

City's Role in Charlotte Douglas International Airport's Operations:

- Since 1935, the City has managed Charlotte Douglas International Airport. In 2012, the Airport served more than 41 million customers in 2012 and was the 6th busiest airport nationwide and the 7th worldwide in terms of takeoffs and landings.
- Under Charlotte's Council-Manager form of government, the Aviation Director reports to the City Manager; the City Manager reports to the Mayor and Council. The Aviation Director has considerable authority and autonomy to operate the airport within the bounds of adopted Council and management policies.
- The City partnered with Norfolk Southern to develop a 200-acre regional intermodal facility, estimated to generate \$9 billion in economic impact and create 5,000 jobs over the next 20 years.
- In June 2012, City Council approved a five-year capital investment plan for the aviation department that totals \$1.04 billion. The City is considering an earmark of \$44.7 million in its CIP for road improvements in support of the intermodal facility.
- The Airport is operated as an Enterprise Fund. As such, it receives no general tax revenue (property or sales tax). All operating and capital expenses at the airport are supported by fees and charges to the airlines, other tenants and travelling passengers, in addition to federal and state operating assistance and grants.
- The City provides an array of services to the Airport including fire/police protection, procurement, finance, human resources and information systems that have generated economies of scale and have been instrumental in keeping costs low at the Airport.
- The City Finance Department plays an integral role in all financing activities for the Airport. This includes debt issuance for capital improvements, long-term management of debt, accounting, cash management and accounts payable/receivable.

City's Position on Airport's Future:

- The City is committed to providing services at the lowest possible cost.
- The City is committed to the success of US Airways-American Airlines' future as a major hub in Charlotte and maintaining the Airport's status as the lowest cost airport per enplaned passenger among large hub airports.
- The City Manager has committed to US Airways that they will be involved in selecting the next Airport Director.

- The City recognizes that the Airport has an annual impact of \$12 billion and is a major economic engine to the region.
- While the City has stated its opposition to an authority due to legislation that was introduced without a comprehensive analysis, City Council approved an independent study to ensure that the public and decision-makers are aware of all potential outcomes and evaluate what will ensure the continued success of CLT.