

## Criminal Justice Services: Criminal Justice Planning Strategic Plan FY11-12

Focus Area	Accountability	Efficiency & Effectiveness	Collaboration
Goal	<i>Increased Public Trust</i>	<i>Improved Processes &amp; Service</i>	<i>Increased Cooperation</i>
<b>Strategy</b>	<ol style="list-style-type: none"> <li>1. Increase Citizen Involvement &amp; Education Opportunities</li> <li>2. Support Transparent and Responsive Business Practices</li> </ol>	<ol style="list-style-type: none"> <li>1. Monitor Outcomes of Resource Allocation</li> <li>2. Identify and Support Solutions that Improve Business Process</li> <li>3. Promote Standards for Quality Service Provision</li> <li>4. Promote Evidence-based Decision Making</li> </ol>	<ol style="list-style-type: none"> <li>1. Identify and Support Partnership Opportunities</li> <li>2. Facilitate Communication within CJS and outward to Public</li> <li>3. Foster a Systemic Planning Culture</li> </ol>
<b>Initiatives</b>	<ol style="list-style-type: none"> <li>1. Criminal Justice Citizen Advisory Committee (CJCAC)</li> <li>2. Criminal Justice Advisory Group (CJAG)</li> <li>3. BOCC Criminal Justice Committee</li> <li>4. Juvenile Crime Prevention Council (JCPC)</li> <li>5. Justice in the Community (JC)</li> <li>6. Criminal Justice Services (CJS) Website - Criminal Justice (CJ) Performance Dashboard</li> <li>7. CJ Quarterly Report</li> <li>8. Balanced Scorecard</li> <li>9. Financial Management</li> </ol>	<ol style="list-style-type: none"> <li>1. IT Governance &amp; Technology Workgroup</li> <li>2. Criminal Court Reorganization Plan</li> <li>3. Pretrial Services Reorganization- Phase II</li> <li>4. CourTools</li> <li>5. Program Service Management</li> <li>6. CJS Data Warehouse</li> <li>7. Justice Reinvestment (JR) Initiative</li> <li>8. Evidence-based Sentencing/ Assessments</li> <li>9. Deferred Prosecution</li> <li>10. Program Review Follow-up</li> </ol>	<ol style="list-style-type: none"> <li>1. Criminal Justice Citizen Advisory Committee (CJCAC)</li> <li>2. Criminal Justice Advisory Group (CJAG)</li> <li>3. Justice in the Community (JC)</li> <li>4. National Criminal Justice Coordinating Council (CJCC)</li> <li>5. Criminal Justice Case Review</li> <li>6. Criminal Justice System Mapping</li> <li>7. Community Crime &amp; Punishment Survey</li> </ol>
<b>Objectives</b>	<ol style="list-style-type: none"> <li>1. Earn an annual customer satisfaction rating of 84% or greater among groups receiving staff resource services.</li> <li>2. Ensure CJS webpage content, including dashboards, is accurate and up to date each quarter.</li> <li>3. Ensure vendor invoices are processed properly and paid within 30 days of receipt</li> <li>4. Produce semi-annual expense reports for service level budgets.</li> <li>5. Produce quarterly Balanced Scorecard updates and consult with CJS stakeholders regarding performance.</li> <li>6. Prepare annual budget for CJS that yields a rate of expenditures to budget between 97-102%.</li> <li>7. Finalize contracts within 45 days of new fiscal year.</li> </ol>	<ol style="list-style-type: none"> <li>1. Prioritize criminal justice IT projects no later than January 2012 and seek CJAG approval.</li> <li>2. Gather and report statistical findings from Criminal Court Reorganizational Plan no later than October 2011.</li> <li>3. Evaluate and report feasibility of implementing CourTools measures by end of FY12.</li> <li>4. Reorganize Pretrial Services based on BPM findings.</li> <li>5. Transition Drug Treatment Court operations to County.</li> <li>6. Complete CJS data warehouse phase I &amp; II</li> <li>7. Facilitate JR initiative and move toward phase II.</li> <li>8. Develop presentence assessment process.</li> <li>9. Restore operation of deferred prosecution program.</li> <li>10. Seek implementation of FY11 CJS Program Review recommendations.</li> </ol>	<ol style="list-style-type: none"> <li>1. Host monthly meeting opportunities for CJ stakeholders.</li> <li>2. Participate in national CJCC meetings regarding CJ best practices.</li> <li>3. Conduct a criminal case review no later than November 2011.</li> <li>4. Develop a CJ system map for County that includes human services intercept modeling.</li> <li>5. Complete survey on community attitude toward crime and punishment.</li> </ol>
<b>Tasks</b>	<ol style="list-style-type: none"> <li>1. Monitor and report on County-funded CJ areas/ projects.</li> <li>2. Serve as staff resource to CJ groups and committees.</li> <li>3. Disseminate and collect customer satisfaction survey.</li> <li>4. Report progress on Balanced Scorecard and corporate measures to CJS stakeholders and Executive Team.</li> <li>5. Manage content of CJS website.</li> <li>6. Pay vendor invoices from appropriate unit and object.</li> <li>7. Produce CJS annual budget</li> <li>8. Complete contract revisions and gather signatures.</li> <li>9. Monitor service level budgets.</li> </ol>	<ol style="list-style-type: none"> <li>1. Identify IT project needs and determine cost benefit.</li> <li>2. Conduct analysis of Criminal Reorganization Plan.</li> <li>3. Ensure CJS data warehouse milestones are achieved.</li> <li>4. Implement recommendations from BPM assessment report on Pretrial Services.</li> <li>5. Complete Drug Treatment Court transition.</li> <li>6. Coordinate JR subcommittees and data collection efforts.</li> <li>7. Adopt defendant prescreening tool for use by courts.</li> <li>8. Establish deferred prosecution process via Pretrial Services.</li> <li>9. Assess feasibility of FY11 CJS Program Review findings.</li> </ol>	<ol style="list-style-type: none"> <li>1. Coordinate various CJ meetings.</li> <li>2. Ensure all impacted CJ stakeholders are represented during meetings.</li> <li>3. Gather information for case review and conduct forum.</li> <li>4. Outline CJ process with stakeholders to create system map.</li> <li>5. Complete grant application from State Justice Institute for community crime and punishment survey.</li> </ol>