

ENGINEERING & PROPERTY MANAGEMENT

PROJECT STRATEGY REPORT



January 20, 2010

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ECONOMIC DEVELOPMENT		3
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4	<i>Annexation Area Fire Stations</i>	1
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TOTAL # OF PROJECTS		177

IMPORTANT NOTE: SEE THE "NOTICE TO USERS" FOLLOWING THE COVERSHEET FOR A SUMMARY OF CHANGES MADE FROM LAST MONTH'S REPORT.

NEXT REPORT: MARCH 8, 2010

NOTICE TO USERS

➔ PLEASE BE AWARE THAT WE ARE CONTINUING TO MAKE CHANGES TO IMPROVE THE REPORT'S QUALITY. SOME SCHEDULE INFORMATION MAY BE ERRONEOUS. IF YOU HAVE A NEED FOR PRECISE SCHEDULE INFORMATION FOR A PROJECT, PLEASE CONTACT THE PROJECT MANAGER TO ENSURE YOUR NEED IS MET.

➔ THE FOLLOWING ARE NEW OR REVISED PROJECT LISTINGS:

PAGE #	PROJECT NAME
3	N. Tryon Business Corridor (Dalton Ave. to 30 th St.)
12	CMPD HQ Renovations
22	East Forest Ph 1 NIP (Revised listing)
23	East Forest Ph 2 NIP
67	Sedgefield Safe-Roads-to-Schools (SRTS)
121	Memorial Stadium Storm Drainage Improvements
128	Hunter Acres Pond Rehabilitation
144	ICMM Feasibility Study

➔ THE FOLLOWING PROJECTS WERE NOTED AS BEING COMPLETE, ON HOLD INDEFINITELY, OR CANCELED IN THE LAST EDITION OF THIS REPORT, AND ARE OMITTED FROM THIS REPORT:

PROJECT TYPE	PROJECT NAME	REASON FOR OMISSION
Economic Development-Business Corridors	Elizabeth Avenue Business Corridor	Substantially Complete
Economic Development-Business Corridors	Kings Drive Pedestrian Refuge	Substantially Complete
Transportation-Minor Roadways	Freedom Drive / Stewart Creek Parkway Improvements	Substantially Complete
Transportation-Minor Roadways	Yorkmont Pedestrian Refuge	On Hold Indefinitely
Transportation-Misc.	Bike / Ped Path Connectivity FY 08	On Hold Indefinitely

PROJECT STRATEGY REPORT

PRINTING DATE

Project Number: E&PM'S ASSIGNED PROJECT I.D. NUMBER
Project Title: USUALLY THE PROJECT LOCATION & TYPE
Program Category: IDENTIFIES THE CIP SECTION
Program Title: IDENTIFIES THE SPECIFIC CIP PROGRAM
Fund/Center: THE PROJECT'S PRIMARY ACCOUNT NUMBERS
Project Mgr.: E&PM'S PRIMARY CONTACT FOR THE PROJECT
Project Mgr. Phone: PM'S OFFICE PHONE #
Consultant: ENGINEER / ARCHITECT DESIGNING THE PROJECT

A VICINITY MAP IS INCLUDED FOR EACH PROJECT TO INDICATE ITS GENERAL LOCATION AND LIMITS.

Project Summary:

A BRIEF DESCRIPTION OF THE PROJECT AND ITS GOALS.

Project Update:

Look Ahead:

COMMENTS CONCERNING ACTIVITIES & MILESTONES EXPECTED TO OCCUR IN THE NEXT 90 DAYS.

Current Status:

A BRIEF SUMMARY OF ACTIVITIES AND ISSUES DEALT WITH IN THE PAST 30 DAYS, OR UPCOMING IN THE NEXT 30 DAYS.

Last Month:

CURRENT STATUS COMMENTS FROM THE PREVIOUS MONTH'S REPORT.

Cost & Schedule Commitments:

Estimated Cost @ Completion:

IF E&PM HAS ESTABLISHED A TARGET FOR THE TOTAL OVERALL COST OF COMPLETING THE PROJECT, THAT FIGURE WILL APPEAR HERE. A "\$0" FIGURE WILL APPEAR IF THE TARGET HAS NOT BEEN SET.

Planning Activities:

Design Activities:

Real Estate Activities:

Bid Phase Activities:

FOR THESE PHASES, E&PM WILL GIVE THE START AND END DATES IN A "QUARTER OF THE CALENDAR YEAR" FORMAT FOR ANY PHASE UNDERWAY OR EXPECTED TO START IN THE NEXT 90 DAYS. DATES FOR A PHASE MAY CHANGE FROM MONTH TO MONTH, DEPENDING OF THE PROGRESS OF OUR WORK. IF A PHASE IS SCHEDULED TO START MORE THAN 90 DAYS AFTER THE REPORT DATE, ITS SCHEDULE IS LISTED AS "TBD" = "TO BE DETERMINED"

Construction Activities:

Landscape Bid Activities:

Landscape Activities:

IF E&PM HAS ESTABLISHED A TARGET SCHEDULE FOR CONSTRUCTING THE PROJECT, THE START AND END DATES PER THAT SCHEDULE WILL APPEAR HERE IN A "QUARTER OF THE CALENDAR YEAR" FORMAT. IF NO TARGET HAS BEEN SET, "TBD" IS SHOWN. A SCHEDULE FOR LANDSCAPING MAY ALSO BE SHOWN IF SUCH WORK IS A PART OF THE PROJECT, AND A CONSTRUCTION TARGET SCHEDULE HAS BEEN SET.

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PROJECT REPORTS

PROJECT STRATEGY REPORT

January 20, 2010

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Project Title: Beatties Ford Rd Business Corridor
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0049320
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: URS Corporation - North Carolina

Project Summary:

This FY07 project is part of the CED (Community Economic Development, formerly Business Corridor) program. It will provide median and pedestrian refuges along Beatties Ford Road from LaSalle St. to I-85. Other improvements may include stamped cross-walks and landscaping.



Vicinity Map

Project Update:

Look Ahead: Complete design.

Current Status: (January 2010) - Design continues. URS addressed most of the 70% design comments and distributed to the team on 12-30-2009. Project team meeting was held on 1-5-2010 to discuss questions URS had about some of the comments. URS is working on cost estimates to incorporate taller decorative poles with outlets, compare milling/resurfacing with project or street maintenance, median treatments, enhanced bus shelters, and cost estimate to extend sidewalk on west leg of Catherine Simmons to fill a gap. Also, project team is working with community for some type of signature element identifiable with the community.

Last Month: (October 2009) - Preliminary design continues. Consultant submitted 70% design plans on October 21, 2009. Project team gave URS 70% design review comments at meeting on November 4, 2009.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,650,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 3rd Q 2011/End 3rd Q 2012

Project Number: 512-07-063
Project Title: Commonwealth-The Plaza Business Corridor
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0049322
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This FY07 project is part of the CED (Community Economic Development, formerly Business Corridor) program. It will provide streetscape enhancements along Commonwealth Avenue from Pecan Avenue to The Plaza, and along the Plaza from Commonwealth Ave, to Central Avenue. Improvements may include sidewalks, planting strips, pedestrian refuge islands, stamped cross-walks, street trees, landscaping, etc.

**Vicinity Map**

Project Update:

Look Ahead: Complete design.

Current Status: (January 2010) - Preliminary design continues. Kimley Horn submitted 70% design plans on December 2, 2009. Comments from project team are due December 17, 2009. Kimley Horn continues to address 70% design comments. Kimley Horn met with CMU to receive comments on January 7, 2010. There is a conflict in desired parking layout between Fire Department and Planning Department. A meeting is scheduled on January 19, 2010 to resolve.

Last Month: (October 2009) - Preliminary design continues. Several property owner meetings have been held during the month of August, September, and October. Only one meeting remains this week with the Fire Department. Preliminary design continues. Consultant is working toward 70% design submittal.

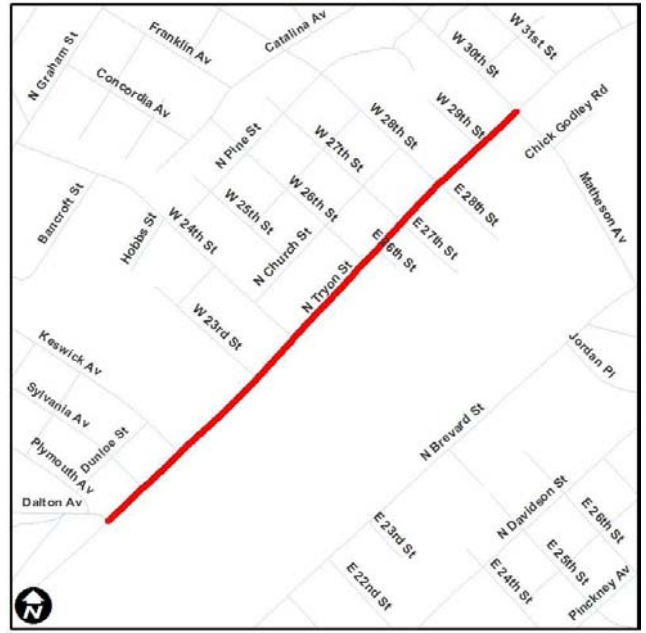
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 3rd Q 2011/End 3rd Q 2012

Project Number: 512-10-039
Project Title: N. Tryon Business Corridor (Dalton Ave. to 30th St.)
Program Category: ECONOMIC DEVELOPMENT
Program Title: Business Corridor Program
Fund/Center: 2010/0047440
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: Primary Consultant Not Determined

Project Summary:

This project will promote economic development for this area through infrastructure improvements such as bike lanes, sidewalks, planting strips, landscaping, lighting, etc.

**Vicinity Map**

Project Update:

Look Ahead: Develop project management plan.

Current Status: January 2010: New project just starting.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: TBD
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-005
Project Title: Fire Sta. #40 Harrisburg Rd
Program Category: FACILITIES INVESTMENT
Program Title: Annexation Area Fire Stations
Fund/Center: 2010/0036722
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: ADW ARCHITECTS, P.A.



Vicinity Map

Project Summary:

Design and construct a new 3-bay fire station at 9720 Harrisburg Road in the eastern part of Mecklenburg County for the Harrisburg and Hood Road Area. This station was initially designed by ADW Architects in 2004 for the 2005 Annexation of this area, but due to utility delays the project was put on hold. The Harrisburg Road is now listed for the 2009 Annexation and to prevent the construction of a temporary station the Fire Department conveyed their desire to revise the original plans and move forward with preparing project for construction.

Project Update:

Look Ahead: Complete Construction.

Current Status: (January 2010) The construction of the project is 69% complete. Masonry veneer is complete. Drywall(GWB) and some painting is complete. Tile work complete. Electrical work is ongoing. Apparatus bay floor has been poured and much of the painting is complete. Lockers have been installed. Permanent power shall be connected and completed within a week. Ceiling tile is ongoing. Due to the continuous wet weather the site work has been delayed and the construction schedule has been set back about 45 days, but still within the project schedule to be completed by 2nd quarter 2010.

Last Month: (November 2009) The construction of the project is 42% complete. Roof has been installed and facility is dried in. Masonry veneer is ongoing, Drywall(GWB) is being installed on night and day side, MEP rough-ins continues, and ductwork is ongoing. Apparatus bay floor will be poured this month. Roadway improvement work is ongoing with intermediate delays due to weather. This project is on schedule to be completed by 2nd quarter 2010.

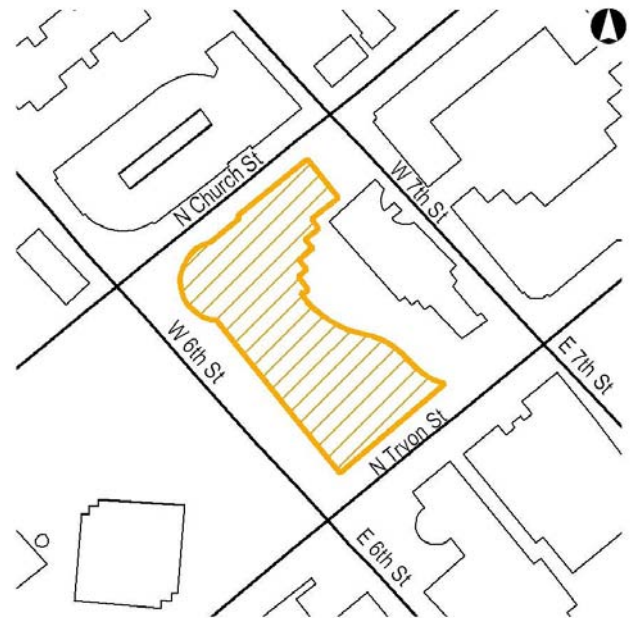
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,500,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 512-06-023
Project Title: Discovery Place Renovations
Program Category: FACILITIES INVESTMENT
Program Title: Facilities Replacement
Fund/Center: 2010/0038400
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: LITTLE DIVERSIHED ARCHITECTURAL CONSULTING

Project Summary:

Upgrades and renovations to building systems and significant areas within the existing facility such as: HVAC/Electrical upgrades, aesthetic upgrades to floors, walls, ceilings, & columns, lighting upgrades, and renovations to areas such as the Science Theatre, aquarium area, dining area, guest services, store, Kids Place and mezzanine.

**Vicinity Map**

Project Update:

Look Ahead: Rodgers Builders continue with renovations and coordination with Discovery Place's exhibit installation. New areas to open in February will include the 3D theater.

Current Status: January 2010: "Cool Stuff" exhibit opened in November. Renovations continue along with new exhibits being loaded in, in finished areas. Major work continues in the 3D theater and aquarium area. Rezoning is being pursued for outside sign issues.

Last Month: (Nov. 2009) Renovations continue. Part of the 2nd floor has been turned over to Discovery Place for installation of new exhibits. This exhibit area will open to the public around Thanksgiving. Work continues throughout the building. Various purchases are being made for FF&E items.

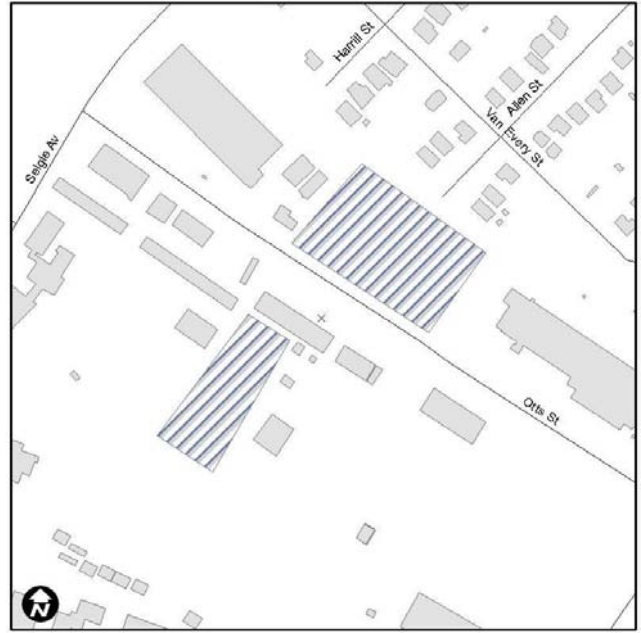
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$31,600,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2010

Project Number: 512-06-029
Project Title: Solid Waste Facility
Program Category: FACILITIES INVESTMENT
Program Title: Facilities Replacement
Fund/Center: 2010/0026442
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: MORRIS-BERG ARCHITECTS, INC.

Project Summary:

The facility will be located in the Central Yard and will include (1) a building to house administrative offices and a ready room for sanitation workers, (2) associated employee parking, and (3) a small single story storage building to house field operations equipment.

**Vicinity Map**

Project Update:

Look Ahead: Staff will be moving into the new building in late January with demolition of old facility to occur in February. Construction of new parking lot will follow demolition.

Current Status: January 2010: Building is nearing substantial completion. Staff is scheduled to move into the new building on Jan. 22/23. Phase C parking lot is scheduled for council award on Jan. 25th with demo of existing structures to begin in late February.

Last Month: . (Nov. 2009) 2nd floor is nearly complete. All finishes have been installed. Mechanical work continues. 1st floor will be finished later in November. Fine grading and landscape work to begin. Move-in still planned for mid January.

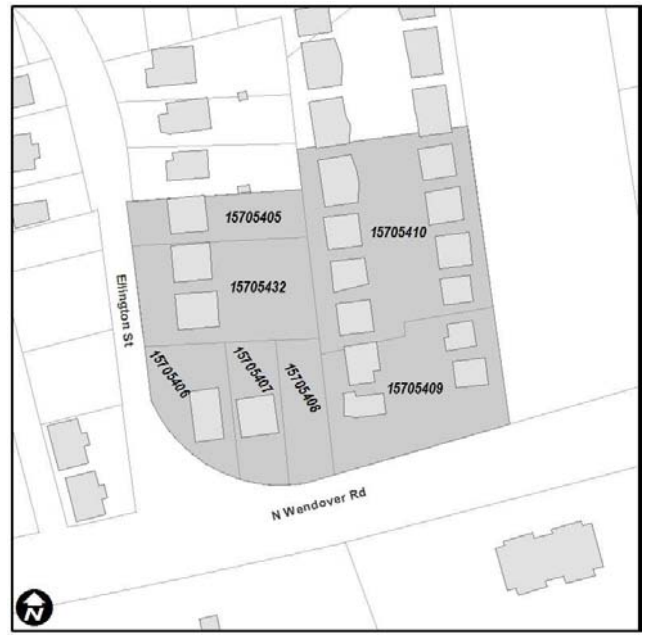
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$9,000,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2010

Project Number: 512-09-053
Project Title: CMPD Providence Division
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0000000
Project Mgr: Michelle Haas
Project Mgr Phone: 704-336-3654
Consultant: CREECH & ASSOCIATES, PLLC

Project Summary:

This project will provide a Field Office for the Providence Patrol Division of the Charlotte-Mecklenburg Police Department (CMPD). The current facility is located at 3500 Latrobe Drive, Suite A400, and does not meet the current and future needs of the division. The current facility is only 7000 square feet of leased space, and the goal of CMPD is to construct permanent facilities approximately 12,000 square feet.

**Vicinity Map**

Project Update:

Look Ahead: Demolition of existing structures and utility relocation will continue. Architect will continue to work on completion of construction documents.

Current Status: Rezoning was approved by City Council. Design Development documents have been completed and reviewed. Construction document phase has begun. Staff is working utility relocation and demolition of the 17 existing dwellings. Staff is working with the Fire Dept to burn 6-10 of the dwellings. The remaining dwellings will be demolished by conventional means.

Last Month: Closing on the property to occur in early November. Rezoning process is going well. Council approval scheduled for Nov. 16th. Schematic Design is complete. Plans are being reviewed by City staff. Contract with Creech and Associate for the design of the facility scheduled for Council approval on Nov. 23rd.

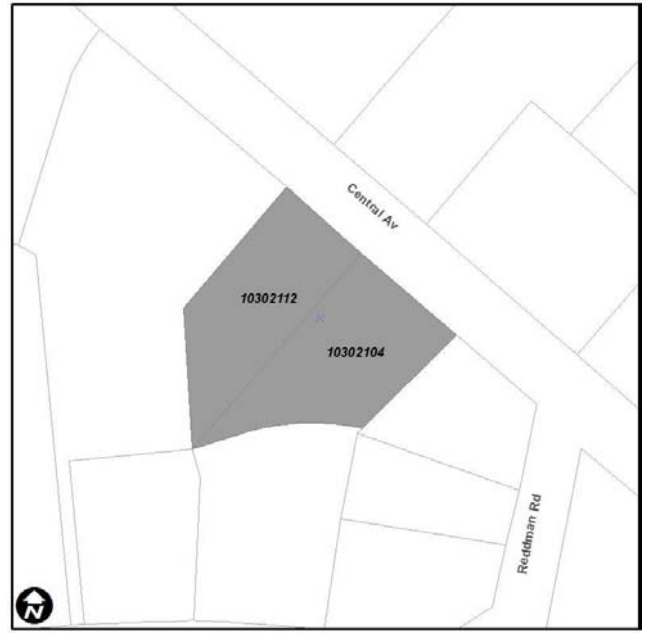
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,000,000.00
Planning Activities:
Design Activities: TBD
Real Estate Activities: In-progress/End 2nd Q 2011
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-047
Project Title: Fire Sta. # 42 Eastland Mall
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: 2010/0036724
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: ADW ARCHITECTS, P.A.

Project Summary:

New fire station to be located in Eastland Mall area near intersection of Central Avenue and North Sharon Amity Road. This will be a new infill 3-bay fire station providing improved firefighter service for the southeast quadrant of Charlotte.

**Vicinity Map**

Project Update:

Look Ahead: Submit plans to Code Enforcement for permitting.

Current Status: (January 2010) Second plan review has been completed. Plans are being prepared for Code Enforcement review scheduled for January 15, 2010, and submittal to contracts for bidding. Scheduled to start construction by 2nd quarter 2010.

Last Month: (November 2009) Construction Documents are being revised to incorporate LEED design elements. The project will pursue LEED Certification in conjunction with new Sustainable Policy. Scheduled to start construction by 2nd quarter 2010.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,700,000.00

Planning Activities:

Design Activities: In-progress/End 1st Q 2010

Real Estate Activities: Complete

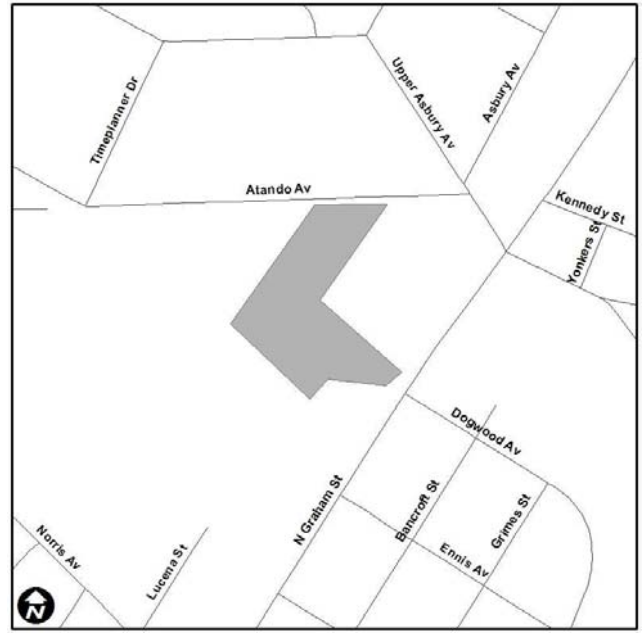
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010

Construction Activities: Start 4th Q 2010/End 4th Q 2011

Project Number: 512-04-009
Project Title: Light Vehicle Garage
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: /
Project Mgr: Kathleen Drake
Project Mgr Phone: 704-432-5214
Consultant: DALTON MORAN ROBINSON ARCHITECTURE, PLLC

Project Summary:

A programming study was completed for Equipment Management in August 2004. A new Light Equipment Facility will be designed and constructed at 3001 North Graham Street. The existing facility at Central Yard will be demolished and property sold for private development.

**Vicinity Map**

Project Update:

Look Ahead: Council award of construction contract on February 8th. Construction to begin in February 2010.

Current Status: January 2010: Project Team met on January 6th to select project alternates. Apparent low bidder identified. Council award of construction contract scheduled for February 8th.

Last Month: December 2009 Accepted bid documents from prospective contractors on December 14th. All bids came in within budget. Meeting to be held amongst Project Team to select Alternates.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$9,600,000.00

Planning Activities:

Design Activities: In-progress/End 1st Q 2010

Real Estate Activities:

Bid Phase Activities: In-progress/End 2nd Q 2010

Construction Activities: Start 3rd Q 2010/End 3rd Q 2011

Project Number: 512-06-033
Project Title: NASCAR Hall of Fame
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: /
Project Mgr: Jeff Furr
Project Mgr Phone: 704-336-5906
Consultant: PEI, COBB, FREED & PARTNERS

Project Summary:

The NASCAR Hall of Fame will be a 130,000 sq. ft. interactive museum for the presentation of National Association of Stock Car Auto Racing (NASCAR) Hall of Fame inductees, cars, and other memorabilia. It will also include a 1000 - space parking deck, approximately 100,000 sq. ft. for the Convention Center, and a pedestrian connection between the building and Charlotte Convention Center. The Hall of Fame may include a multi-media center, street front retail, and office space. Related projects include: relocating Insurance and Risk Management (completed 2006); re-configuring the ramps that connect I-277, Brevard and Caldwell, and improvements to Brevard Street between the Hall of Fame and Bobcats Arena.

**Vicinity Map**

Project Update:

Look Ahead: CM continue MEP trim and hanging drywall in Ballroom and HoF, glass installation on HoF; start millwork in Ballroom, site landscaping/ pavers on NHoF north plaza and air conditioning systems in HoF. Exhibit Fabricator/ AV Integrator to continue shop drawings and submittals. AV Integrator to continue pulling fiber optic cabling in exhibit areas.

Current Status: North plaza brick paver installation and landscaping work is underway and about 50% complete. The Exterior video board is erected and operational however the trim pieces have not been installed. LED ribbon lighting testing, programming, and panel enclosure will continue through January-10. Audio-Visual equipment, millwork wall finishes, and carpeting are being installed in the Ballroom and Prefunction. Final inspection punchlist work continues in the Ballroom Back of House and Convention Center Bridge areas. Terrazzo flooring is being installed in the Great Hall. Interior finishes including wall panels, ceilings, and lighting are well underway and nearly complete throughout the

Last Month: [November 2009] Paint priming is complete in ballroom, looking ahead towards level 5 finishes in the coming days. Lights are being installed and millwork continues in ballroom and prefunction. Terrazzo and resin flooring has been installed in Heritage, Race Week, and Hall of Honor areas. Construction of HVAC, electrical, and IT work continues in HoF, retail, and media group areas as these areas are set to be turned over for exhibit installation and tenant upfit contractors in early December. Exterior glass and ribbon lighting is complete. Site work activities include finishing up

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$209,800,000.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-10-029
Project Title: Orr Rd. Salt Storage Shed
Program Category: FACILITIES INVESTMENT
Program Title: New Facilities
Fund/Center: /
Project Mgr: Kathleen Drake
Project Mgr Phone: 704-432-5214
Consultant: Primary Consultant Not Determined

(Vicinity Map Not Yet Available)

Project Summary:

Replacement of Salt Storage Shed out at Street Maintenance Orr Road Facility. Funding currently provided will cover demolition of existing facility and design for a new salt storage shed.

Vicinity Map

Project Update:
Look Ahead:

Current Status: November 2009: New project just starting.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

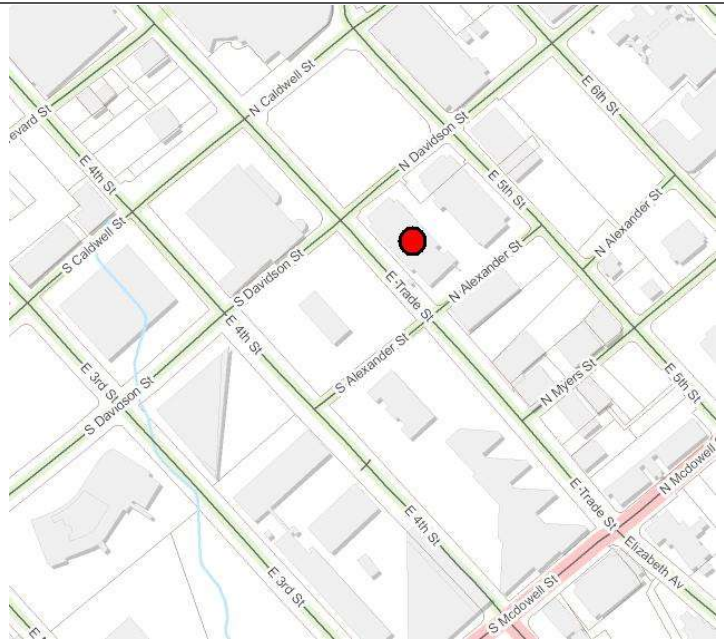
Bid Phase Activities:

Construction Activities:

Project Number: 512-10-038
Project Title: CMPD HQ Renovations
Program Category: FACILITIES INVESTMENT
Program Title: Renovations
Fund/Center: /
Project Mgr: Bruce Miller
Project Mgr Phone: 704-336-4469
Consultant: Consultant Not Required

Project Summary:

This project will involve renovations on the first and third floors of the Charlotte-Mecklenburg Police Department's Headquarters Facility. The scope of work will include: - 1st floor patrol/Support Services space and upfit for RP&A; - 3rd floor RP&A space and upfit for IA; - 3rd. floor IA space and upfit for Deputy Chiefs; - 1st floor Records space and upfit for Records/ CRU; - Metro Division vacated space to be upfit for Community Services/Secondary Employment.

**Vicinity Map**

Project Update:

Look Ahead: Develop project management plan.

Current Status: January 2010: New project just starting.

Last Month:

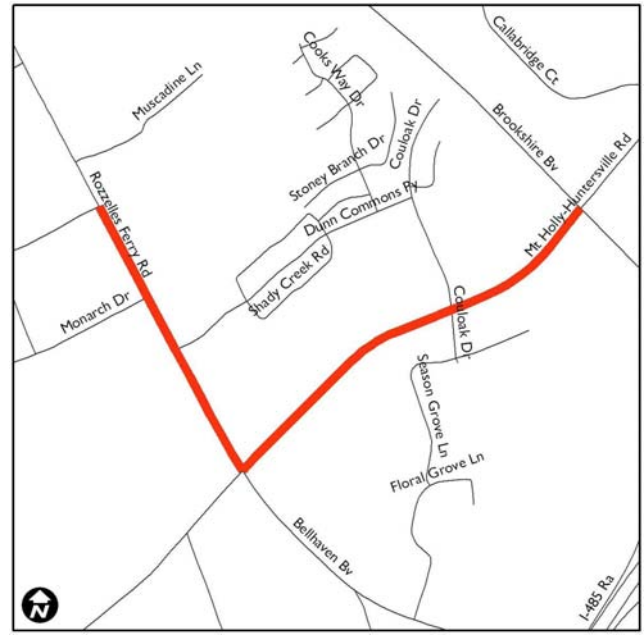
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: Start 1st Q 2010/End 2nd Q 2010
Real Estate Activities:
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-006
Project Title: Brookshire / I-485 Area Plan Improvements
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025124
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

The project includes infrastructure improvements included in the Brookshire/I-485 Area Plan adopted by City Council in 2002. Specific improvements may include sidewalks, crosswalks, planting strip, pedestrian lighting, and other infrastructure improvements.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate acquisition may begin in February 2010 if project stays a couple months ahead of schedule.

Current Status: January 2010 - Plat preparation is complete. Real estate phase to begin in February.

Last Month: November 2009 - Plat preparation has begun.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,050,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Start 2nd Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2012/End 1st Q 2013

Project Number: 512-09-038
Project Title: Bryant Park Area Plan
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025130
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: Primary Consultant Not Determined

Project Summary:

Project includes pedestrian improvements along Morehead Street from Wilkinson Blvd to Freedom Dr.

**Vicinity Map**

Project Update:

Look Ahead: Final design to begin in February 2010.

Current Status: January 2010 - Preliminary design continues.

Last Month: November 2009 - Preliminary design is underway.

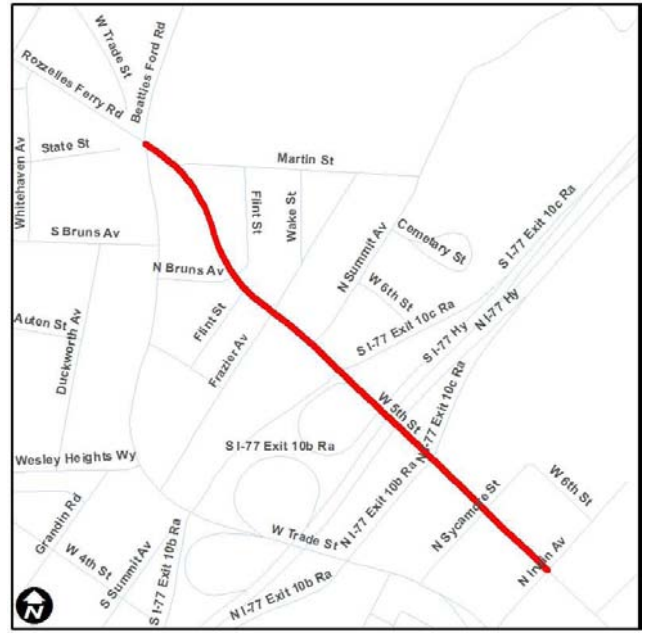
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 4th Q 2012

Project Number: 512-10-023
Project Title: Fifth St. Streetscape
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025131
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: Primary Consultant Not Determined

Project Summary:

Project will include streetscape improvements along 5th Street from Johnson C Smith University to Sycamore Street.

**Vicinity Map**

Project Update:

Look Ahead: Complete project plan in February.

Current Status: January 2010: Initiation plan has been approved by the project team. Project plan is being prepared.

Last Month: November 2009 - New project just starting.

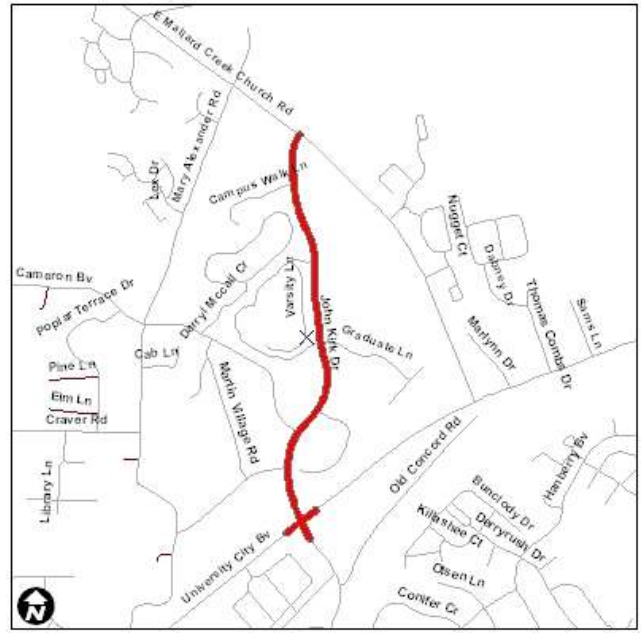
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 1st Q 2010/End 1st Q 2010
Design Activities: Start 1st Q 2010/End 1st Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-017
Project Title: John Kirk Drive/University Blvd Intersection Improvement
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025127
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

Project Summary:

This project will involve making pedestrian improvements to the intersection of John Kirk Drive and University City Boulevard as well as adding sidewalk on the east side of John Kirk from University City Blvd. to University Terrace Drive and on the west side of John Kirk from University City Blvd. to Mallard Creek Church Road (existing sidewalk will be used where available).

**Vicinity Map**

Project Update:

- Look Ahead:** Complete Real Estate acquisition. Award of construction contract by City Council on February 8th. Complete Municipal Agreement. Continue bid phase for John Kirk resurfacing.
- Current Status:** January 2010: Real Estate acquisition continues with one probable condemnation scheduled for Feb. 22nd City Council meeting. Bid opening was January 12th with award by City Council scheduled for February 8th. Apparent low bidder is Ferebee with a bid of \$463,072.23, which is 31% below the engineer's estimate. NCDOT encroachment agreement is complete. Municipal Agreement between CDOT/NCDOT is underway to take over John Kirk for maintenance following resurfacing. John Kirk resurfacing project (separate contract/bid) is currently in bid phase.
- Last Month:** November 2009: Real Estate acquisition continues. Bid phase is underway. CDOT has decided to enter a Municipal Agreement to take over John Kirk for maintenance following resurfacing (which will be reimbursed by NCDOT). NCDOT is also moving up the dates for completion of resurfacing to August 1, 2010. Bid phase for a separate resurfacing contract is underway as well. (This will be bid separate in order to meet NCDOT DBE requirements and schedule requirements as well as ease reimbursement.) CDOT has added bike lanes to the project to take advantage of the

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,100,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 3rd Q 2010/End 4th Q 2010

Project Number: 512-08-007
Project Title: Providence / I-485 Area Plan Improvements
Program Category: NEIGHBORHOODS
Program Title: Area Plan Projects
Fund/Center: 2010/0025125
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project includes infrastructure improvements described in the Providence/I-485 Area Plan adopted by City Council in 2002. The specific improvements may include sidewalks, planting strip, pedestrian lighting, crosswalks and other infrastructure improvements.

**Vicinity Map**

Project Update:

Look Ahead: Bid phase to begin in May 2010.

Current Status: January 2010 - Real Estate Acquisition phase is underway.

Last Month: November 2009 - Real Estate Acquisition phase has begun.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 1st Q 2012

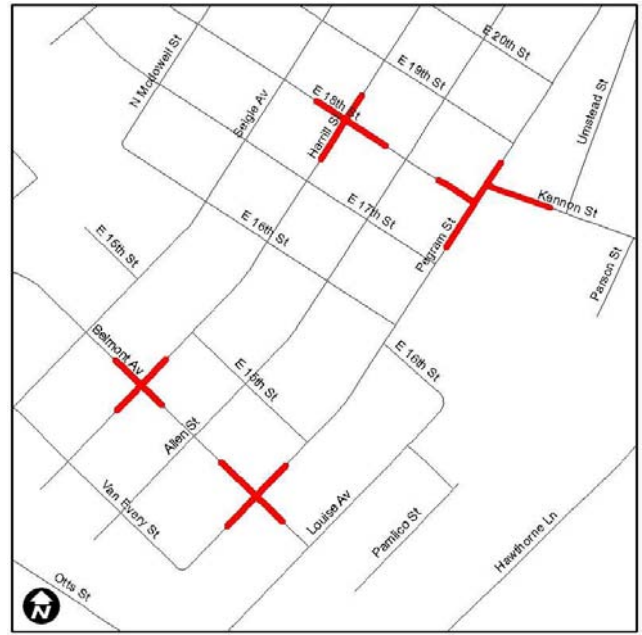
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-07-078
Project Title: Belmont - NCDOT Improvements
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047871
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

This project entails making intersection improvements at several sites throughout the Belmont Neighborhood. The focus of this project will be to help control speeds and to provide a more pedestrian-friendly atmosphere.



Vicinity Map

Project Update:

Look Ahead: February,10: Real Estate Continues

Current Status: January,10: Real Estate Phase continues

Last Month: December,09: Reviews are completed and design plans were signed off. Real Estate phase continues

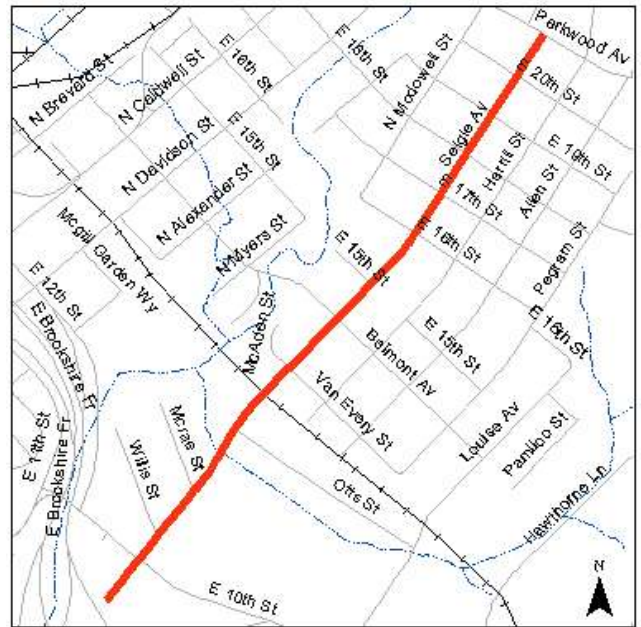
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 4th Q 2011

Project Number: 512-05-013
Project Title: Belmont-Seigle Ave Streetscape, Phase 2
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047853
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project is one of three infrastructure improvements included in the City's responsibility to the federal HOPE VI Grant for the rehabilitation of the Piedmont Courts Complex. The streetscape work on Seigle Avenue includes sidewalk, planting strips, pedestrian lighting, and landscaping along Seigle Avenue between 10th Street and Parkwood Avenue.

**Vicinity Map**

Project Update:

Look Ahead: Continue construction. Landscape completed project in the 2009-2010 planting season.

Current Status: Jan 15 - construction continues. Final paving is underway. Work is 90+ % complete. Pedestrian lighting is being installed. Landscape installation is underway.

Last Month: Dec 8 - construction continues. Work is 90% complete. Milling and wedging are complete. Nov 6 - Construction continues. Work 80% complete. It now appears that the contractor will finish on time. Paving is now underway on some sections.

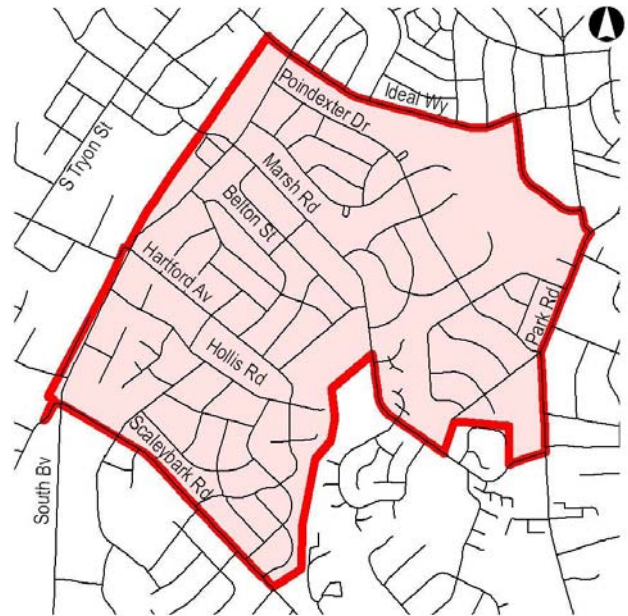
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,800,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 512-07-032
Project Title: Colonial Village/Sedgefield NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047867
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Colonial Village/Sedgefield NIP is a neighborhood bordered by Ideal Way, Park Road, Scaleybark Rd, Industry Rd. Other streets included are Freeland Lane, Yorkshire Dr, and E Cama Street. Proposed project improvements may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, signalized crossing improvement, construction of planted medians, new marked pedestrian crossings, pedestrian signals and roadway accommodations for bicycles; (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate and storm water design continues.

Current Status: Real Estate Phase 1 is complete. Consultant is working on additional storm water design and 90% plans will be submitted to the team on January 29, 2010. Postcards were mailed to the POs in December 2009.

Last Month: (December 8 2009) Project is in Real Estate Phase. Change Control Approved. Communications Team is working on a postcard to reflect the schedule change. On December 14th Council Agenda for RE Acquisitions.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2010/End 1st Q 2012

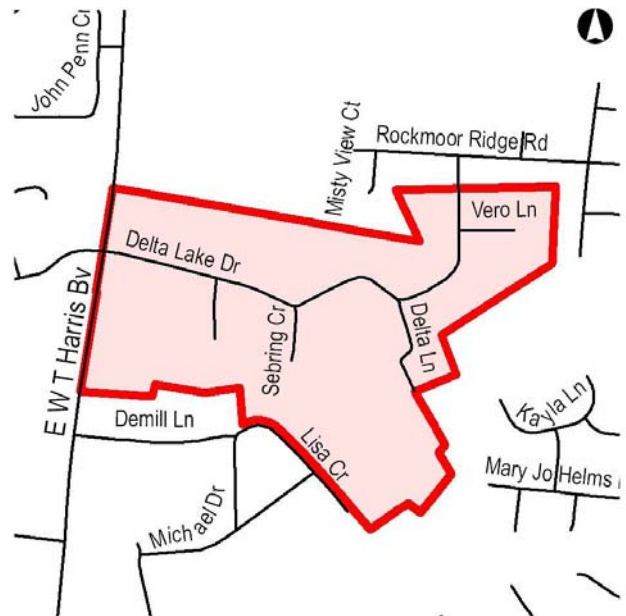
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-07-065
Project Title: Delta Lake NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047872
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Delta Lake neighborhood. This neighborhood is located off of Harris Boulevard at Delta Lake Drive.



Vicinity Map

Project Update:

Look Ahead: The project will be on hold until the 2010 bonds are approved. Then RE acquisition can begin in Jan. 2011.

Current Status: January 2010 - 100% plans were approved by team. Project is on-hold until 2011. Awaiting 2010 bonds to pass.

Last Month: Dec 09 - 100% plans were approved by team. Project is on-hold until 2011. Awaiting 2010 bonds to pass.

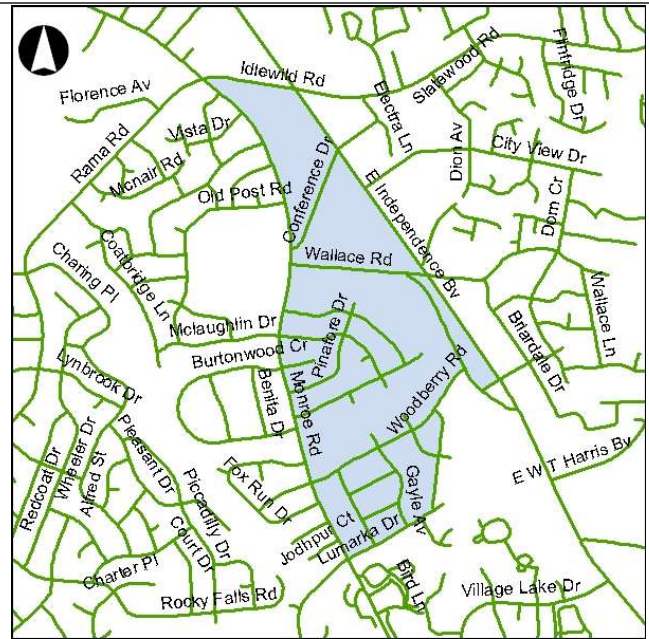
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2012/End 2nd Q 2013

Project Number: 512-07-027
Project Title: East Forest Ph1 NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047857
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This is a 2008 Neighborhood Bond Project that will provide neighborhood improvements in the areas bounded by Independence Blvd. to the east, Wallace Road to the north, Monroe Road to the west, and Lumarka Drive to the south. Improvements include features such as sidewalks, repair of curb and gutter, driveway aprons, and landscaping.

**Vicinity Map**

Project Update:

Look Ahead: RE phase will continue for Phase 1.

Current Status: January 2010 - Change Control #3 is complete. Delivered to Mike Hoy on 1/14/10 and revised Primavera schedule. Street Maintenance evaluated the curb & gutter in the Woodberry Forest area. They will replace the c&g along Lumarka. Funds saved from deleted sidewalk will be used to replace c&g along Gayle, Revlon and Dwight. RE continues in phase 1.

Last Month: Dec 09 - Change control #3, to change the project into 2 phases, has been circulated for team approval. RE schedule will be extended four months. Working with Street Maintenance to repair curb & gutter in the Woodberry Forest neighborhood (per their request and coordination with the City Manager's office). The unused sidewalk monies will be used to repair the curb & gutter.

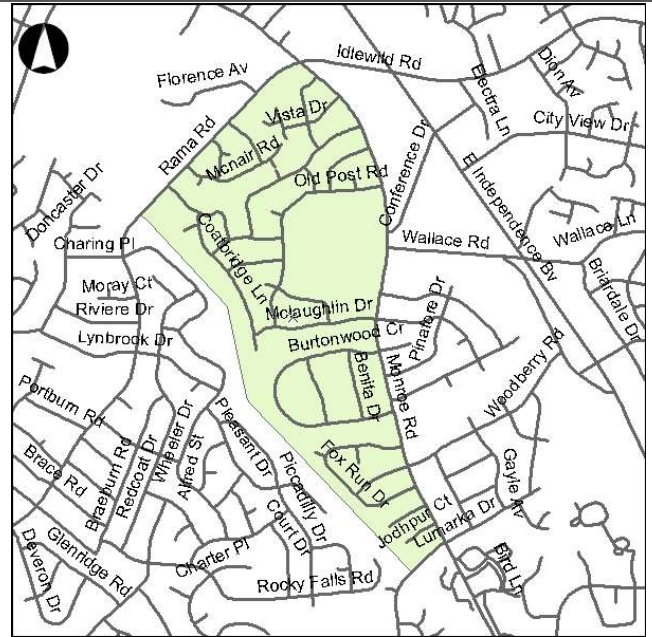
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,350,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2010/End 3rd Q 2011

Project Number: 512-10-031
Project Title: East Forest Ph2 NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047857
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: Primary Consultant Not Determined

Project Summary:

This is a 2008 Neighborhood Bond Project that will provide neighborhood improvements in the areas bounded by Rama Road to the north, Monroe Road to the east, Thermal Road to the south and Railroad to the west. Improvements include features such as sidewalks, curb and gutter, driveway aprons, storm drainage, and landscaping.

**Vicinity Map**

Project Update:

Look Ahead: Break out plans for phase 2 from original plans. Stormwater analysis will begin.

Current Status: January 2010 - Working with Armstrong Glen and Storm Water Services to coordinate the schedule for Phase 2. IPDS documents will be delivered after that.

Last Month: Dec 09 - Working with Armstrong Glen and Storm Water Services to coordinate the schedule for Phase 2. IPDS documents will be delivered after that.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: TBD
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-069
Project Title: Eastway / Medford Drainage Improvements
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2701/0035800
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: FINKBEINER, PETTIS & STROUT, INC.

Project Summary:

This project involves drainage improvements in connection with the Central Avenue Streetscape Improvement Project. These improvements to the undersized downstream system are necessary because of upgrades made to the Central Avenue drainage system. The existing system will be brought up current standards from the Central/Medford intersection to a point of discharge across Eastway Drive and north of Central Avenue.



Vicinity Map

Project Update:

Look Ahead: Begin real estate acquisition. Construction in 2010.

Current Status: Jan 15 - Plats have been submitted and reviewed. Revisions are now underway. Real Estate Phase will begin as soon as plats are finalized in late Jan / early Feb.

Last Month: Dec 8 - NCDOT has signed the encroachment. Plats are being prepared with a scheduled submittal date of Jan 4. Acquisition will begin in January. Nov 6 - Final plans have been submitted for sign-off. A meeting was held with NCDOT on Nov 5th to discuss the encroachment and what improvements can be made to Eastway Drive to help an issue with storm water spread exceeding standards. NCDOT has agreed to sign-off on the encroachment as submitted. Plats can now be prepared to move forward with acquisition.

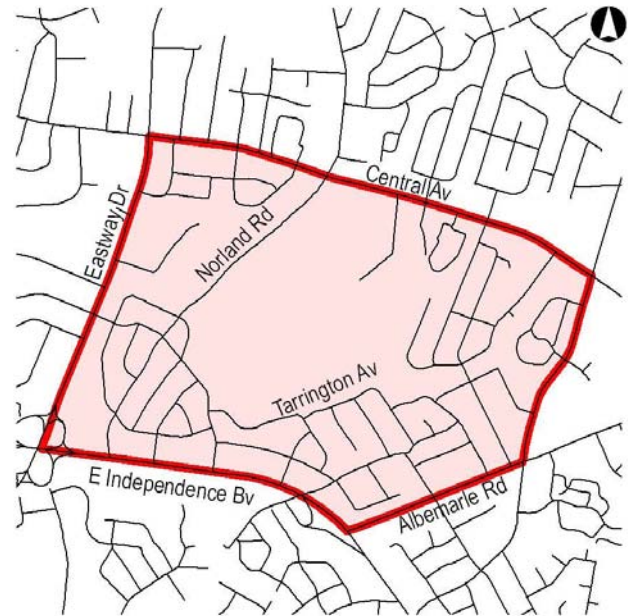
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$850,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-028
Project Title: Eastway-Shef 1 NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047860
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This is a 2008 Neighborhood Bond Project that will provide improvements in the area bordered by Eastway Drive on the west, Central Avenue on the north, Albemarle Road and Sharon Amity Road on the east, and Independence Boulevard on the south. Improvements may include sidewalk, curb & gutter, driveway aprons, storm drainage, landscaping, lighting, etc.

**Vicinity Map**

Project Update:

Look Ahead: Begin acquisition phase.

Current Status: Jan 15 - Final design plans are complete. Final utility coordination is underway. A mtg was held with Piedmont and CMU on Jan 11 to review utility conflicts with the revised storm drains. .

Last Month: Dec 8 - 90% plans have been reviewed. A final utility walk thru was held on Nov 24. Some additional survey was required that is now underway and due on Dec 11. 100% plans for plat preparation will be submitted in January. Nov 6 - Final plans have been submitted for review. A review mtg. is scheduled for Nov 12.

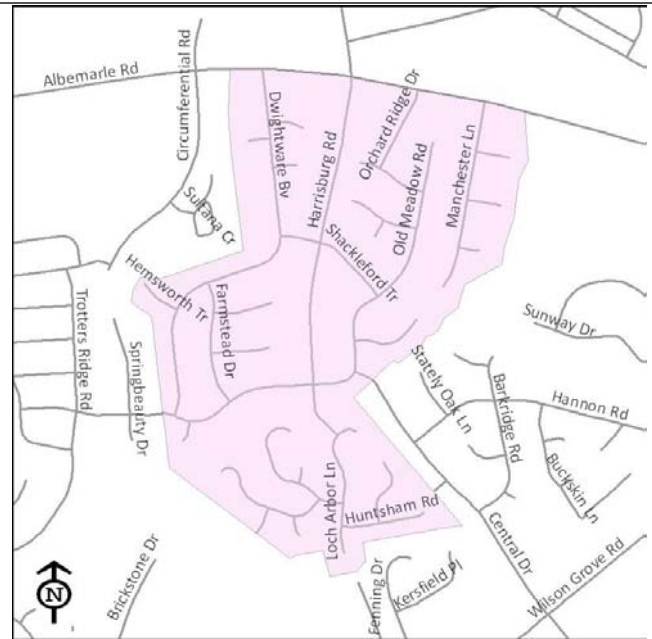
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 4th Q 2012

Project Number: 512-08-053
Project Title: Eastwoods NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047880
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Albemarle Road, Wilgrove-Mint Hill Road, Wilson Grove Road, tributaries of McAlpine Creek, and the Mint Hill town limits. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Begin project design. Acquisition will be funded through the Nov 2010 Neighborhood Bonds.

Current Status: Jan 15 - The design contract is being negotiated. Initial proposal from USI was \$349,000 for design. This is well above our estimates. This is a 2010 project, acquisition will start in Nov 2010.

Last Month: Dec 8 - The design contract is being negotiated. Initial proposal from USI was \$349,000 for design. This is well above our estimates. This is a 2010 project, acquisition will start in Nov 2010. Nov 6 - The second public mtg. was held on Oct 13. Planning report is being prepared. The Contracts Division is preparing the Design Phase Contract for approval at the Dec 14 Council Mtg.

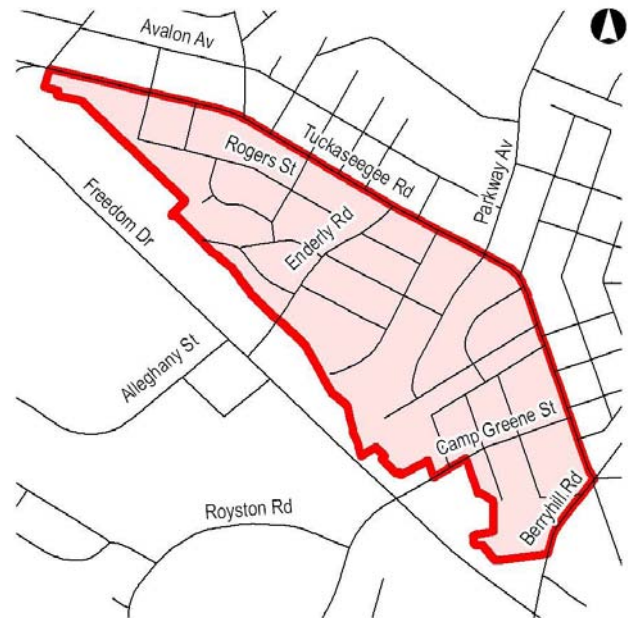
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Start 1st Q 2010/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-034
Project Title: Enderly Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047862
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Enderly Park neighborhood bounded by Tuckaseegee Road, Camp Greene and Freedom Drive.

**Vicinity Map**

Project Update:

Look Ahead: Resolve the coordination issues with Stormwater in January 2010.

Current Status: January 2010 - I am the new PM. I met with Mulkey and Tonia W. to discuss the project. We are waiting on a response from Storm Water Services regarding amendment #1.

Last Month: December 2009: (11/30 -12/7/09) Working with stormwater and contracts on the fee for the additional stormwater work which will be amendment #1.

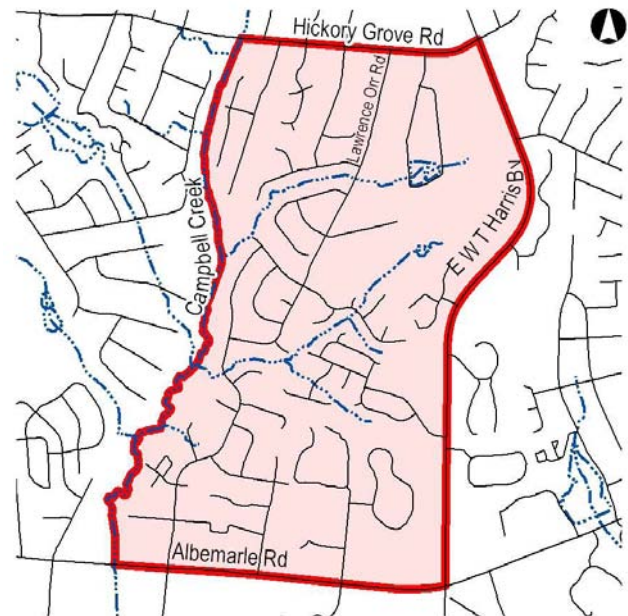
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-029
Project Title: Farm Pond NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047861
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This is a 2010 Neighborhood Bond Project that will provide neighborhood improvements in the area bounded by Campbell Creek to the west, WT Harris Blvd. to the east, Hickory Grove Rd. to the north and Albemarle Rd. to the south. Improvements may include features such as sidewalks, curb and gutter, driveway aprons, storm drainage, landscaping, lighting, etc.

**Vicinity Map**

Project Update:

Look Ahead: Complete design. Project will be on hold awaiting funding through the Nov 2010 Neighborhood Bonds.

Current Status: Jan 15 - KH will submit 90% roadway plans and 70% drainage plans for review in January/February. This project is a 2010, acquisition cannot start until Nov 2010. Additional survey for the channel design is underway.

Last Month: Dec 8 - Storm Water reviewed the findings of the additional drainage study on Dec 4 and has settled on the size of the new culvert and channel improvements scoped in the contract amendment. KH is now working on the design. KH will submit 90% roadway plans and 70% drainage plans for review in January. This project is a 2010 so acquisition cannot start until Nov 2010. Nov 6 - Storm Water is reviewing the results of the additional channel analysis. Final plans are being prepared.

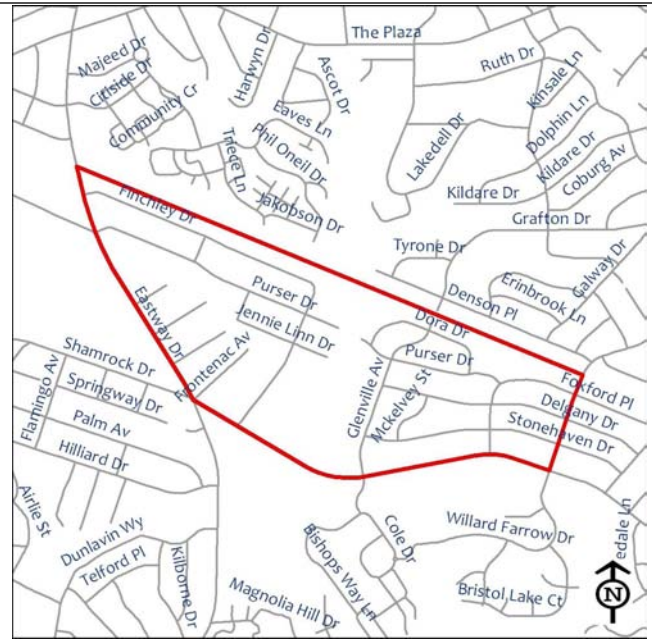
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2013

Project Number: 512-08-051
Project Title: Finchley-Purser/Shamrock Hills NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047877
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: TURNBULL SIGMON DESIGN, PA

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by the RR tracks to the north, Tipperary Place to the east, Shamrock Drive to the south, and Eastway Drive to the west. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Continue working with design team and Turnbull-Metzler to complete 50% design.

Current Status: January 15, 2010 - Design Phase - Turnbull-Metzler sent in an additional survey request and have received a response from Survey. Met with Storm Water Services and CMU to coordinate storm drainage design theories. Design is progressing well so far. Dec 28, 2009 - Design Phase - Design Contract was approved by Council on Dec 14, 2009. Survey is complete and been forwarded to Turnbull-Metzler. After holidays, I'll coordinate with consultant to determine the best path forward. Contracts Division is working to obtain signatures from consultant. Design phase scheduled to be complete Sept 30 2010

Last Month: Dec 14, '09 - Design Phase - A 2010 Bond Project. Design Contract goes before Council tonight. Survey is complete and Turnbull-Metzler is reviewing for accuracy. Will schedule a field visit once contract is approved...and it warms up a bit. Dec 9, 2009 - Design Phase - Design contract set to go before Council on December 14, 2009. Survey is complete, sent Turnbull-Metzler a Letter of Intent to begin reviewing the survey.

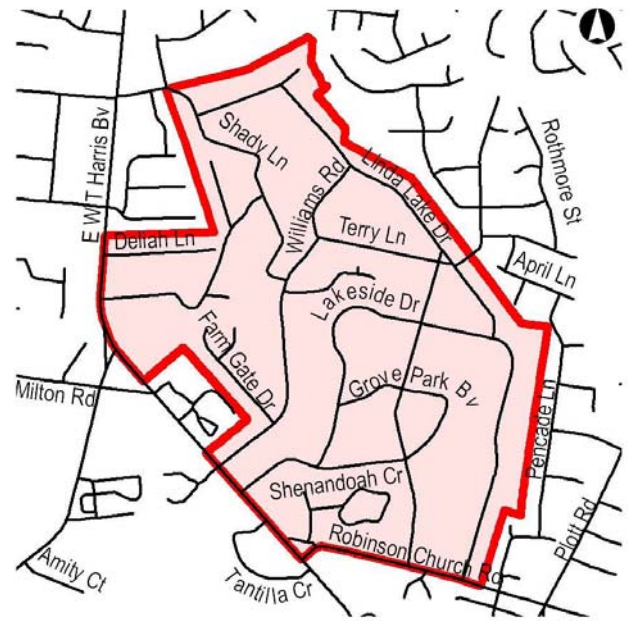
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,700,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 1st Q 2014

Project Number: 512-07-066
Project Title: Grove Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047873
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Grove Park Neighborhood (formerly referred to as "Linda Lake" neighborhood). This neighborhood is located off of Harris Boulevard near the intersection of Milton Road.

**Vicinity Map**

Project Update:

Look Ahead: Project will be on hold until Jan 2011. Awaiting 2010 bond approval.

Current Status: January 2010 - Design phase is complete. Project is on hold until 2010 Neighborhood Bonds are passed.

Last Month: Dec 09 - All comments have been submitted to Kimley-Horn. 90% plans due week of Dec 14 - 18.

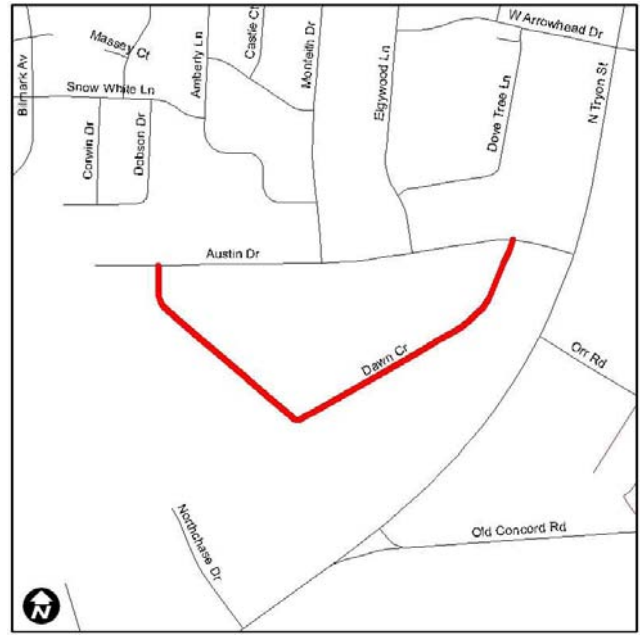
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,350,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2013/End 2nd Q 2014

Project Number: 512-08-055
Project Title: Hidden Valley NIP, Ph 6
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047882
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: In-House Design Project

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) to Dawn Circle, which tees on both ends into Austin Drive. Full funding for the project is tentatively planned to be provided through a 2008 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Continue working with Telics and project team to obtain easements.

Current Status: Jan 15, 2010 - Real Estate - Change Control #2 has been approved by management and a copy forwarded to Mike Hoy. Real Estate acquisition (Telics) is progressing well, one resident has signed and we are dealing with questions and concerns with other residents. Field meeting with Landscape Mgmt this week. Dec 28, 2009 - Real Estate - Need to send Change Control to management for approval. Once approved, the new schedule will be distributed to team members. Real Estate activities continue and are tentatively scheduled to be complete May 30, 2010.

Last Month: Dec 14, '09 - Real Estate Phase - A 2008 Bond Project. Just recieved an email from Telics stating that a few plats need to be revised. A service request was created and sent to Survey Division. Change Control #2 was distributed to the project team last Friday for review and approval. As of today, 5 members have approved. Ho, ho, ho! Dec 9, 2009 - Real Estate Phase - Real Estate acquisition continues and scheduled to be complete the end of May 2010. A Change Control will be completed because the project is 4 months behind schedule due to higher priority projects needing

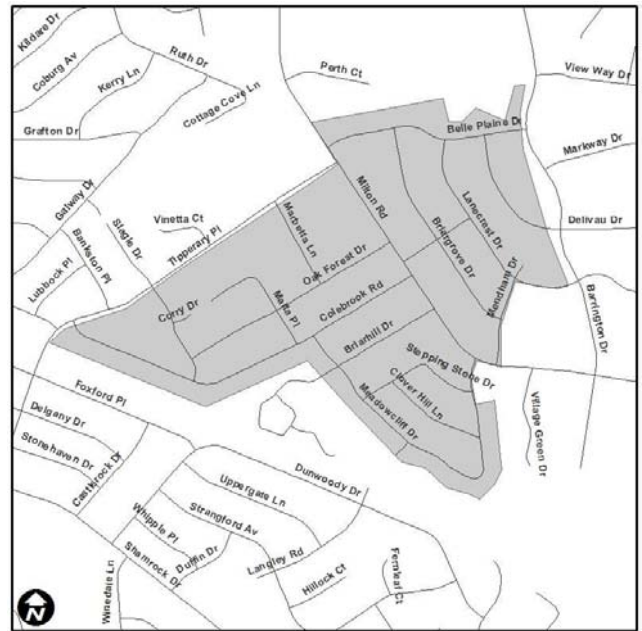
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$950,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

Project Number: 512-08-054
Project Title: Hope Valley / Oak Forest NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047881
Project Mgr: Dennis Rorie
Project Mgr Phone: 704-432-0407
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood located on both sides of Milton Road and bounded by Tipperary Place on the west, the railway lines on the south, the rear property lines of Belle Plaine Drive on the north, and Meadowcliff and Barrington Drives on the east. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Project in planning phase and expected to be completed by end of 1st Qtr 2010.

Current Status: (January 2010) 1/4-1/11/10 Project is currently transitioning between Project Managers. Dennis Rorie will be the interim PM for this project. Working on the final concept plan and on the design contract. Consultant is working on draft Planning Report.

Last Month: (December 2009) 11/30-12/7/09 Working on the final concept plan and on the design contract.

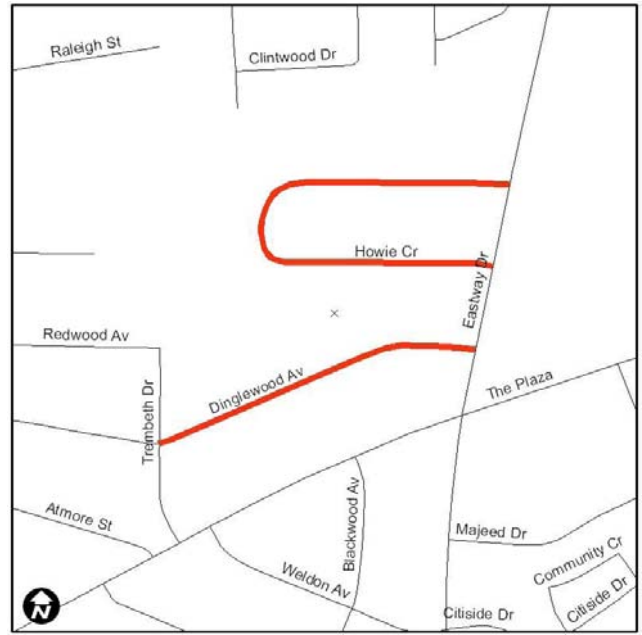
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 2nd Q 2014

Project Number: 512-08-061
Project Title: Howie Acres NIP, Phase 2
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047842
Project Mgr: Dennis Rorie
Project Mgr Phone: 704-432-0407
Consultant: ARCADIS G & M, INC.

Project Summary:

The second phase of the Howie Acres NIP will involve infrastructure work on Dinglewood Avenue and a portion of Howie Circle.

**Vicinity Map**

Project Update:

Look Ahead: Complete the design phase.

Current Status: (December 2009) 12/28/09 Consultant is revising plans. 12/21/09 Received comments from STW. 11/30-12/7/09 STW is reviewing the revised plans. The consultant is working on finalizing the rest of the team's comments.

Last Month: (November 2009) 11/16-23/09 STW is reviewing the comments. 11/9/09 Submitted a revised set of plans addressing the STW comments. 11/2/09 Working to address the STW concerns and comments from the 90% review.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00

Planning Activities:

Design Activities: In-progress/End 1st Q 2010

Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010

Bid Phase Activities: TBD

Construction Activities: Start 2nd Q 2011/End 3rd Q 2011

Project Number: 512-07-039
Project Title: Lincoln/Wilson Heights NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047858
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: GANNETT FLEMING , INC.

Project Summary:

Lincoln Heights is located between Russell Avenue, Beatties Ford Road, Interstate 77 and 85. Wilson Heights is located between Interstate 85, Beatties Ford Road and Friendship Village Place. The project is proposing, but not limited to making improvements such as the installation of curb and gutter, sidewalk, planting strips and drainage improvements.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate and Design for additional Storm water improvements will continue.

Current Status: Real Estate Continues .Consultant is working on additional Storm water work for storm water plans submittals on February 24,2010.Postcards sent to Residents in December 2009.

Last Month: (December 8 2009) Project is in Real Estate Phase.Change Control Approved.Communications Team is working on a postcard to reflect the schedule change.On December 14th Council Agenda for RE Acquisitions.

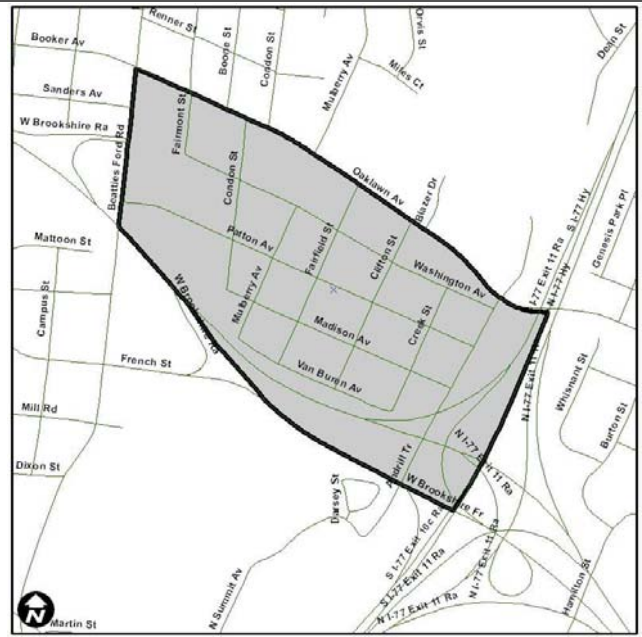
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2010/End 4th Q 2011

Project Number: 512-07-038
Project Title: McCrorey Heights NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047859
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: GANNETT FLEMING , INC.

Project Summary:

McCrorey Heights is located between Oaklawn Avenue, Beatties Ford Road and Brookshire Freeway. Project improvements may include curb and gutter, sidewalks, planting strips and storm drainage improvements, and other work as identified through the public involvement process,

**Vicinity Map**

Project Update:

Look Ahead: Design phase continues

Current Status: Consultant is working on 90% plans to be submitted to the Project Team on February 16, 2010. Project Design and comemnts sheets were submitted to those POs that will be affected by the Neighborhood Improvements.PM is getting some feedback.

Last Month: (December 8 2009) 70% Plan Review meeting is today.Communications Team is working on a postcard that will provide space for comments on one side and the design maps on the other side.Feedback will be request from the Property Owners during the design phase inorder to eleminate issues and concerns during the Real Estate phase.

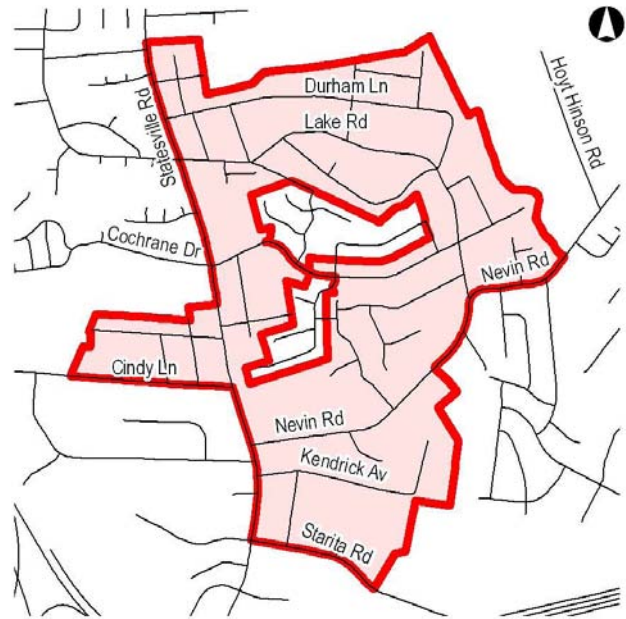
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 4th Q 2012

Project Number: 512-07-036
Project Title: Nevin NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047865
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will include making various infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Nevin neighborhood bounded by Statesville Road, Starita Road, and Durham Lane.

**Vicinity Map**

Project Update:

Look Ahead: Project on hold until funding is secured through the Nov 2010 Neighborhood Bonds.

Current Status: Jan 15 - STV has submitted a proposal on Dec 7 for the new 4000' CMU waterline, \$28,000. 90% plans had been reviewed and comments incorporated. 100% plans were submitted for signature when CMU decided that the waterline needed to be replaced. This will delay final plans for several months. This is a 2010 project so acquisition will not start until Nov 2010.

Last Month: Dec 8 - STV has submitted a proposal on Dec 7 for the new 4000' CMU waterline, \$28,000. 90% plans had been reviewed and comments incorporated. 100% plans were submitted for signature when CMU decided that the waterline needed to be replaced. This will delay final plans for several months. This is a 2010 project so acquisition will not start until Nov 2010. Nov 6 - Final plans are in sign-off. A mtg. is scheduled for Nov 12 with CMU to review their request for last minute changes to the final plans.

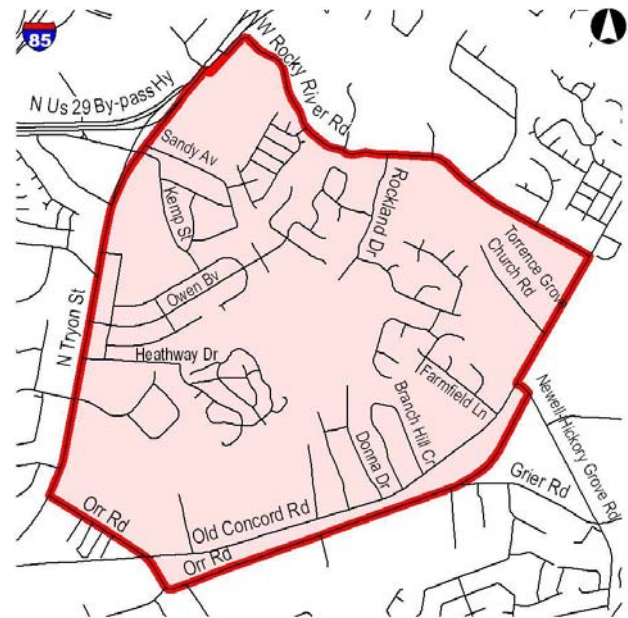
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2013

Project Number: 512-07-026
Project Title: Newell-South NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047864
Project Mgr: Tonia Wimberly
Project Mgr Phone: 704-432-0407
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

The Newell-South Neighborhood is bounded between North Tryon Street, Orr Road, Old Concord Road and West Rocky River Road. This project will identify opportunities to implement (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, signalized crossing improvement, construction of planted medians, new marked pedestrian crossings, pedestrian signals, and roadway accommodations for bicycles; (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

**Vicinity Map**

Project Update:

Look Ahead: Complete the design phase before the 2010 bond referendum.

Current Status: December 2009: 11/30-12/30/09 Consultant is working on the utility coordination and the design for the 70% plan submittal.

Last Month: November 2009: 11/2-23/09 Consultant is working on the utility coordination and the design for the 70% plan submittal. Field utility meeting was held on 11/20.

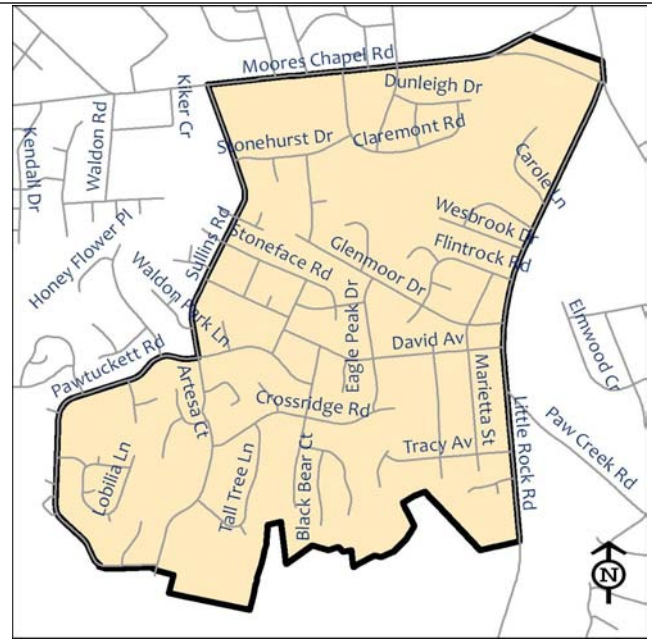
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2013

Project Number: 512-08-052
Project Title: Pawtucket NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047879
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Moore's Chapel Road to the north, Little Rock Road to the east, I-85 to the south, and Pawtucket Road to the west. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Design Phase will continue.

Current Status: January 2010 - Held the Design Charatte public meeting on Jan 14th at Thrift United Methodist Church. 55 residents attended and facilitators were a great help. Almost all were happy with the design alternative by the end of the meeting. All the sidewalk survey is complete. Awaiting the creek survey. Should be complete this month.

Last Month: Dec 09 - Signs were placed throughout the neighborhood stating that sidewalk is proposed. Door hangers were placed on roads to receive sidewalk. Reverse 911 messages were sent. Public meeting to be held Dec. 8th. The guy at the Church did not show up with the key, so public meeting couldn't be held. It is tentatively rescheduled for Jan. 14th.

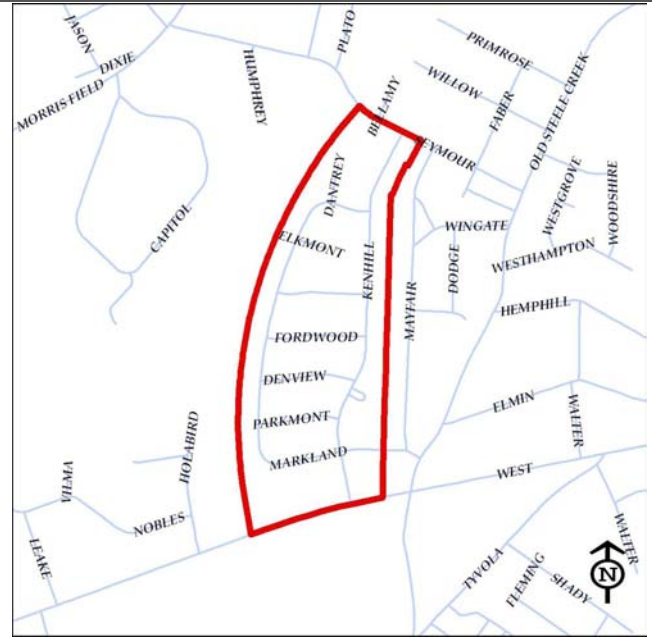
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 4th Q 2013

Project Number: 512-08-048
Project Title: Ponderosa NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047874
Project Mgr: Tonia Wimberly
Project Mgr Phone: 704-336-4549
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by West Boulevard, a Norfolk-Southern RR line, Seymour Drive, and the rear property lines of parcels on the east side of Kenhill Drive. Full funding for the project is tentatively planned to be provided through a 2008 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Complete the 90% design by the end of the 2nd Quarter 2010.

Current Status: January 15, 2010 - Design Phase - Project has been transferred from Tonia Wimberly to Mark Grimshaw. Called Mulkey last week to get a delivery date for final review of Planning Report. Mulkey stated they will submit on January 15th. Design is progressing toward 70% completion.

Last Month: (December 2009) 11/30-12/7/09 Still trying to wrap up Planning Report to close out planning. Design is progressing. The team has reviewed sidewalk location alternatives

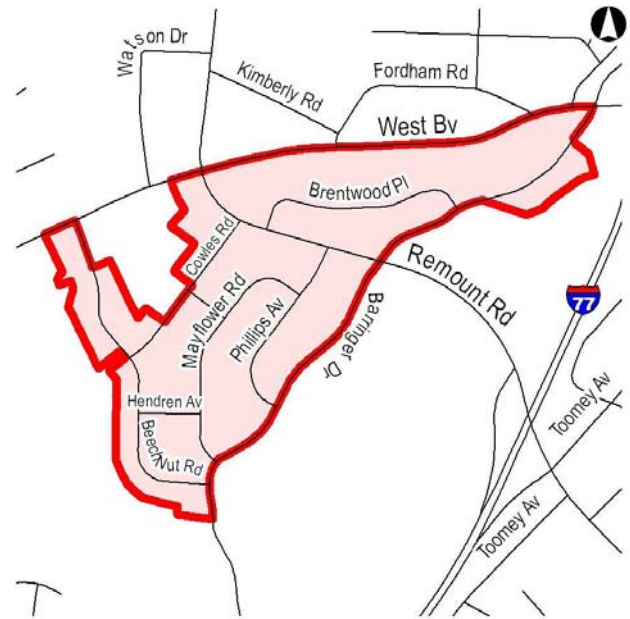
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 3rd Q 2013

Project Number: 512-07-035
Project Title: Revolution Park NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047863
Project Mgr: Tonia Wimberly
Project Mgr Phone: 704-336-6006
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will involve making various Infrastructure improvements, such as curb and gutter, sidewalk and storm drainage, within the Revolution Park neighborhood bounded by West Boulevard, Beech Nut Road and Barringer Drive.

**Vicinity Map**

Project Update:

Look Ahead: Begin Real Estate in the 1st quarter of 2010.

Current Status: (December 09) 11/30-12/7/09 Final plans have been routed for review. Any comments are due back on 12/9.

Last Month: (November 09) 11/23 Final plans were routed for review. 11/16 Final plans were submitted. 11/2-9 Working on final plans and change control document.

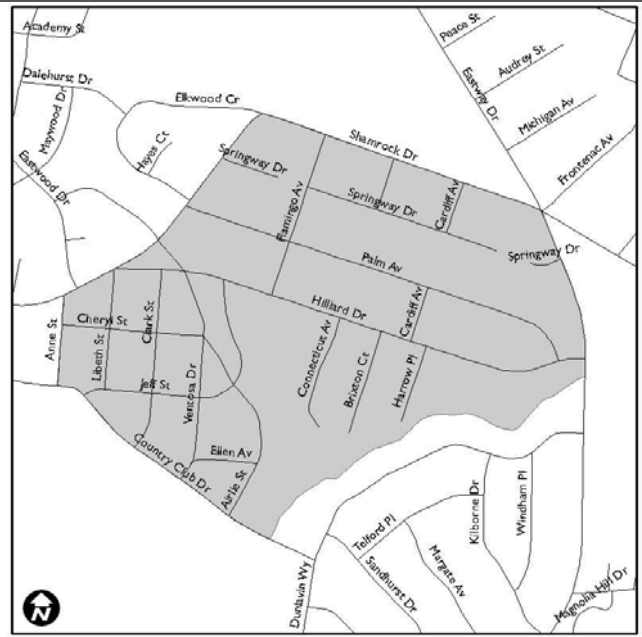
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2012/End 2nd Q 2012

Project Number: 512-08-050
Project Title: Shamrock Gardens NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047876
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: URS Corporation - North Carolina

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) in the neighborhood, which is bordered by Shamrock Drive to the north, Eastway Drive to the east, Country Club Drive to the south, and Anne Street to the west. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Obtain completed survey and begin Design Phase.

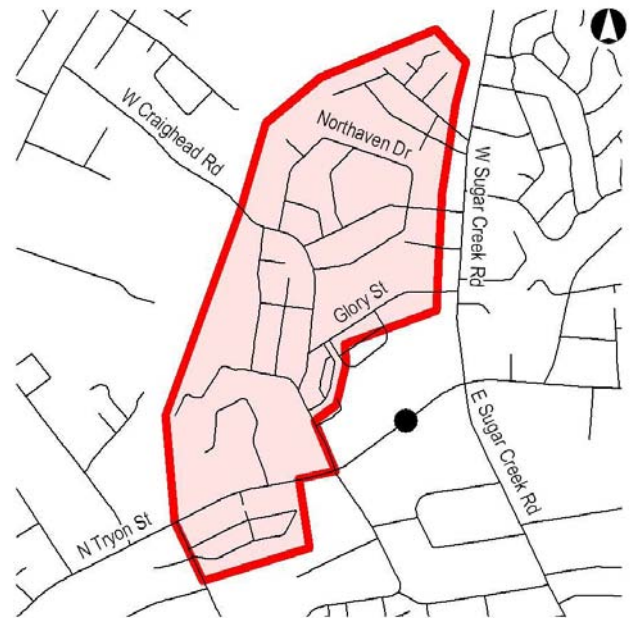
Current Status: January 15, 2010 - Design Phase - Design Contract was approved by Council on Dec 14, 2009. Contracts Division is working to obtain signatures from consultant. Survey hasn't been completed so design activities can't begin. Design scheduled to be complete Sept 30, 2010.

Last Month: Dec 28, 2009 - Design Phase - Design Contract was approved by Council on Dec 14, 2009. Contracts Division is working to obtain signatures from consultant. Survey hasn't been completed so design activities can't begin. Design scheduled to be complete Sept 30, 2010. Dec 14, '09 - Design Phase - A 2010 Bond Project. Design contract goes before Council tonight for approval. Awaiting survey completion.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 1st Q 2014

Project Number: 512-07-037
Project Title: Sugaw Creek/Ritch NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047866
Project Mgr: Keith Carpenter
Project Mgr Phone: 704-336-3650
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

**Vicinity Map****Project Summary:**

This project will involve making various infrastructure improvements, such as curb and gutter, sidewalk, and storm drainage, within the Sugaw Creek (Ritch Avenue) neighborhood bounded by Sugar Creek Road on the west and North Tryon Street to the north.

Project Update:

Look Ahead: Complete sign-off of final plats. Begin real estate acquisition.

Current Status: Jan 15 - Plat production is underway.

Last Month: Dec 8 - Plat production is underway with a schedule for submittal of final plats on Jan 4. Acquisition will begin in January. Nov 6 - Final plans are being signed.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 4th Q 2011

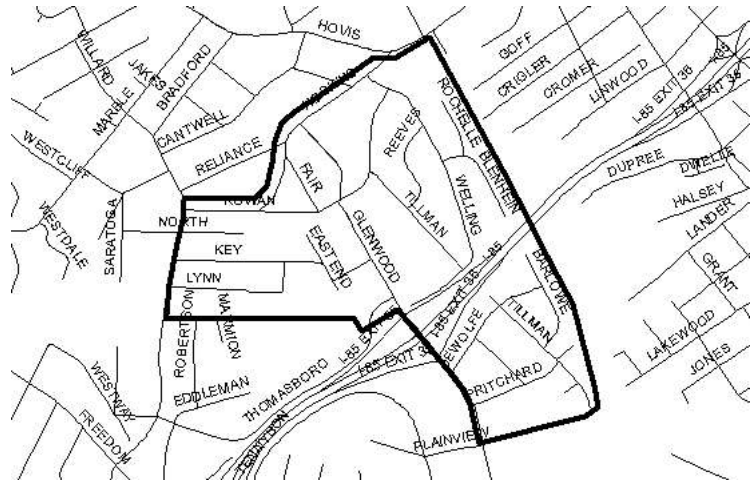
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-07-052
Project Title: Thomasboro-Hoskins NIP Ph3-Glenwood
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047834
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: WOOLPERT LLP

Project Summary:

This project is one of the Charlotte Neighborhoods targeted for improvements in the 2006 Neighborhood Improvement Project bond referendum. This neighborhood is located to the northwest of uptown Charlotte and is bounded by Rozzelles Ferry Road to the east, I-85 to the south, Freedom Drive, to the west, and by Interurban Avenue, Garfield St and Ridgeley Drive to the north. It will provide various improvements, which may include curb and gutter, planting strips, sidewalks, storm drainage and asphalt paving.



Vicinity Map

Project Update:

Look Ahead: Construction will continue.

Current Status: January 2010 - Construction started Jan. 4th. Beginning water line work along Tillman and Reeves Court.

Last Month: Dec 09 - Held the Preconstruction meeting Dec. 4th. Construction start set for Jan. 4th. Contractor and Inspector are holding utility field walks week of Dec. 14 - 18.

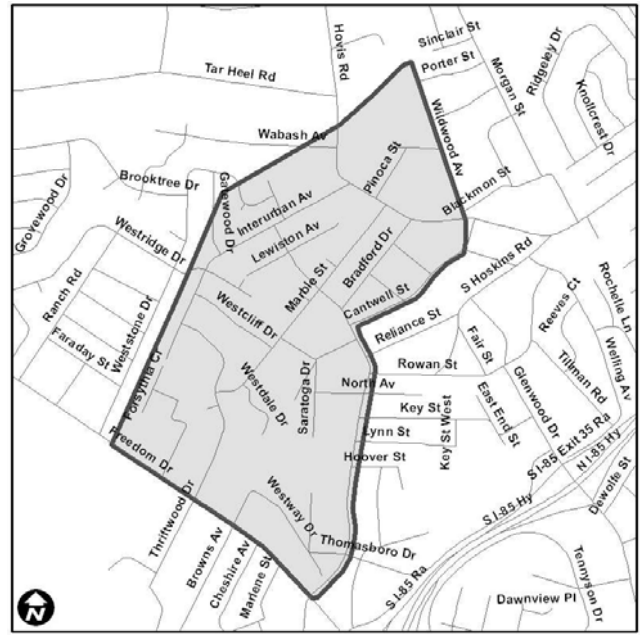
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,300,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

Project Number: 512-08-057
Project Title: Thomasboro/Hoskins Phase 4
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 2010/0047834
Project Mgr: Kristie Kennedy
Project Mgr Phone: 704-336-6194
Consultant: WOOLPERT LLP

Project Summary:

This project is the fourth and final phase of the Thomasboro/Hoskins NIP. Funding for the project was approved via the 2006 bond referendum. The project is bordered by Wildwood Ave. to the north, Forsythia Circle and Interurban Ave to the west, Bradford Dr and Cantwell St to the east and Freedom Drive to the south. The project will examine the needs of the area and propose infrastructure, such as, curb & gutter, sidewalk, and storm drainage. The project is coupled with several Storm Water Services projects.

**Vicinity Map**

Project Update:

Look Ahead: Design Phase will continue. Both the NIP and Westridge CIP must be coordinated for this submittal.

Current Status: January 2010 - Revised 70% plans were sent to Bill Deal at CMU. Amendment was sent to HDR for their signature.

Last Month: Dec 09 - 70% plan comments were submitted. Bill Deal asked for another submittal because the plans did not include enough detail for a 70% review.

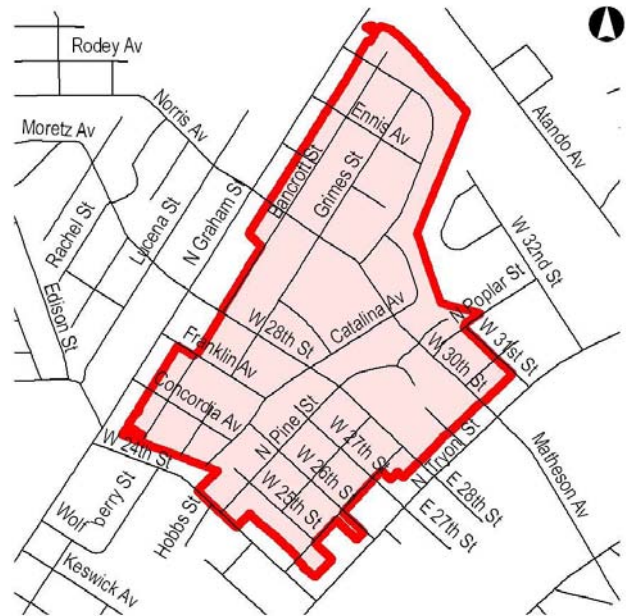
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 4th Q 2014

Project Number: 512-07-031
Project Title: Tryon Hills NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047868
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Tryon Hills NIP is bounded by N Tryon St, N Graham St, W 24th Street, W and 31st Street. Proposed improvements may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, signalized crossing improvement, construction of planted medians, new marked pedestrian crossings, pedestrian signals, and roadway accommodations for bicycles; (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

**Vicinity Map**

Project Update:

Look Ahead: On Hold until after the 2010 Bonds. Then Real Estate begins

Current Status: (Nov 2009 to Dec. 2010) Design is complete. Project on hold until funding for Real Estate is available. Funds to be allocated from 2010 Bonds, if approved. City Survey is working on plats to be submitted to Real Estate in November or October 2010. Postcards were mailed to the POs in December 2009.

Last Month: (Nov 2009 to Dec. 2010) Design is complete. Project on hold until funding for Real Estate is available. Funds to be allocated from 2010 Bonds, if approved.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 3rd Q 2013

Project Number: 512-07-030
Project Title: York/Cama NIP
Program Category: NEIGHBORHOODS
Program Title: Neighborhood Improvements
Fund/Center: 0000/0047869
Project Mgr: Lamar Davis
Project Mgr Phone: 704-336-6006
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

York/Cama Neighborhood is bounded by I-77, Yancey Rd, Heriot Ave, Industry Rd., and Scaleybark Rd. The proposed improvements for this neighborhood may include (a) roadway and pedestrian improvements, such as curb and gutter, pedestrian refuge islands, bulb outs, improvements to signalized crossings, construction of planted medians, new marked pedestrian crosswalks, pedestrian signals, and roadway accommodations for bicycles; and (b) new curb alignment to accommodate vehicles, transit, cycles and pedestrians; (c) storm drainage improvements; and (d) water and sewer line replacements.

**Vicinity Map**

Project Update:

Look Ahead: Bid Phase continues.

Current Status: Project is in Bid Phase. Postcards were mailed to the POs in December 2009.

Last Month: (December 8 2009) Project is in Real Estate Phase. Change Control Approved. Communications Team is working on a postcard reflecting the schedule change. On December 14th Council Agenda for RE Acquisitions.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 4th Q 2009
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2010/End 2nd Q 2011

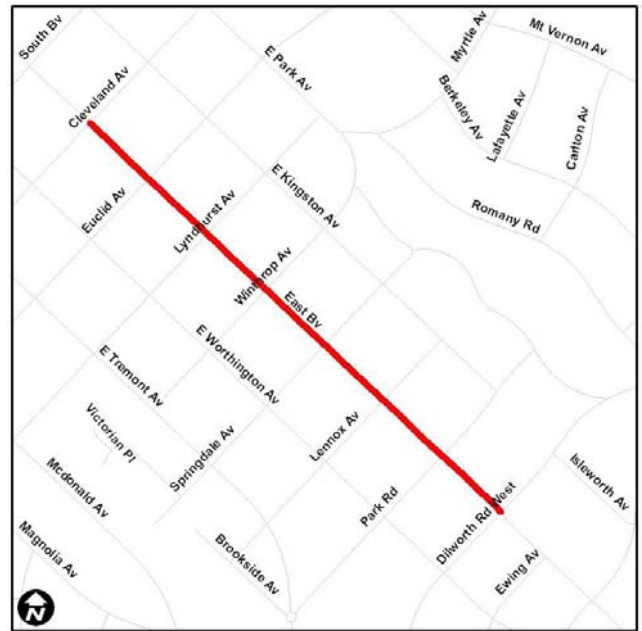
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-066
Project Title: East Boulevard Pedscap Phase 2
Program Category: NEIGHBORHOODS
Program Title: Neighborhoods - Miscellaneous
Fund/Center: 2010/0047479
Project Mgr: Sharon Buchanan
Project Mgr Phone: 704-336-2044
Consultant: LANDESIGN, INC.

Project Summary:

The purpose of the project is to complete Phase 2 of the public infrastructure recommendations of the East Boulevard Pedscap Plan. The Plan was approved by City Council in June 2002. The project limits are Dilworth Rd W to Cleveland Avenue.



Vicinity Map

Project Update:

Look Ahead: Construction will begin in late January and end in July. Resurfacing will occur in July and August.

Current Status: January 2010 - Construction will begin Jan. 25.

Last Month: November 2009: Bid Phase is underway.

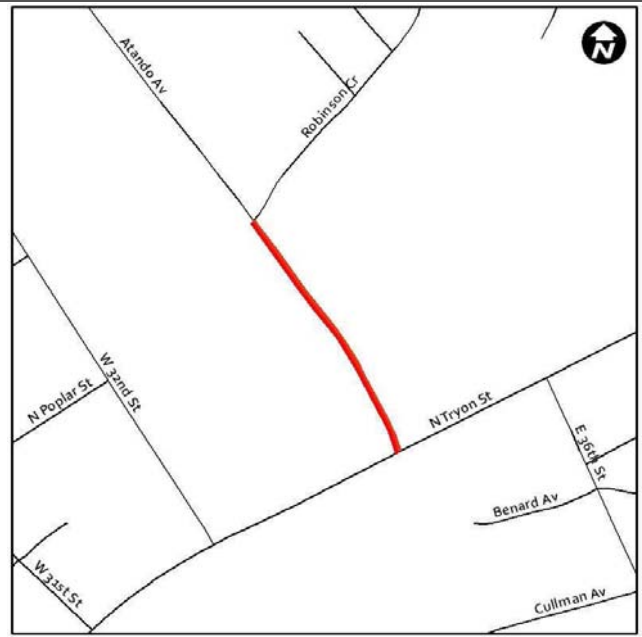
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: Start 1st Q 2011/End 1st Q 2011

Project Number: 512-08-043
Project Title: Atando Ave Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331035
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide six-foot wide sidewalk with an eight-foot wide planting strip on one side of Atando Avenue from Robinson Circle to North Tryon Street.

**Vicinity Map**

Project Update:

Look Ahead: Review 70% plans and submit project team review comments to consultant.

Current Status: January '2010: Design continues. Major storm drainage and utility issues.

Last Month: July 2009: Design continues. 70% plans to be submitted on 7-27-2009.

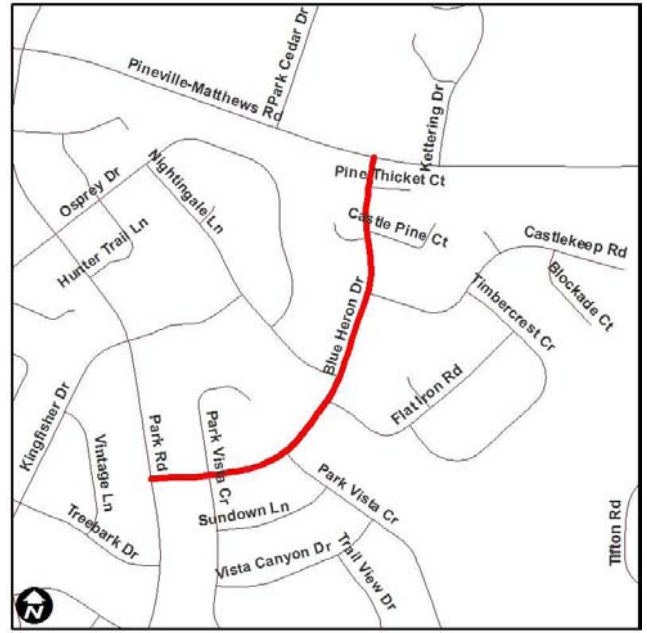
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-10-012
Project Title: Blue Heron Drive Sidewalk Improvements
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331072
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide an eight-foot wide planting strip and a five-foot wide sidewalk along Blue Heron Drive from Pineville-Matthews Drive to Castlekeep Drive.

**Vicinity Map**

Project Update:

Look Ahead: Bring project team together for kickoff meeting.

Current Status: January '2010: This project is currently on hold at the request of cdot until a neighborhood meeting can be scheduled to get additional neighborhood buy-in for the project. Meeting is tentatively scheduled for February 2010.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-09-001
Project Title: Boyce Road Sidewalk (Sardis to Terrace)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331047
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This .45 mile long project will involve installing sidewalk on Boyce Road from Sardis Road to Terrace Drive. Project is a Tier 3 Sidewalk project



Vicinity Map

Project Update:

Look Ahead: Real Estate Phase

Current Status: (January 2010) Real Estate Phase. Waiting for approval from CDOT to begin with Real Estate.

Last Month: (December 2009) Design Phase. Plats have been completed. Waiting to start Real Estate phase after upcoming public meeting.

Cost & Schedule Commitments:

- Estimated Cost @ Completion: \$950,000.00
- Planning Activities: Complete
- Design Activities: In-progress/End 2nd Q 2010
- Real Estate Activities: In-progress/End 2nd Q 2010
- Bid Phase Activities: Start 2nd Q 2010/End 4th Q 2010
- Construction Activities: Start 2nd Q 2011/End 3rd Q 2011

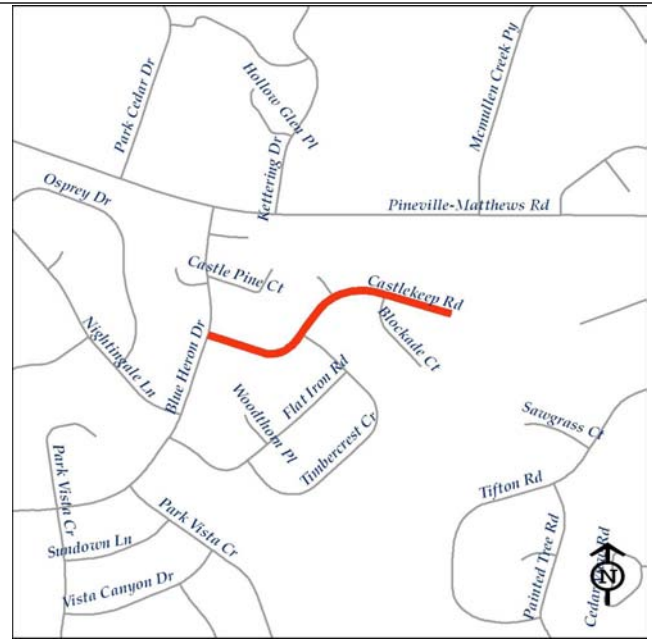
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-072
Project Title: Castlekeep Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331039
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will construct a 6' sidewalk and 8' planting strip on one side of Castlekeep Road from Blue Heron Road to McMullen Creek Greenway.



Vicinity Map

Project Update:

Look Ahead: Continue with design.

Current Status: January 2010: Design continues. 90% design plans are to be submitted on 1/15/09 for review.

Last Month: July 2009: 70% design plan to be submitted at the end of July.

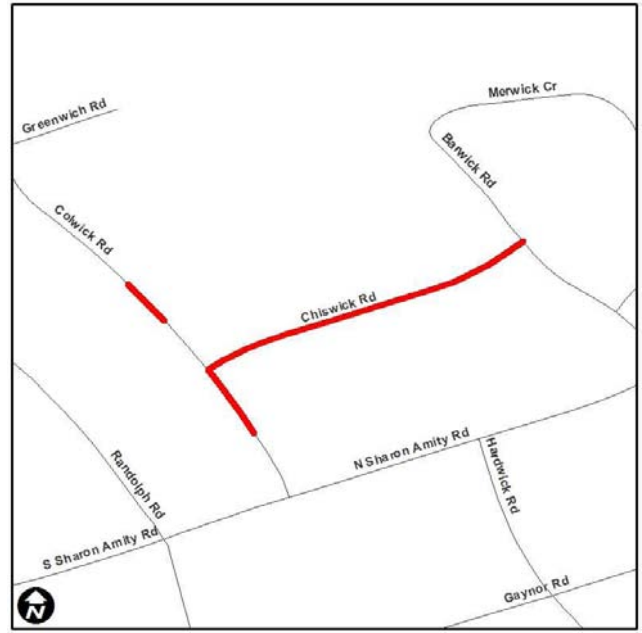
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Start 2nd Q 2010/End 2nd Q 2010
Bid Phase Activities: Start 2nd Q 2010/End 3rd Q 2010
Construction Activities: TBD

Project Number: 512-08-085
Project Title: Chiswick Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331045
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: DYER, RIDDLE, MILLS AND PRECOURT, INC. (DRMP)

Project Summary:

This project will provide a five-foot wide sidewalk with an eight-foot wide planting strip along one side of Chiswick Road between Colwick Road and Barwick Road.

**Vicinity Map**

Project Update:

Look Ahead: Finishing designing and real estate phase.

Current Status: January 2010: Ongoing RE Phase.

Last Month: Dec 2009: Ongoing RE Phase.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-047
Project Title: Cottonwood / Joe Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331038
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

(Vicinity Map Not Yet Available)

Project Summary:

This project will provide sidewalk, curb and gutter, and storm drainage infrastructure for the south side of Cottonwood Street from Joe Street to Ella Street and on the west side of Joe Street from Cottonwood Street to Harvey Street. The project will provide sidewalk on I-85 Service Road (Reagan Drive) from N Graham to second driveway at gas station.

Vicinity Map

Project Update:

Look Ahead: Complete 90% plan review, create and distribute a Change Control, and get project into Real Estate's hands.

Current Status: Jan 15, 2010 - Design Phase - STV submitted 90% plans and the team had a few minor comments. Awaiting comments from Contracts Division. Project has experienced an issue with CMU as-built plans on Joe Street. Plans show a large water line under proposed curb location but soft-dig results show water line is on other side of roadway. Project has also experienced a delay in receiving the soft-dig results. A Change Control will most likely be necessary. Design was scheduled to be complete Aug 31, 2009.

Last Month: Dec 28, 2009 - Design Phase - STV to submit 90% plans after holidays. Project has experienced an issue with CMU as-built plans...plans show a large water line under proposed curb location but soft-dig results show water line is on other side of roadway. Project has also experienced a delay in receiving the soft-dig results. A Change Control will most likely be necessary. Design was scheduled to be complete Aug 31, 2009.

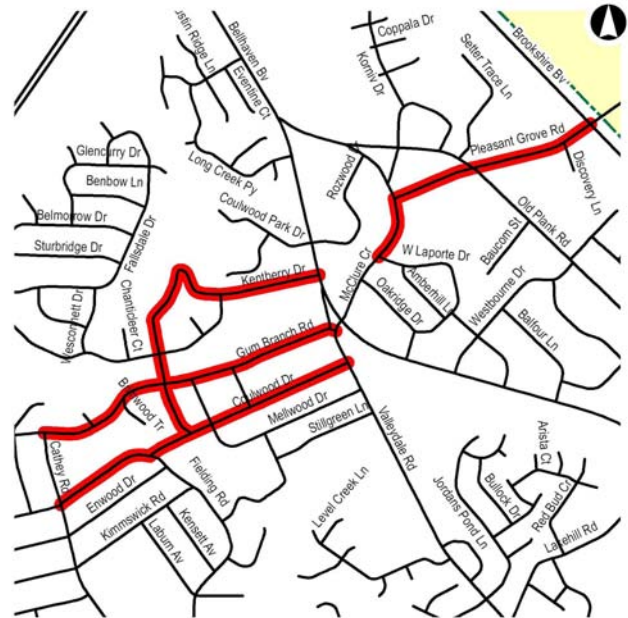
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

Project Number: 512-07-050
Project Title: Coulwood/Gum Branch/Kentberry Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331009
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

The project includes sidewalk improvements at the following locations near Paw Creek Elementary School and Coulwood Middle School: Pleasant Grove Rd. from McClure Cr to Plank Road (0.20 miles); McClure Circle from Pleasant Grove to Bellhaven Blvd (0.35 miles); Coulwood Dr. from Valleydale Rd to Cathey Rd (0.78 miles); Gum Branch Rd from Valleydale Rd to Cathey Rd (0.78 miles); Kentberry Dr. from Bellhaven Blvd to Coulwood Dr. (0.88 miles).

**Vicinity Map**

Project Update:

Look Ahead: Start Real Estate phase.

Current Status: January 2010: Kimley-Horn is revising the design plans (drainage systems, curb & gutter, sanitary sewer line, pedestrian bridges, utility poles) based on comments received from the public meeting. On-going plans.

Last Month: December 2009: Meeting with CDOT scheduled 12/14 to go through the comment cards for the next step.

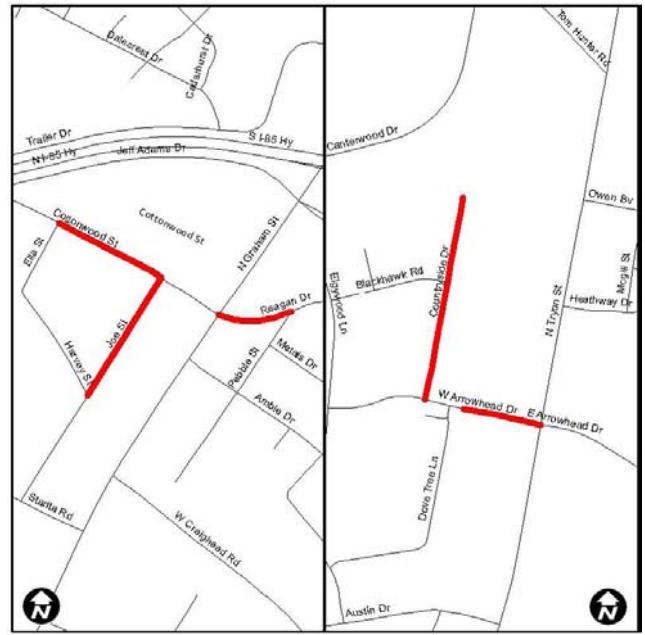
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010
Construction Activities: TBD

Project Number: 512-08-046
Project Title: Countryside Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331038
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will provide sidewalk on one side of Countryside Drive from Arrowhead Drive to its dead end and on Arrowhead Drive from N Tryon to existing sidewalk on Arrowhead.

**Vicinity Map**

Project Update:

Look Ahead: Complete bid phase and move into construction phase.

Current Status: Jan 15, 2010 - Bid Phase - Bids are scheduled to be opened January 13th. STV Construction Estimate is \$119K, Project Plan estimate was \$150K. If bids are less than \$100K, Contracts will see City Manager approval. If bids are higher than \$100K, RCA will be on February 8th. Project Plan shows construction scheduled to begin February 16, 2010.

Last Month: Dec 28, 2009 - Bid Phase - Project is nearing the end of the bid phase. Project Plan shows construction scheduled to begin February 16, 2010.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$350,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 3rd Q 2010/End 4th Q 2010

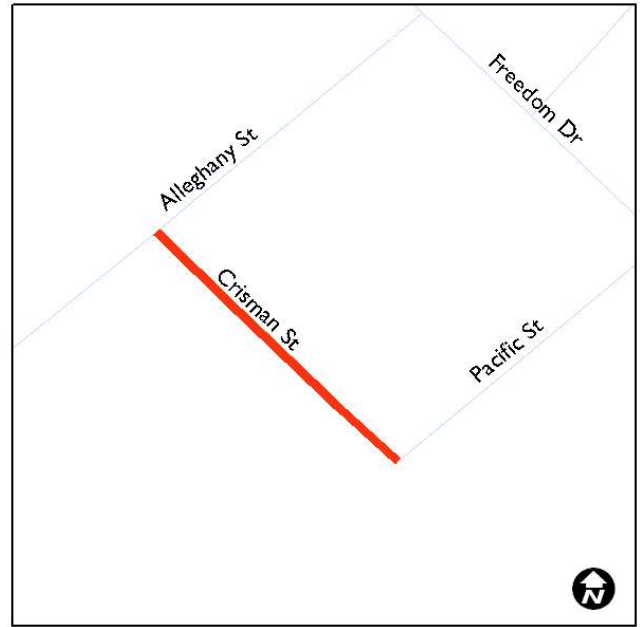
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-014
Project Title: Crisman St. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331021
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

Sidewalk installation along Crisman Street from Allegheny Avenue to Pacific Street.



Vicinity Map

Project Update:

Look Ahead: Warranty

Current Status: (January 2010) Construction is 100% complete. Final Inspection was held December 3rd. Punch list items are completed. Warranty underway.

Last Month: (November 2009) Construction begin September 28th as a combined sidewalk project for Crisman and Orr sidewalk project. Expected finish for both before the end of the year.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$450,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: Completed

Project Number: 512-08-084
Project Title: East Ford Rd. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331044
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: DYER, RIDDLE, MILLS AND PRECOURT, INC. (DRMP)

Project Summary:

This project will provide a five-foot wide sidewalk with an eight-foot wide planting strip on one side of Ford Road East between Matheson Avenue and Shamrock Drive.

**Vicinity Map**

Project Update:

Look Ahead: Finishing Design phase.

Current Status: January 2010: Starting RE Phase. Project on-hold pending funding.

Last Month: December 2009: Meeting with CDOT about the next step after the public meeting and comments received. CDOT has yet to determine a process forward.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$650,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010
Construction Activities: TBD

Project Number: 512-08-077
Project Title: Galloway Rd Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331041
Project Mgr: Beth Hassenfritz
Project Mgr Phone: 704-336-2289
Consultant: In-House Design Project

Project Summary:

This project will fill in gaps in the existing sidewalk system along Galloway Road.

**Vicinity Map**

Project Update:

Look Ahead: Complete bid phase; begin construction.

Current Status: January 2010: Bid phase on-going.

Last Month: November 2009: Real estate phase complete. Bid phase on-going.

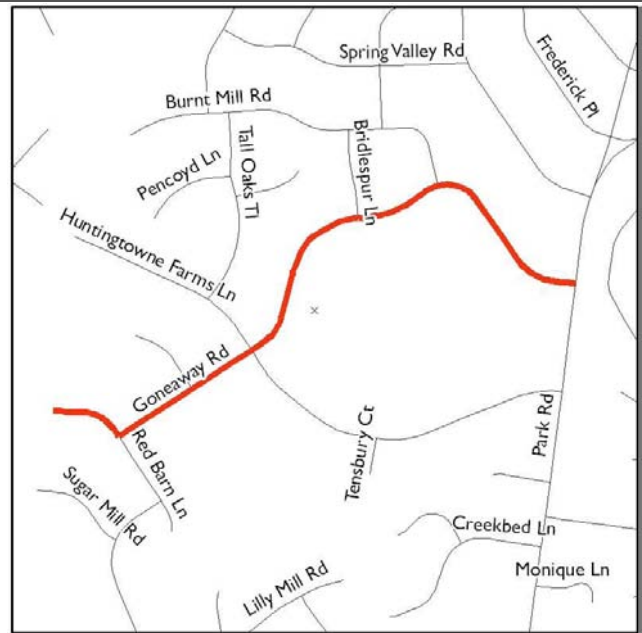
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$250,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: Start 2nd Q 2010/End 3rd Q 2010

Project Number: 512-08-026
Project Title: Goneaway Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331027
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will provide sidewalk on one side of Goneaway Road from Park Road to Red Barn Lane.

**Vicinity Map**

Project Update:

Look Ahead: Begin acquisition.

Current Status: January '2010: Design is 95% complete. The project is on hold at the request of CDOT. A public meeting was held on 10/26/09 to get additional neighborhood input/buy-in for the project. Neighborhood response was overwhelming against the project. CDOT is anticipating removing this project from the active project list. Staff met with Council member Dulin on site and informed him of the neighborhood response and our intent to cancel the project. He asked if staff would give him time to personally contact the neighbors to make sure they understood what was about to happen. He asked staff to wait for 2 weeks before mailing out notification to the neighborhood that the project has been cancelled.

Last Month: May 2009: Plat preparation is winding down.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$850,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2010/End 1st Q 2011

Project Number: 512-08-034
Project Title: Iverson Way & Lyndhurst Avenue Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331029
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will provide sidewalk on Iverson Way from Ideal Way to Lyndhurst Avenue, and on Lyndhurst Avenue from McDonald Avenue to Magnolia Avenue.

**Vicinity Map**

Project Update:

Look Ahead: Construction contract award. Scheduled to go to council February 8th, 2010.

Current Status: (January 2010) Bid Phase.

Last Month: (November 2009) Bid Phase.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$700,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 2nd Q 2010/End 3rd Q 2010

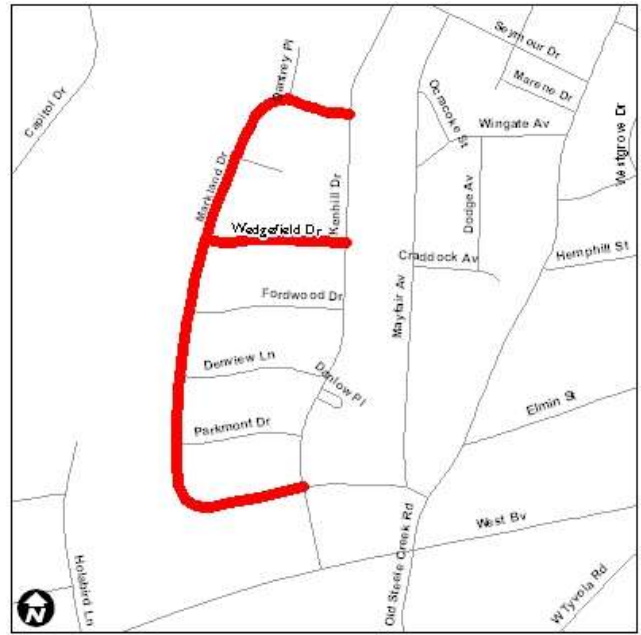
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-073
Project Title: Markland/ Wedgefield Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331040
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will provide a six-foot wide sidewalk and an eight-foot wide planting strip on one side Markland between its two intersections with Kenhill Drive, and on Wedgefield Drive from Markland Drive to Kenhill Drive.



Vicinity Map

Project Update:

Look Ahead: Continue with design.

Current Status: January '2010: Design continues. Project is currently on hold until a public meeting can be held to get neighborhood buy-in. 70% plans will be submitted in mid February for review.

Last Month: July 2009: Design continues. Currently trying to resolve drainage issues with Norfolk-Southern RR.

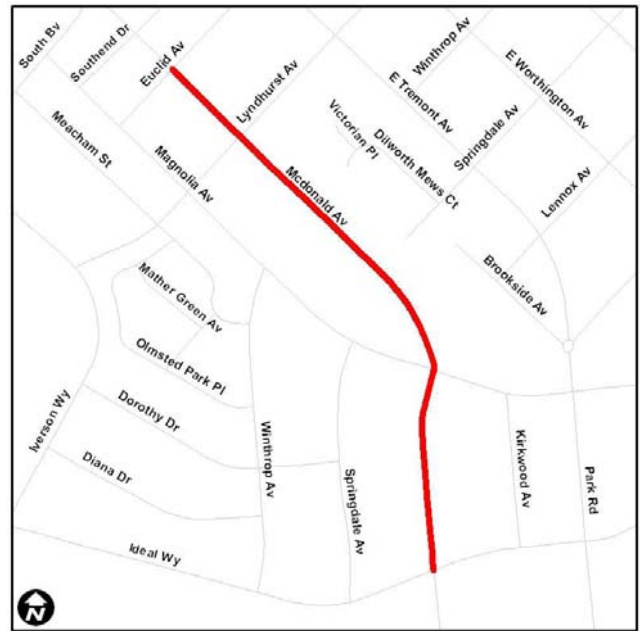
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-036
Project Title: McDonald Avenue Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331061
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: In-House Design Project

Project Summary:

This 0.5 mile project will provide sidewalk on McDonald Avenue from Ideal Way to Euclid Avenue. This is in the tier 3 category.

**Vicinity Map**

Project Update:

Look Ahead: Project on hold.

Current Status: (January 2010) Project still on hold. Waiting on CDOT decision to see if project will move forward.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,750,000.00

Planning Activities:

Design Activities:

Real Estate Activities:

Bid Phase Activities:

Construction Activities:

Project Number: 512-07-046
Project Title: Milhaven Lane Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331012
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

This project will provide 5 foot sidewalk and a 8 foot planting strip on Milhaven Lane from Old Statesville Road to Statesville Road.

**Vicinity Map**

Project Update:

Look Ahead: Complete design. Prepare for acquisition.

Current Status: January '2010: Design is 95% complete. Project is currently on hold at the request of CDOT until an additional public meeting can be held to get final neighborhood buy-in for the proposed project. Meeting is tentatively scheduled for 2/2010.

Last Month: July 2009: Additional desing for Storm Water Services is nearing completion.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$800,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 2nd Q 2011/End 1st Q 2012

Project Number: 512-08-038
Project Title: Murrayhill Rd - Wedgewood Dr S'walk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331030
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will involve constructing sidewalk on one side of Murrayhill Road from Woodlawn Road to Wedgewood Drive, and on Wedgewood Drive from Murrayhill to Seneca Place.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate

Current Status: (January 2010) Public meeting was held December 2nd 2009. Residence at the public meeting and those not in attendance were sent comment cards to discuss minor concerns resulting from review of the project design . Comments were to be turned in by December 18th. A review meeting to discuss the findings and make recommendations was held on January 8th. Awaiting CDOT recommendation.

Last Month: (November 2009) 90% review was held September 10th. Revisions are being made and final sign-off anticipated before the close of the year. As part of the sidewalk policy, CDOT is now requesting public meetings prior to real estate for many of the sidewalk projects. With time delays due to this new process, a change control will be provided. Real Estate phase to follow depending on the outcome of the public meeting. There are approximately 83 parcels for acquisition 90% TCE because all of the proposed sidewalk is within existing ROW.

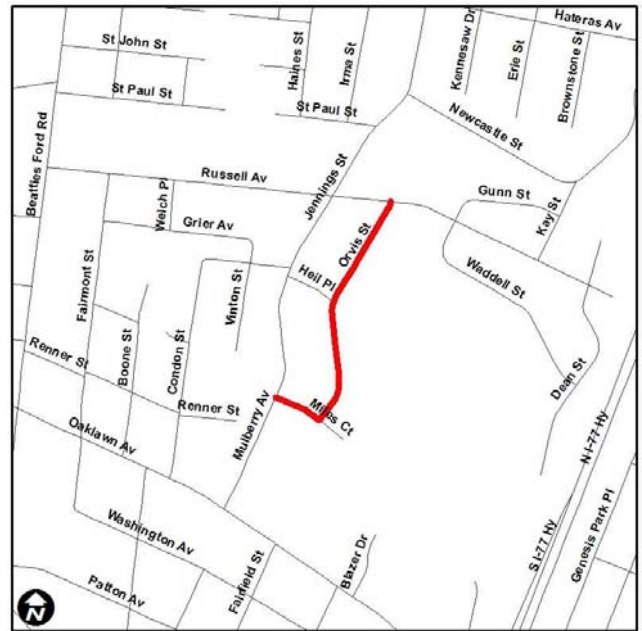
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-014
Project Title: Orvis Street Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331055
Project Mgr: Valerie Hanes
Project Mgr Phone: 704-336-3628
Consultant: In-House Design Project

Project Summary:

This project will provide an eight-foot wide planting strip and five-foot wide sidewalk along Orvis Street from Miles Court to Russell Avenue and along Miles Court from Mulberry Ave to Orvis Street.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate Target Date Feb 1, 2010

Current Status: January 2010: Design Phase, 90% plans are underway

Last Month: November 2009: Design Phase, 70% plans are underway

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2011/End 4th Q 2011

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-10-036
Project Title: Sedgefield Area Safe Routes to Schools
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/003162
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: Primary Consultant Not Determined

(Vicinity Map Not Yet Available)

Project Summary:

This is a "Safe Routes to Schools" project. The project will improve pedestrian access to schools in the area by eliminating gaps in the neighborhood's sidewalk system. Work will be performed at the following locations: -Auburn Ave & Melbourne Ave Intersection Improvement -Hartford Ave Sidewalk reconstruction (between Auburn Ave and Hollis Rd) -Hollis Rd Sidewalk (between Hartford & Conway) -Anson St Sidewalk (between Hollis & Hartford)

Vicinity Map

Project Update:

Look Ahead: Develop project management plan.

Current Status: January 2010: New project just starting.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities: Start 1st Q 2010/End 1st Q 2010

Real Estate Activities: Start 1st Q 2010/End 2nd Q 2010

Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010

Construction Activities: TBD

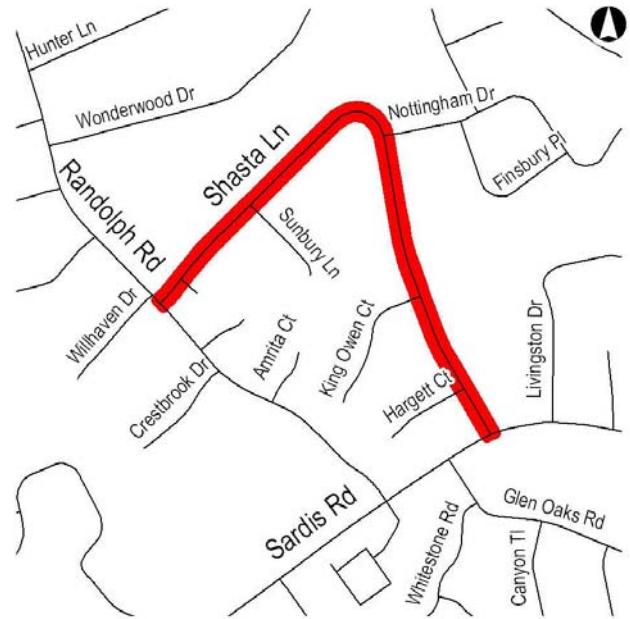
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-07-020
Project Title: Shasta Lane Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331015
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This project will provide concrete sidewalks, wheelchair ramps, driveways, planting strips, retaining walls, storm drainage, and curb & gutter on Shasta Lane from Randolph Rd. to Sardis Rd.



Vicinity Map

Project Update:

Look Ahead: Open bids/Start construction.

Current Status: January '2010: Project has been identified and will receive stimulus funding. Prebid conference was held on 11/5/09. Bids wasl be opened on 11/19/09. The project was awarded by council on 12/14/09. Construction is expected to begin in February/2010.

Last Month: July 2009: This proejct has been identified to receive stimulus funding. Project is on hold pending a final decision.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$750,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2012

Project Number: 512-09-013
Project Title: Woodfox / Rounding Run Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Non-Thoroughfare
Fund/Center: 2010/0331054
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Project limits are from Strawberry Lane to Raintree Lane approximately 0.63 miles. The project is a Tier 3 sidewalk that will provide walkable access from the Raintree community to the school on Strawberry Lane.

**Vicinity Map**

Project Update:

Look Ahead: Complete design plans and plats by end of 1st qtr 2010.

Current Status: (January 2010) an in-house meeting will be conducted to go over the public meeting comments and to review current design. After meeting consultant will finalize plans and real estate will prepare plats

Last Month: (November 2009) Final plans are ready to submit. The client has requested another public meeting prior to finalizing the plans. The public meeting is scheduled for December 15th.

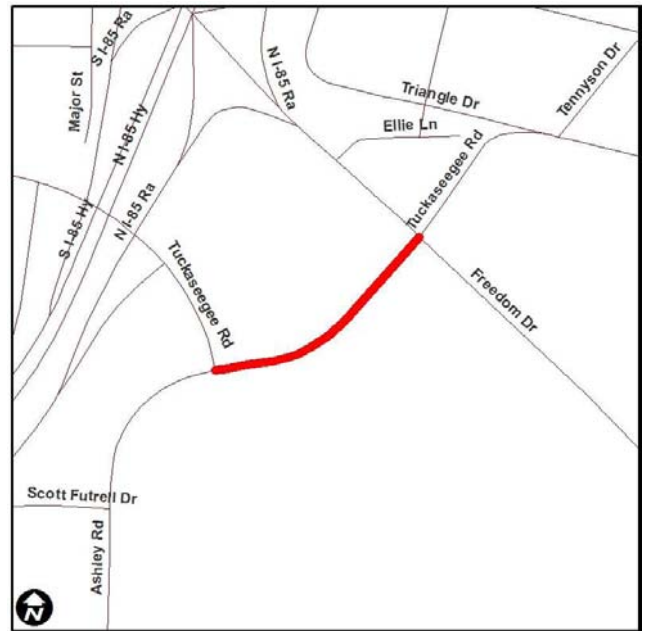
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 1st Q 2012

Project Number: 512-09-070
Project Title: Ashley Rd. -Tuckaseegee Rd. Sidewalks
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331069
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide sidewalks on both sides of Ashley Road from Tuckaseegee Road to Lindbergh Street, and on both sides of Tuckaseegee Road from Ashley Road to Bradford Drive.

**Vicinity Map**

Project Update:

Look Ahead: Continue with design.

Current Status: January '2010: Design continues. 50% design plans have been distributed to project team for review.

Last Month:

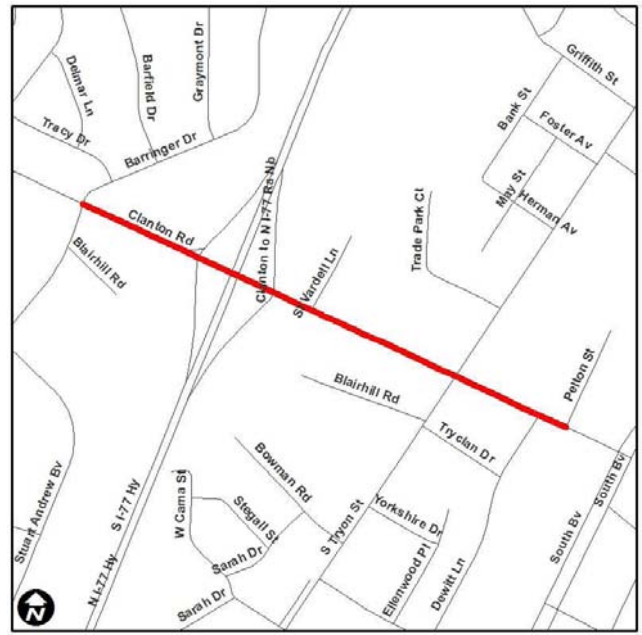
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Start 1st Q 2010/End 2nd Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-020
Project Title: Clanton Road Sidewalk (South Blvd to Tryon)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331025
Project Mgr: Doug Pierotti
Project Mgr Phone: 704-432-5212
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This Tier 1 Sidewalk Project is on Clanton Road from South Blvd to I-77. The design consists of two phases due to the I-77/Clanton bridge crossing. The project may extend to Barringer if traffic study and structural analysis allows and NCDOT approves bridge lane reduction. The project involves filling in gaps to achieve sidewalks on both sides of the road, installing planting strips where possible and installing sidewalk on both sides across the I-77 bridge.

**Vicinity Map**

Project Update:

Look Ahead: Continue real estate process and begin utility relocations for Phase I. Get NCDOT response on design and structural analysis for Phase II and move toward 90% design.

Current Status: January 2010: Real Estate phase continuing for Phase I. Phase II bridge crossing design and bridge structural analysis still pending NCDOT review and approval.

Last Month: December 2009: Final design complete for Phase I and in Real Estate phase. Phase II bridge crossing 70% design including structural analysis submitted for review in Oct. '09 to NCDOT.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,000,000.00

Planning Activities:

Design Activities: In-progress/End 2nd Q 2010

Real Estate Activities: In-progress/End 3rd Q 2010

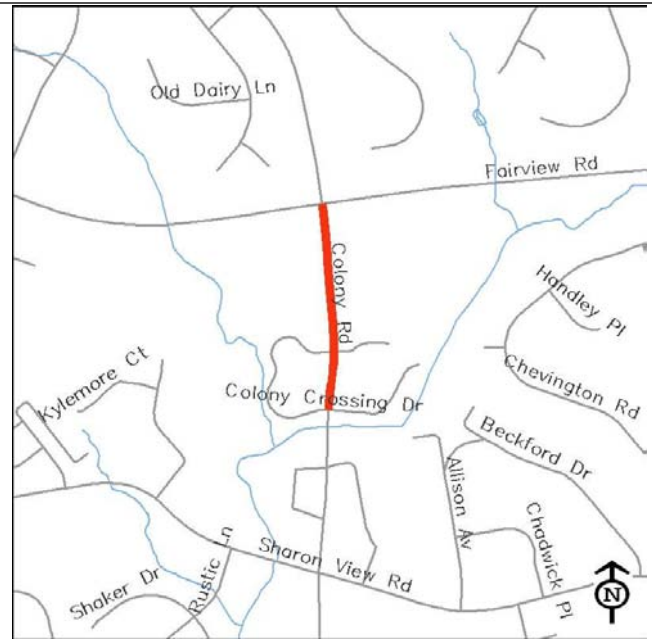
Bid Phase Activities: TBD

Construction Activities: Start 1st Q 2012/End 4th Q 2012

Project Number: 512-09-016
Project Title: Colony (Fairview to Colony Crossing) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331057
Project Mgr: Valerie Hanes
Project Mgr Phone: 704-336-3628
Consultant: In-House Design Project

Project Summary:

This project will provide a six-foot wide sidewalk with an eight-foot wide planting strip along the right-hand (east) side of Colony Road from Colony Crossing Drive to Fairview Road. In addition, there will be pedestrian safety improvements at the intersection of Fairview Road and Colony Road.

**Vicinity Map**

Project Update:

Look Ahead: 100% Plans - Route Plans for Sign-off

Current Status: January 2010: Design Phase ~Finalizing Final Plans for sign-offs. Real Estate is underway

Last Month: November 2009: Design Phase ~Finalizing Final Plans. Utility Coordination is underway

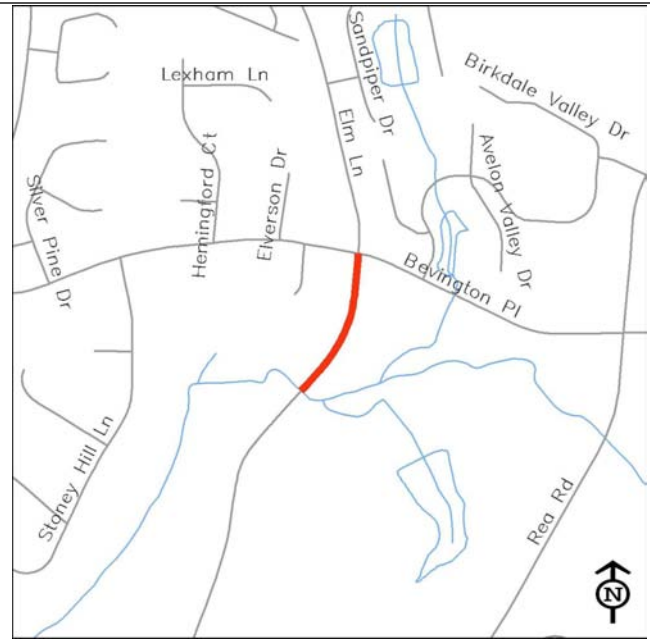
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$450,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

Project Number: 512-08-004
Project Title: Elm Lane Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331020
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

Proposed sidewalk, multi-use path Bevington Place to the greenway at four-mile creek.

**Vicinity Map**

Project Update:

Look Ahead: Bid phase complete in spring.

Current Status: (Jan 2010) Final plans were approved and submitted to the bid phase in Dec 2009. The plans also include the work at Bevington intersection for the recently installed signal. NCDOT approved the encroachment agreement for both projects.

Last Month: (Nov 2009) A change control is being routed for approval to document the change in scope and budget. There is no change in the schedule. The final plans have been sent out for review and the review meeting has been set for Nov 18.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 3rd Q 2010/End 4th Q 2010

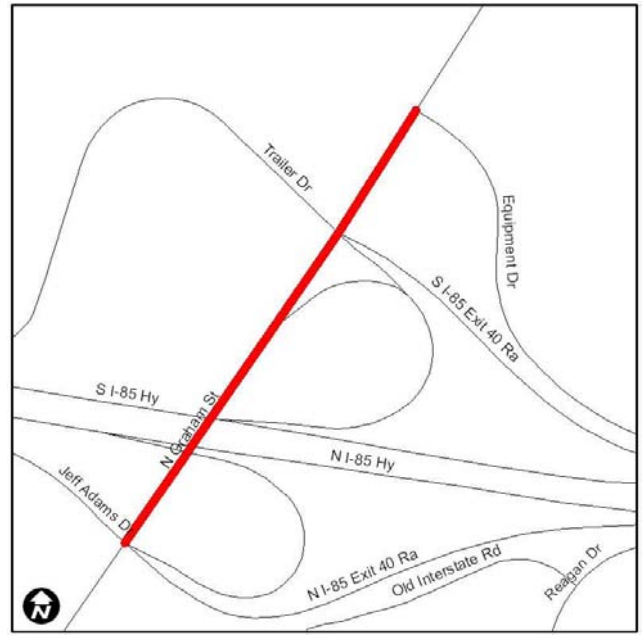
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-08-040
Project Title: Graham Street Sidewalk at I-85
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331032
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will provide sidewalk on Graham Street from I-85 Service Road (on the north side of I-85) to I-85.



Vicinity Map

Project Update:

Look Ahead: Finish Design.

Current Status: January 2010: Ongoing NCDOT review (sent to Raleigh office). Continuing Utility Coordination phase.

Last Month: December 2009: Ongoing NCDOT review (sent to Raleigh office). Continuing Utility Coordination phase.

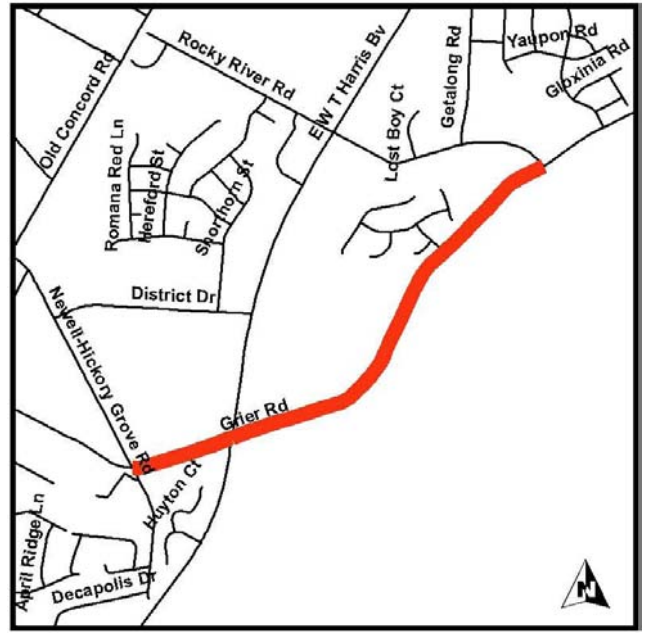
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$600,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2012/End 3rd Q 2012

Project Number: 512-07-068
Project Title: Grier Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331010
Project Mgr: Theresa Watley
Project Mgr Phone: 704-336-5268
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This Tier 1 Sidewalk Project is on Grier Road from Rocky River Road E to Newell Hickory Grove. The project may involve sidewalks, planting strips, review of storm drainage, curb and gutter, filling in gaps where sidewalk does not exist and repairing existing sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: Complete Real Estate Phase. Initiate Bid Phase.

Current Status: (January 2010) Real Estate acquisition is ongoing. Only one parcel is outstanding, CPCC.

Last Month: (November 2009) Real Estate acquisition is ongoing.

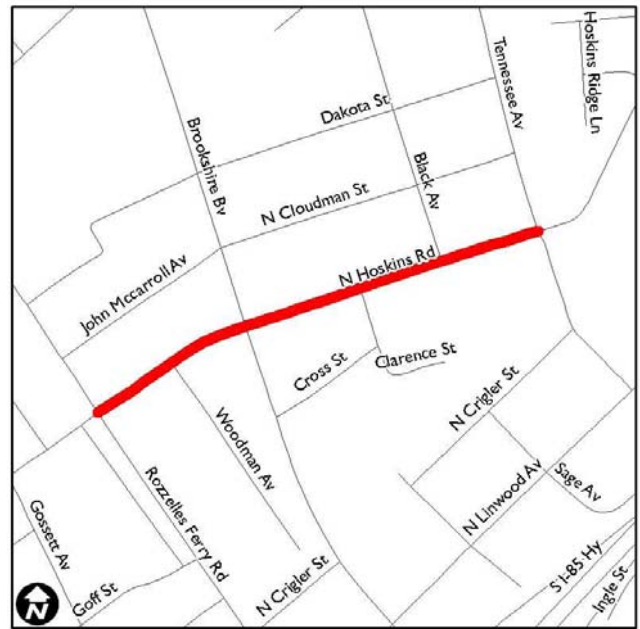
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$900,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-023
Project Title: Hoskins Rd. S'walk (Rozzelles Ferry to Tennessee Ave)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331024
Project Mgr: Doug Pierotti
Project Mgr Phone: 704-432-5212
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This Tier 1 Sidewalk Project is on N. Hoskins Road from Brookshire Boulevard to the east beyond Tennessee Avenue. The project involves sidewalks on both sides, planting strip installation, filling in gaps where sidewalk does not exist, and two stormwater drainage enhancements.

**Vicinity Map**

Project Update:

Look Ahead: Complete final design and prepare plats. Determine future funding for real estate and construction phases before moving forward.

Current Status: January 2010: CDOT and team determining public response, desire to complete project and future funding to determine next steps. Reconvene project team to address 90% comments and move toward final design.

Last Month: December 2009: Public meeting held in early December 1, questionnaire letters sent and awaiting response to determine next steps toward final design.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,800,000.00

Planning Activities:

Design Activities: In-progress/End 1st Q 2010

Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010

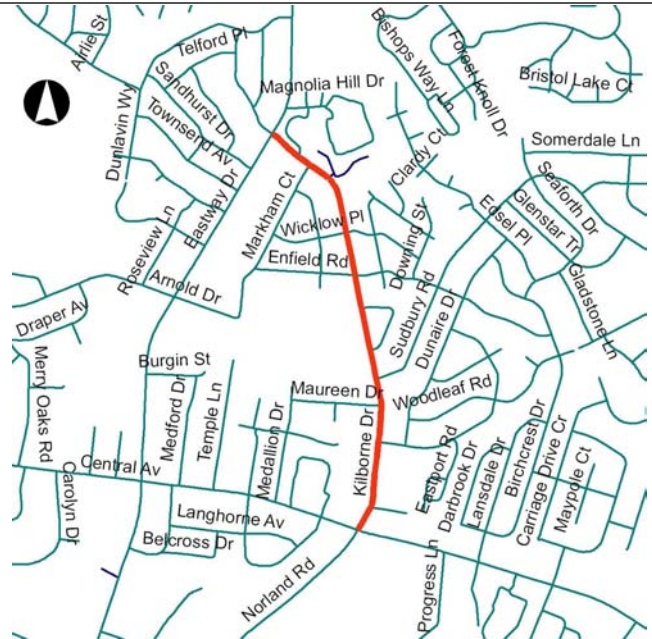
Bid Phase Activities: TBD

Construction Activities: Start 3rd Q 2011/End 3rd Q 2012

Project Number: 512-09-006
Project Title: Kilborne (Eastway-Central) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331051
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: DYER, RIDDLE, MILLS AND PRECOURT, INC. (DRMP)

Project Summary:

This project will provide sidewalks and planting strips on Kilborne Drive from Eastway Drive to Central Avenue. This is a Tier 1 sidewalk project.

**Vicinity Map**

Project Update:

Look Ahead: Continue in Design Phase.

Current Status: January 2010: Team meeting held December 4th. Field meeting scheduled for January 13th to discuss possibility of adding a crosswalk at the northern leg of Kilborne and Eastway. Consultant to continue working on the design plans.

Last Month: November 2009: Team meeting held October 6th to review 50% plans. Field meeting held October 29th to resolve various construction questions and utility conflicts

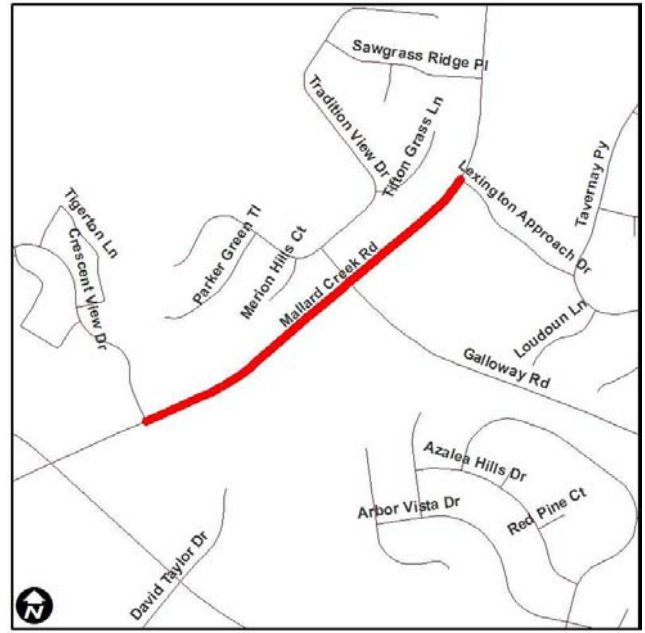
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,950,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2012/End 4th Q 2012

Project Number: 512-05-046
Project Title: Mallard Creek (Crescent View to Lexington Approach) SdI
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 0000/0000000
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide sidewalk on alternating sides of the street of Mallard Creek Road from Crescent View to Lexington Approach Drive.

**Vicinity Map**

Project Update:

Look Ahead: Acquisition.

Current Status: January '2010: Plat preparation is underway.

Last Month: Plats preparation is underway. We expect to start acquisition by 10/15. Need additional survey data.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00

Planning Activities:

Design Activities: In-progress/End 1st Q 2010

Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010

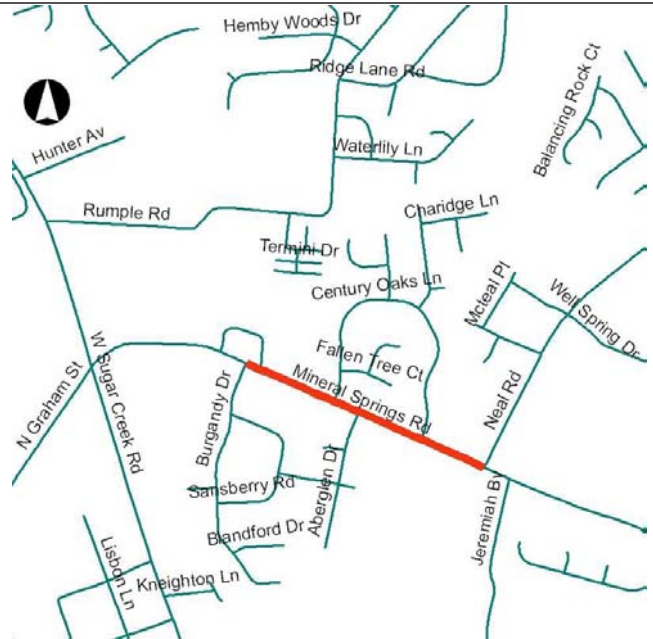
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010

Construction Activities: TBD

Project Number: 512-10-014
Project Title: Mineral Springs Rd (Burgandy to Neal) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331074
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This is a new sidewalk project along Mineral Springs Road from Burgandy Drive to Neal Road. This project is a Tier 2 Sidewalk project and is 0.28 miles in length. The project will evaluate both sides of the road for the feasibility of sidewalk installation, and will involve filling in gaps in the existing sidewalk system.

**Vicinity Map**

Project Update:

Look Ahead: Concept Planning/IPDS

Current Status: January 2010: Initiation Document to be underway. Preparation for public meeting to begin.

Last Month: November 2009: A concept review meeting was held on September 4th. Survey for base mapping is underway. Project Plan to be created to set BSTs.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-002
Project Title: Nations Ford Sidewalk (Tryon-Tyvola)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331048
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This 1.21 mile long project will involve installing sidewalks and planting strips on Nations Ford Road from Tryon Street to Tyvola Road. Project is a Tier 1 sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: 90% Plans.

Current Status: (January 2010) Design Phase. PBS&J is addressing preliminary review comments and working on 90% plans. Field meeting with utilities was conducted in December.

Last Month: (November 2009) Design Phase. PBS&J is working on preliminary plans.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,750,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 2nd Q 2012

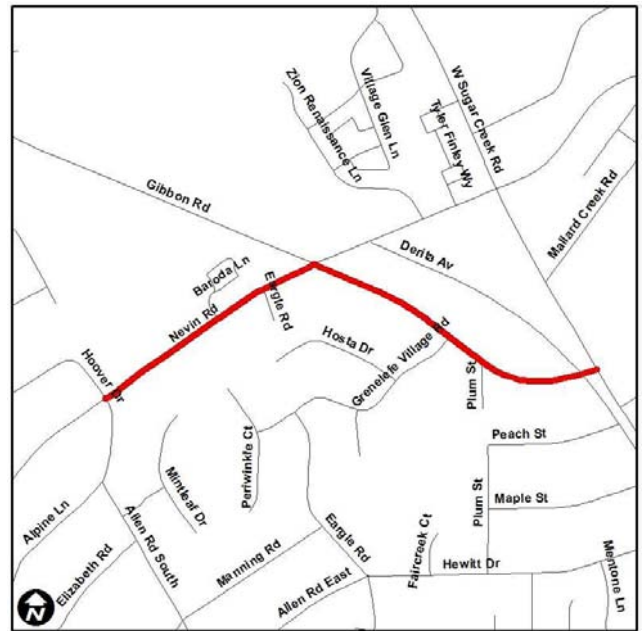
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-09-056
Project Title: Nevin Rd - Gibbon Rd Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331064
Project Mgr: Allison Brickey
Project Mgr Phone: 704-432-5529
Consultant: In-House Design Project

Project Summary:

Where practical, this project will provide a six-foot wide sidewalk behind an eight-foot planting strip along Nevin Road from Alpine Lane to Gibbon Road and along Gibbon Road from Nevin Road to West Sugar Creek Road.



Vicinity Map

Project Update:

Look Ahead: 50 and 70% Design Plans. Submit something to Norfolk Southern Railroad soon to start the process of obtaining approval.

Current Status: January 2010- 50% Design Plans

Last Month: December 2009 - 50% Design Plans

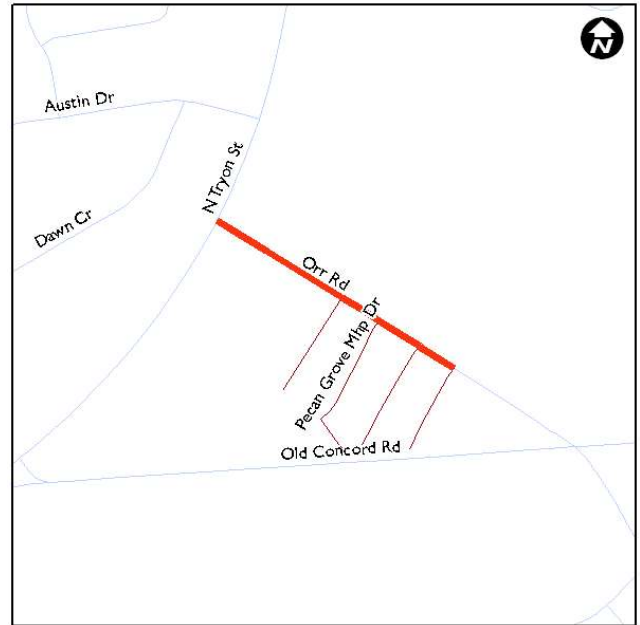
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$900,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2012/End 3rd Q 2012

Project Number: 512-08-013
Project Title: Orr Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331022
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

Sidewalk installation along Orr Road from N. Tryon Street to the nearby mobile home park driveway.

**Vicinity Map**

Project Update:

Look Ahead: Warranty

Current Status: (January 2010) Construction is 100% complete. Final Inspection was held December 3rd. Punch list items are complete. Warranty underway.

Last Month: (November 2009) Construction begin September 28th as a combined sidewalk project for Crisman and Orr sidewalk project. Expected finish for both before the end of the year.

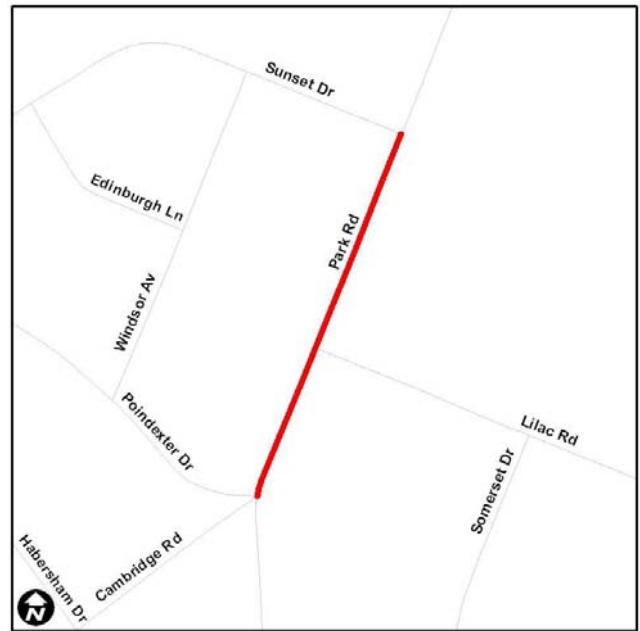
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: Completed

Project Number: 512-09-005
Project Title: Park Rd (Poindexter-Sunset) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331050
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

Installation of sidewalk on The Park Road(2nd side) from Poindexter to Sunset. This project is a Tier 1 sidewalk project.

**Vicinity Map**

Project Update:

Look Ahead: Bid Phase

Current Status: January 2010: Real Estate is underway. Change Control to be updated after discussions with CDOT about path forward.

Last Month: (September 2009): A 70% review meeting was held on March 10th. Revisions are underway. 90% review meeting to be held September 16th. Final sign-off to follow.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$650,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010
Construction Activities: Start 1st Q 2011/End 1st Q 2011

Project Number: 512-09-055
Project Title: Park Rd Pedestrian Crossing
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331063
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will create a pedestrian crossing on Park Road near Holmes Drive.

**Vicinity Map**

Project Update:

Look Ahead: Currently working with consultant on project scope.

Current Status: January '2010: Survey is complete. Design underway.

Last Month: July 2009 - Still waiting for surveying to be completed.

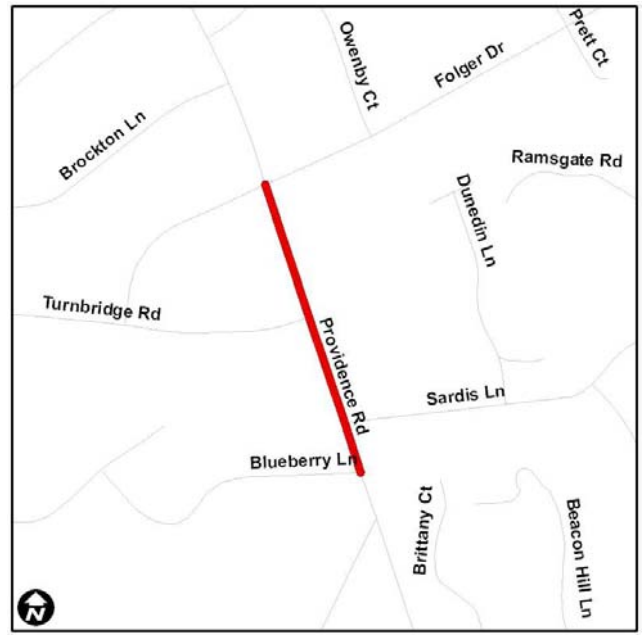
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Start 1st Q 2010/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-003
Project Title: Providence (Folger-Blueberry) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331049
Project Mgr: Jorge Salazar
Project Mgr Phone: 704-432-5213
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Tier 1 Sidewalk on Providence Road from Folger Lane to Blueberry Lane (0.24 miles). The project may involve sidewalk, planting strips, review of storm drainage, curb and gutter, filling in gaps where sidewalk does not exist and repairing existing sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate Phase. Submit initial documents to real estate and kick-off.

Current Status: (January 2010) Design Phase. Consultant is finalizing plats.

Last Month: (November 2009) Design Phase. Comments are being addressed from 90% review meeting by consultant.

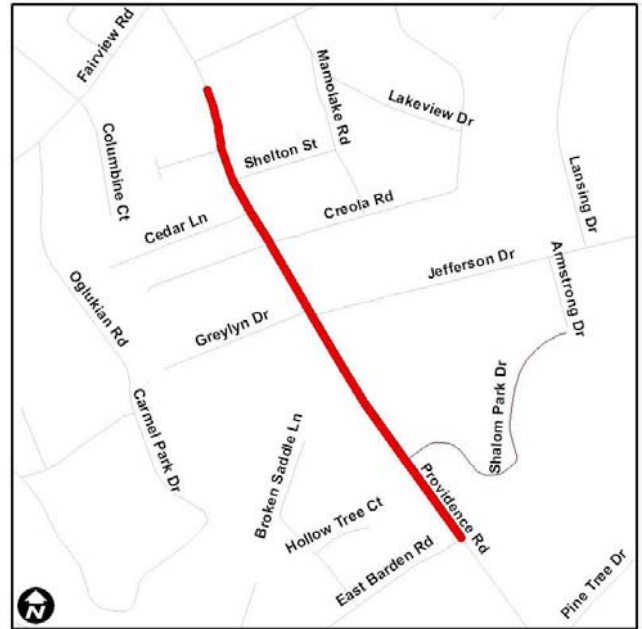
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: Start 1st Q 2010/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 3rd Q 2011

Project Number: 512-08-033
Project Title: Providence (Mammoth Oaks to Barden) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331028
Project Mgr: Andy Babson
Project Mgr Phone: 704-336-4333
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will involve installing sidewalk along West side of Providence Road from 200 feet north of Mammoth Oaks Drive southward to East Barden Road.

**Vicinity Map**

Project Update:

Look Ahead: Real Estate Phase is next, will require approval to move forward, may need change control if delayed due to funding.

Current Status: January 2010: Project design progressing, awaiting 100% final plan submittal. Real Estate phase is next.

Last Month: November 2009: Project design progressing, 90% plan review scheduled for November. KBE meeting did not require public meeting.

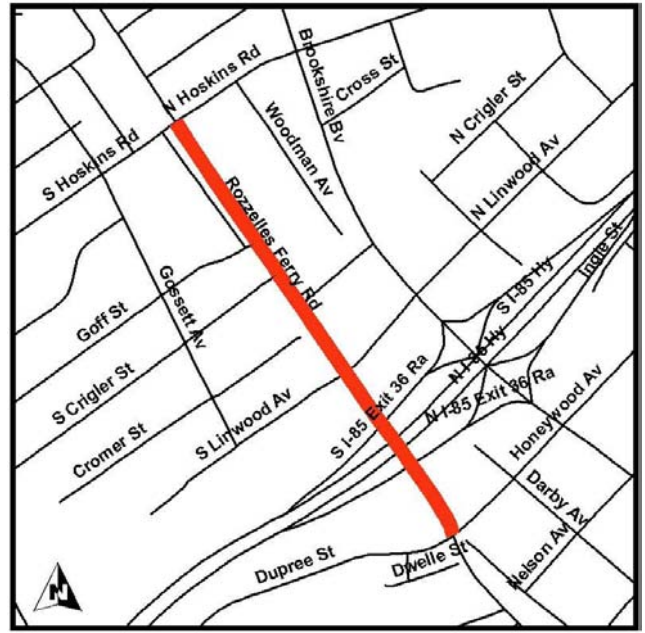
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Start 1st Q 2010/End 4th Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 3rd Q 2011

Project Number: 512-07-069
Project Title: Rozzelles Ferry Rd S'Walk (Hoskins-Honeywood)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331017
Project Mgr: Theresa Watley
Project Mgr Phone: 704-336-5268
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This Tier 1 Sidewalk Project is on Rozzelles Ferry Road from Hoskins Avenue to Honeywood Avenue. The project may involve sidewalks, planting strips, review of storm drainage, curb and gutter, filling in gaps where sidewalk does not exist and repairing existing sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: Project Acceptance, process final pay request and start Warranty Phase

Current Status: (January 2010) Project is substantially complete. Seven (7) additional days were added to contract due to additional work identified. A final inspection was held on 12/16/09 and several deficiencies were noted. A re-inspection was held on 12/17/09 and the project was found to be in compliance. As such, one (1) day of "liquidated damages" was charged to the contractor. Due to wet conditions, fine grading and some minor clean-up are to be performed later when field conditions improve. However, retainage of 2.5% is being withheld until completion. Dan is awesome!

Last Month: (November 2009) Contractor started 10/26/09. Contract period is 45 days. Resolving PO issues with moving side fence out of ROW and avoiding tree conflicts.

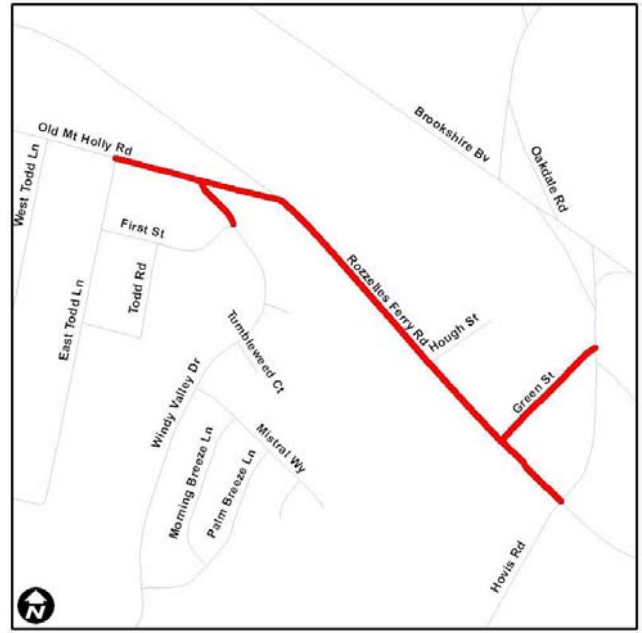
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 512-08-039
Project Title: Rozzelles Ferry Sidewalk (Hovis to Old Mt. Holly)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331031
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

This project will provide sidewalk on Rozzelles Ferry Road from Hovis Road to Old Mount Holly Road.

**Vicinity Map**

Project Update:

Look Ahead: Completing Plats & RE Phase.

Current Status: January 2010: On-going plats. Starting RE phase. Waiting on CSX confirmation for construction schedule and contract. Project on-hold pending funding.

Last Month: December 2009: 90% plans and construction schedule were sent out to CSX for their review.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 3rd Q 2012

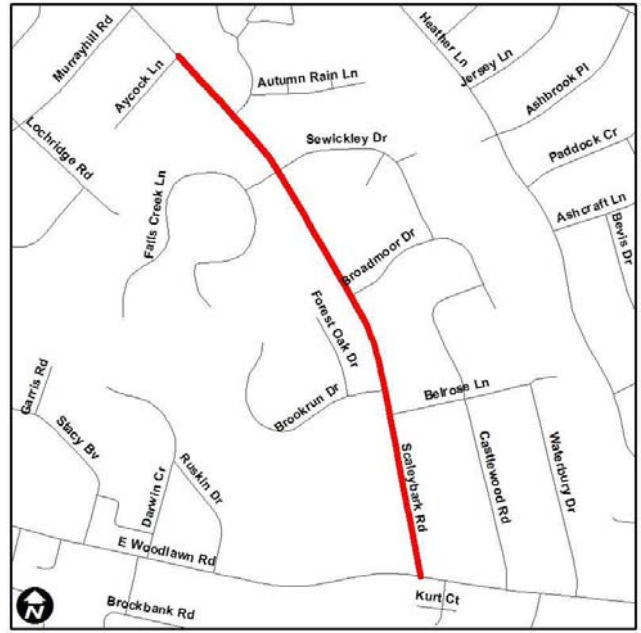
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-09-054
Project Title: Scaleybark (Aycock to Belrose) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331062
Project Mgr: Allison Brickey
Project Mgr Phone: 704-432-5529
Consultant: In-House Design Project

Project Summary:

This project will add sidewalk along the northeast side of Scaleybark Road between Aycock Lane and Belrose Lane.



Vicinity Map

Project Update:

Look Ahead: Scope meeting, project plan, schedule, and budget.

Current Status: January 2010 - Holding project until final scope is determined.

Last Month: Holding project until final scope is determined.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

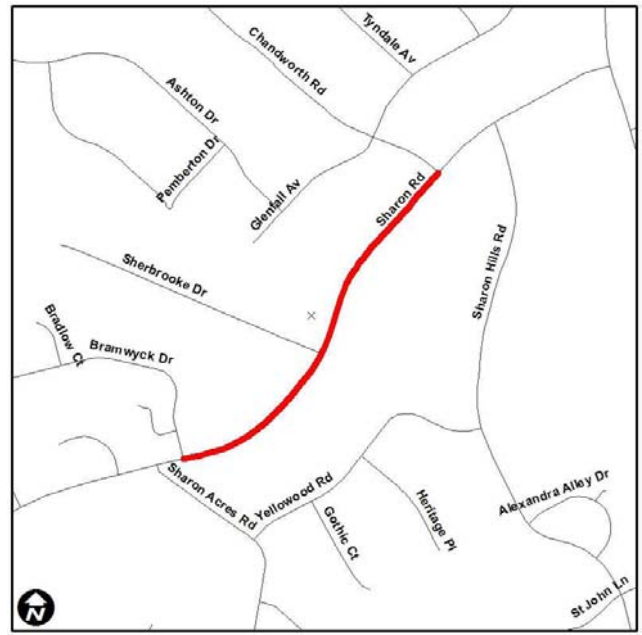
Bid Phase Activities:

Construction Activities:

Project Number: 512-09-065
Project Title: Sharon (Bramwyck-Chandworth) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331066
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: GANNETT FLEMING , INC.

Project Summary:

Where practical, this project will provide a six-foot wide sidewalk along Sharon Road between Bramwyck Lane and Chadworth Road.

**Vicinity Map**

Project Update:

Look Ahead: Complete design phase and project plan.

Current Status: January 2010: Starting design phase. 50% plans to be submitted from Gannett Fleming by end of January.

Last Month: December 2009: Starting design phase.

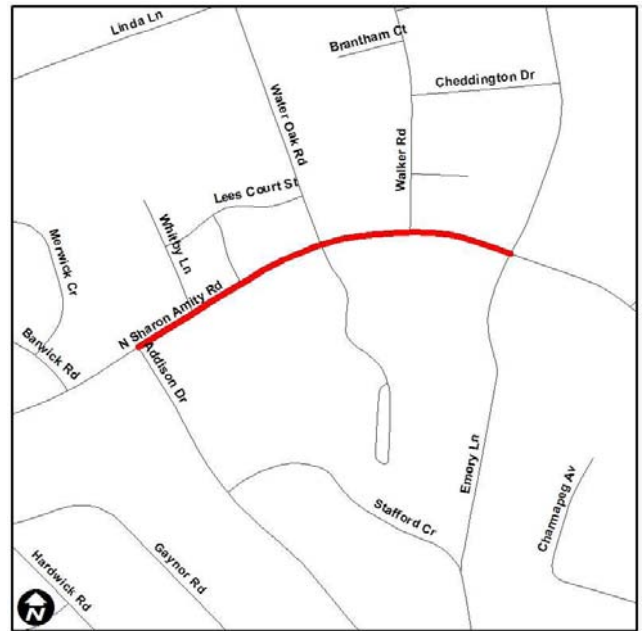
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-011
Project Title: Sharon Amity (Addison-Emory) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331052
Project Mgr: Beth Hassenfritz
Project Mgr Phone: 704-336-2289
Consultant: In-House Design Project

Project Summary:

This project will involve providing sidewalk and planting strips along Sharon Amity Road from Addison Drive to Emory Lane.

**Vicinity Map**

Project Update:

Look Ahead: Complete bid phase; begin construction.

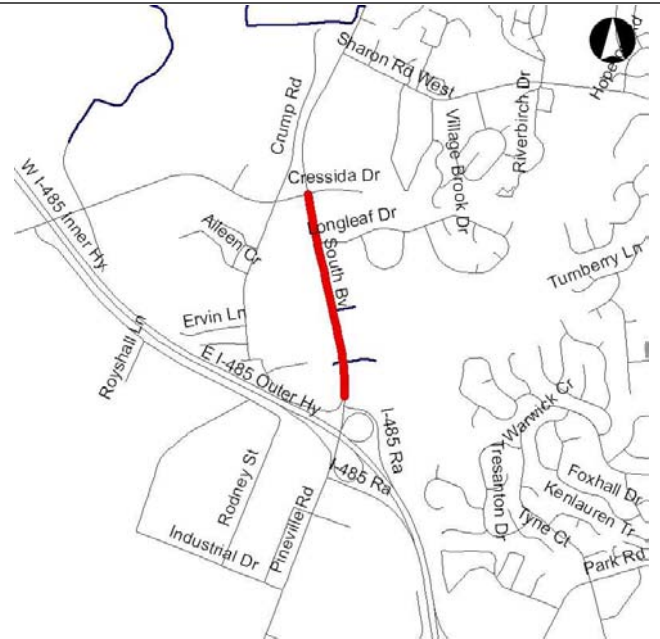
Current Status: January 2010: Real estate phase complete as of January 25. Sent to bid phase in December.

Last Month: November 2009: Final sign-off complete. Real estate phase on-going.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 4th Q 2010/End 1st Q 2011

Project Number: 512-10-013
Project Title: South Blvd (Carolina Pavillion to Westinghouse)
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331073
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: ARMSTRONG GLEN, P.C.

**Vicinity Map**

Project Update:

Look Ahead: Concept Planning/IPDS

Current Status: January 2010: Initiation Document underway.

Last Month: November 2009: A concept review meeting was held on September 4th. Survey for base mapping is underway. Project plan to be created to set BSTs. .

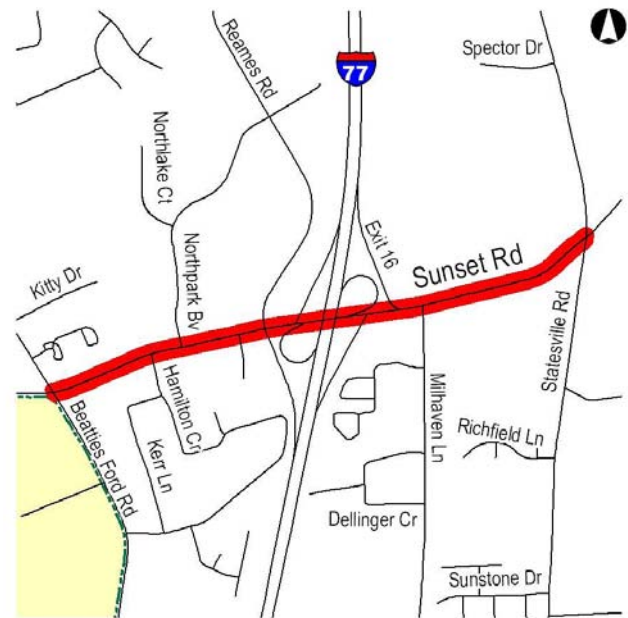
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-055
Project Title: Sunset Road Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331004
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

This project will result in the installation of new sidewalk along Sunset Road between Beatties Ford Road and Statesville Road.

**Vicinity Map**

Project Update:

Look Ahead: Modify plans to include pedestrian refuge islands and complete 90% Design Review by the end of the year.

Current Status: (Jan 2010) A change control was submitted to establish new target dates for the project as well as update the budget. CDOT has requested that pedestrian refuge islands be included as a part of the scope and Susan Habina has been assigned as the CDOT Project Manager. Preliminary layouts and estimates have been submitted for approval. Other plan changes are being made based upon comment received during the 70% review. Kimley-Horn has been contracted to evaluate options for crossing the bridge over I-77 with a sidewalk path.

Last Month: (Nov 2009) Design - 70% preliminary design plans are under review. A draft change control has been submitted to update the project budget, schedule and scope. When the change control is approved, the P3e schedule will be updated.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,850,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 1st Q 2013

Project Number: 512-10-004
Project Title: Tom Short Rd. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331071
Project Mgr: Beth Hassenfritz
Project Mgr Phone: 704-336-2289
Consultant: In-House Design Project

Project Summary:

This project will involve installing sidewalk along Tom Short Road between Ardrey Kell road and Haddonfield Place. Improvements will include a 2'-6" concrete curb and gutter, an eight-foot wide planting strip, and a six-foot wide wide sidewalk.

**Vicinity Map**

Project Update:

Look Ahead: On-hold due to funding reasons.

Current Status: January 2010: Initiation document approved in December.

Last Month: November 2009: New project just starting.

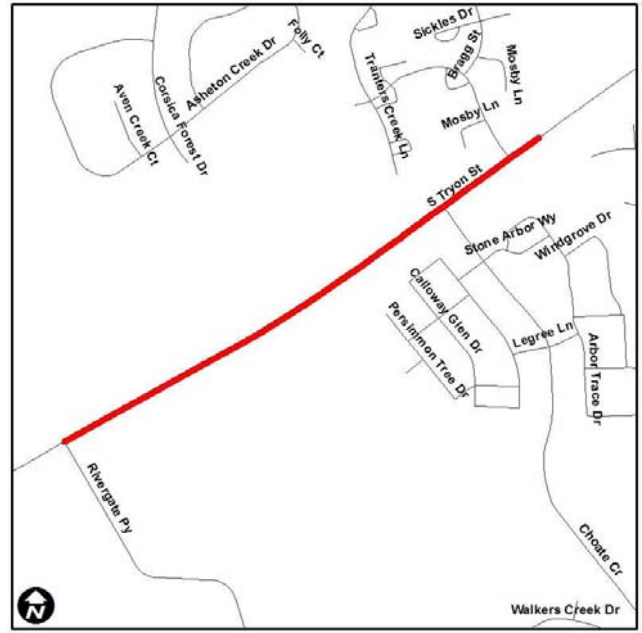
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 2nd Q 2010/End 2nd Q 2010
Design Activities: Start 2nd Q 2010/End 2nd Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-034
Project Title: Tryon (Steele Creek Rd to Choate Cr) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331056
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

Project Summary:

This project will add sidewalk on both sides of South Tryon Street from Rivergate Parkway to approximately 600' mortheast of Choate Circle. The project will also extend the left turn lane on S. Tryon at Rivergate Pkwy to approximately 400' of storage as well as make pedestrian improvements to the intersection S. Tryon at Choate Circle.

**Vicinity Map**

Project Update:

Look Ahead: Complete RE. Continue with bid phase.

Current Status: January 2010: RE acquisition continues with a condemnation on the last parcel on City Council agenda Jan. 25th. Erosion Control permit and NCDOT encroachment agreement are complete. Project is in bid phase.

Last Month: November 2009: RE acquisition continues (1/2 parcels complete).. Erosion Control permit is underway. Final plan review is underway.

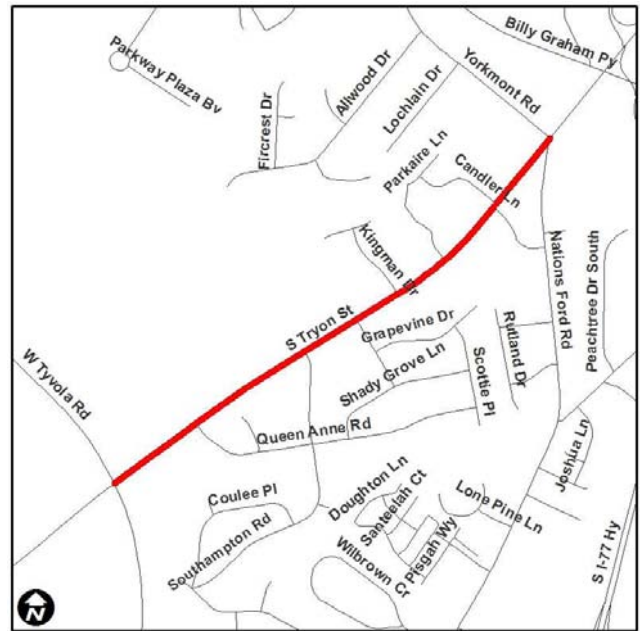
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$750,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

Project Number: 512-09-012
Project Title: Tryon (Tyvola-Nations Ford) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331053
Project Mgr: Tonia Wimberly
Project Mgr Phone: 704-432-5213
Consultant: ARMSTRONG GLEN, P.C.

Project Summary:

The project is a sidewalk program project which will install sidewalk along S. Tryon St from Tyvola Road to Woodlawn Road (approximately 1.04 miles).

**Vicinity Map**

Project Update:

Look Ahead: Complete Planning and Design by the end of 1st Qtr 2010.

Current Status: (January 2010) Design Phase. Consultant continues to work on 90% plans.

Last Month: (November 2009) The consultant is working on utility coordination and coordinating the preliminary design with NCDOT. The client has requested a public meeting be adding to the schedule prior to final design.

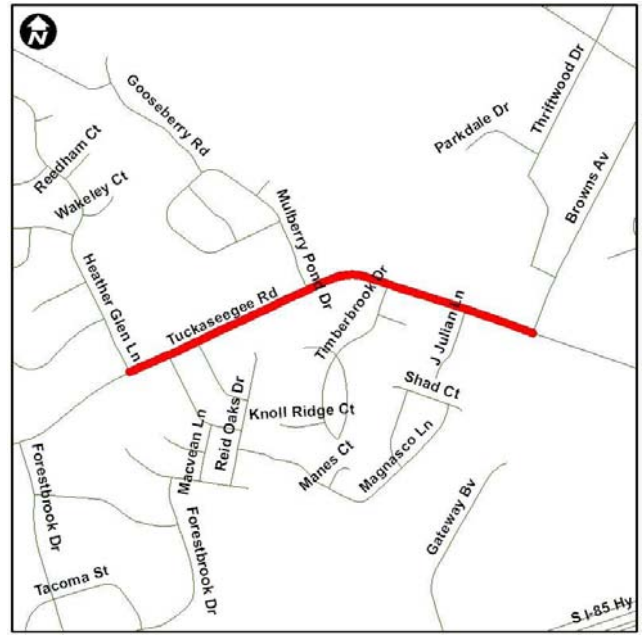
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,150,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 4th Q 2012

Project Number: 512-08-078
Project Title: Tuckaseegee (Heather Glen - Browns Ave) S'walk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331042
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

Project Summary:

This project will fill in gaps in the Tuckaseegee Road sidewalk system between Mulberry Church Road and Browns Avenue.

**Vicinity Map**

Project Update:

Look Ahead: Complete RE acquisition. Continue with bid phase.

Current Status: January 2010: Bid phase continues. RE completion is awaiting Mecklenburg County parcel which is scheduled for Feb. 22nd City Council Meeting.

Last Month: November 2009: Bid phase is underway. RE completion is awaiting Mecklenburg County parcel as well as filing of condemnations (which have all been approved by City Council).

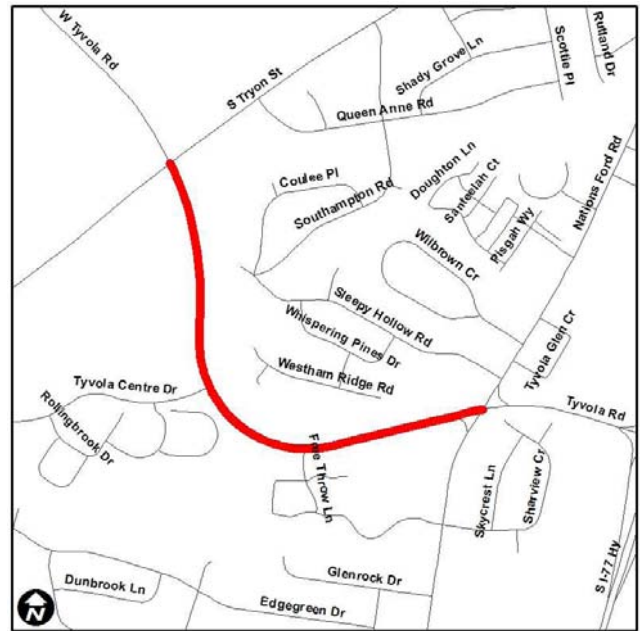
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$550,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 3rd Q 2010/End 4th Q 2010

Project Number: 512-09-064
Project Title: Tyvola (Tryon-Nations Ford) Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331064
Project Mgr: Chandler Crofts
Project Mgr Phone: 704-432-5528
Consultant: In-House Design Project

Project Summary:

This project will add sidewalk along West Tyvola Road from South Tryon Street to Nations Ford Road. There are two large gaps along W. Tyvola and this project will connect these where sidewalk does not exist. The intent is to provide a safer means of transportation for the citizens that will be walking to and from the local residential and commercial facilities in this area.

**Vicinity Map**

Project Update:

Look Ahead: JAN-FEB Project will be submitted to contracts to get started on the Bid Phase 1.26.10

Current Status: January 2010: It was determined during design that no real estate phase was needed, so it decided to do a change control and speed up the overall schedule of this project. Final plans were submitted to the project team and a review meeting was held. Do to the lack of comments and utility conflicts the project team decided to proceed to Bid Phase by 1.26.10.

Last Month: Review meeting was held to discuss comments that were noted. If the team had no additional comments it was talked about moved up some of the BST for this project.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities:
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 3rd Q 2010/End 4th Q 2010

Project Number: 512-08-042
Project Title: University City Blvd. Sidewalk
Program Category: NEIGHBORHOODS
Program Title: Sidewalk - Thoroughfare
Fund/Center: 2010/0331034
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will provide a six-foot wide sidewalk and eight-foot wide planting strip on both sides of University City Boulevard from WT Harris to Mallard Creek Church Rd.

**Vicinity Map**

Project Update:

Look Ahead: Continue with design.

Current Status: January '2010: Project scope has been adjusted by project team. 90% plans to are to be submitted by mid January.

Last Month: July 2009: Project scope has been adsuted by the project team. Proeject now extends to Mallard Creek Church Road. 70% design plans will be submitted on 7/27.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-05-707
Project Title: Brentwood Place
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: THE ISAACS GROUP

Project Summary:

The project involves analysis of existing conditions to determine portions of the storm drainage system needing improvement, planning analysis of improvement alternatives, and design and construction of needed improvements. The project area covers about 176 acres, and is bound to the south and west by Remount Road, to the east by Barringer Drive, and to the north by Wilkinson Boulevard.

**Vicinity Map**

Project Update:

Look Ahead: Consultant to submit the Alternatives Analysis Report.

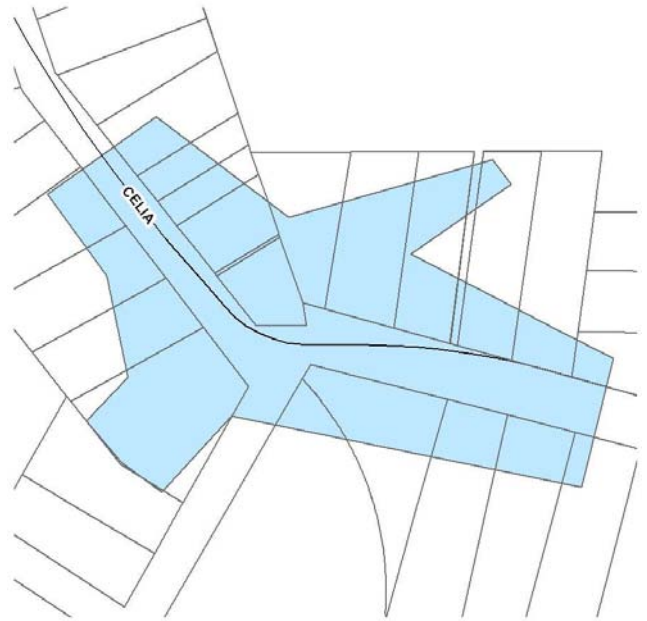
Current Status: January 2010: Working with the consultant to address final comments on the Existing Conditions report. Also working with the consultant to address City Design Standard report comments.

Last Month: December 2009: Working with the consultant to address final comments on the Existing Conditions report. Also working with the consultant to address City Design Standard report comments.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,700,000.00
Planning Activities: In-progress/End 4th Q 2010
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2015/End 4th Q 2016

Project Number: 671-08-005
Project Title: Celia Ave Culvert
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jennifer Barker
Project Mgr Phone: 704-432-0963
Consultant: Primary Consultant Not Determined



Vicinity Map

Project Summary:

This project will consist of upsizing a culvert at Celia Ave. This work was originally part of the Washington Heights NIP, but was removed. The initial path forward for this project was for SWS to obtain all necessary easements, but due to project changes that required additional easements, real estate will need to be involved.

Project Update:

Look Ahead: Feb 2010- Move forward on completing design plans. Complete change control.

Current Status: Jan 2010- Project is transitioning to new PM: need to complete change-control to document changes to project.

Last Month: Oct 2009 - Move forward on completing design plans. Complete change control.

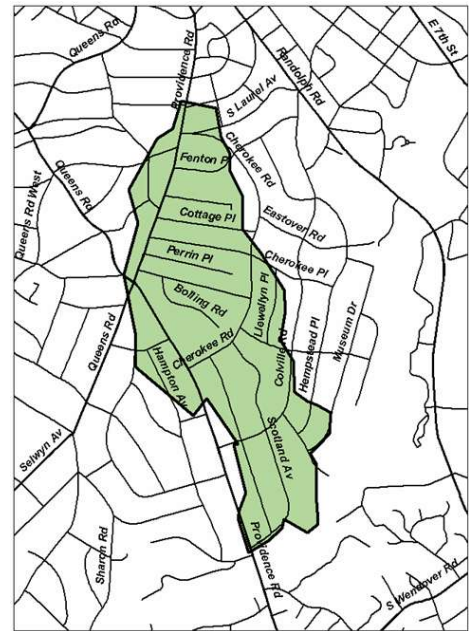
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,100,000.00
Planning Activities:
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-03-703
Project Title: Cherokee/Scotland Flood Control
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Troy Eisenberger
Project Mgr Phone: 704-336-4835
Consultant: DEWBERRY AND DAVIS, INC.

Project Summary:

The project will improve the storm drainage infrastructure in order to reduce flooding of streets, properties and structures. In addition, streams will be stabilized and/or restored in order to provide a more natural, stable stream system throughout the area. The project area is roughly bounded by Cherokee Road to the north, Providence Road to the west, Cherokee Road to the east and Scotland Road to the south.

**Vicinity Map**

Project Update:

Look Ahead: PM to make sure all current design issues have been resolved. Start permitting and real estate phases of the project.

Current Status: January 2010 - The 70% Design Plans have been reviewed and team is currently working through design issues . Change control has been submitted to core team for review, and comments have been recieved. PM has revised CC, currently waiting on comments from project team.

Last Month: October 2009 - The 70% Design Plans have been reviewed and consultant is currently responding to our comments. Change control has been submitted to core team for review, and comments have been recieved. PM is revising CC for resumittal.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$19,100,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: Start 1st Q 2010/End 1st Q 2011
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 3rd Q 2014

Project Number: 671-04-710
Project Title: Conway / Briabend Storm Drainage CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Jennifer Barker
Project Mgr Phone: 704-432-0963
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Repair existing culverts, storm drainage and channel systems to reduce house and street flooding within the area bounded by Scaleybark Road, South Boulevard, and Woodlawn Road.

**Vicinity Map**

Project Update:

Look Ahead: Finalize the design phase, permitting process, and easement acquisition phase.

Current Status: January 2010: The design phase, permitting process, and easement acquisition phase continue.

Last Month: November 2009: The design phase, permitting process, and easement acquisition phase continue.

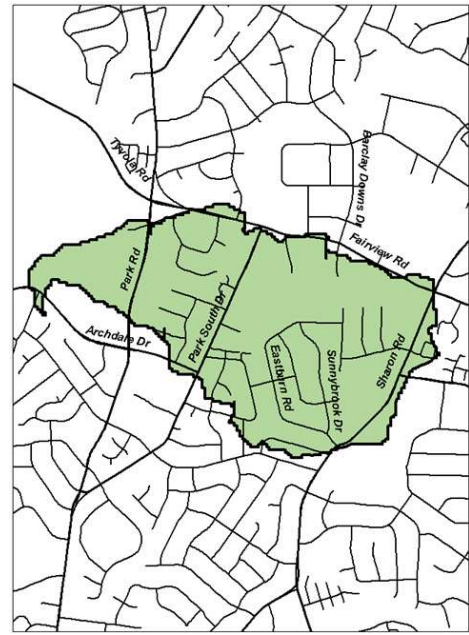
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$10,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: TBD

Project Number: 671-01-004
Project Title: Eastburn Storm Water CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: CAMP DRESSER & MCKEE

Project Summary:

The project area covers about 450 acres, and includes neighborhoods along Park Rd, Park South Rd, Fairview Rd and Sharon Rd. The project will improve the drainage infrastructure in order to reduce flooding of streets, properties and structures.

**Vicinity Map**

Project Update:

Look Ahead: Property Negotiations and plan adjustments, 95% plan submission

Current Status: January /10: Real Estate negotiations are underway. Property owner meetings being held and adjustments to the plans per their requests are being made.

Last Month: December /09: Real Estate negotiations are underway.

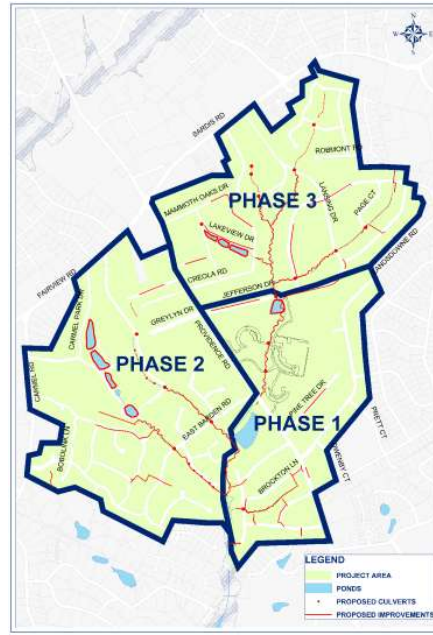
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$12,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-01-005B
Project Title: Jefferson S/W CIP-P2
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: William Harris
Project Mgr Phone: 704-353-1147
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

2nd of 3-phase project. Includes drainage improvements southwest of Providence Rd. Includes 3 pond retrofits and pipe & culvert upgrades.

**Vicinity Map**

Project Update:

Look Ahead: February 2010: Construction should wrap up. (Assist the construction manager and inspector as needed)

Current Status: January 2010: Construction is currently underway. (90% construction complete / 94% time complete)

Last Month: December 2009: Construction is currently underway. (77.4% construction complete / 87.1% time complete)

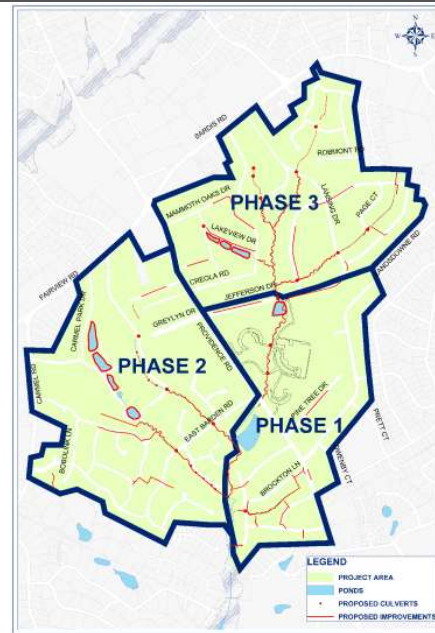
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,300,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 671-01-005C
Project Title: Jefferson S/W CIP-P3
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: William Harris
Project Mgr Phone: 704-353-1147
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

3rd of 3-phase project. Includes drainage improvements northeast of Providence Rd. Includes pipe & culvert upgrades & stream stabilization.

**Vicinity Map**

Project Update:

Look Ahead: February 2010: Construction is still underway. (Assist the construction manager and inspector as needed)

Current Status: January 2010: Construction is currently underway. (67% construction complete / 71% time complete)

Last Month: December 2009: Construction is currently underway. (62.5% construction complete / 63.3% time complete)

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 671-06-008
Project Title: Louise Ave CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

The project area covers about 447 acres. The project area is roughly bounded by Seigle Avenue to the north, Central Avenue to the west, Parkwood to the east, and The Plaza to the south. The project will analyze both channel and pipe systems. Channel conditions will be assessed to determine areas suitable for stream restoration, wetland enhancement, and/or mitigation credit.

**Vicinity Map**

Project Update:

Look Ahead: The consultant will be working on Final Design Plans and will be submitting monthly progress reports. A public meeting will be held in 1st quarter of 2010.

Current Status: January 2010: The real estate package will be submitted this month and City Real Estate will start contacting property owners.

Last Month: December 2009: The consultant is working on the final design plans, preparing the real estate package and the permitting package.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$11,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2011/End 2nd Q 2013

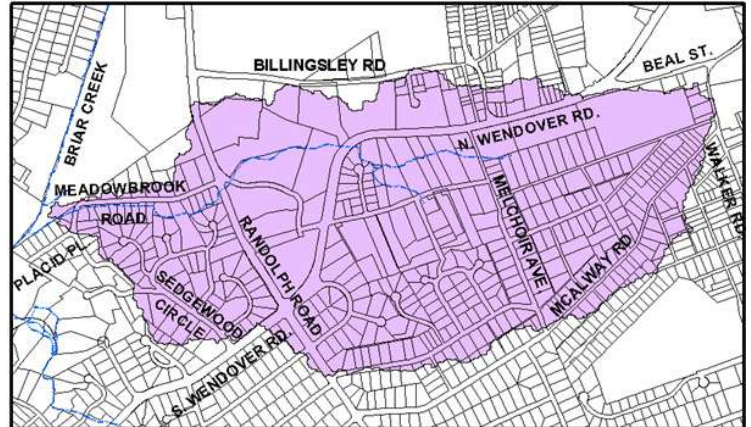
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-05-708
Project Title: McAlway/ Churchill Storm Water Improvements
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Kate Labadorf
Project Mgr Phone: 704-336-3653
Consultant: PB AMERICAS, INC.

Project Summary:

The project will improve the storm drainage infrastructure in order to reduce flooding of streets, properties, and structures. Streams will be stabilized and/or restored to provide a more natural, stable stream system. The project boundaries are roughly Meadowbrook Road and North Wendover Road to the north, McAlway Road to the east and south, and Randolph Road and Sedgewood Circle to the west.



Vicinity Map

Project Update:

Look Ahead: Complete existing conditions evaluation in January 2010.

Current Status: January 2010: The Existing Conditions Report was submitted on December 23rd and is being reviewed.

Last Month: November 2009: Survey was submitted in September and existing conditions analysis is underway. Project Plan is complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2011
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-04-701
Project Title: Peterson Drive SDI
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

Improve storm drainage system to reduce flooding of streets and property. Area is bounded by Freeland Ln and W. Cama to the north, Stuart Andrew Blvd. to the west, Yancey to the south, and South Blvd to the east.

**Vicinity Map**

Project Update:

Look Ahead: Channel work in Watershed A was designed, easements acquired, and sent to Contracts to meet the schedule of the York/Cama NIP with the goal of constructing the Peterson SDIP with the NIP.

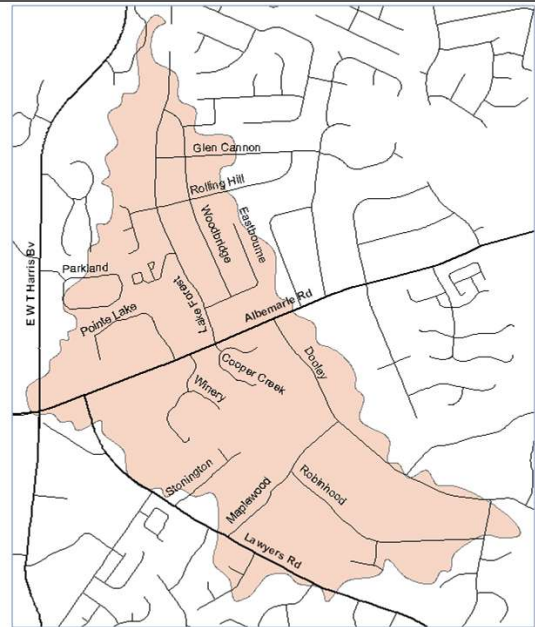
Current Status: January 2010: USI and Storm Water Staff have obtained the 401/404 permit for the primary drainage system in Watershed A. Signed easements were acquired and provided to Real Estate to be recorded for parcels on Watershed A in coordination with the York/Cama NIP. Work in Watershed A associated with the York/Cama NIP has been sent to Contracts to be bid with the York/Cama NIP. Storm Water continues to coordinate with Economic Development, Planning, Zoning, CDOT, and Pappas properties to incorporate detention into future redevelopment at the Scaleybark Park and Ride for Watershed C of the project.

Last Month: December 2009: Storm Water continues to coordinate with Economic Development, Planning, Zoning, CDOT, and Pappas properties to incorporate detention into future redevelopment at the Scaleybark Park and Ride for Watershed C of the project. USI and Storm Water Staff have been coordinating to prepare the 401/404 permit for the primary drainage system in Watershed A. Easements were acquired for parcels on Watershed A in coordination with the York/Cama NIP.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$6,900,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 1st Q 2013

Project Number: 671-04-712
Project Title: Robinhood / Dooley SWCIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

**Vicinity Map****Project Summary:**

The project involves planning, design and construction of drainage improvements as needed to address flooding and erosion issue in the project area. The project area covers about 440 acres the east of W. T. Harris Boulevard, both north & south of Albermarle, roughly bounded by W.T. Harris to the northwest, Woodbridge Road to the northeast, Dooley Drive to the southeast, and Lawyers Road to the southwest.

Project Update:

Look Ahead: Review revised Cit Design Standard Report and also review the Alternatives Analysis Report.

Current Status: January 2010: Consultatnt to finalize the City Design Standards Report & submit the Alternatives Analysis report.

Last Month: December 2009: We are working with the consultatnt to finalize the City Design Standards Report & select alternatives that will be analyzed further.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,500,000.00
Planning Activities: In-progress/End 2nd Q 2010
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2014/End 4th Q 2016

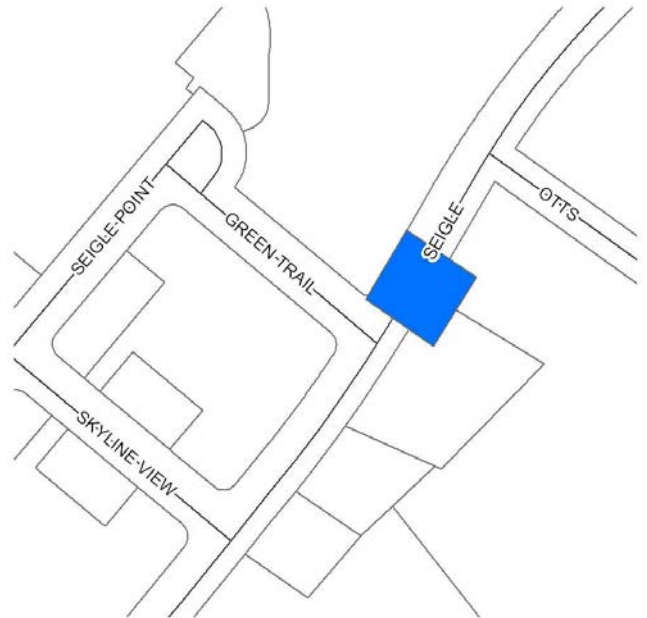
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-09-014
Project Title: Seigle Ave Culvert
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project involves replacement of the culvert under Seigle Avenue near the Intersection with Otts Street.



Vicinity Map

Project Update:

Look Ahead: Seigle Culvert began construction in November and the contract is for 120 days.

Current Status: January 2010: The project is under construction.

Last Month: December 2009: The contractor was given NTP during November. There was a slight delay in starting construction due to AT&T's unwillingness to move their services. A change control for the project schedule is being issued to account for this issue. November 2009: The pre-construction meeting was held and the project is starting construction during October. September 2009: The pre-construction meeting date has been set and this project will start construction during October. August 2009: Contracts has completed their review, the project was bid and awarded. The construction

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$850,000.00
Planning Activities:
Design Activities:
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2010

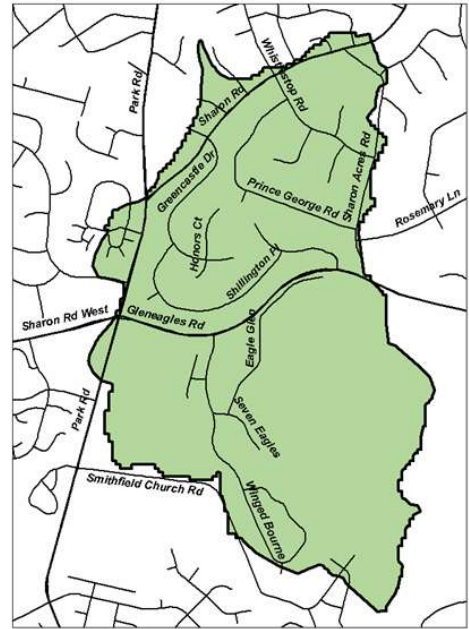
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-01-007
Project Title: Shillington Storm Water CIP
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Stewart Edwards
Project Mgr Phone: 704-336-7036
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

The project area is roughly bound by Park Rd. to the east, Sharon Rd. to the north, Sharon Acres Rd. to the east and includes parts of the Quail Hollow Country Club. The project will improve storm drainage infrastructure to reduce flooding of streets, properties and structures.



Vicinity Map

Project Update:

Look Ahead: Continue Real Estate Easement Acquisition. February 95% Desing Plan Submittal

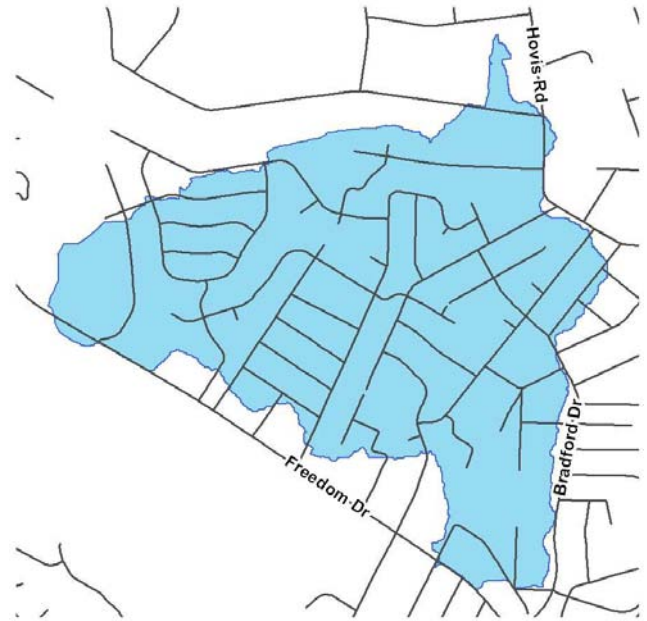
Current Status: January - Continue work on Design Plans. Continue with Real Estate (Easement acquisition)

Last Month: Continue with Real Estate

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$12,700,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2011/End 1st Q 2013

Project Number: 671-09-005
Project Title: Westridge/ Allenbrook Drainage / Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

**Vicinity Map****Project Summary:**

This project encompasses an approximately 390-acre area bordered on the north by the railroad tracks south of Tarheel Road, on the east by Bradford Drive, on the south by Freedom Drive, and on the west by Allenbrook Drive. The Allenbrook portion of the project will involve restoration improvements to the stream that runs from Allenbrook Drive to the Paw Creek floodway. The need for this project was identified from customer service complaints of house (finished floor) and road flooding, and of stream erosion.

Project Update:

Look Ahead: HDR to continue with Allenbrook and Westridge channel/culvert design..

Current Status: January 2010: HDR submitted the Westridge 70% Design plans.

Last Month: December 2009: Storm Water staff provided HDR with comments on the Allenbrook Restoration Report. HDR is wrapping up work on the Westridge 70% Design plans.

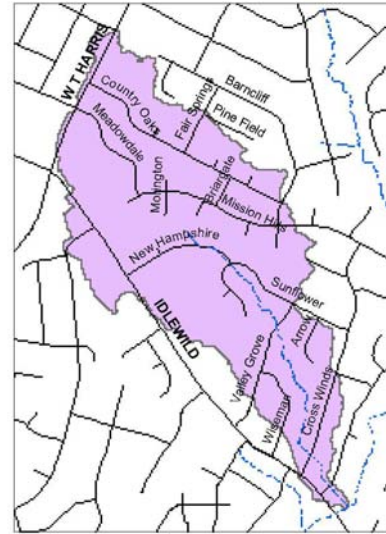
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,000,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2012/End 3rd Q 2014

Project Number: 671-05-709
Project Title: Wiseman SDI
Program Category: STORM WATER
Program Title: Storm Water - Flood Control (0120)
Fund/Center: 2701/0035800
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

The project area covers about 165 acres, which will be analyzed for storm drainage improvements. The project area is roughly bounded by W.T. Harris Blvd. to the north, Idlewild Road to the west, Barnciff Road to the east, and Braewick Place to the south.

**Vicinity Map**

Project Update:

Look Ahead: Consultant to submit the Alternatives Analysis report.

Current Status: January 2010: Consultant working on finalizing the City Design Standard report.

Last Month: December 2009: Working with Consultant to finalize the Existing Conditions report. Also reviewing the revised City Design Standard report.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$4,100,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-09-013
Project Title: Country Club Culvert
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Jackie Bray
Project Mgr Phone: 704-336-6770
Consultant: STV/H.D. NOTTINGHAM, INC.



Vicinity Map

Project Update:

Look Ahead: Feb/March: Planning continues.

Current Status: Jan: Scoping fees for the rest of Planning. Planning will be completed by Spring 2011.

Last Month: Dec: Finalized Existing Conditions Analysis.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 4th Q 2010
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

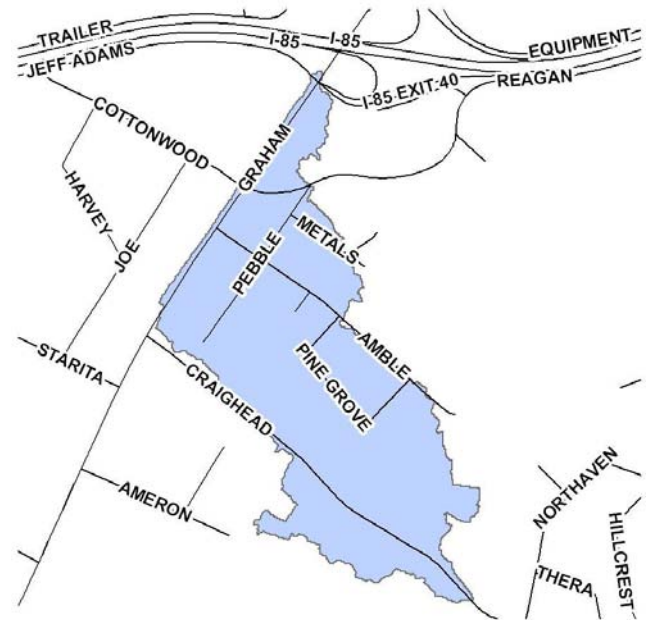
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-09-002
Project Title: Craighead Rd Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Steven Frey
Project Mgr Phone: 704-336-6109
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

This project will involve replacing an undersized 48-inch pipe system with a properly-sized box culvert in the 1000-1400 blocks of West Craighead Road. These improvements will address the existing system's structural problems, and will relieve business / property flooding in the area.



Vicinity Map

Project Update:

Look Ahead: February 2009: Change control process in progress.

Current Status: January 2009: Change control being drafted.

Last Month: December 2009: Plats and easement documents prepared, property owner contact information gathering started.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,300,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: In-progress/End 2nd Q 2010

Bid Phase Activities: Start 2nd Q 2010/End 3rd Q 2010

Construction Activities: Start 2nd Q 2011/End 3rd Q 2012

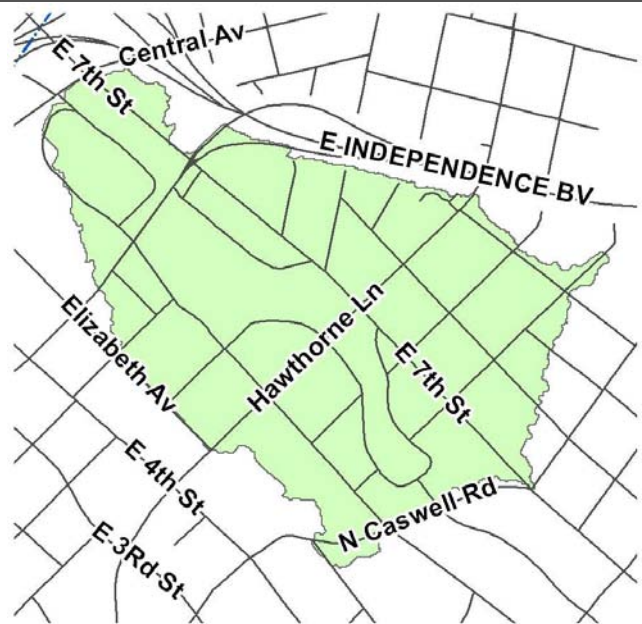
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-10-002
Project Title: Memorial Stadium Storm Drainage Improvements
Program Category: STORM WATER
Program Title: Storm Water - Minor Capital Improvements (35943)
Fund/Center: 2701/0035800
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: Primary Consultant Not Determined

Project Summary:

A culvert collapsed under the stands at the stadium. Mecklenburg County will demo the area of stands to expose the failed area of the culvert. City Storm Water will replace the failed culvert, and Mecklenburg County will handle the remaining work to repair the stadium.



Vicinity Map

Project Update:

Look Ahead: Installation of the new culvert and associated work will last through the middle of February 2010.

Current Status: January 2010: The remainder of the new culvert was installed and the 2 new structures have been formed and poured.

Last Month: December 2009: Cleanout of debris in the existing culvert delayed installation of portions of the new culvert. Half of the new culvert was installed.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,000,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities:

Construction Activities: TBD

Project Number: 671-00-005
Project Title: City View Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: W. K. DICKSON & CO., INC.

Project Summary:

The entire open length of this stream will be evaluated and badly eroded sections will be repaired or restored for mitigation bank credits. Flood studies will be expanded to identify house and street flooding along the entire stream length and to determine if five large street culverts must be replaced or enlarged.

**Vicinity Map**

Project Update:

Look Ahead: The Design Phase will continue through 2010. Real Estate is expected to start in June/July 2010.

Current Status: January 2010: Meeting scheduled with property owner on 1/19/10 to discuss possible design change requests to 70% plans by permitting agencies. Path forward for 90% plans to be provided to WKD after the property owner meeting.

Last Month: December 2009: Comments provided by NCDENR and the Army Corp of Engineers have required further discussions with property owners regarding possible changes in design.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$5,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2013/End 3rd Q 2014

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-05-700
Project Title: Edwards Branch Ph III
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Monica Kruckow
Project Mgr Phone: 704-336-4722
Consultant: CH2M HILL



Vicinity Map

Project Summary:

The Edwards Branch watershed is one square mile in area, and is roughly bounded by Central Avenue to the north, Sharon Amity to the east, Independence to the south and southwest, and Norland Road to the northwest. Phase III of the Edwards Branch project will include stream restoration, stream preservation with buffer/stream enhancements, and BMP's in/near Winterfield Tributary and Evergreen Cemetery.

Project Update:

Look Ahead: Give consultant any/all plan comments and obtain sign-off. In addition, we will continue to work with Real Estate and the Property Owners to obtain final easements.

Current Status: January 2010: Reviewing 100% plans and working through sign-off on plans. Real Estate is also working with and the Property Owners to obtain final easements.

Last Month: December 2009: Consultant is addressing 95% plans comments. Real Estate is working with and the Property Owners to obtain final easements.

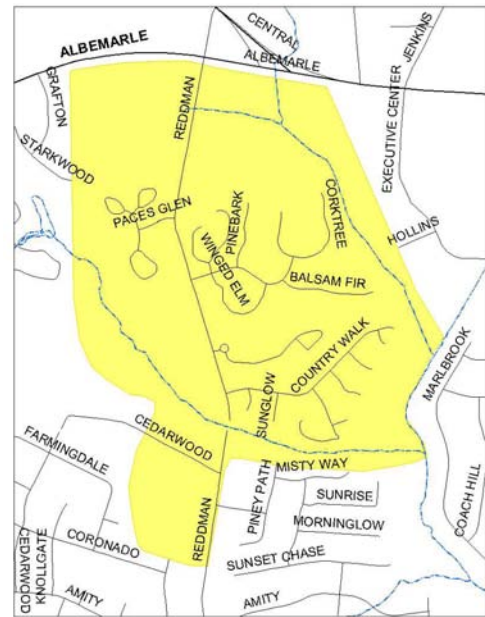
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,650,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2012/End 1st Q 2013

Project Number: 671-04-707
Project Title: Muddy Creek Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Jennifer Barker
Project Mgr Phone: 704-432-0963
Consultant: BAKER, INC

Project Summary:

This project's purpose is to improve Muddy Creek to improve water quality by creating a more natural, stable stream system & obtain mitigation credits. Improving ~ 7000 lf of stream, and enhancing several acres of wetlands.

**Vicinity Map**

Project Update:

Look Ahead: Continue construction.

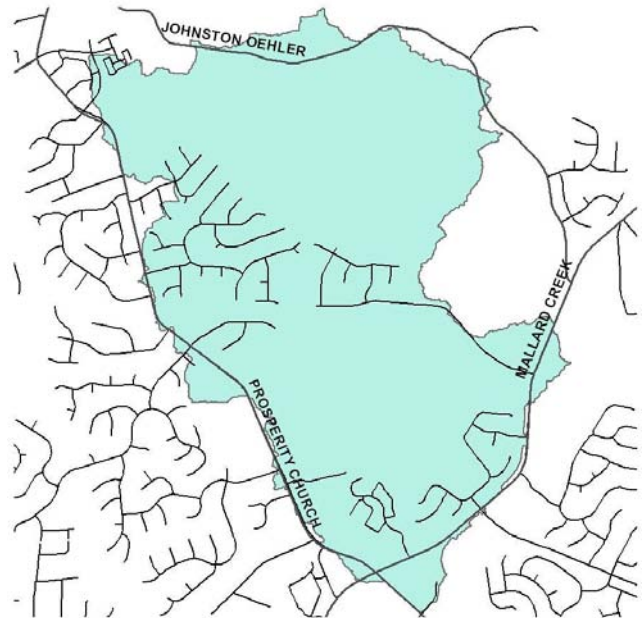
Current Status: January 2010: Construction is 40% complete.

Last Month: November 2009: Construction is 25% complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,900,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2010

Project Number: 671-04-714
Project Title: Upper Stoney Creek Stream Restoration
Program Category: STORM WATER
Program Title: Storm Water - Stream Restoration (0155)
Fund/Center: 2701/0035921
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: BAKER, INC

**Vicinity Map****Project Summary:**

The watershed study area drains approximately 1035 acres. The study reaches are located on both County and private property. Stream restoration improvements may be made to suitable channel sections to reduce erosion and acquire mitigation credits.

Project Update:

Look Ahead: Consultant will be providing monthly progress updates and addressing any comments related to bid phase.

Current Status: January 2010: Sign off for the final plans is taking place and the project will go to bid in January.

Last Month: December 2009: The final plan set was submitted in November and the final review before submitting for Bid Phase is being completed.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Complete
Bid Phase Activities: TBD
Construction Activities: Start 3rd Q 2011/End 1st Q 2012

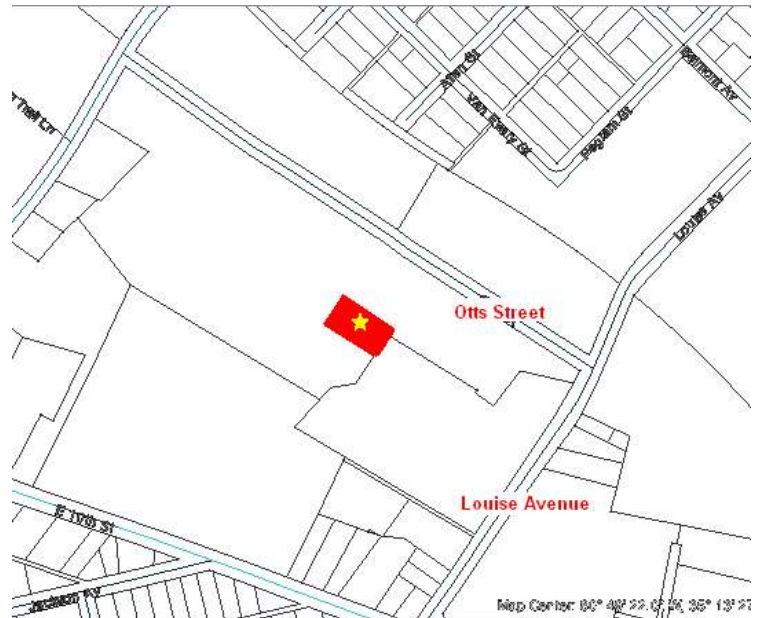
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-07-005
Project Title: Central Yrd Washout Facility
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Danee McGee
Project Mgr Phone: 704-336-4102
Consultant: McKIM & CREED ENGINEERS, PA

Project Summary:

The City of Charlotte has contracted with McKim and Creed , P.A. for services to provide recommendations regarding the management of storm water runoff at the Central Yard Operations Center. This is an effort to explore options of implementable improvements to existing stormwater management practices and an onsite BMP.



Vicinity Map

Project Update:

Look Ahead: The Project will start the bid phase when the plans are complete.

Current Status: January 2010: Final sign-off is wrapping up and Bid Phase will start this month.

Last Month: December 2009: Due to the phasing of the project there were some additional items in the plans and specification that contracts asked to have addressed. Bid Phase will begin when these changes are complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 4th Q 2009
Bid Phase Activities:
Construction Activities: Start 1st Q 2011/End 2nd Q 2012

Project Number: 671-06-006
Project Title: CMS-South Park Watershed Enhncmnt
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Matthew Anderson
Project Mgr Phone: 704-336-7923
Consultant: BAKER, INC

Project Summary:

This project will involve the planning, design and construction of a storm water quality BMPs at the Charlotte-Mecklenburg Schools (CMS) - South Park Campus. The project site has a drainage area of approximately 186 acres and includes Selwyn Elementary School, Alexander Graham Middle School, and Myers Park High School within the South Park Campus site. The site is bordered by Runnymede and Colony Roads in southeast Charlotte, NC with drainage to Briar Creek and an unnamed tributary to Briar Creek.

**Vicinity Map**

Project Update:

Look Ahead: Receiving Plats, Reviewing plats and easements, real estate negotiations with CMS. Scoping Design.

Current Status: (January 2010) A meeting was held with PTA and students and neighborhood groups at Myers Park High School on January 11th. On January 13th it was determined that further discussions would not be needed to be able to proceed to Design Scoping. Plats to take to CMS will be the first thing to be delivered.

Last Month: (December 2009) In Planning and Preliminary Design Phase. A meeting has been scheduled with PTA and students and neighborhood groups at Myers Park High School on January 11th. Following that meeting additional meeting with neighborhood groups may be necessary.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$3,500,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 672-10-001
Project Title: Hunter Acres Pond
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-2167
Consultant: Primary Consultant Not Determined

Project Summary:

Hunter Acres Pond is a 3.5 acre pond located in north Charlotte near Derita between West Sugar Creek Road, Gibbon Road, and Christenbury Road. Crestland Avenue is a neighborhood street that runs across the top of the earthen dam forming the pond. The dam was determined to be unstable with a reasonable a risk that the dam could fail. On June 23, 2009 Charlotte Department of Transportation closed Crestland Avenue between the 5100 and 5200 blocks. Due to the risk of failure, Storm Water sought approval from Dam Safety to breach the pond until it can be repaired. Storm Water has simultaneously been working to design and permit the long term repair. On January 4, 2010, Storm Water was notified by the Hunter Acres Park Neighborhood Association that the earthen embankment of the dam has continued to decline after heavy rains in December 2009. Storm Water breached the pond January 2010 to minimize risk of failure. Short term risk management plan is to close Crestland Ave. and breach the pond. The long term improvements will include reconstructing the dam, installing a littoral shelf, planting a vegetative buffer around the pond, and stabilizing erosion in the feeder stream.

**Vicinity Map****Project Update:**

Look Ahead: (February) Breach pond, continue to work to acquire easements on last parcel, work toward 70% design submittal.

Current Status: (January) Received call from property owner informing us of severe erosion on downstream face of dam. After inspecting and confirming severity of situation, got a contractor on site to start draining the pond and reduce risk of catastrophic failure. Notified all pertinent regulatory agencies, City parties, and pond owner. Main agencies include Dam Safety, Land Quality, and USACE. Agencies are rushing approval of breach plan and necessary permits. Continue to have consultant work on dam repair design. RE to work on obtaining last easement.

Last Month: (November) Review dam breach plan, WK submit breach plan to Dam Safety for approval. Review Preliminary Report on dam repair, provide comments, submit to Dam Safety for approval. Continue to have consultant work on dam repair design. RE to work on obtaining last easement.

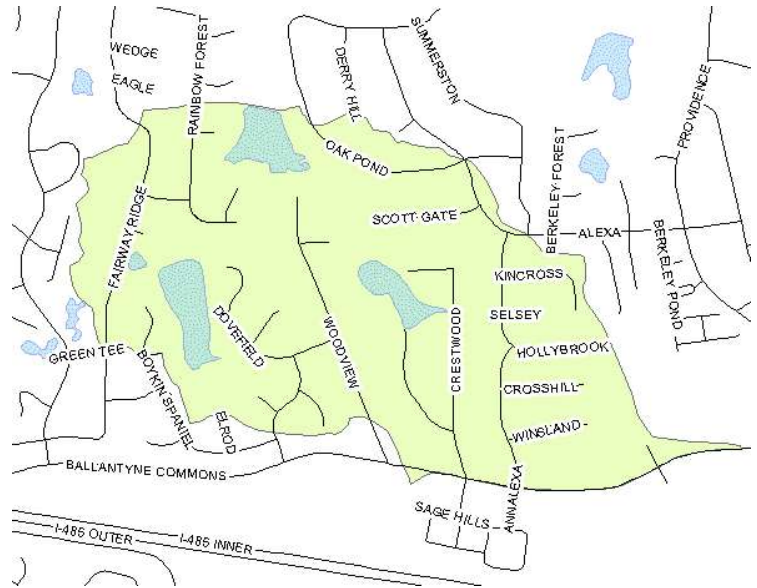
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: TBD
Design Activities: TBD
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 671-06-004
Project Title: Ivey's Pond & Dam Enhancement
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: DEWBERRY AND DAVIS, INC.

Project Summary:

Ivey's Pond is situated between Rainbow Forest Dr & Oak Pond Cir in South Charlotte. The project seeks to replace the outlet control works, and to maintain or enhance the pond's water quality and aesthetic benefits.

**Vicinity Map**

Project Update:

Look Ahead: (February) Work toward 95% design, hold public meeting to present design and ask for easements.

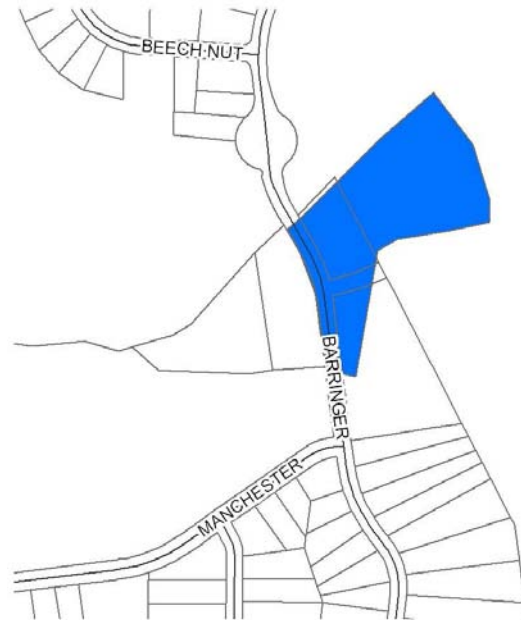
Current Status: (January) Review 70% design plans and easements, plan public meeting to present revised design and ask for easements.

Last Month: (November) Work toward 70% design plans. Schedule December public meeting.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: In-progress/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 672-09-002
Project Title: Revolution Pond Water Re-Use Pond
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2071/0035870
Project Mgr: Chad Nussman
Project Mgr Phone: 704-336-5676
Consultant: ARMSTRONG GLEN, P.C.



Vicinity Map

Project Summary:

This project will involve constructing a pond on the Revolution Park golf course. The pond will provide water quality benefits by removing pollutants from storm water runoff prior to discharge into Irwin Creek. The pond will also provide a source of water for golf course irrigation, reducing the need to use potable water for this purpose.

Project Update:

Look Ahead: Due to addition of extra work and discussions with Risk Management, CDOT, and County Park and Rec, final construction items will be wrapped up during the 1st Quarter of 2010.

Current Status: January 2010: Construction on the pond is substantially complete. Additional work of adding a guardrail has been priced and the contractor is arranging to install this prior to installing landscaping.

Last Month: December 2009: Construction continues on the pond.

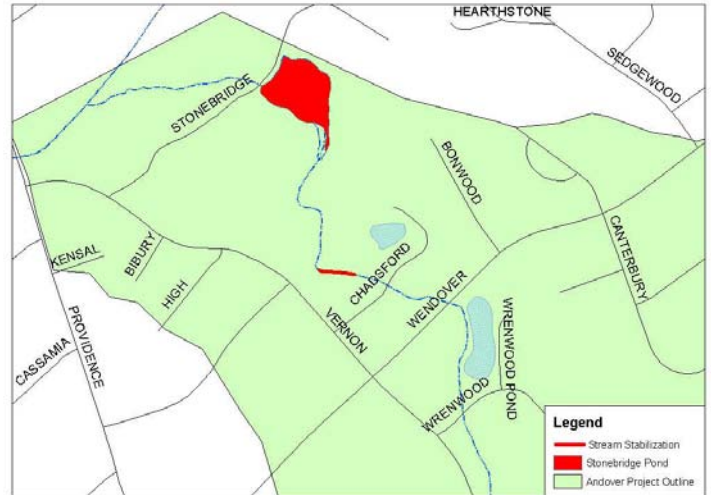
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: Complete
 Design Activities: Complete
 Real Estate Activities: Complete
 Bid Phase Activities: Complete
 Construction Activities: TBD

Project Number: 671-05-704
Project Title: Stonebridge Pond/Stream Stabil.
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Kate Labadorf
Project Mgr Phone: 704-336-3653
Consultant: THE ISAACS GROUP

Project Summary:

Stonebridge Pond is located off of Vernon Drive at the downstream end of the Andover Storm Drainage Project. The project seeks to remove sediment that has accumulated in the pond and to maintain and/or enhance the pond's water quality benefits.

**Vicinity Map**

Project Update:

Look Ahead: Start Bid Phase in Spring 2010.

Current Status: January 2010: Working with consultant to address design deficiencies.

Last Month: November 2009: Finalized change control. S&ME submitted preliminary plans for review. Design continues.

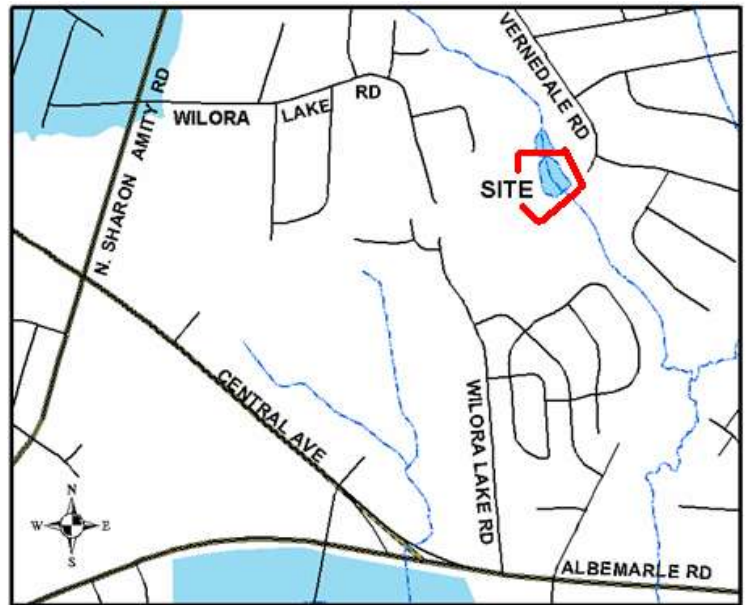
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,300,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Complete
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2011/End 2nd Q 2011

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 671-02-704
Project Title: Wilora Lake Rehabilitation
Program Category: STORM WATER
Program Title: Storm Water - Water Quality/Polltn Control (0157)
Fund/Center: 2701/0035870
Project Mgr: Greg Cole
Project Mgr Phone: 704-336-4647
Consultant: ARMSTRONG GLEN, P.C.



Vicinity Map

Project Update:

Look Ahead: (February) Finish bid process, execute construction contract, comply with ARRA requirements, update community on start of construction and award of ARRA funds.

Current Status: (January) Finish bid process, comply with ARRA requirements (provide necessary documents, answer questions, etc.), go to Council 1/25, finish negotiating construction admin services and fees with consultant.

Last Month: (December) Bid process has been placed on hold till January 15th while WQ staff work for ARRA funds. Resume bid phase once receiving notice on ARRA money or by January 15, 2010. (November) Bid process has been placed on hold till January 15th while WQ staff work for ARRA funds. Resume bid phase once receiving notice on ARRA money or by January 15, 2010. Update IPDS to reflect hold.

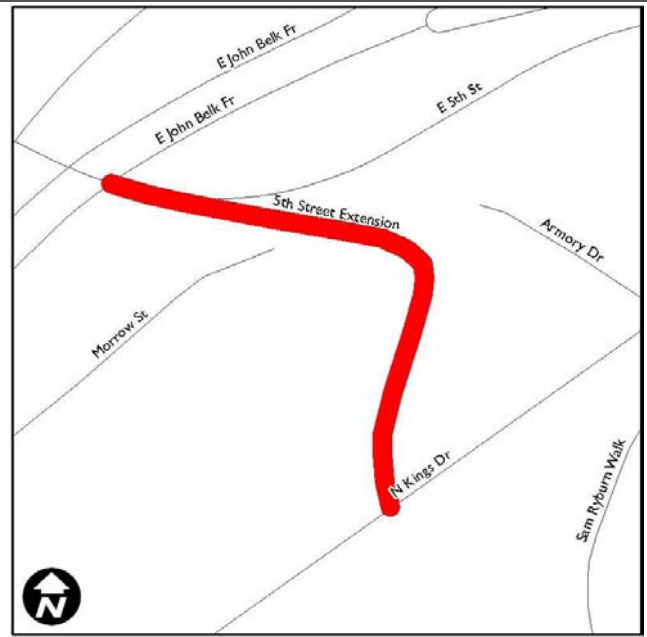
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,100,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 3rd Q 2010/End 2nd Q 2011

Project Number: 512-08-019
Project Title: Fifth Street Extension
Program Category: TRANSPORTATION
Program Title: Center City Transportation Program
Fund/Center: 2010/0049503
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: HNTB NORTH CAROLINA, P.C.

Project Summary:

This is a study only that examines the feasibility and merits of extending 5th Street from McDowell Street to Kings Boulevard (across I277). This is a "go or no-go" analysis only (pre-planning). If the project is determined to be warranted, planning/design will most likely not begin until 2013 and be coordinated with or be a part of CATS SE Corridor.

**Vicinity Map**

Project Update:

Look Ahead: Planning complete and project not moving forward.

Current Status: January 2010 Planning Report Complete. Project design and construction deemed unwarranted at this time.

Last Month: Oct. '09 - CDOT has resolved traffic analysis issues with HNTB. Revisions to analysis and planning report under way.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

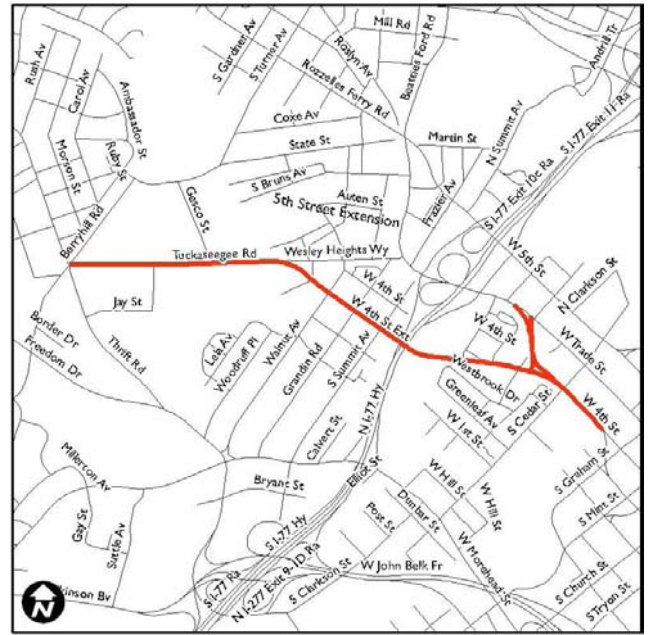
Bid Phase Activities:

Construction Activities:

Project Number: 512-08-018
Project Title: Johnson & Wales Way/4th St/Trade St
Program Category: TRANSPORTATION
Program Title: Center City Transportation Program
Fund/Center: 2010/0049501
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: GANNETT FLEMING , INC.

Project Summary:

This project will make improvements to the intersection of Johnson & Wales Way and 4th Street / Trade St., including and pedestrian and bike improvements to 4th St from the railroad overpass to Tuckaseegee Road. The project's exact scope and limits will be determined in planning phase.

**Vicinity Map**

Project Update:

Look Ahead: Finalize 50% plans a begin utility coordination <30 days

Current Status: January 2010 Tuckaseegee Rd restriping (road diet + bike lanes) complete 50% plans submitted and reviewed

Last Month: November 2009: 50% plans under way Tuckaseegee Rd lane reconfiguration underway in coordination with CDOT resurfacing

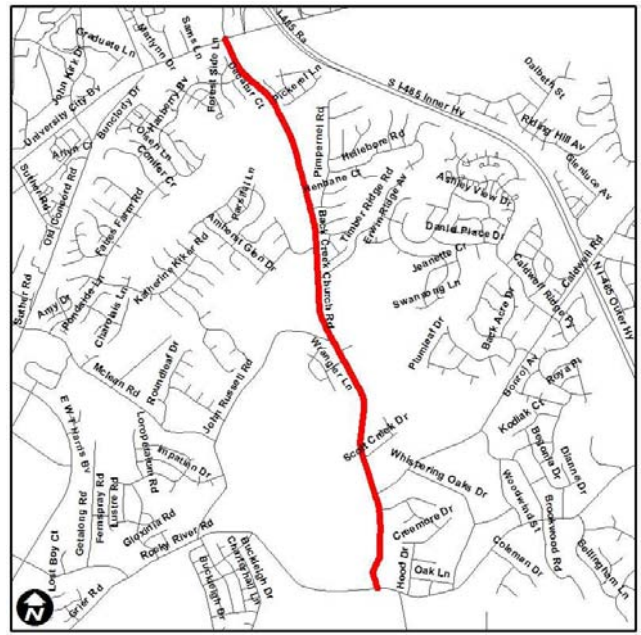
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$11,500,000.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 2nd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2012/End 4th Q 2013

Project Number: 512-09-022
Project Title: Back Creek Church Rd. FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047485
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: PB AMERICAS, INC.

Project Summary:

This project will involve upgrading Back Creek Church Road to urban street standards and will improve safety and traffic flow in the northeastern part of the City. The initial study limits extend from Rocky River Road to University City Boulevard, with specific improvement locations to be determined as work progresses.

**Vicinity Map**

Project Update:

Look Ahead: Begin to prepare for the 2nd public meeting. Finish the USDG 6-step process as part of implementation planning and develop alternatives.

Current Status: January 2010: The project team continues to work through the USDG 6-step process, and, is developing planning alternatives for the three different segments of Back Creek Ch Rd.

Last Month: November 2009: Meeting held October 3rd to go over public input obtained at first public meeting. Team meeting scheduled for November 3rd to continue with the USDG 6 step process.

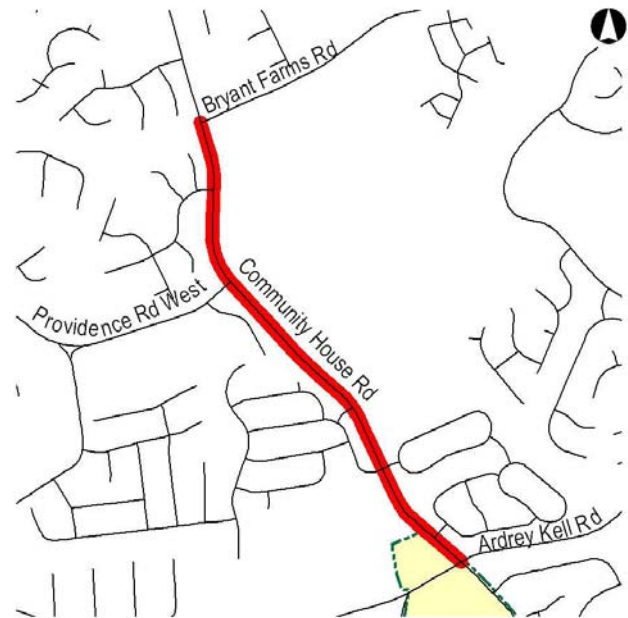
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-011
Project Title: Community House Road FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047410
Project Mgr: Joe Frey
Project Mgr Phone: 704-336-5276
Consultant: In-House Design Project

Project Summary:

The project involves planning analysis of Community House Road to determine road cross-section(s) and influence future land use decisions.

**Vicinity Map**

Project Update:

Look Ahead: 70% Plans due in <30 days.

Current Status: Jan 2010 - Plans submitted to NCDOT; Utility coordination near complete.

Last Month: November 2009: Public meeting held on 9/22. Utility Coordination and right-of-way plans under way.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,500,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 2nd Q 2012/End 1st Q 2013

Project Number: 512-09-023
Project Title: Johnston-Oehler FTM
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0000000
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: URS Corporation - North Carolina

Project Summary:

This project will involve upgrading Johnston-Oehler Road to urban street standards and will improve safety and traffic flow in the northern part of the City. The initial study limits extend from Prosperity Church Road to Mallard Creek Road with specific improvement locations to be determined as work progresses.

**Vicinity Map**

Project Update:

Look Ahead: Finish the USDG 6-step process as part of implementation planning and develop alternatives. Consultant to finish Concept plans and Planning Report.

Current Status: January 2010: The 2nd public meeting was held December 2009 where the project team presented planning alternatives to the residents. Consultant is developing Concept plans for three different alternatives and have presented to team for informal review along with a draft of the Planning Report.

Last Month: November 2009: Team meeting scheduled for November 11th to begin looking at planning alternates. Begin preparation for 2nd Public Meeting.

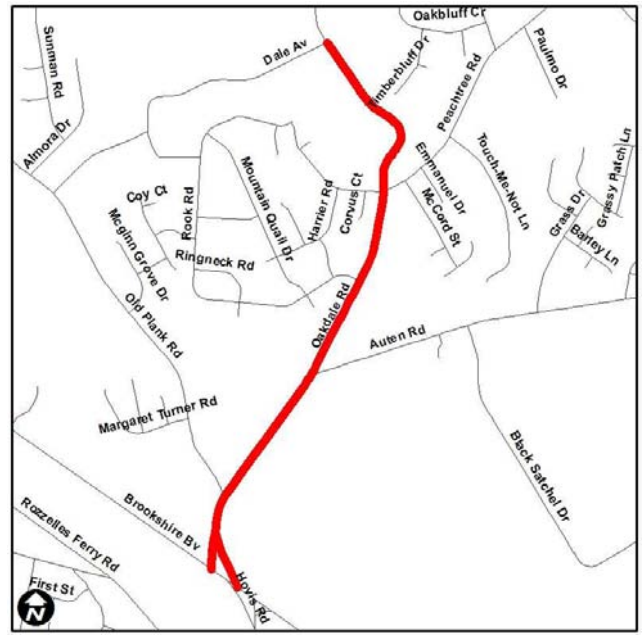
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-07-010
Project Title: Oakdale Road FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047411
Project Mgr: Mark Grimshaw
Project Mgr Phone: 704-336-4549
Consultant: RS&H ARCHITECTS-ENGINEERS-PLANNERS, INC.

Project Summary:

This project will provide various infrastructure improvements (sidewalk, curb & gutter, drainage, etc.) to Oakdale Road from Brookshire Boulevard to Dale Avenue. Full funding for the project is tentatively planned to be provided through a 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Continue developing 50% design plans.

Current Status: Jan 15, 2010 - Design Phase - RS&H continues with design elements. We've determined our limitations with the CMU property and Duke Power R/W and are applying these to the design. Continue coordinating with the Brookshire/Hovis/Oakdale intersection project. Met with Landscape Mgmt in December to get their thoughts on the median design. Design scheduled to be complete Nov 30, 2010.

Last Month: Dec 2, 2009 - Design Phase - RS&H continue coordinating with CMU and Duke Power to determine status of DP right-of-way adjacent to Oakdale right-of-way. Design schedule to be complete November 30, 2010.

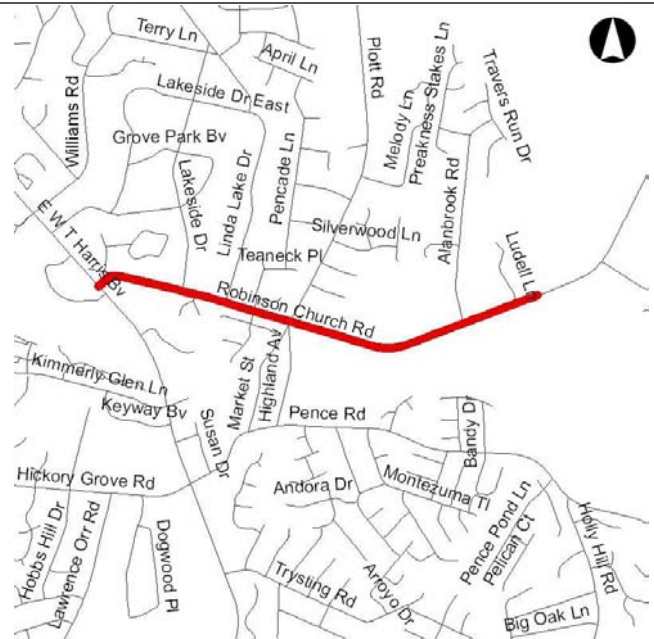
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$8,400,000.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2013/End 1st Q 2014

Project Number: 512-08-031
Project Title: Robinson Church Road FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047414
Project Mgr: Todd Thorne
Project Mgr Phone: 704-336-6750
Consultant: US INFRASTRUCTURE OF CAROLINA, INC.

Project Summary:

During the planning phase of this Farm-to-Market road project, the project team used the Urban Street Design Guidelines to study all of Robinson Church Road from W.T. Harris Boulevard to Harrisburg Road (4 miles). Based on the results of that study, improvements will be designed and constructed from W.T. Harris Blvd. to Ludell Lane (1.2 miles). A centerline profile and horizontal curb layout will also be developed for the remainder of Robinson Church Road to guide future development.

**Vicinity Map**

Project Update:

Look Ahead: Prepare the preliminary design.

Current Status: January 2010: The base mapping was completed in late December and forwarded to the consultant.

Last Month: November 2009: - Field work for survey is complete, and the consultant is waiting on the base mapping.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: In-progress/End 1st Q 2012
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

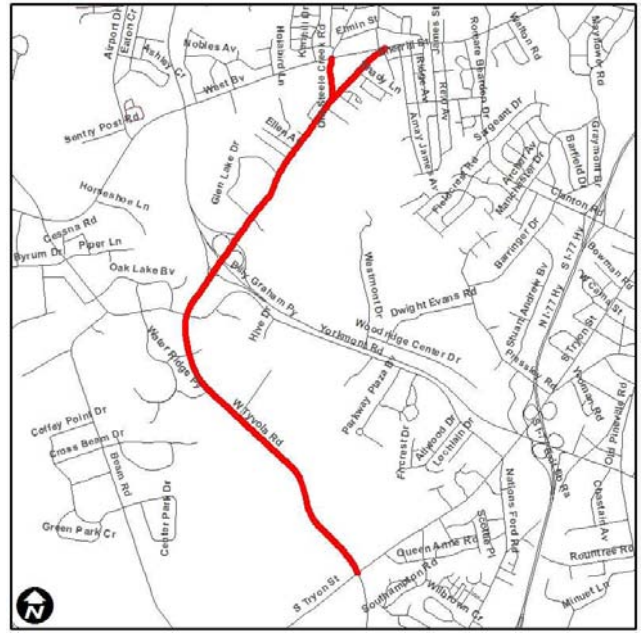
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-09-018
Project Title: Tyvola Rd West (Tryon-Yorkmont) FTM Improvements
Program Category: TRANSPORTATION
Program Title: Farm to Market Roads
Fund/Center: 2010/0047415
Project Mgr: Len Chapman
Project Mgr Phone: 704-336-6750
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project will begin with a planning study of Tyvola Road West from S. Tryon Street to West Boulevard. Toward the end of the planning phase, the project team will determine project limits for design and a budget. The scope of improvements will be determined through the Urban Street Design Guidelines (USDG) process. Work will include coordination with the redevelopment of the former coliseum site and a County greenway project.



Vicinity Map

Project Update:

Look Ahead: Finish the USDG 6-step process as part of implementation planning and develop alternatives.

Current Status: January 2010: The consultant continues to develop new alternates and cost estimates for the area between City Park and Billy Graham Parkway.

Last Month: November 2009: The project team reviewed planning alternates and cost estimates for the area between Tryon and City Park. The consultant is developing new alternates and cost estimates for the area between City Park and Billy Graham Parkway.

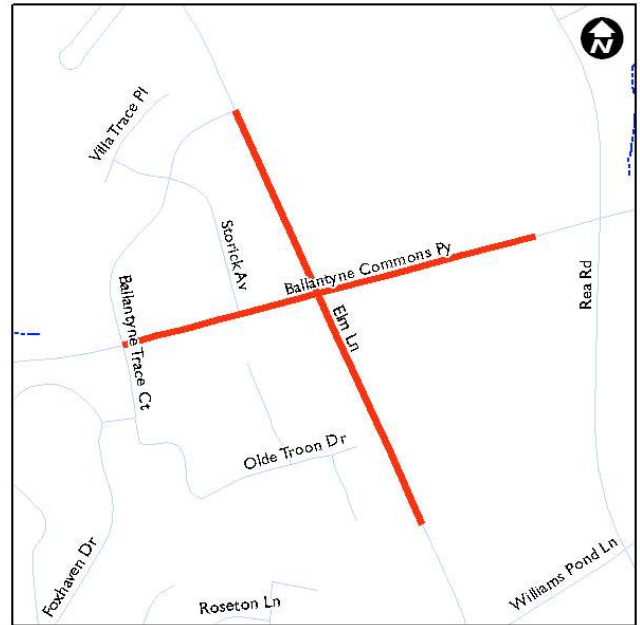
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 2nd Q 2010
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-011
Project Title: Ballantyne Commons Prkwy/Elm Ln Intersection
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0474002
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Complete preliminary plans by summer 2010.

Current Status: January 2010: Final planning report submitted December 09; City Council approved the design contract December 14. The executed contracts and notice to proceed for the design were submitted to the consultants January 13.

Last Month: November 2009: The draft planning report has been submitted by the consultants, and a review meeting will be held this month to discuss the report in detail. The design contract is being negotiated and expected to go to Council for award on December 14th.

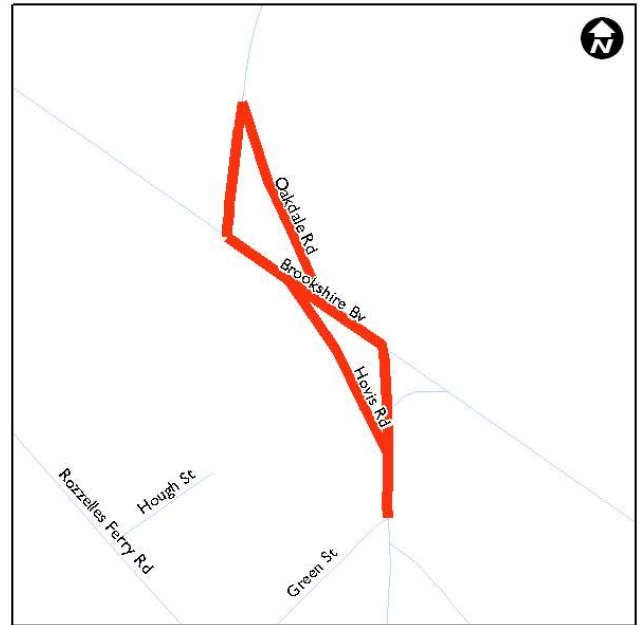
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 4th Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-008
Project Title: Brookshire-Hovis-Oakdale Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028736
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Complete preliminary design by Spring 2010.

Current Status: January 2010 (Design) - Additional field surveys have been completed. Consultant continues work on preliminary design plans.

Last Month: November 2009 (Design) - Additional field surveys have been completed. Preliminary design will be completed in December.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: Start 1st Q 2010/End 3rd Q 2010
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-09-031
Project Title: ICMM Feasibility Study
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028700
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant:

(Vicinity Map Not Yet Available)

Project Summary:

This study will provide professional engineering services to produce a report describing potential alternative enhancement options and associated benefits, costs and impacts at several locations city-wide.

Vicinity Map

Project Update:

Look Ahead: Complete the study by January 2011.

Current Status: January 2010: Council approved the preliminary planning contract on December 14; a kick-off meeting is being held January 22nd to move forward with the study.

Last Month:

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

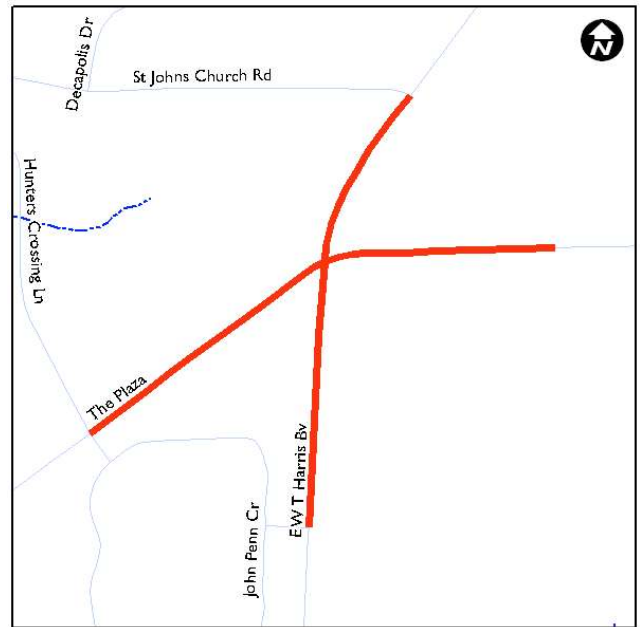
Bid Phase Activities:

Construction Activities:

Project Number: 512-08-010
Project Title: WT Harris Blvd/The Plaza Intersection Imp
Program Category: TRANSPORTATION
Program Title: Intersection Capacity & Multi-Modal Projects
Fund/Center: 2010/0028737
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

Yet-to-be determined improvements at this intersection to enhance conditions for vehicles, pedestrians, bicyclists and transit users at existing intersections. The Intersection and Multi-Modal Enhancement Program addresses the fact that many intersections are not pedestrian or bicycle-friendly due to a number of factors, such as a lack of pedestrian signals or crosswalks, signal timing issues, excessive crossing distances, absence of sidewalk or wheelchair ramps, absence of bicycle lanes and miscellaneous intersection design features.

**Vicinity Map**

Project Update:

Look Ahead: Complete preliminary plans by summer 2010.

Current Status: January 2010: Final comments on the planning report are being addressed by the consultants. Once the planning report is finalized, the consultants will begin preliminary design for the project.

Last Month: November 2009: The draft planning report has been submitted by the consultants, and a review meeting will be held this month to discuss the report in detail.

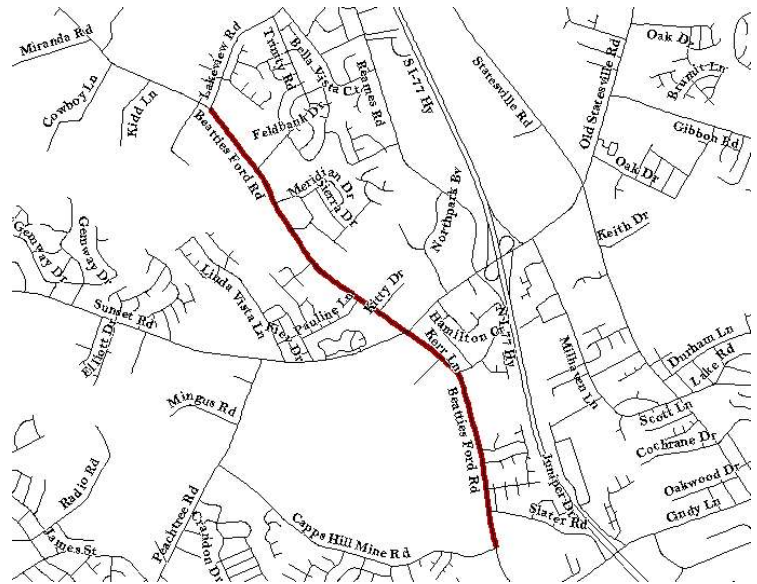
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: In-progress/End 1st Q 2010
Design Activities: Start 1st Q 2010/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-03-013
Project Title: Beatties Ford Rd. (Capps Hill Mine Rd. to Sunset Rd.) Wic
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024911
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: POST, BUCKLEY, SCHUH & JERNIGAN, INC.

Project Summary:

This project goal is to widen Beatties Ford Road from its existing two-lane cross-section to a four-lane, median divided cross-section between Capps Hill Mine Road and Lakeview Road. Due to findings from the traffic study, the project team recommended that Beatties Ford Road needed to be widened only to Sunset Road, and not to Lakeview road as previously recommended. Funds are available to complete the project's design. Funds for land acquisition and construction are expected to be included in the 2010 bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Staff will conduct a public meeting in the near future in order to re-introduce the project to the affected citizens. R/W acquisition and construction will commence when funding becomes available through the 2010 Transportation Bond Referendum.

Current Status: January 2010 (Design) - Consultant has received survey information and is initiating the preliminary design phase.

Last Month: December 2009 (Design) - Consultant is still awaiting survey information to begin the preliminary design phase.

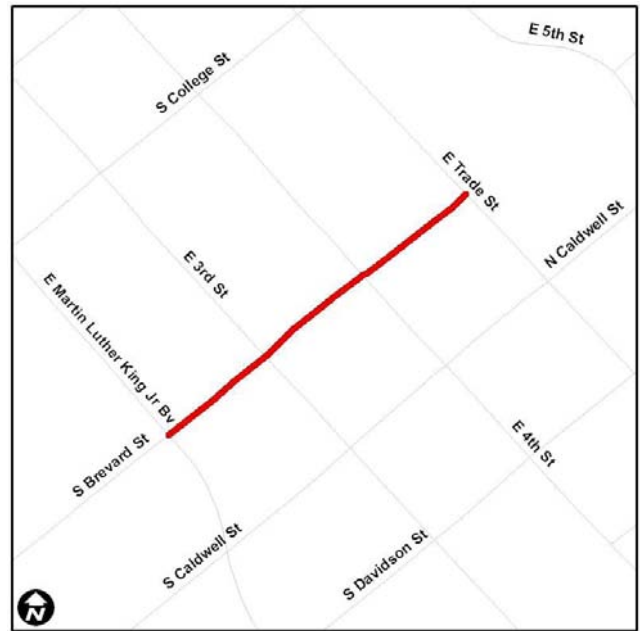
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-008
Project Title: Brevard St (MLK Blvd to Trade) Improvements
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0047782
Project Mgr: Kruti Desai
Project Mgr Phone: 704-353-1795
Consultant: Primary Consultant Not Determined

Project Summary:

This project will convert Brevard Street (from Martin Luther King, Jr. Blvd to Trade Street) from one way to two way traffic. This project will include sidewalks, planting strips, tree wells, parallel parking, lighting, etc. This project is only funded for design.

**Vicinity Map**

Project Update:

Look Ahead: Begin Design. Begin Utility Coordination.

Current Status: January '10: Project team presented concept to KBEs in early December and will incorporate their comments and proceed with design phase. A Public Meeting was held in December to discuss Planning's text amendment (Brevard Street Study) and present roadway project.

Last Month: November 2009: Coordinating with Planning on text amendment (Brevard Street Study) public meetings. Consultant addressing comments from Concept review. Team will present concept to KBEs in meeting scheduled for early December and then host a public meeting.

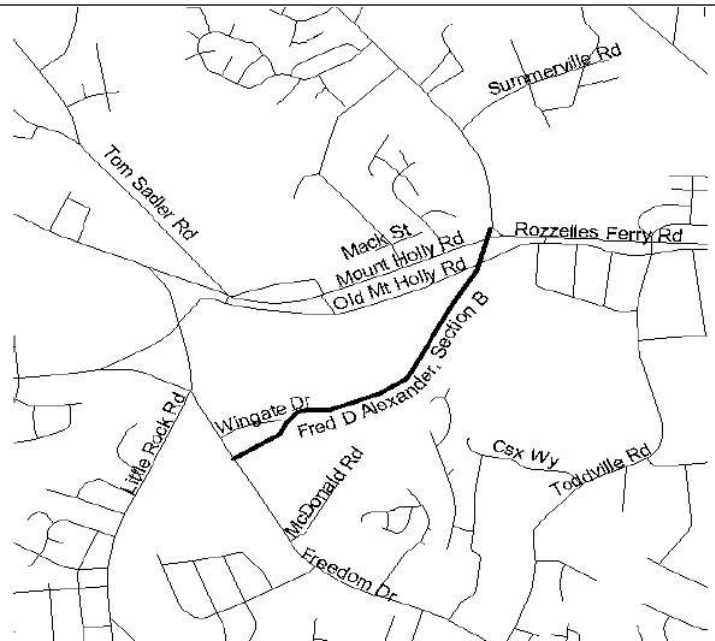
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Start 1st Q 2010/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-01-004
Project Title: Fred D. Alexander, Sec B, Ph1
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024904
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

Fred D. Alexander Blvd (FDA) is a new road proposed in the northwest area of Charlotte. Section B of FDA will extend from Freedom Drive south of Wingate Drive to Valleydale Road. This project will include three bridges over the CSX railroads, railroad spur, Old Mount Holly Road, and Mount Holly Road. It will also relocate Valleydale Road near the NCDOT maintenance facility. The typical section consists of four lanes median divided with four foot bike lane, planting strip, and sidewalk on both sides of the road.

**Vicinity Map**

Project Update:

Look Ahead: Complete Construction by 3rd quarter 2010.

Current Status: Jan 10 - Construction is approximately 80% complete.

Last Month: Nov 09 - Construction is approximately 72% complete. A pavement section of this project south of the bridge will be constructed with full depth concrete to match section B2.

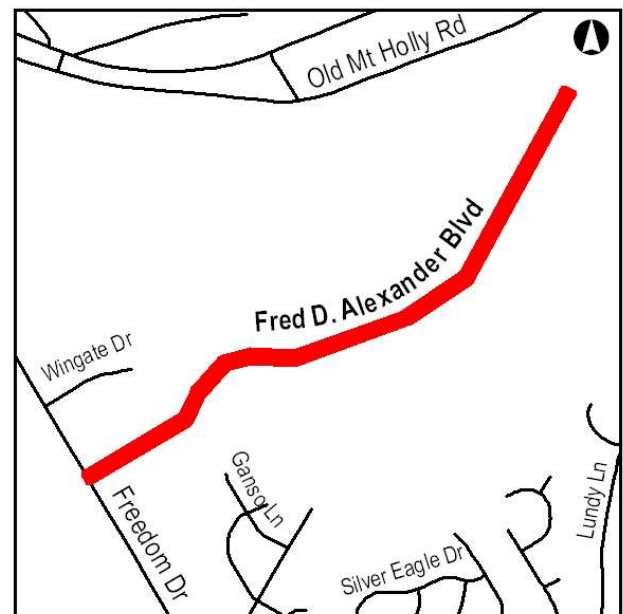
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$21,000,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 3rd Q 2010

Project Number: 512-07-072
Project Title: Fred D. Alexander, Sec B, Ph2
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024904
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: STV / RALPH WHITEHEAD ASSOCIATES, INC.

Project Summary:

This second phase of Fred D. Alexander section B will involve constructing the remaining improvements from Freedom Drive to the exit ramp at Old Mt. Holly Road. Funding for construction was included in the 2008 Bond referendum.

**Vicinity Map**

Project Update:

Look Ahead: Complete construction the fourth quarter of 2011.

Current Status: Jan 10 - Construction is 4% complete.

Last Month: Nov 09 - Preconstruction conference is scheduled for November 9, 2009. The pavement on this section of Fred D. Alexander Blvd will be full depth concrete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$20,000,000.00

Planning Activities:

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: Complete

Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-00-118
Project Title: Fred D. Alexander, Sec C
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024905
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: HDR ENGINEERING, INC. OF THE CAROLINAS

Project Summary:

Fred D. Alexander Blvd (FDA) is a new road proposed in the northwest area of Charlotte. Section C of FDA will extend from Valley Dale Road to Brookshire Blvd near Caldwell Williams Road. The typical section consists of four lane median divided road with four foot bike lane, planting strip and sidewalk on both sides of the road.

**Vicinity Map**

Project Update:

Look Ahead: Pre-construction conference in January 2010..

Current Status: Jan 10 - Construction is preparing for a Pre-construction conference in January. Due to weather condition, the notice to proceed could be delayed until early February.

Last Month: Nov 09 - Construction Bids were received on October 27. Construction contract is scheduled to be on the November 23rd Council meeting.

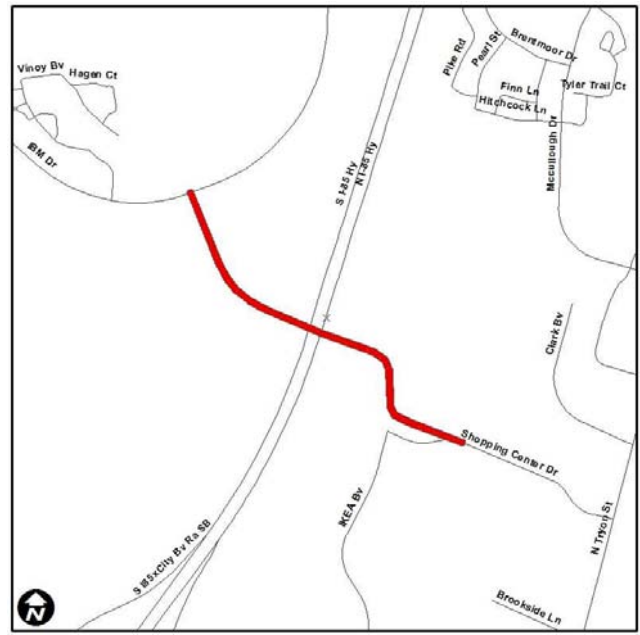
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$9,500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 4th Q 2011
Bid Phase Activities: Complete
Construction Activities: In-progress/End 4th Q 2011

Project Number: 512-09-068
Project Title: Shopping Center Drive Extension
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0028749
Project Mgr: Kruti Desai
Project Mgr Phone: 704-353-1795
Consultant: Primary Consultant Not Determined

Project Summary:

The intent of the major transportation project is to provide east-west connectivity between the University Research Park, Belgate/IKEA developments, and the CATS Blue Line Extension on North Tryon Street. The project will provide a new bridge across I-85, extending from Ikea Boulevard to IBM Drive. It will tie into the portion of Shopping Center Drive that Crescent Resources is building as part of the Belgate development, and will replace the existing CMS driveway into Martin Middle School. This project would construct a grade separation across I-85, but not an interchange. Substantial interaction with NCDOT, FHWA, CMS, waterway/environmental regulatory agencies, and public stakeholders will be required. It is currently funded only for planning, design, and partial right-of-way acquisition.

**Vicinity Map**

Project Update:

Look Ahead: Review alignments and additional traffic analysis with NCDOT. Schedule public meeting. Begin on Conceptual plans.

Current Status: January '10: Design contract was approved by Council November 23rd. Kick off meeting was held in December. Project team met with NCDOT-Division 10 to review project in December and met with NCDOT-Raleigh on January 19 to review project. Per NCDOT comments, project team will review alignments once more prior to starting Conceptual design.

Last Month: November 2009: Design contract is scheduled for Council approval on November 23rd. Pending Council approval, the Kick off meeting will be scheduled in December.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Start 1st Q 2010/End 1st Q 2010
Design Activities: Start 1st Q 2010/End 4th Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-00-119
Project Title: Statesville Road (I-85 to Sunset) Widening
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0024907
Project Mgr: Imad Fakhreddin
Project Mgr Phone: 704-336-7926
Consultant: BARBARA H. MULKEY ENGINEERING, INC.



Vicinity Map

Project Update:

Look Ahead: Start utility relocation phase in the second quarter of 2010.

Current Status: Jan 10 - Real Estate Acquisition is continuing.

Last Month: Nov 09 - Real Estate Acquisition is continuing.

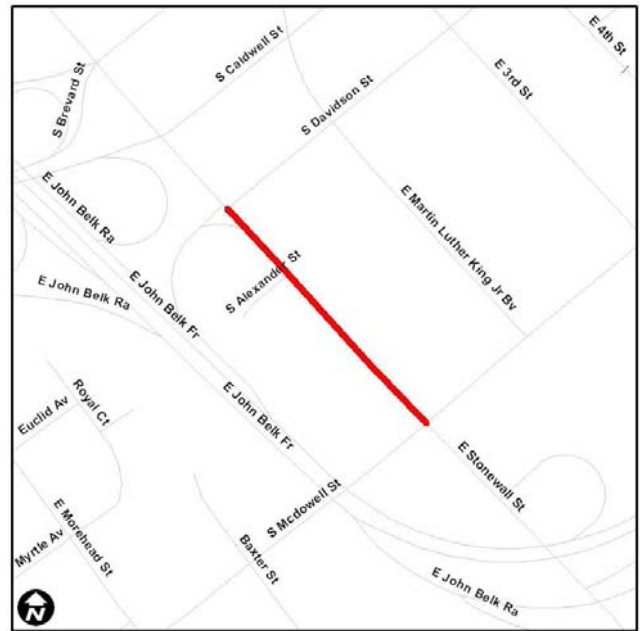
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$27,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: TBD
Construction Activities: Start 1st Q 2014/End 3rd Q 2014

Project Number: 512-09-030
Project Title: Stonewall Street Improvements
Program Category: TRANSPORTATION
Program Title: Local Roads
Fund/Center: 2010/0047783
Project Mgr: Kruti Desai
Project Mgr Phone: 704-353-1795
Consultant: Primary Consultant Not Determined

Project Summary:

This project will involve making infrastructure and landscaping improvements along Stonewall Street from McDowell Street to Davidson Street. It will connect the gateway to uptown between The Metropolitan Development and the Hall of Fame. This project is funded for design only.

**Vicinity Map**

Project Update:

Look Ahead: Begin Design.

Current Status: January '10: Project team presented concept to KBEs in early December and will incorporate their comments and proceed with design phase.

Last Month: November 2009: Consultant addressing comments from Concept review. Team will present concept to KBEs in meeting scheduled for early December. Phase 1 is complete.

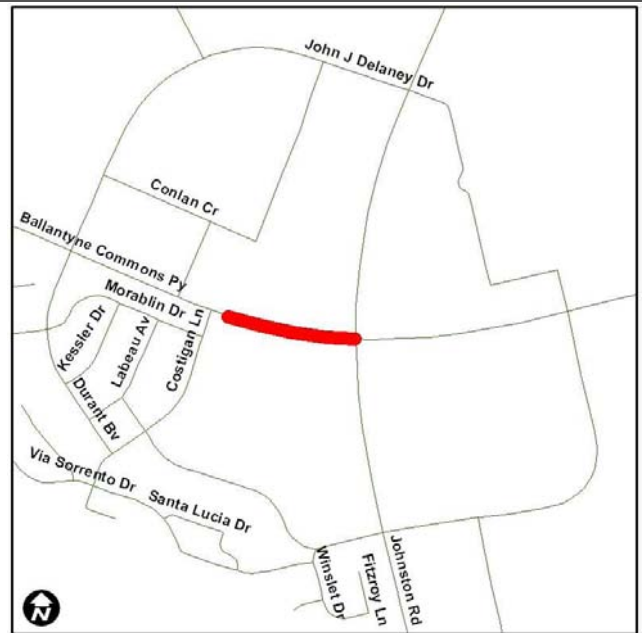
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$7,000,000.00
Planning Activities: Complete
Design Activities: Start 1st Q 2010/End 3rd Q 2010
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-08-059
Project Title: Ballantyne Commons Pkwy / Johnston Lt-Turn Lane
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245005
Project Mgr: Becky Chambers
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

Project Summary:

This project will add a second left turn lane from eastbound Ballantyne Commons Parkway to northbound Johnston Road within the median. Pedestrian crossing modifications will also be made to the median and pavement markings as part of the project.

**Vicinity Map**

Project Update:

Look Ahead: City Manager award construction contract upon NCDOT approval.

Current Status: January 2010: All bid documents have been sent to NCDOT for approval. Awaiting execution of construction contract until NCDOT approval is received.

Last Month: November 2009: Bid phase continues with bid opening scheduled on Nov. 17th.. Resolution for City Council approval for future award by City Manager is scheduled for Dec. 14th City Council meeting.

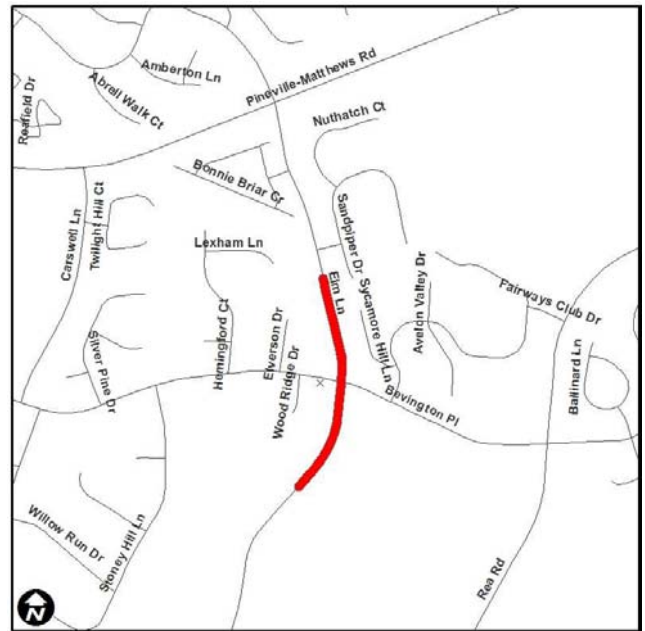
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$400,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 2nd Q 2010/End 3rd Q 2010

Project Number: 512-09-075
Project Title: Bevington Place - Elm Lane Intersection
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245014
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

Project will add widening to increase the left-turn lane storage for northbound on Elm Ln and fill in a sidewalk gap north of Bevington Pl.

**Vicinity Map**

Project Update:

Look Ahead: Complete final plans and begin bid phase in December.

Current Status: (Jan 2010) This project was included with the Elm Ln sidewalk and was submitted to the bid phase in Dec 2009. NCDOT approved the encroachment for the widening along with the proposed sidewalk for Elm Ln.

Last Month: (Nov 2009) The ramps required were installed under the Gap Contract, and the median modifications were done by St Maintenance and BP Drainage. CDOT has installed the signal. The widening along Elm Ln will be done as a part of the Elm Ln Sidewalk project. This is planned to be in the bid phase starting in December 2009.

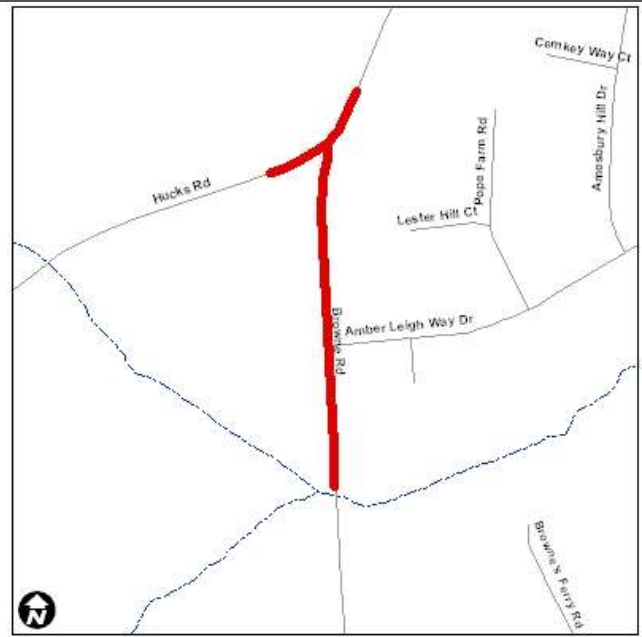
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: TBD

Project Number: 512-08-087
Project Title: Browne Road Left-Turn Lane at Hucks Road
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245010
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

This project involves widening Browne Road to provide a left-turn lane at Hucks Road.

**Vicinity Map**

Project Update:

Look Ahead: Update scheduld and budget with a change control.

Current Status: (Jan 2010) Plans are approximately 50% to 70% complete. Addressing comments from Storm Water and coordinating with utilities. CDOT has propsoed to add a signal at this locatoin and this change will impact the current schedule. Proposed pole locations have been requested to inform Duke Power of the new poles required. A change control will be submitted to update the schedule and project cost.

Last Month: (Nov 2009) Plans are approximately 50% complete. A meeting is being planned with Storm Water, NCDOT and the CDOT to evaluate the proposed ditch sections and review the drainage calculations. CDOT has also requested NCDOT to approve a signal at this location.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,750,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: Start 4th Q 2011/End 2nd Q 2012

Project Number: 512-08-060
Project Title: Sugar Creek Road / Rumble Road Left Turn Lane
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245006
Project Mgr: Beth Hassenfritz
Project Mgr Phone: 704-336-2289
Consultant: In-House Design Project

Project Summary:

This project will add a turn lane on Sugar Creek Road for motorists making a left turn on to Rumble Road.

**Vicinity Map**

Project Update:

Look Ahead: Complete bid phase; begin construction.

Current Status: January 2010: Real Estate Phase complete as of January 25. Sent to bid phase in December.

Last Month: November 2009: Real Estate Phase on-going. Final sign-off complete.

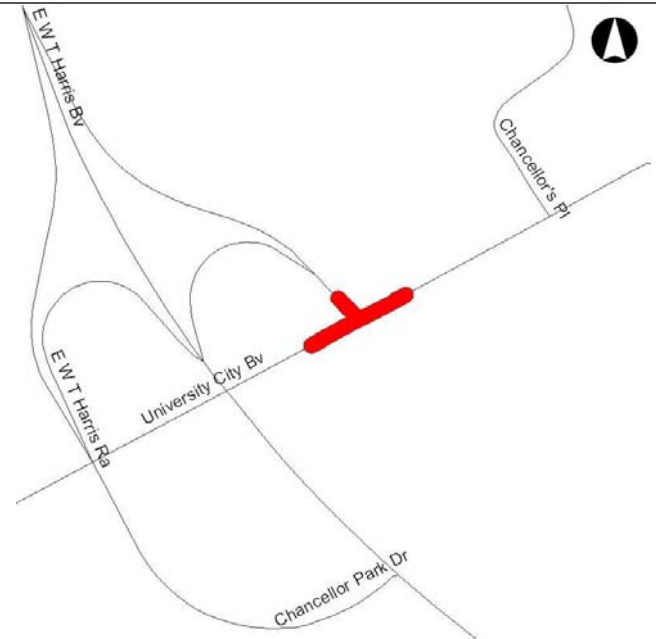
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,000,000.00
Planning Activities: Complete
Design Activities: In-progress/End 3rd Q 2010
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 4th Q 2010/End 2nd Q 2011

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-10-018
Project Title: Univ. City Bv-WT Harris Blvd Intersection Improvements
Program Category: TRANSPORTATION
Program Title: Minor Roadway Improvements
Fund/Center: 2010/0245018
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project



Vicinity Map

Project Update:

Look Ahead: Bid Phase

Current Status: January 2010 - Project design 90% complete. Awaiting signal design to obtain encroachment agreement from NCDOT.

Last Month: (Nov. 2009) New project just starting.

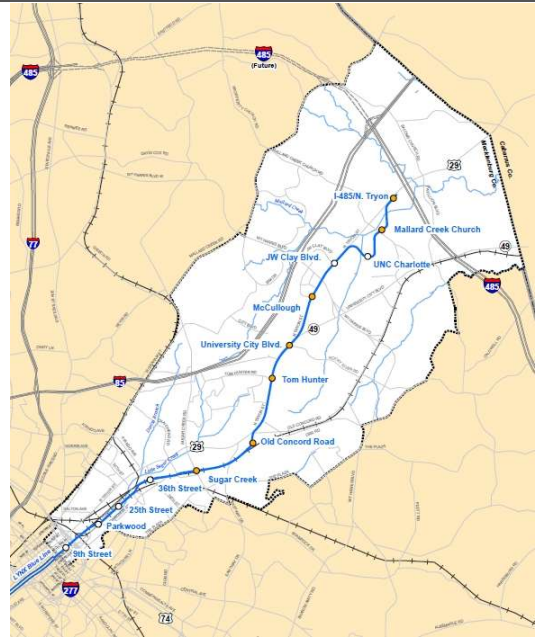
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: TBD
Design Activities: TBD
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-09-081
Project Title: NECI Bike Facilities
Program Category: TRANSPORTATION
Program Title: Northeast Transit Corridor Infrastructure Program
Fund/Center: 2010/0048302
Project Mgr: Jim Keenan
Project Mgr Phone: 704-336-4252
Consultant: Primary Consultant Not Determined

Project Summary:

This project involves a general study of bicycle facility needs in the City's Northeast Corridor. This project is a part of the Northeast Corridor Infrastructure Program (NECI).

**Vicinity Map**

Project Update:

Look Ahead: An actual schedule has not yet been established however we anticipate contract activities to occur between February and June of 2010.

Current Status: January 2010 - final negotiations with consultant are underway.

Last Month: October 2009 - Alta Planning & Design was chosen as the lead planning consultant, and contract negotiations are in progress. Jim Keenan has temporarily assumed management responsibilities for this effort. September 2009 - Consultant proposals have been distributed to the selection committee for review.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

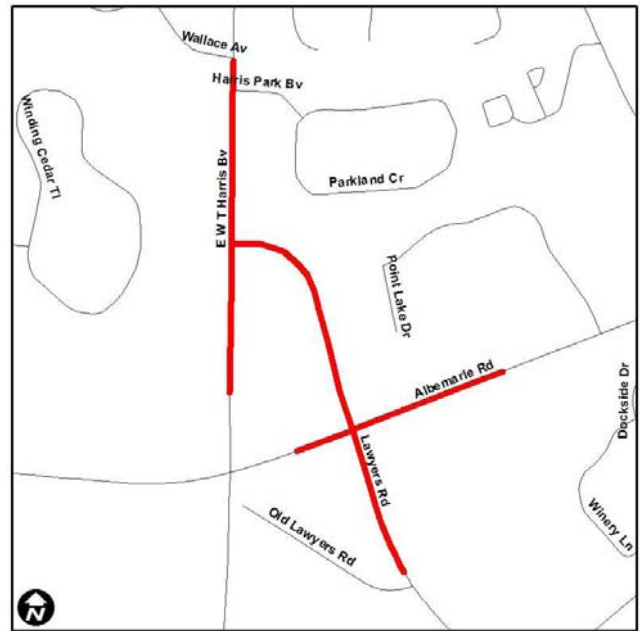
Bid Phase Activities:

Construction Activities:

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-99-008
Project Title: Albemarle / WT Harris (Lawyers Rd. Extension)
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0038501
Project Mgr: Geen Khoo
Project Mgr Phone: 704-336-4492
Consultant: BARBARA H. MULKEY ENGINEERING, INC.



Vicinity Map

Project Summary:

(09/08/09) Billboard sign has been relocated. Awaiting final inspection by zoning inspector before payment is made. Tree clearing has commenced. Must await acquisition of remaining parcels before NTP can be issued for additional tree areas to be cleared. NTP for some utility relocations have been

Project Update:

Look Ahead: Complete Construction.

Current Status: (January 2010) Mainline Construction has filed Chapter 11 Bankruptcy. City attorneys are involved in dealing with the surety company. Project was safed up by Carolina Cajun Construction. Waiting on surety company to select a contractor. Liquidated damages start occurring to the surety company on January 16, 2009. Overall construction is 59% complete.

Last Month: (October 2009) Mainline Construction has filed Chapter 11 Bankruptcy. City attorneys are involved in dealing with the surety company. Project is being safed up by Carolina Cajun Construction. Overall construction is 59% complete. (Sept 2009) Construction continues on water line and storm drainage installation along Albemarle Road, Lawyers Road, and W. T. Harris Street. W.T. Harris median and roadwork continues. Overall construction is 59% complete.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$13,500,000.00

Planning Activities: Complete

Design Activities: Complete

Real Estate Activities: Complete

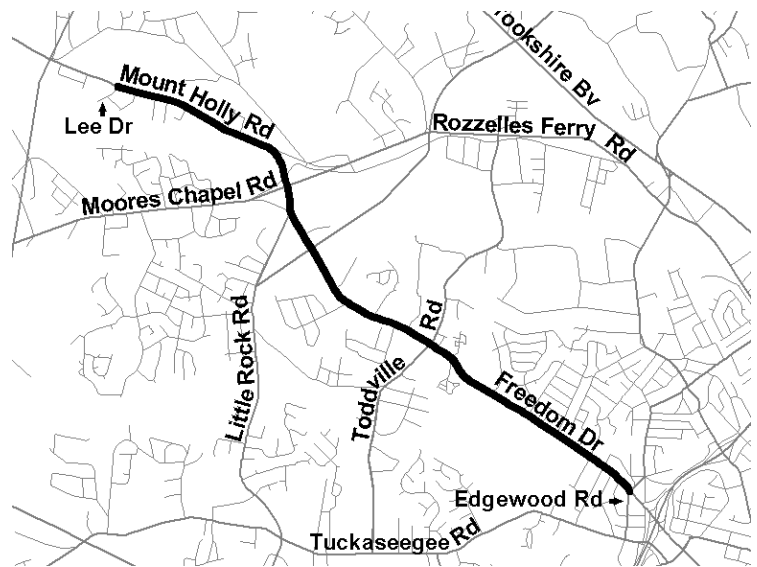
Bid Phase Activities: Complete

Construction Activities: TBD

Project Number: 512-99-007
Project Title: Freedom Drive Widening
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0038500
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4492
Consultant: GANNETT FLEMING , INC.

Project Summary:

Project includes widening Freedom Drive to a minimum 4 lane facility between Edgewood Road and Little Rock Road, approximately 2.6 miles. The project will provide roadway, sidewalk and bike lane connectivity. Project will coordinate with Little Rock Road Relocation and Fred D. Alexander Boulevard Project, Segment B (#512-01-004).

**Vicinity Map**

Project Update:

Look Ahead: Complete real estate acquisition for partial takes. Complete tree clearing and grading work for utilities.

Current Status: (January 2010) Gulf Coast Properties and City Real Estate have acquired 138 parcels out of 145. Real estate acquisition continues. Three more demolitions to occur that are currently in real estate acquisition. Freedom Drive Widening Clearing/Grading construction work started on November 3, 2009 on a 90-days contract with United Construction. This work is in preparation of the utility relocation work. Clearing/Grading is ~ 95% complete. Staking for utility poles scheduled to begin 1/18/10. Completion date for the utility relocation work is scheduled for June 2011.

Last Month: (December 2009) Gulf Coast Properties and City Real Estate have acquired 135 parcels out of 144. Real estate acquisition continues. Three more demolitions to occur that are currently in real estate acquisition. Freedom Drive Widening Clearing/Grading construction work started on November 3, 2009 on a 90-days contract with United Construction. This work is in preparation of the utility relocation work. (October 2009) Gulf Coast Properties and City Real Estate have acquired 127 parcels out of 143. Real estate acquisition continues. Three more demolitions to occur

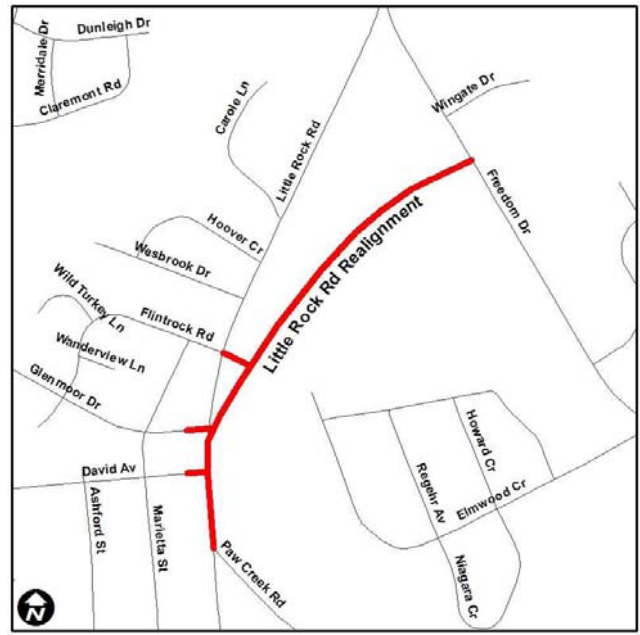
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$25,250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: Start 1st Q 2010/End 3rd Q 2010
Construction Activities: Start 4th Q 2010/End 2nd Q 2013

Project Number: 512-09-069
Project Title: Little Rock Road Realignment
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0047486
Project Mgr: Tom Russell
Project Mgr Phone: 704-336-4639
Consultant: Primary Consultant Not Determined

Project Summary:

The project realigns Little Rock from Paw Creek Road to Freedom Drive. The project will widen the existing Little Rock from 2 lanes to 4 lanes, median divided with landscaping. The project will connect the new Fred D. Alexander project and eliminate the major traffic flow through the existing Little Rock / Moores Chapel / Freedom intersection, addressing safety concerns.

**Vicinity Map**

Project Update:

Look Ahead: Complete final design and plat submittal for real estate acquisition.

Current Status: (January 2010) - City storm drainage comments created additional surveying request. Consultant is working on finalizing storm drainage final comments once additional survey is received. Consultant will then proceed with finalizing NCDOT comments and approval before starting plats.

Last Month: (Sept 2009) - Third revised plan submittal by consultant occurred on July 1, 2009. Project team has provided all comments back to Concord Engineering. Project team is waiting on consultant to address all comments. There are a lot of storm drainage concerns with the current plan.

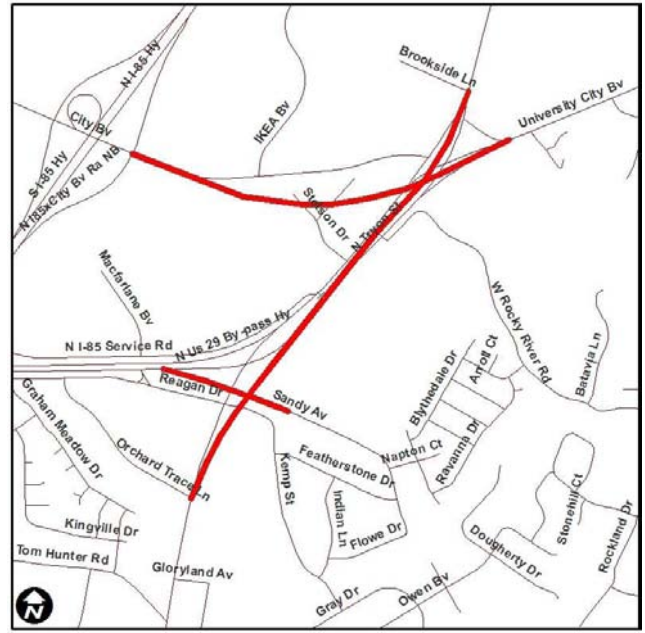
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Start 1st Q 2010/End 2nd Q 2010
Bid Phase Activities: Start 1st Q 2010/End 2nd Q 2010
Construction Activities: TBD

Project Number: 512-99-009
Project Title: NC49 & US29 INTERCHANGE
Program Category: TRANSPORTATION
Program Title: State Roads
Fund/Center: 2010/0038502
Project Mgr: Sonji Mosley
Project Mgr Phone: 704-336-3214
Consultant: GANNETT FLEMING, INC.

Project Summary:

Reconstruct current partial grade separated split of NC 49 and US 29 to an At-grade Intersection. Project will connect to newly constructed I-85 Interchange, as part of the NC 49 / Graham St Connector.

**Vicinity Map**

Project Update:

Look Ahead: Construction

Current Status: January 2010: (Phase 2, North Tryon Street Widening): Project is currently in bid phase. AT&T and Duke Energy scheduled to begin their aggressive relocations in mid- January. Change control completed to update the BST schedule. [Phase 1, City Blvd] Roadway work 100% completed 02- 2009.

Last Month: November 2009: (Phase 2, North Tryon Street Widening): Project is currently in bid phase. Due to request by City Engineer, the project is being adjusted to look at an aggressive construction schedule by adjusting the contract specification. The project is expected to go to award and construction by early 2010. Final round of advance tree clearing for utility relocations is underway. AT&T will begin setting their poles and facilities end of October/Early November. Duke estimate has been reviewed and approved. We are now awaiting an installation schedule. A change

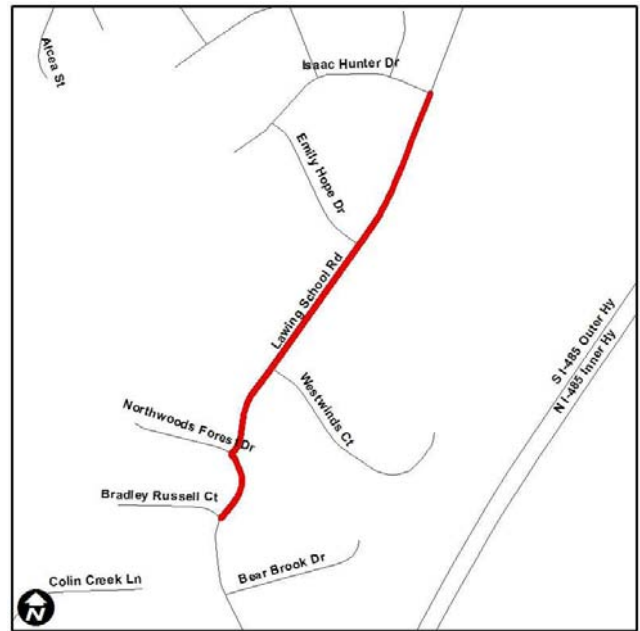
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$25,500,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: In-progress/End 1st Q 2010
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 2nd Q 2010/End 1st Q 2013

Project Number: 512-08-062
Project Title: Lawing School Road Connectivity
Program Category: TRANSPORTATION
Program Title: Street Connectivity
Fund/Center: 2010/0049463
Project Mgr: Dan Leaver
Project Mgr Phone: 704-336-6388
Consultant: In-House Design Project

Project Summary:

Extend Lawing School Road to connect with Northwoods Forest Drive. Replace curb and gutter in various sections and widen Northwoods Forest Drive to a Residential Medium Cross Section.

**Vicinity Map**

Project Update:

Look Ahead: Accept bids and council to award contract

Current Status: January 2010 - In bid phase (began 10/23/09).

Last Month: November 2009 - Bid phase began 10/23/09.

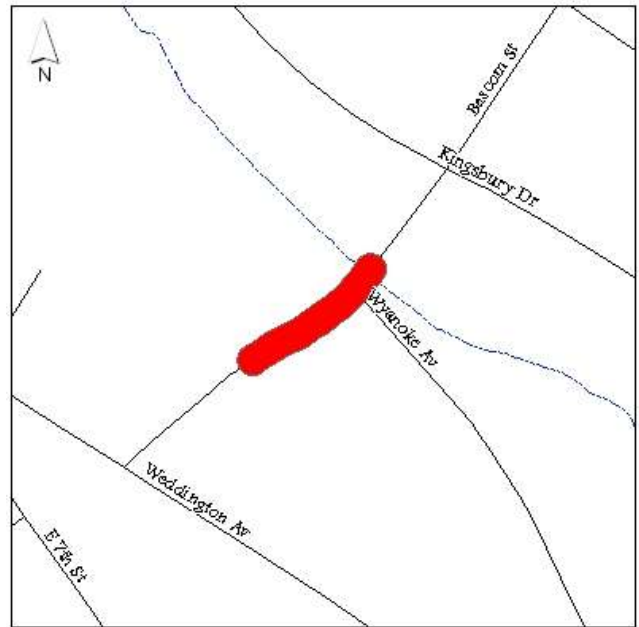
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,100,000.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 2nd Q 2010
Construction Activities: Start 4th Q 2010/End 1st Q 2011

Project Number: 512-07-075
Project Title: Bascom St. S'Walk-Drainage Extension
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0245002
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

Extension of storm drainage from CSX right-of-way to the creek along Bascom St.

**Vicinity Map**

Project Update:

Look Ahead: Finalize the agreement with CSX and get the change order approved to proceed with the jack & bore.

Current Status: (Jan 2010) The City Attorney's office sent back the agreement to CSX with minor changes. BP Drainage is adjusting the change order to include RPL Insurance and hauling spoil material from the jack & bore pit. To document the changes and delay in actual construction, a CCD is being drafted for review. Also, a postcard will be sent to residents to update them on the project.

Last Month: (Nov 2009) The City Attorney's office reviewed the agreement sent from CSX and marked up desired changes in the document. These were sent back to CSX for approval and the document was returned back to the City this week. Engineering will meet with the City Attorney to review the accepted changes by CSX. The change order has been put on hold until the agreement with CSX has been approved.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$200,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2010
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 1st Q 2010

Project Number: 512-08-012
Project Title: City Boulevard Extension
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0474001
Project Mgr: Leslie Bing
Project Mgr Phone: 704-336-7277
Consultant: URS Corporation - North Carolina

Project Summary:

This project will extend City Boulevard from Neal Road to Mallard Creek Road Extension.

**Vicinity Map**

Project Update:

Look Ahead: Complete the planning report, and preliminary plans by summer 2010.

Current Status: January 2010: Coordination with NCDOT continues, as to approval of the traffic forecast for the traffic analysis completion; which in turn will aid in the completion of the planning report and design criteria of City Boulevard.

Last Month: November 2009: The design contract was approved by Council and design work is progressing on the project. Coordination with NCDOT continues, as to determine the details of the Municipal Agreement and the typical section for City Boulevard.

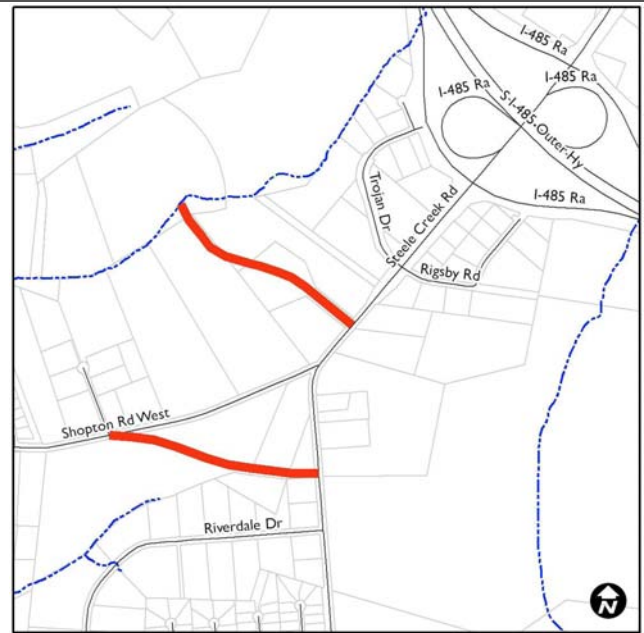
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
 Planning Activities: In-progress/End 2nd Q 2010
 Design Activities: In-progress/End 3rd Q 2011
Real Estate Activities: TBD
Bid Phase Activities: TBD
Construction Activities: TBD

Project Number: 512-04-054
Project Title: Dixie River Rd Realignment
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0024920
Project Mgr: Derrel Poole
Project Mgr Phone: 704-353-1794
Consultant: KIMLEY-HORN AND ASSOCIATES, INC.

Project Summary:

This project will realign the intersection of Steele Creek Road (NC 160) and Shopton Road West, and relocate a portion of existing Dixie River Road.

**Vicinity Map**

Project Update:

Look Ahead: Construction of Steele Creek Road and Dixie River Road sections will begin in 2010.

Current Status: January 2010: (Design) - This project has 3 legs: a realigned Shopton Road West, Steele Creek Road, and a new alignment for Dixie River Road. The Steele Creek Road and Dixie River Road portions are still being designed, however, the Shopton Road West leg was recently opened to vehicular traffic on June 29th. Construction on this leg is complete, minus the sidewalks. The adjacent developer has requested meandering sidewalk to be installed along this section. E&PM has begun construction.

Last Month: November 2009: (Design) - This project has 3 legs: a realigned Shopton Road West, Steele Creek Road, and a new alignment for Dixie River Road. The Steele Creek Road and Dixie River Road portions are still being designed, however, the Shopton Road West leg was recently opened to vehicular traffic on June 29th. Construction on this leg is complete, minus the sidewalks. The adjacent developer has requested meandering sidewalk to be installed along this section. E&PM has staked the adjacent properties in order to measure the impacts and seek their consent for

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$11,250,000.00
Planning Activities: Complete
Design Activities: In-progress/End 2nd Q 2012
Real Estate Activities: Complete
Bid Phase Activities: In-progress/End 1st Q 2010
Construction Activities: Start 2nd Q 2011/End 4th Q 2011

PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-07-082
Project Title: FY08 Accessible Ramp/S'Walk Installation
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0331023
Project Mgr: Bill Hunter
Project Mgr Phone: 704-336-3280
Consultant: In-House Design Project

(no map needed for this project)

Project Summary:

Installing sidewalk and accessible ramps at various locations throughout the City as indicated by CDOT. Current projects include Bland St, Hoskins Rd, Park Road, Elm Lane, Tom Hunter/Reagan Drive, IBM Drive, Wallace Ave, Haven Dr, N. Summitt Ave., Frazier Ave at 5th Street, Tremont at Hawkins, and Wesley Hights Way.

Vicinity Map

Project Update:

Look Ahead: Hoskins S'walk (at RR tracks): Design and RR coordination continues; Park Rd (at Kindercare): construction; Tom Hunter/Reagan Dr.: RE continues; 11831 Elm Ln: Utility relocation/construction; Wallace Ave: construction; Haven Drive: Continue RE; N. Summitt Ave.(at RR tracks): Design/RR coordination continues; Grover Rd North: RE acquisition and RR coordination continue; Tremont at Hawkins: Design continues; Wesley Hights Way: Start RE; Arrowood at Tryon: bid/construction with Arrowood at Red Oak; McKee Road: start RE; New projects in survey to begin design: Lancaster Hwy (2 locations), Vail Ave

Current Status: January 2010: Hoskins S'walk (at RR tracks): Design and RR coordination continues; Bland St. S'walk (Tryon to South Blvd.): construction complete; Park Rd (at Mockingbird Ln): Construction is complete; Park Rd (at Kindercare): ready for construction; Tom Hunter/Reagan Dr.: RE continues; 11831 Elm Ln: Utility coordination for relocation is underway; Wallace Ave: ready for construction; Haven Drive: RE is underway; N. Summitt Ave.(at RR tracks): Design/RR coordination continues; Grover Rd South: construction is complete; Grover Rd North: RE acquisition and RR coordination are underway; Tremont at Hawkins: Design continues; Frazier at 5th St: construction is complete; Wesley

Last Month: November 2009: Hoskins S'walk (at RR tracks): Design and RR coordination continues; Bland St. S'walk (Tryon to South Blvd.): RE continues; Park Rd (at Mockingbird Ln and at Kindercare): Construction is underway; IBM Dr: construction is complete; Tom Hunter/Reagan Dr.: RE continues; 11831 Elm Ln: Utility coordination for relocation is underway; Wallace Ave: ready for construction; Haven Drive: Re is underway; N. Summitt Ave.(at RR tracks): Design/RR coordination continues; Grover Rd South: RE is underway; Grover Rd North: RE acquisition and RR

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

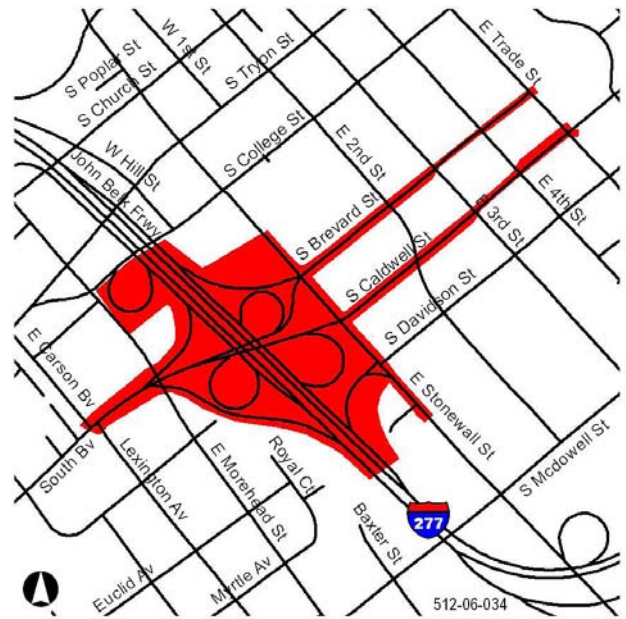
Bid Phase Activities:

Construction Activities:

Project Number: 512-06-034
Project Title: I-277/Caldwell Interchange
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0033700
Project Mgr: Kruti Desai
Project Mgr Phone: 704-353-1795
Consultant: BARBARA H. MULKEY ENGINEERING, INC.

Project Summary:

The project will rebuild the I-277 interchange at Caldwell Street and Brevard Street into a diamond shaped interchange with all I-277 and South Boulevard access onto Caldwell Street. Portions of Caldwell Street and Stonewall Street will be widened. Brevard Street and Caldwell Street will have 2-way access.

**Vicinity Map**

Project Update:

Look Ahead: Complete Punchlist items. Complete Landscaping. Transfer five parcels from NCDOT to City by end of project.

Current Status: January '10: Construction is complete, a few punch list items are remaining. A portion of Landscaping is complete. PCC for next phase of Landscaping was held and will start this month. Final Mast arm/signal will be installed on Davidson and MLK.

Last Month: November '09: Final Inspections are complete. Utility Manhole adjustments are almost complete. A few punch list items are remaining. Ribbon Cutting was held on October 15. A portion of Landscaping is complete. The next phase of Landscaping will start by end of November/Early December.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$33,600,000.00

Planning Activities: Complete

Design Activities: Complete

Real Estate Activities: Complete

Bid Phase Activities: Complete

Construction Activities: Completed

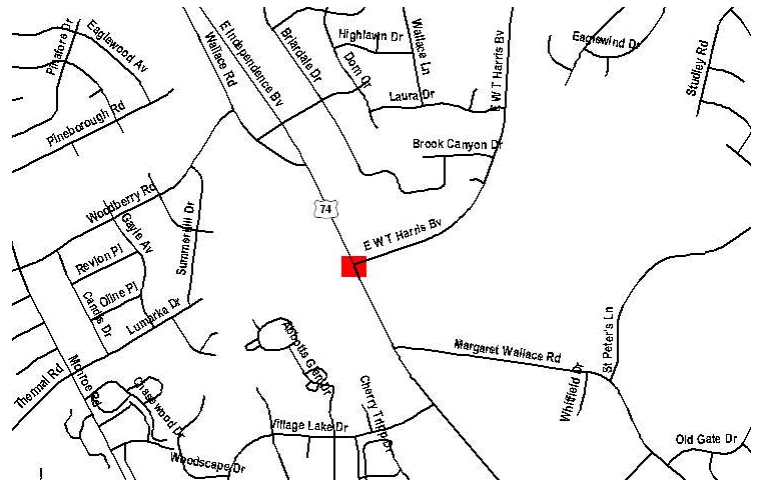
PROJECT STRATEGY REPORT

January 20, 2010

Project Number: 512-05-017
Project Title: Independence Blvd/Harris Blvd Intersection
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0028169
Project Mgr: Alan Morrison
Project Mgr Phone: 704-336-7266
Consultant: In-House Design Project

Project Summary:

The project involves installation of a right-turn lane from westbound Independence on to WT Harris Boulevard.



Vicinity Map

Project Update:

Look Ahead: Submit the paper work to CDOT in order to receive the CMAQ reimbursement from NCDOT.

Current Status: (Jan 2010) The project was not complete before the end of paving season but NCDOT allowed United to pave just the widened lane area. In March, NCDOT plans to come back with their resurfacing contract and mill out the temporary asphalt as well as the adjacent lane and repave. United has completed their work and the lane was planned to open to traffic by January 15.

Last Month: (Nov 2009) The project is under construction and is approximately 50% complete.

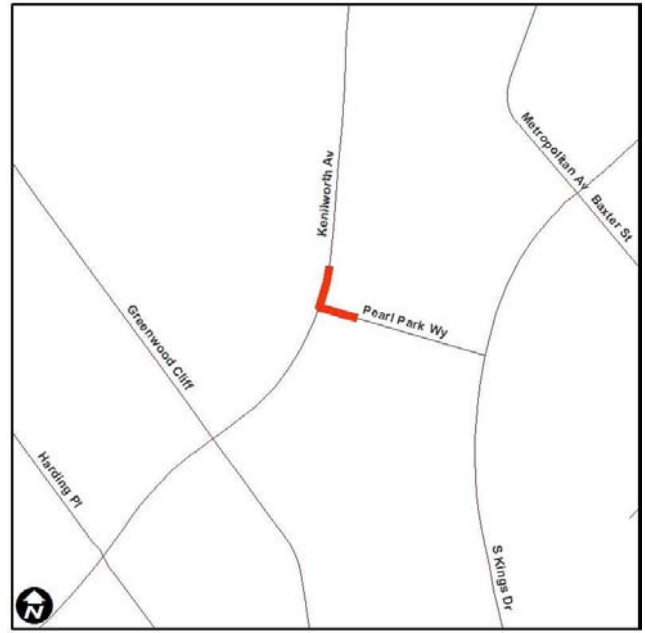
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$650,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities:
Bid Phase Activities: Complete
Construction Activities: Completed

Project Number: 512-09-017
Project Title: Kenilworth at Pearl Intersection
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0028748
Project Mgr: Sam Barber
Project Mgr Phone: 704-336-4721
Consultant: Primary Consultant Not Determined

Project Summary:

This project will widen Kenilworth Avenue to create a left-turn for outbound traffic on to the new Pearl Street. It will also extend the existing culvert under Kenilworth as needed to accommodate the widening.

**Vicinity Map**

Project Update:

Look Ahead: Submit project for bids.

Current Status: January '2010: Design is complete. We have received a verbal agreement from CRRA to donate all required easements and right of way to build this project. The scope has now been changed to include a northbound left turn lane onto Pearl Park Way extension. As part of this agreement, CRRA will demolish the existing structure at 1229 Greenwood Cliff. This agreement also allows DPC to relocate the existing utilities along Baxter Street over the structure at 1229 Greenwood Cliff. We are currently waiting for CRRA to sign the documents.

Last Month: July '09: Design is complete. Plans are currently being routed for signatures. Culvert extension work is nearing completion. This work is being done via change order. Project may be delayed as much as 12 months due to possible increase in project scope and developer interest.

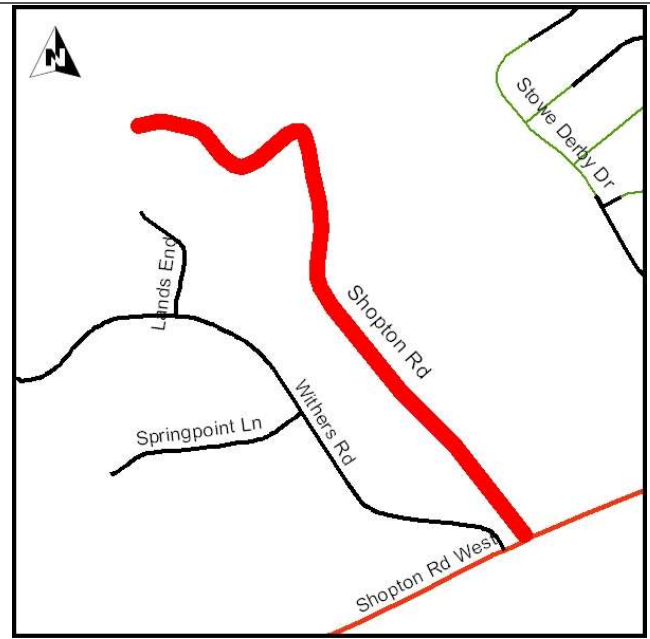
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities: Complete
Design Activities: In-progress/End 1st Q 2010
Real Estate Activities: In-progress/End 2nd Q 2010
Bid Phase Activities: Start 2nd Q 2010/End 2nd Q 2010
Construction Activities: TBD

Project Number: 512-07-043
Project Title: Shopton Road West Improvements
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 0120/0052336
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

This project will upgrade a privately-maintained section of Shopton Road West to Non-System Residential Street program standards, and extend water and sanitary sewer lines. The property owners will donate R/W and the City will take over maintenance of the street. The project limits extend 0.9 miles from Shopton Road West to the end of the privately-maintained section.

**Vicinity Map**

Project Update:

Look Ahead: February, 10: Warranty phase continues

Current Status: January, 09: Construction completed and warranty phase begins

Last Month: December, 09: Punch list items addressed and approved.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$1,700,000.00

Planning Activities: Complete

Design Activities: Complete

Real Estate Activities: Complete

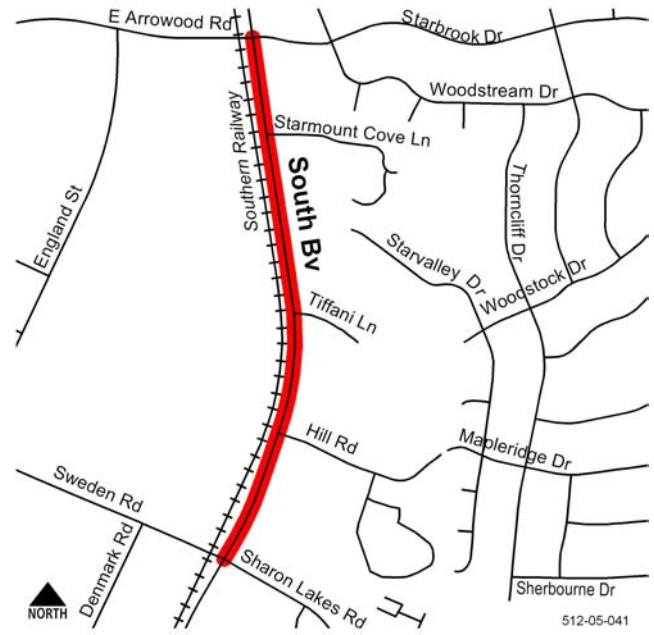
Bid Phase Activities: Complete

Construction Activities: Completed

Project Number: 512-05-041
Project Title: South Blvd Left-Turn Lane
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0028171
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

Add a left-turn lane, sidewalks, planting strips, pedestrian refuge islands, and bus stops to South Boulevard from Arrowood Rd to Sharon Lakes Road.

**Vicinity Map**

Project Update:

Look Ahead: February,09: Continue construction on east side of South Blvd. 70% complete.

Current Status: January,09: Continue construction on east side of South Blvd. Weather has delayed paving. 60% complete.

Last Month: December,09: Continued construction on east side of South Blvd. 50% complete

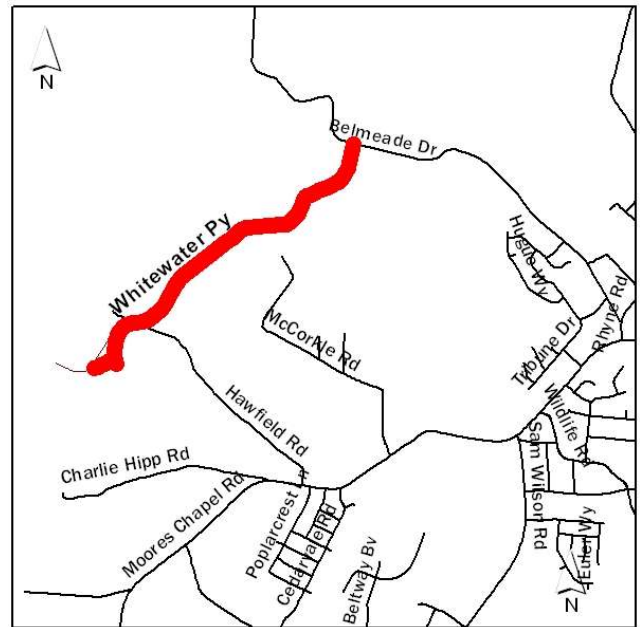
Cost & Schedule Commitments:

Estimated Cost @ Completion: \$2,700,000.00
Planning Activities: Complete
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities: Complete
Construction Activities: In-progress/End 2nd Q 2010

Project Number: 512-07-074
Project Title: Whitewater Parkway
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0245001
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

The Whitewater Parkway will be a one-mile road to provide access to the U.S. Whitewater Center as well as various other residential and commercial sites. The purpose for the new parkway is to eliminate the additional traffic pressure on Hawfield Road created by the U.S. National Whitewater Center. E&PM's role in this project is to monitor construction and verify 25%, 50%, 75%, and 100% completion milestones. Upon completion of these milestones, a formal verification of completion and a request for payment to the Contractor will be sent to NCDOT.

**Vicinity Map**

Project Update:

Look Ahead: February '10: Project ready for final lift which can not be placed until late March.

Current Status: January '10: Project is ready for final lift. Final paving can be completed in late March.

Last Month: December,09: Construction at 95%

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00
Planning Activities:
Design Activities: Complete
Real Estate Activities: Complete
Bid Phase Activities:
Construction Activities: TBD

Project Number: 512-10-027
Project Title: Wright Avenue Extension
Program Category: TRANSPORTATION
Program Title: Transportation - Miscellaneous
Fund/Center: 2010/0049451
Project Mgr: Jonathan Sossamon
Project Mgr Phone: 704-432-0406
Consultant: In-House Design Project

Project Summary:

Approximately 700 LF of roadway extending South from the West end of Delane Avenue to Lomax Avenue and terminating in the form of a cul-de-sac approximately 300 lf South of the Lomax intersection. The road section will have a 4 ft sidewalk, 4 ft planting strip, 2 ft vertical curb, and 18 ft asphalt paving.

**Vicinity Map**

Project Update:

Look Ahead: February, '09: Concept Plan approved and preparing design.

Current Status: January, '09: Preparing Concept plan

Last Month: December, '09: Project Initiation document approved and began Concept Plan.

Cost & Schedule Commitments:

Estimated Cost @ Completion: \$0.00

Planning Activities:

Design Activities:

Real Estate Activities:

Bid Phase Activities:

Construction Activities: