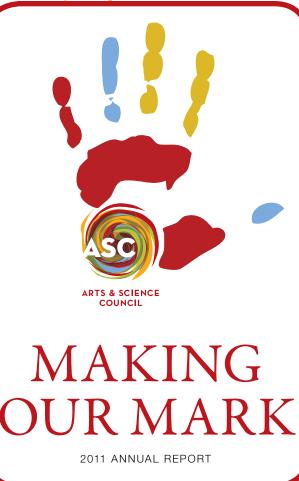
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ASC President Scott Provancher (right) with ASC Board Chair Marc E. Manly (left) on the terrace of the Bechtler Museum of Modern Art at Levine Center for the Arts. Photo credit: Nancy Pierce

DVINE AVENU

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A message to the community

For more than 50 years, the Arts & Science Council has been making its mark across Charlotte-Mecklenburg by investing public and private resources in arts, science, history and heritage organizations, education programs, neighborhood projects as well as public art and community building.

This last year was no exception.

Despite the challenging economic conditions in 2010–11, our community, especially our generous public and private donors, made their mark by remaining steadfast and committed to supporting ASC through their time and financial resources.

ASC is proud to have invested over \$11 million in grants and services to the community in 2010–11. In addition to the traditional investments to organizations, individual artists and neighborhood programs, ASC made new and significant achievements during the past year such as:

 raised \$1 million to help restore quality arts, science and history education programs in Charlotte-Mecklenburg Schools;

- reached new audiences through Random Acts of Culture[™], which partnered with Knight Foundation, to bring performances from "traditional" venues to "nontraditional" venues across Charlotte-Mecklenburg and
- helped emerging arts organizations, like Carolina Actors Studio Theater, Charlotte ViewPoint and Charlotte ARTery, innovate and grow their capacity to reach their full potential.

As you read about ASC's accomplishments, we hope you too will be excited by, impressed with and proud of the work you helped make happen.



3.6 million attendees \$11 million invested 117 organizations impacted 2 | ASC 2011 Annual Report

"These Random Acts of Culture™ allow me to PROVE that opera is NOT exclusive, intimidating, or unrelatable. I'm tickled by a bystander's delight in discovering their enjoyment of something they thought wasn't for them."

Mary Kathryn Withers

Mary Kathryn Withers performing a Random Act of Culture™ at Atherton Mill and Market. Photo credit: Nancy Pierce

Beverly.5 Gourmet Food

Making our mark in the community

Strategic Investments

In addition to the traditional investments made to organizations, individual artists and neighborhood programs, ASC also made strategic investments totaling \$300,000. These investments ranged from assistance for specific program planning to support for operational or technical innovation.

ASC's strategic investments included one-time bonus grants, based on their budget size, to organizations that earned operating support as well as:

- The National Black Arts Festival who consulted with the Harvey B. Gantt Center for African-American Arts + Culture about expanding the national festival, based in Atlanta, to Charlotte;
- The Charlotte Symphony who helped underwrite the cost of the use of symphony players by North Carolina Dance Theatre and Opera Carolina to enhance the live music experience and
- The Light Factory Contemporary Museum of Photography and Film who purchased a new lighting system for the Knight Gallery at Spirit Square to showcase artwork appropriately.

Cultural Innovation

ASC also granted \$45,000 in matching funds to support a \$60,000 grant from the John S. and James L. Knight Foundation. The goal was to provide two years of investments in emerging cultural organizations that show promise programmatically and innovate in serving the diverse population. The investments supported programmatic opportunities, assist professional and volunteer leadership to gain the necessary expertise and abilities to strengthen the institution and improve the financial stability, strategic risk management and/or growth capacity.

The recipients of the Cultural Innovation grants were:

- Carolina Actor's Studio Theatre expanded into a modern facility that allowed for both cost savings and growth while maintaining its branding of Experiential Theatre;
- Charlotte ARTery increased membership, established non-profit status and its initial board of directors, and hosted exhibitions and
- Charlotte ViewPoint launched their first content-rich, interactive and mobile-friendly website dedicated to high-level and accessible arts and cultural engagement in the Charlotte-Mecklenburg region.

Random Acts of Culture™

Shoppers in diverse places like a farmers market and a department store were surprised and thrilled when artists burst into song or dance right in front of them. A grant from the Knight Foundation enabled ASC to produce Random Acts of Culture[™] that took artists out of performance halls and into our daily lives.

Cultural Leadership Training Program

Paying it forward, ASC continued to invest in the future leaders of the cultural community through the Cultural Leadership Training program. In its sixth year, the program identifies emerging leaders and helps them develop into productive volunteers and board candidates. Over nine months, thirty individuals gained a deeper understanding of the cultural community through in-depth sessions and cultural events. Graduates were placed with cultural organizations as one-year apprentices or board members. Nearly 180 graduates of the program currently serve as volunteers in the cultural sector.

Public Art

Public art continued to play a vital role in creating livable cities, enhancing neighborhood identities and strengthening economic development and tourism.

Thanks to ASC's partnership with the City of Charlotte and Mecklenburg County, four public artworks were installed in 2010–11.

"Imaginary Cloud," heat-transfer printed polyester mesh by Maja Godlewska at the Beatties Ford Road Library;

"Wipe" and *"Elementary Particles,"* computerized light shows by Erwin Redl, and *"Glory Road"* and *"Racing to Get In,"* computerized light shows by Norman Coates, at the NASCAR Hall of Fame, and

"Aquifer," carved stone benches and sculptures, mosaic medallions by Masayuki Nagase for the Little Sugar Creek Greenway (phase 1).

Making our mark in education

In 2011, ASC focused on two challenges around education: restoring \$1 million for arts, science and history curriculum-based education programs to children and education training and development in Charlotte-Mecklenburg Schools as well as creating a new strategic partnership with CMS to provide a new distribution system of quality arts and cultural education offerings that are aligned with CMS's learning priorities.

More than \$1 million was donated, in addition to ASC's Annual Fund Drive of \$7.3 million, which was restricted to:

- Field trips to organizations that align with the N.C. Common Core (formerly Standard Course of Study);
- Classroom experiences that enhance students' everyday curriculum and
- Education training and development that provides innovative learning techniques and best practices.

The effort also supported a new education blueprint to guide arts education programs for children today and in the future.

Generous donors to ASC's Education Fund were: Balfour Beatty Construction, Bank of America, C.D. Spangler Foundation, The Cato Corporation, The Charlotte Observer, Coca-Cola Bottling Co. Consolidated, The Dickson Foundation, Duke Energy Foundation, Electrolux North America, Family Dollar Stores, Inc., Fifth Third Bank, The Leon Levine Foundation—Sandra & Leon Levine, Marsh Associates, Inc., Snyder's-Lance Inc., Visa U.S.A., Inc. and Wells Fargo.

Recognizing Teachers

The Cato Corporation invested in ASC with a significant donation to honor teachers. The gift established two endowments—for Excellence in Teaching and for Lifetime Achievement—to recognize exceptional teachers who have demonstrated a creative infusion of arts, science or history into their academic curriculum or who have distinguished themselves in teaching arts, science or history.

Annual Fund Drive

ASC's investments in the cultural community remain strong due to the support from public and private donors who understand the important role arts and culture play in our lives.

Through the leadership of Charles Bowman, Charlotte and North Carolina Market President and Special Advisor on Remediation Strategies for Bank of America, along with hundreds of volunteers, ASC met its \$7.3 million campaign goal along with raising an additional \$1 million for education. We also thank the Leon Levine Foundation for a \$100,000 grassroots challenge grant that helped us cross the million-dollar finish line in the last two weeks of the campaign.

2011 Annual Fund Drive Analysis	2011	2010
Corporate/Foundation Giving	\$3,542,640	\$2,473,535
Percentage of Campaign Total	40%	33%
Individual Giving	\$ 4,774,542	\$ 4,854,181
Workplace Giving	\$ 4,464,858	\$ 4,456,812
Other Individual Giving	\$ 309,684	\$ 315,950
Percentage of Campaign Total	60%	66%
Total Campaign Raised	\$ 8,317,182	\$ 7,327,716

"With ASC's support, we are able to provide much needed hands-on lab programming to students who otherwise would not have the opportunity to be engaged and inspired by science."



Children exploring Moon Jellies in the World Alive area at Discovery Place. Photo credit: Discovery Place

"Over Time gave me the inique opportunity as an artist to apply my abstract thought process to the enormous, curved surface of the Suildings progressive architecture. Le light installation translates the physical intensity of the race track into a three-dimensional spectacle infolding over time." Erwin Re.

Erwin Redl's lighting artwork at the NASCAR Hall of Fame. Photo credit: Erwin Redl

A good financial steward

ASC Financial Results from Operations	2011			2010				2009			
Revenues											
Annual Fund Drive	\$	8,464,713	60%	\$	7,787,488	52%	7	7,091,875	48%		
Government Grants											
City of Charlotte	\$	2,883,160	21%	,≭	2,883,160	19%	7	2,942,000	20%		
Mecklenburg County	\$	900,000	6%	\$	1,808,008	12%	7	1,947,641	13%		
Charlotte-Mecklenburg Schools	\$	49,000	0%	≯	49,000	0%	7	250,000	2%		
NC Arts Council	\$	259,065	2%	\$	236,181	2%	7	237,425	2%		
Mecklenberg Towns	\$	56,250	0%	\$	60,000	0%	7	75,420	1%		
Public Art	\$	221,961	2%	≯	577,139	4%	7	777,831	5%		
Endowment Income	\$	1,196,584	9%	\$	1,169,452	8%	7	1,493,709	10%		
Other	\$	714	0%	\$	521,971	3%	7	46,042	0%		
Total Revenues	\$	14,031,447	100%	\$1.	5,092,399	100%	7	14,861,943	100%		
Expenses											
Grants & Program Services	\$	11,058,279	85%	\$	12,119,590	87%	7	16,517,034	87%		
Fundraising	\$	992,808	8%	≯	840,696	6%	7	1,260,622	7%		
Administration	\$	979,539	8%	\$	943,910	7%	7	1,231,556	7%		
Total Expenses	\$1	3,030,626	100%	\$	13,904,196	100%	7	19,009,212	100%		

The Greater Charlotte Cultural Trust

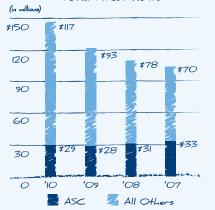
The Greater Charlotte Cultural Trust, formed by a partnership between the Arts & Science Council and the Foundation For The Carolinas, is dedicated to building a vibrant cultural community by inspiring planned gifts to the permanent endowments of Charlotte-Mecklenburg's most important arts, science, history and heritage organizations.

In fiscal year 2011, 14 donor families documented their intentions to make a bequest/planned gift to one or more cultural organizations.

In Kind Gifts

Bank of America Charlotte-Mecklenburg Schools IBM La Tea Da's Parker, Poe, Adams & Bernstein LLP Patron Technology

The Greater Charlotte Cultural Trust Total Investments



2011 Arts & Science Council Top Donors



CORPORATE BENEFACTOR \$50,000-\$99,999

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CORPORATE PATRON \$25,000-\$49,999

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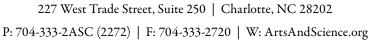
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