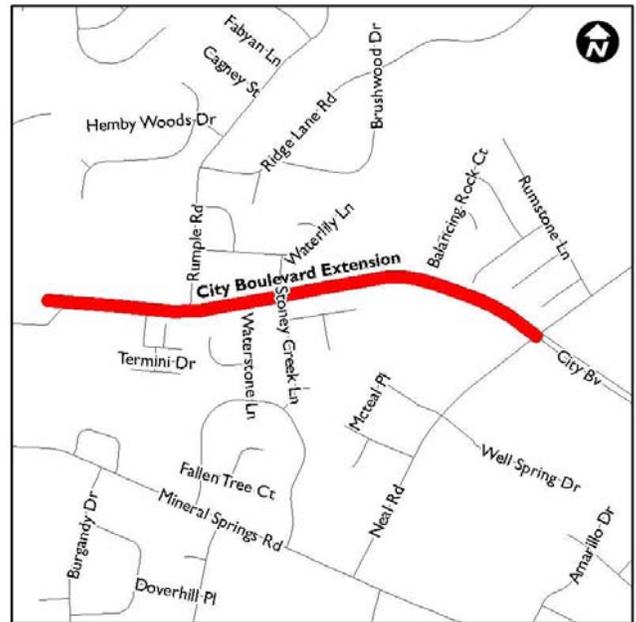
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: In-progress/End 2nd Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 4th Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-08-012
Project Title: City Boulevard Extension
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0474001
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: URS Corporation - North Carolina



Vicinity Map

Project Update:

Look Ahead: Complete the real estate phase by third quarter 2012.

Current Status: September 2011: The real estate phase continues; the contract agents are continuing to receive appraisals and negotiate with property owners. The total and partial takes on the 3 parcels are progressing with negotiations.

Last Month: August 2011: The real estate phase continues; the contract agents are continuing to receive appraisals and negotiate with property owners. The total and partial takes on the 3 parcels are progressing with negotiations.

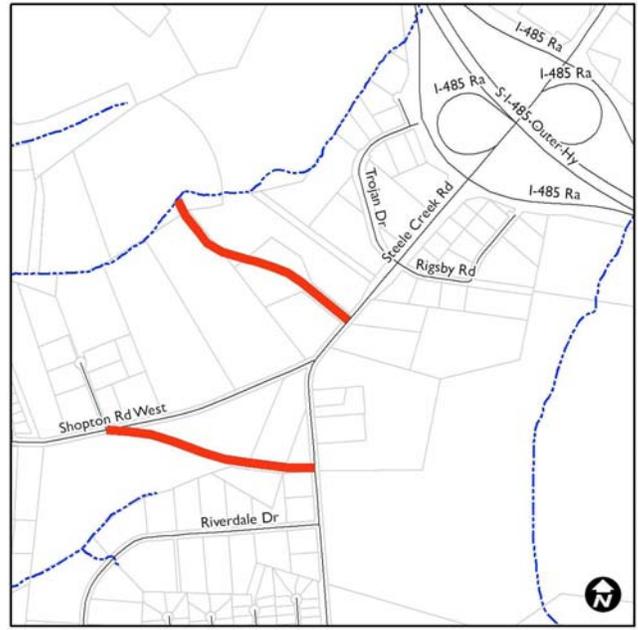
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$10,800,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: In-progress/End 4th Q 2012
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 2nd Q 2015

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-04-054
Project Title: Dixie River Rd Realignment
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0024920
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.



Vicinity Map

Project Update:

Look Ahead: Landscaping this Fall during the 2011-2012 planting season.

Current Status: September 2011: (Warranty) - The remainder of the project will be landscaped during the Fall landscaping season. Contractor has completed construction. Design plans for the landscaping of Steele Creek Road and the remainder of Dixie River Road have been submitted and are under review.

Last Month: August 2011: (Warranty) - The remainder of the project will be landscaped during the Fall landscaping season. Contractor has completed construction. Design plans for the landscaping of Steele Creek Road and the remainder of Dixie River Road have been submitted and are under review.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$12,450,000.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: Completed

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-11-047
Project Title: Fifth St Sidewalk Widening
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0028100
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: Consultant Not Required

Project Summary:

This project will widen the sidewalk along the east side of 5th Street from the Light Rail tracks to North College Street. Originally this project was to be carried out by a developer but due to unanticipated circumstances has been taken over by the City. The developer design plans are approximately 90% complete, thus, this project will consist of finishing design, taking to bid, and construction. Ultimately, will match the streetscape along the west side of 5th Street from the Light Rail to North College Street. Project will be bid and constructed in conjunction with North College Street Storm Drainage Project.



Vicinity Map

Project Update:

Look Ahead: Sept 2011: Contracts Division working on professional services contract and is expected to be awarded to Cole Jenest & Stone (CJ&S) October 2011. Prepare project for bid and combine with the North College Street Storm Water project.

Current Status: Sept 2011: Consultant working on 99% design plans and should be submitting for City review October 2011. Preparing documentation for RE submittal. Need to obtain TCE within one parcel. Bank of America approved radius reconfiguration concept on the west side of 5th Street.

Last Month: August 2011: Consultant working on 99% design plans and should be submitted to City for review early September. Additional Survey requested on the West side of intersection of 5th and College Street for the radius reconfiguration. July 2011: Initiation document approved by Division Manager. Contracts Division currently working on professional services contract with CJ&S. A Letter of Intent(LOI) has been fully executed and a Notice to Proceed was given to consultant. Survey data has been obtained and sent to consultant. June 2011: Initiation document reviewed by

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities:
Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-07-082
Project Title: FY08 Accessible Ramp/S/Walk Installation
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0331023
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

(no map needed for this project)

Project Summary:

Installing sidewalk and accessible ramps at various locations throughout the City as indicated by CDOT. Current sidewalk projects include Hoskins Rd, N. Summitt Ave., Lancaster Hwy, WT Harris Blvd., 10th St, Wesley Heights Way, Kenhill Dr., Sardis Rd., Harrisburg Road, Lumina Ave., Huntsmoor Dr.

Vicinity Map

Project Update:

Look Ahead: Hoskins (at RR tracks): Construction; FY12 Sidewalks and Ramps: 10th Street: complete construction; Wesley Heights Way (south side): complete construction; Lumina Ave: construction; Kenhill Drive: construction; WT Harris Blvd: construction; Lancaster Hwy: continue RE; Harrisburg Rd: continue RE; Sardis Rd: begin RE; N. Summitt Ave.(at RR tracks): Design/RR coordination continues; Tremont at Hawkins: Design continues ; Huntsmoor Dr: : Design continues
FY11 Ramps: Complete construction: 5th/Pine, Monroe/Washburn, Monroe/Domino, Monroe/Fugate, Monroe/Buford; Remin construction: Cherokee/Cottage, Cherokee/Eastover, 4th/Kings: 4th/Caswell, Birney Dr (3 locations)

Current Status: September 2011: Hoskins (at RR tracks): Construction in October, contractor has gotten RR aprovals; FY12 Sidewalks and Ramps: Ready for construction: 10th Street:, Wesley Heights Way (south side); Lumina Ave, Kenhill Drive; WT Harris Blvd; Real Estate: Lancaster Hwy, Harrisburg Rd, Design: Sardis Rd, N. Summitt Ave.(at RR tracks), Tremont at Hawkins; Huntsmoor Dr: FY11 Ramps: Construction Complete: Harris/Sharon Amity, Dalton/N. Tryon; Ready for construction: 5th/Pine, Cherokee/Cottage, Cherokee/Eastover, Monroe/Washburn, Monroe/Domino, Monroe/Fugate, Monroe/Buford, Birney Dr (3 locations); 4th/Kings: 4th/Caswell

Last Month: August 2011: Haven Drive: Conctruction is complete; Hoskins (at RR tracks): Construction in September, still awaiting contractor RR aprovals; WT Harris Blvd: Ready for construction; 10th Street: Ready for construction; Wesley Heights Way (south side): Ready for construction; Kenhill Drive: Ready for construction; Lancaster Hwy: RE; Sardis Rd: design continues; Harrisburg Rd: RE; Lumina Ave: RE; N. Summitt Ave.(at RR tracks): Design/RR coordination continues; Tremont at Hawkins: Design; Huntsmoor Dr: : Design FY11 Ramps: N. College/Hal Marshall and N. College/Phifer

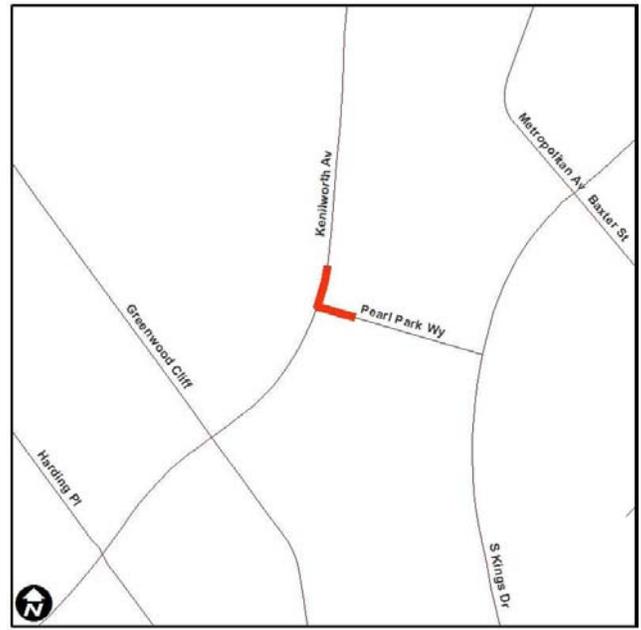
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: In-progress/End 4th Q 2012
Real Estate Activities: In-progress/End 3rd Q 2012
Bid Phase Activities: Complete
Construction Activities: TBD

Project Number: 512-09-017
Project Title: Kenilworth at Pearl Intersection
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0028748
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will widen Kenilworth Avenue to create a left-turn for outbound traffic on to the new Pearl Street. It will also extend the existing culvert under Kenilworth as needed to accommodate the widening.

**Vicinity Map**

Project Update:

Look Ahead: Complete construction. Our goal is to complete this project by the end of this year. Depending on the weather, it may be necessary to hold off on the "final lift" of asphalt until the spring.

Current Status: September' 2011: Construction is approximately 65% complete.

Last Month: February 2011: Design is complete. Duke Energy transmission issue has been resolved. Project is in Real Estate. .
April 2011: Bid phase and real estate phase is overlapping. "CRRRA" is currently having asbestos removed from 1229 Greenwood Cliff. They have secured a demolition contractor and expect to have the building demolished by the end of May. Bids were opened on April 19. The "ALB" was Burney & Burney Construction. Their bid was \$1,307,000. Blyth Construction was second low bidder @ \$1,309,000. Award is scheduled for May 23. May 2011: Project was awarded

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2012

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-11-061
Project Title: Lander St. & Lakewood Ave. Bridge Removals
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0024800
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: Primary Consultant Not Determined

(Vicinity Map Not Yet Available)

Project Summary:

This project is to remove (2) bridges which are considered unsafe by CDOT, and determine if the Lakewood Avenue Bridge should be replaced.

Vicinity Map

Project Update:

Look Ahead: October,'11: Project team will meet to discuss the inspection data and title information to decide which direction to follow at that time.

Current Status: September,'11: Project team still awaits the inspection results and Real Estate has been employed to perform some title research. The bridges appear to be in City R/W although it is unclear if the City took them over for maintenance. Real Estate will have title answers by the end of October. The project team will then meet to discuss the path forward.

Last Month: August,'11: Project team has met. Mecklenburg Park and Recreation will inspect the culverts/ bridges. They will decide if these are salvageable or need to be removed. Mecklenburg Park and Recreation may decide to take over ownership of the bridges if indeed they can be repaired at a minimal cost.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 3rd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

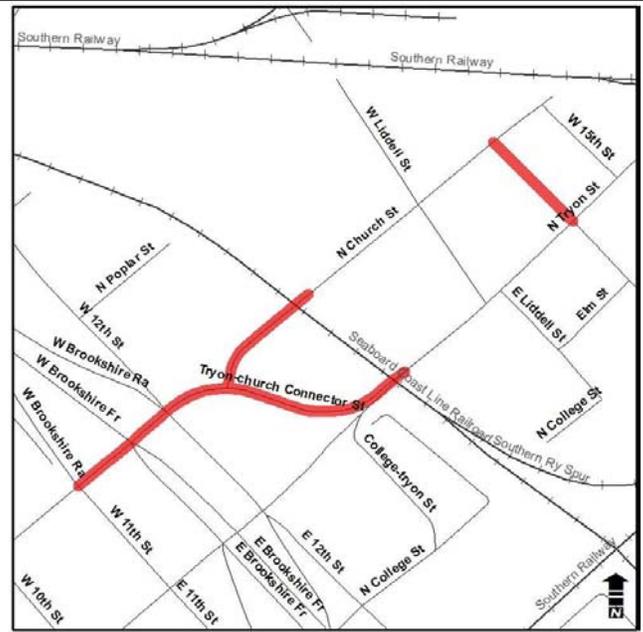
PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-11-020
Project Title: N Church St. Improvements at Wadsworth Place
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0037203
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: Consultant Not Required

Project Summary:

This project will close the RR crossing on N. Church Street, and make improvements to the Church-Tryon Connector and extend Wadsworth Place, connecting it to N. Church Street.



Vicinity Map

Project Update:

Look Ahead: Second public meeting in December and update Project Plan with BST's.

Current Status: (Sept 2011) Web page is underway and should be live by the end of September. Survey & Mapping is not complete but needs property lines researched by abstract attorney. The aerial photography location line work is complete and was submitted to the Design Group to begin laying out proposed improvements. NCDOT has requested a second public meeting to be held when 25% plans are complete. December 1 was the date selected for the meeting. Project Plan was approved by Division Manager and identifies the Planning to be complete in December. When the second public meeting is held and the 25% plans are approved, the Project Plan will be updated to include BST's for other major

Last Month: (August 2011) Waiting on Survey & Mapping to begin concept plan and design. Developing total project cost and revising expected schedule for the Project Plan.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2011
Design Activities: Start 4th Q 2011/End 1st Q 2014
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-12-002
Project Title: Overscape / Underscape Projects
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0049508
Project Mgr: Chandler Crofts
Project Mgr Phone: 704-432-5528
Consultant: Consultant Not Required

(Vicinity Map Not Yet Available)

Project Summary:

This project will add bike lanes and sidewalk improvements at three locations: (1) 7th Street & I-277; (2) 12th Street and the Blue Line Extension alignment; and (3) South McDowell Street & I-277.

Vicinity Map

Project Update:

Look Ahead: Planning phase to continue and scope will be indentified.

Current Status: Project team will hold meeting on 9.29.11 to discuss planning and design related action items.

Last Month: Initiation Document has been approved and a draft of the project plan is currently being worked on.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 4th Q 2011/End 3rd Q 2012
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

Sept. 30, 2011

Project Number: 512-12-001
Project Title: Thermal Road Median at Charter Place
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0047700
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: Consultant Not Required

(Vicinity Map Not Yet Available)

Project Summary:

This project will construct a planted median 8 ft wide by 45 ft long. The location will be in the center of the roadway starting at the north stop line of the intersection of Thermal & Charter Place and will run north along the center covering the area which is currently striped. The median is not to block any movements in and out of the existing drives along Thermal Road.

Vicinity Map

Project Update:

Look Ahead: October,'11: Complete design.

Current Status: September,'11: Continue design.

Last Month: August,'11: Design started.

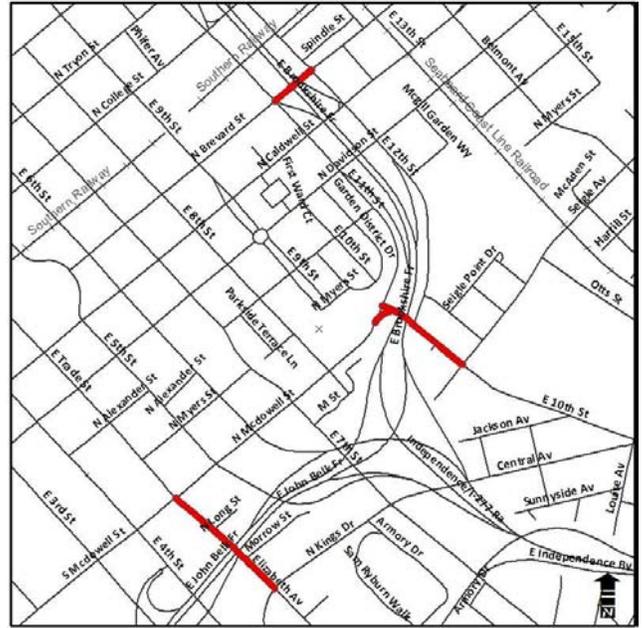
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: In-progress/End 4th Q 2011
 Design Activities: In-progress/End 4th Q 2011
Real Estate Activities:
 Bid Phase Activities: Start 4th Q 2011/End 1st Q 2012
Construction Activities: TBD

Project Number: 512-11-006
Project Title: Underscape Improvements
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0047495
Project Mgr: Chandler Crofts
Project Mgr Phone: 704-432-5528
Consultant: Primary Consultant Not Determined

Project Summary:

This project will improve pedestrian safety for the following underpasses along the I-277 corridor: Elizabeth/Trade, 10th Street, and Brevard.

**Vicinity Map**

Project Update:

Look Ahead: Hold 70% design review and address identified comments

Current Status: 70% Design Plans are being completed, with review meeting to follow.

Last Month: Project Plan was approved on 8.16.11 and the project team met with Duke on site to finalize locations for Pedestrian Lights. Project Team met to discuss issues that arose from the field meeting.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities:
Bid Phase Activities: Start 4th Q 2011/End 2nd Q 2012
Construction Activities: TBD