

What does it mean to be vibrant?



Arts & Science Council  
Charlotte-Mecklenburg  
2008 Annual Report



## Our Vision:

Shaping a vibrant cultural life for all.

## Our Mission:

To build appreciation, participation and support for the arts, sciences, history and heritage throughout Charlotte-Mecklenburg.

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Lee Keesler (l) and Mark McGoldrick (r)

## A Message to Our Community

ASC's 50th year was our busiest yet as we worked to support Charlotte-Mecklenburg's cultural community through grantmaking, planning, support services and fundraising. Thanks to our donors, we invested over \$14.5 million in 2008 in the cultural community. Those investments supported the operating needs of cultural organizations, cultural education, creative individuals, cultural projects, public art projects and capacity-building opportunities that included board development, risk management and audience-development initiatives.

Our 50th year was also one of our most important ever, as we worked to develop a five-year roadmap for broadening the community's engagement with culture and building long-term sustainability for the cultural sector.

When ASC was founded in 1958, the Charlotte community was home to 200,000 citizens. Today, the greater Charlotte area is a global hub of commerce and home to nearly 900,000 residents, nine Fortune 500 companies, a vibrant center city and six bustling suburban towns. As our community has grown, so too has the cultural sector. Our plan outlines ASC's role in addressing the cultural needs of our growing and changing population.

During the planning process, we solicited input from elected officials, individual and corporate donors, creative individuals, and large and small organizations. With their input, we established strategic goals that will define our success. These goals include: excellence, appreciation, participation, emerging creative activity, accessibility, diversity, healthy cultural institutions, a nurturing environment for artists and growing resources.

Guided by this plan, ASC is prepared to shape an even stronger, more vibrant cultural community as we move beyond our 50th year into the future.

In the pages to follow, we hope you'll enjoy reading about ASC's impact and investment of public and private dollars. ASC directly invested 86 cents of every dollar it received to support the cultural community, and ASC's Board of Directors ensured the organization was a good steward of public and private resources.

This is an exciting, formative time for ASC and our cultural community. We invite everyone to participate in the journey to a vibrant cultural life.

Mark D. McGoldrick  
ASC Board Chair

Lenoir C. Keesler, Jr.  
ASC President & CEO

Read ASC's new roadmap  
[at ArtsAndScience.org](http://ArtsAndScience.org)

# It means,

## *Did you know?*

96.4% of Mecklenburg County residents said that arts, science and history organizations contribute in a positive way to the quality of life.

*Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008*



*\*Source: Americans for the Arts, Arts & Economic Prosperity III: The Economic Impact of Nonprofit Arts Organizations and Their Audiences, 2007*

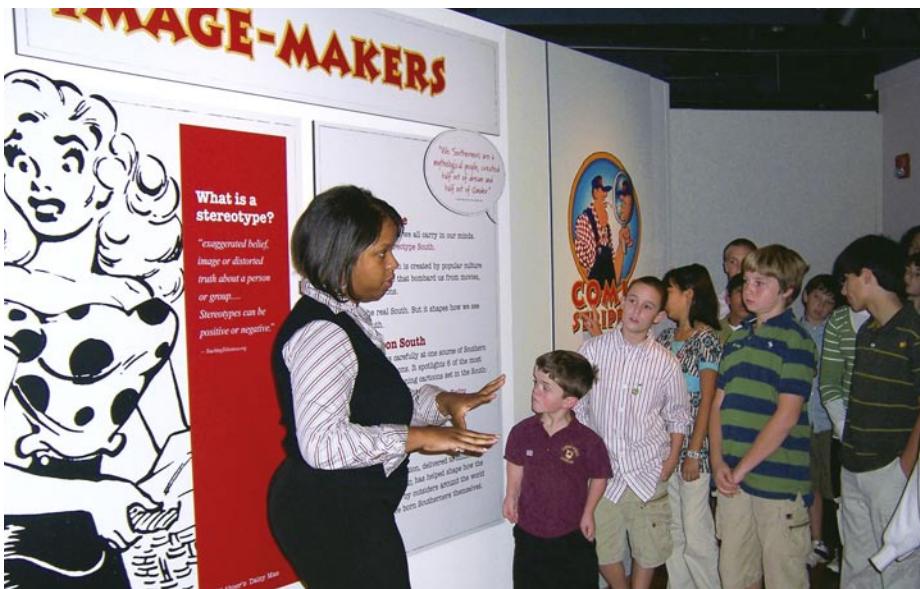
## ASC supports excellence

In 2008, ASC continued to advance its vision of shaping a vibrant cultural life for all through building appreciation of the arts, sciences, history and heritage.

Not only did ASC do this by investing dollars to support excellence in operations and programming by cultural institutions, it also explored new avenues for arts, science and history programming. One example is ASC's Arts in Healthcare Initiative which invested \$20,000 to support a Prayer Wall at Presbyterian Hospital and a series of paintings at Carolinas Medical Center's flagship facility. Both organizations established a new smoke-free policy on their campuses, and the new works will help use the arts to transform their non-smoking corridors and support the healing process.

Other ways ASC helped build excellence included:

- Creating a new investment model focused on high-quality and excellence in programming to help cultural institutions become self-reliant.
- Announcing an economic impact of \$158\* million from the cultural community.
- Expanding ASC's South Advisory Board to include representation from the Ballantyne community.
- Awarding Children's Theatre of Charlotte the McColl Award – a \$25,000 grant to support the creation of a new play.
- Launching "Celebration of Creativity" – a new initiative to honor and support creative individuals in the community.
- Partnering with Stanford Financial Group to award Carolina Raptor Center, Festival in the Park and Wing Haven Gardens & Bird Sanctuary unrestricted funding for exemplary fiscal management through the Stanford Financial Excellence in Culture Award.



Levine Museum of the New South



North Carolina Blumenthal Performing Arts Center

ASC will continue to provide significant unrestricted operating support and broaden its mix of support for individuals and organizations to achieve performance goals and long-term stability.



The Mint Museums



Children's Theatre of Charlotte



Wing Haven Gardens & Bird Sanctuary

It means,

**Did you know?**

92% of Mecklenburg County residents said that arts, science and history organizations and programming make Charlotte-Mecklenburg more attractive to businesses and individuals considering relocating to the area.

Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008

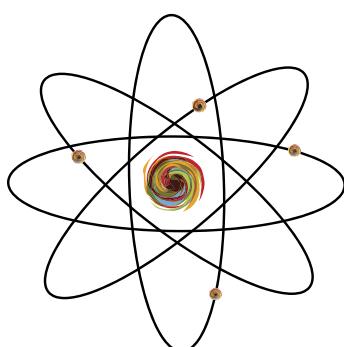
## participation grows

Building participation is essential for our cultural community, making this one of ASC's top priorities. ASC invested over \$300,000 in a variety of marketing efforts to boost attendance.

Arts and cultural offerings were more visible in 2008 thanks to CharlotteCultureGuide.com, ASC's Web site for searching arts and cultural events. In its first year, the site:

- Earned a \$30,000 AdWords grant from Google, which attracted more than 28,000 new visitors.
- Won the 2008 "Best of the Best" award from Charlotte Magazine as the area's best site for events.
- Grew its subscribers to CulturePicks, a weekly e-mail highlighting events, to over 5,600.

For everyone in the community to have access to culture, affordability is critical to boost participation. ASC, in partnership with Metrolina Theatre Association, launched the Two for \$20 program, an audience-development initiative that enabled residents to see live local theatre. The program was a recommendation from ASC's Theatre Task Force created to support theatre offerings and infrastructure in Charlotte-Mecklenburg.



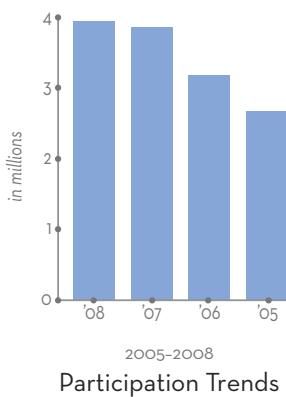


Charlotte Dragonboat Festival

(l-r) Children's Theatre of Charlotte/Donna Bise; Wing Haven Gardens & Bird Sanctuary/Jeff Cavatorta;  
Charlotte Dragonboat Festival/courtesy of Carolinas Asian Chamber of Commerce

In addition, other audience-development efforts included our Connect with Culture card program, providing ASC donors with buy-one-get-one-free offers from cultural partners, as well as WelcomeMat – a direct mailing to new residents that included a variety of discount offers.

Our cultural partners helped build participation through a variety of excellent and diverse cultural programming across Charlotte-Mecklenburg:



- *Wicked*, presented by North Carolina Blumenthal Performing Arts Center, was the most requested show in the Center's history and set new records by selling out its two-week run in approximately five hours.
- The *Gunther von Hagens Body Worlds: The Anatomical Exhibition of Real Human Bodies* exhibit, presented by Discovery Place, broke the museum's 26-year history attendance record with nearly 300,000 visitors.
- Chamber Music at St. Peters' Noon First Tuesday Concerts reached standing-room-only attendance.



Girl Scouts, Hornets' Nest Council



Latino Initiative

ASC will support cultural activity that is accessible to and reflective of our changing community.



Simmons YMCA

# It means,

## *Did you know?*

80% of Mecklenburg County residents said they support local government funding for arts, science and history programs.

Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008

# our community is a better place

Arts and culture not only provide entertainment, but also tell our stories, spark conversations and build communities.

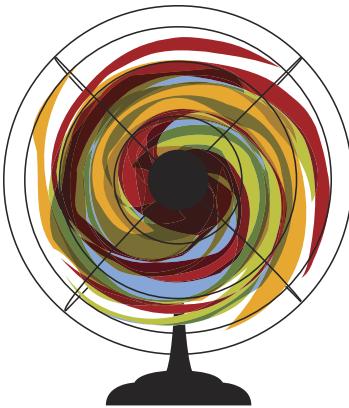
ASC continued to work with our growing Latino neighbors to identify new ways of involving artists and organizations in celebrating the cultural gifts of Latin America and the Caribbean. Through the Latino Initiative, ASC invested \$30,000 to support eight projects from focusing on literacy and cultural awareness to creating murals symbolizing the melting pot Charlotte has become.

For example, ASC invested in Peruvian artist Carlos Herrera Burgos' mural *Cosmic Visual Art of Indigenous Latin America*, which became the backdrop of Carolina Actors Studio Theatre's production of *Limbo* – a play focused on immigration issues. A smaller version of the artwork traveled to Washington D.C. to be on exhibit at the Peruvian embassy.

Access to arts and cultural programming in neighborhoods provides an opportunity for everyone to tap into their creativity and share experiences. To this end, ASC partnered with the Simmons YMCA and invested \$15,000 in a neighborhood residency that focused on the issues of culture, heritage and community through photography, printmaking and video. Artists Van Miller and Annabel Manning worked with over 80 engaged youth, teens and seniors to create works that were exhibited at the Simmons YMCA. McColl Center for Visual Art and The Light Factory Contemporary Museum of Photography & Film were partners in the project.

Highlights from ASC's community investments:

- The Town of Cornelius served over 1,000 active senior adults through their CARS (Cultural Arts Reaching Seniors) program.
- Carolinas Clean Air Coalition created six ozone gardens in Mecklenburg County. The Ozone Garden Project educates children and adults about Mecklenburg County's significant ozone pollution problem and its effects on plant life.
- Collaborative Arts Theatre successfully expanded its Charlotte Shakespeare Festival summer programming from one to two shows. The group also launched professional educational offerings for school children as well as local adult actors.
- 24 scholarships were granted to at-risk youth who live in South Mecklenburg for their participation in summer camps at Providence Day School, President James K. Polk State Historic Site, Matthews Playhouse, Discovery Place, Mint Hill Arts, Matthews Community Center and McColl Center for Visual Art.



# It means,

## *Did you know?*

70% of Mecklenburg County residents said that arts, music, drama and dance education programs in schools are helping children do better in other academic subjects.

Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008

# creative individuals have resources and cultural education is a priority

No one is more important in shaping a vibrant cultural life than the creative individuals in our midst. Their innovative spirit and knowledge of arts, science, history and heritage affect how we work, live and play.

In 2008, ASC continued its investment in creative individuals and began to explore new opportunities to strengthen our connection with them.

Through our partnership with eight regional arts councils, \$70,000 was invested in 22 artists in performing and literary arts to support their artistic development through the Regional Artist Project Grant program. Project support ranged from creating and producing a recording of traditional Gospel music to choreographing a modern dance for performers over the age of 50.

To build the capacity of creative individuals, ASC explored opportunities and interest in the “Artists as an Entrepreneur Institute” – a comprehensive training program to help artists build, grow and maintain their business. Classes, beginning in late 2008, will focus on business structure, understanding consumers, pricing, operations and building a brand.



Jamione Washington (l) and Jim Brock (r)

ASC's investment of over \$1.4 million in arts and cultural education enables cultural educators to play a major role in supporting academic learning through arts, science, history and heritage for children, youth and adults across Mecklenburg County. From Wing Haven Gardens & Bird Sanctuary reaching 228 pre-schoolers through their literacy-based program that includes an interactive garden walk to Opera Carolina working with elementary school students studying the story of Blackbeard as part of their social studies curriculum and presenting an opera, ASC's continues to support learning in the classroom.

Highlights from cultural educators:

- **April Berry, North Carolina Dance Theatre** – Conducted residencies in 13 schools and interacted with over 1,300 students, teachers and administrators and launched the first pilot afterschool program at Westerly Hills Elementary school.
- **Robert Corbin, Discovery Place** – Re-shaped Discovery Place's education programs to include a teacher training program.
- **Nicki Dardinger, Carolina Raptor Center** – Consulted with the Valerie Schindler Wildlife Rehabilitation Center at the North Carolina Zoo to assist in the development of its education raptor training policies and procedures and trained zoo volunteers to properly care for resident raptors.
- **Morenga Hunt, North Carolina Blumenthal Performing Arts Center** – Increased the number of students, teachers and parents served through its Arts Integration Model program in Charlotte-Mecklenburg, Union and Gaston counties.



Gael Warning



Providence Day School

# It means,

## *Did you know?*

72% of Mecklenburg County residents said they support using one percent of the cost of constructing public buildings for public art.

Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008

# public art animates spaces

Public artworks created by local, regional and national artists continue to play an integral part in creating livable cities, enhancing neighborhood identities, and strengthening economic development and tourism while educating children and adults.

Thanks to ASC's partnership with the City of Charlotte and Mecklenburg County, over \$900,000 was invested in new public artworks that grew the cultural community's public art portfolio to over 95 works in 2008. Nine new projects were initiated through the ordinance that appropriates one percent of eligible capital improvement project funds for public art, ensuring that artworks enhance our public buildings and spaces.

The portfolio also continues to grow from the engagement of private developers who view public art as an integral component of urban and economic development efforts. ASC managed new artworks for the TradeMark condominium and Citiline Resortline's Silos at South End.

From new works at Charlotte-Douglas International Airport to a plaza on the new Lynx light rail line, public artworks in 2008 focused on:

- The flight experience
- Charlotte's textile history
- Facets of North Carolina's cultural heritage, business, nature, art, food and sports





Zygos by Sally Rogers, TradeMark condominium



Nature's Filters by Pam Beyette, Environmental Services Laboratory

ASC will leverage public art as a greater player and contributor to community and economic development efforts.



Postcards from North Carolina by Beatrice Coron, Charlotte Douglas International Airport



2008 Cultural Leadership Training Class

ASC will expand professional and skill development for staff and boards of cultural organizations.

# It means, cultural leaders are prepared

The cultural community continues to thrive not only because of generous donors, but from the dedicated work of staff and volunteers who contribute thousands of hours to provide excellent programming, activities and educational experiences.

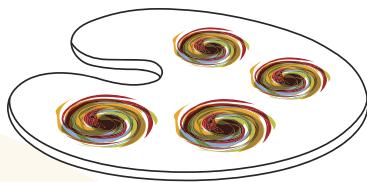
To support their continued growth, ASC invested over \$100,000 in 2008 to support a variety of skill and capacity development opportunities for arts and cultural leaders, employees and volunteers.

With the graduation of ASC's third Cultural Leadership Training (CLT) class in May, more than 100 trained volunteers are working in the cultural community. The CLT program is designed to identify emerging leaders and help them develop into productive volunteers and board candidates for cultural organizations across the community.

Acknowledging cultural tourism as a strong market, ASC partnered with Visit Charlotte and launched "Driving Cultural Tourism" — an initiative to assist cultural and tourism partners to build capacity through creative collaborations resulting in regional cross-marketing and event packaging.

Through ASC's investments, the following skill-development opportunities were provided:

- Audience-development workshops from the National Arts Marketing Project
- Coaching for theatre groups
- Fundraising, risk-management and board development workshops
- Leadership development for emerging leaders through a partnership with Americans for the Arts



It means,

## *Did you know?*

82% of Mecklenburg County residents said they support local government funding for arts, science or history facilities.

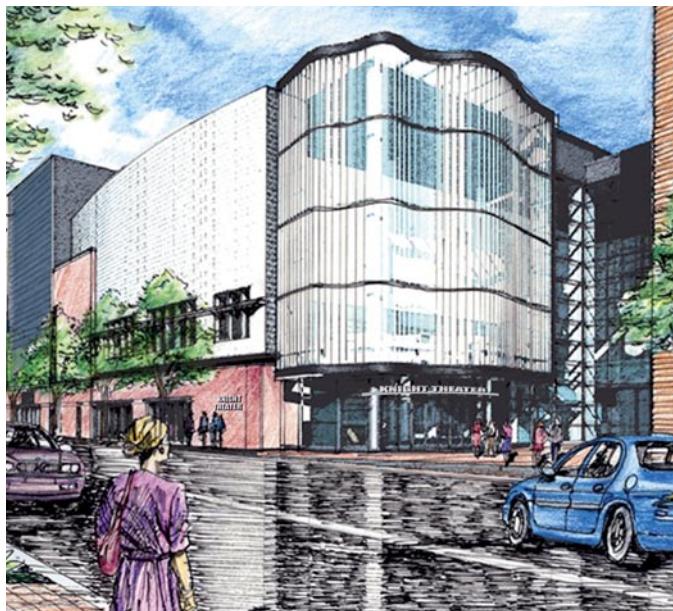
Source: Charlotte-Mecklenburg Cultural Life Survey, UNC Charlotte Urban Institute, 2008

# residents and businesses support arts and culture

ASC's investments in the cultural community remain strong due to the generous and continued financial support from public and private donors who understand the critical role of arts and culture in all our lives.

Thanks to our corporate and individual donors, volunteers, and the leadership of Ann Caulkins of *The Charlotte Observer* and Bob Hambright of Balfour Beatty Construction, ASC's 2008 Annual Fund Drive reached its \$11.2 million goal. This was a particularly exciting accomplishment given the difficult economic climate. The constant support of our donors to the campaign ensures that Charlotte-Mecklenburg will remain the home of vibrant cultural organizations and programming.

2008 Annual Fund Drive Analysis	2008	2007
Corporate/Foundation Giving	\$ 2,879,850	\$ 3,321,384
Percentage of Campaign Total	26%	29%
Individual Giving	\$ 8,344,776	\$ 8,187,225
Percentage of Campaign Total	74%	71%
Workplace Giving	\$ 7,941,450	\$ 7,819,635
Other Individual Giving	\$ 403,326	\$ 367,590
Total	\$11,224,626	\$11,508,609



The Knight Theater



Bechtler Museum of Modern Art

## The Campaign for Cultural Facilities

The Campaign for Cultural Facilities – an \$83 million initiative – continues to grow with \$62 million raised to date. The campaign will advance our region in community assets with new facilities (Harvey B. Gantt Center for African-American Arts + Culture, The Bechtler Museum of Modern Art, The Knight Theater, The Mint Museum) and renovated facilities (Discovery Place). It will also provide capital for North Carolina Dance Theatre and endowment and operating funds for The Charlotte Symphony. The campaign has attracted new community donors and concludes in June 2009.



Harvey B. Gantt Center for African-American Arts + Culture



The Greater Charlotte Cultural Trust  
Total Investments

## The Greater Charlotte Cultural Trust

The Greater Charlotte Cultural Trust, a partnership between ASC and Foundation For The Carolinas, provides a platform for growth and the financial stability of arts, science, history and heritage organizations in Charlotte-Mecklenburg. The Cultural Trust helps build a vibrant cultural community by inspiring planned gifts to the permanent endowments of Charlotte-Mecklenburg's most important arts and cultural organizations.

In 2008, The Greater Charlotte Cultural Trust celebrated its five year anniversary and long-time cultural supporters Jim Preston and Pat Riley earned awards from the State of North Carolina for their leadership roles in supporting the cultural community through The Cultural Trust. Preston earned the prestigious Order of the Long Leaf Pine Award and Riley the Old State Award.

For more information about The Greater Charlotte Cultural Trust, contact Chris McLeod, J.D. at 704-973-4521.

## Financial Stewardship

	2008	2007	2006	
<b>Revenues</b>				
Annual Fund Drive	\$11,204,731	63.04%	\$11,680,675	\$11,331,635
Government Grants				
City of Charlotte	\$ 2,942,000	16.55%	\$ 2,942,000	\$ 2,942,000
Mecklenburg County	\$ 907,708	5.11%	\$ 891,432	\$ 878,828
Charlotte-Mecklenburg Schools	\$ 250,000	1.41%	\$ 250,000	\$ 250,000
NC Arts Council	\$ 223,881	1.26%	\$ 213,473	\$ 223,848
Municipalities	\$ 68,250	0.38%	\$ 61,265	\$ 46,000
Public Art	\$ 957,424	5.39%	\$ 1,034,177	\$ 1,009,778
Endowment Income	\$ 1,368,644	7.70%	\$ 1,307,557	\$ 1,298,304
Other	\$ (149,990)	(0.84)%	\$ 358,687	\$ 144,271
<b>Total Revenues</b>	<b>\$17,772,648</b>	<b>100.00%</b>	<b>\$18,739,266</b>	<b>\$18,124,664</b>
<b>Expenses</b>				
Grant & Program Services	\$15,701,653	85.75%	\$15,426,311	\$14,835,333
Fundraising	\$ 1,380,007	7.59%	\$ 1,397,320	\$ 1,229,852
Administration	\$ 1,226,562	6.66%	\$ 1,091,016	\$ 992,928
<b>Total Expenses</b>	<b>\$18,308,222</b>	<b>100.00%</b>	<b>\$17,914,647</b>	<b>\$17,058,113</b>

Audited Results

# Cultural & Community Investments

## Program Descriptions

**Cultural Education in Schools Grant:** Provides restricted project support to increase access to cultural programming in private and independent schools.

**Cultural Tourism Grant:** Provides restricted support to cultural organizations to market cultural programs to visitors in a new way or to a new tourism market.

**Cultural Project Grant:** Provides restricted project support for cultural programming to provide access to arts and culture.

**Funded Partner Grant:** Provides restricted project support for cultural festivals produced by Charlotte Center City Partners and operating support for ArtsTeach.

**Higher Education Special Project Grant:** Provides restricted support to connect the arts and cultural sector to area colleges and universities.

**McColl Award:** Provides restricted support to an operating support recipient for the creation of an original work or new methods of program presentation or delivery.

**Operating Grant:** Provides unrestricted support for the programs and administration of Charlotte-Mecklenburg arts, science and history organizations.

**Regional Artist Project Grant:** Provides restricted support to creative individuals to pursue projects that further enhance their artistic development.

**Stabilization Grant:** Provides restricted support to help aid cultural organizations with sustainability projects.

**Stanford Excellence in Culture Award:** Provides unrestricted support to cultural institutions who exemplify financial excellence.

**Strategic Grant:** Provides restricted support to cultural organizations for strategic and specific needs.

**Special Project Grant:** Provides restricted support for unique one-time opportunities that arise during the fiscal year.

**Technical Assistance Grant:** Provides restricted support to access professional counsel and training opportunities for staff of arts, science and history organizations and/or trustees.

## Grant Recipients

### ORGANIZATIONS

AACTFest  
Special Project Grant  
\$7,500

Actor's Theatre of Charlotte  
Operating Support Grant  
\$62,252  
Strategic Grant  
\$7,500

Advantage Carolina  
Special Project Grant  
\$10,000

Afro-American Cultural Center  
Operating Support Grant  
\$260,073  
Stabilization Grant  
\$26,850  
Strategic Grant  
\$50,000

Allegro Foundation  
Operating Support Grant  
\$20,000

ArtsTeach  
Funded Partner Grant  
\$1,072,500  
Technical Assistance Grant  
\$173

BareBones Theatre Group  
Cultural Project Grant  
\$6,000

British American School of Charlotte  
Cultural Education in Schools Grant  
\$7,500

Carolina Crown Drum & Bugle Corps  
Cultural Project Grant  
\$4,800

Carolina Pro Musica  
Cultural Project Grant  
\$1,400

Carolina Raptor Center  
Operating Support Grant  
\$190,163  
Technical Assistance Grant  
\$263  
Stanford Financial Excellence in  
Culture Award  
\$20,000  
Strategic Grant  
\$7,500

\$20,000  
Strategic Grant  
\$7,500

Carolina Voices  
Operating Support Grant  
\$30,537  
Technical Assistance Grant  
\$103  
Strategic Grant  
\$7,500

Carolinians Asian-American Chamber  
of Commerce  
Cultural Project Grant  
\$9,000

Carolinians Clean Air Coalition  
Cultural Project Grant  
\$4,000

Carolinians Concert Association  
Operating Support Grant  
\$13,500

Caroline Calouche & Co.  
Cultural Project Grant  
\$9,000

The Catawba Valley Scottish Society  
Cultural Project Grant  
\$4,500

Chamber Music at St. Peter's, Inc.  
Operating Support Grant  
\$20,000

Chamber Music of Charlotte  
Cultural Project Grant  
\$1,900

Charlotte Center City Partners  
Funded Partner Grant  
\$75,000

Charlotte Children's Choir  
Operating Support Grant  
\$74,847  
Special Project Grant  
\$5,000  
Strategic Grant  
\$5,000

Charlotte Civic Orchestra  
Operating Support Grant  
\$20,000

Charlotte Folk Society  
Cultural Project Grant  
\$3,600

Charlotte Jewish Film Festival  
Cultural Project Grant  
\$6,000

Charlotte Latin School  
Cultural Education in Schools Grant  
\$7,500

# Grant Recipients

The Charlotte Museum of History Operating Support Grant <b>\$314,500</b>	Creative Art Exchange Operating Support Grant <b>\$13,500</b>	Johnson C. Smith University Higher Education Special Project Grant <b>\$550</b>	Metrolina Theatre Association Parker Poe Theatre Education Award <b>\$9,000</b>
Technical Assistance Grant <b>\$2,463</b>	Davidson College Special Project Grant <b>\$2,000</b>	Higher Education Special Project Grant <b>\$1,825</b>	Mint Hill Arts Cultural Project Grant <b>\$300</b>
Special Project Grant <b>\$8,999</b>	Davidson Community Players Operating Support Grant <b>\$20,000</b>	Higher Education Special Project Grant <b>\$2,500</b>	The Mint Hill Scottish Society Cultural Project Grant <b>\$9,100</b>
Stabilization Grant <b>\$30,000</b>	Discovery Place, Inc. Operating Support Grant <b>\$1,317,322</b>	Kidz Can Stay, Inc. Cultural Project Grant <b>\$3,200</b>	The Mint Museums Operating Support Grant <b>\$1,830,471</b>
Strategic Grant <b>\$25,000</b>	Special Project Grant <b>\$20,000</b>	Lake Norman Art League Cultural Project Grant <b>\$3,668</b>	Marla Brown Cultural Project Grant <b>\$850</b>
Charlotte Philharmonic Orchestra Operating Support Grant <b>\$48,976</b>	Technical Assistance Grant <b>\$345</b>	Latta Plantation Operating Support Grant <b>\$70,845</b>	New Life Fellowship Church Cultural Project Grant <b>\$4,500</b>
Charlotte Preparatory School Cultural Education in Schools Grant <b>\$7,500</b>	Donna Scott Productions Cultural Project Grant <b>\$3,000</b>	Special Project Grant <b>\$2,000</b>	NODA Film Festival Cultural Project Grant <b>\$7,000</b>
Charlotte Symphony Operating Support Grant <b>\$1,957,210</b>	Downtown Davidson Cultural Project Grant <b>\$8,280</b>	Levine Museum of the New South Operating Support Grant <b>\$712,330</b>	NODA School of Arts Cultural Project Grant <b>\$9,000</b>
Special Project Grant <b>\$1,835</b>	Earth Day Charlotte Cultural Project Grant <b>\$7,000</b>	Technical Assistance Grant <b>\$500</b>	North Carolina Blumenthal Performing Arts Center Operating Support Grant <b>\$480,261</b>
Charlotte Trolley, Inc. Operating Support Grant <b>\$20,000</b>	The Echo Foundation Cultural Project Grant <b>\$6,000</b>	Strategic Grant <b>\$10,000</b>	Cultural Tourism Grant <b>\$15,000</b>
Technical Assistance Grant <b>\$2,500</b>	Epic Arts Repertory Theatre Cultural Project Grant <b>\$5,400</b>	LifeSpan Cultural Project Grant <b>\$3,000</b>	Strategic Grant <b>\$10,000</b>
Charlotte Youth Ballet Operating Support Grant <b>\$13,500</b>	Festival in the Park Operating Support Grant <b>\$20,000</b>	The Light Factory Operating Support Grant <b>\$203,248</b>	North Carolina Dance Theatre Operating Support Grant <b>\$952,997</b>
Children's Arts Project, Inc. Operating Support Grant <b>\$13,500</b>	Stanford Financial Excellence in Culture Award <b>\$10,000</b>	Technical Assistance Grant <b>\$1,655</b>	Stabilization Grant <b>\$16,218</b>
Children's Theatre of Charlotte Operating Support Grant <b>\$641,608</b>	First Baptist Church West Community Services Association Cultural Project Grant <b>\$8,500</b>	Strategic Grant <b>\$3,000</b>	Strategic Grant <b>\$12,000</b>
McColl Award <b>\$25,000</b>	Garr Christian Academy Cultural Project Grant <b>\$7,000</b>	Martha Connerton/Kinetic Works Operating Support Grant <b>\$5,000</b>	Omimeo Mime Theatre Special Project Grant <b>\$7,500</b>
Technical Assistance Grant <b>\$500</b>	Girl Scouts, Hornets' Nest Council Cultural Project Grant <b>\$6,500</b>	Matthews Alive, Inc. Cultural Project Grant <b>\$1,250</b>	Opera Carolina Operating Support Grant <b>\$749,014</b>
Citizen Schools North Carolina Cultural Project Grant <b>\$4,000</b>	Historic Charlotte, Inc. Operating Support Grant <b>\$11,000</b>	Cultural Tourism Grant <b>\$5,000</b>	Special Project Grant <b>\$50,000</b>
The Civic & Cultural Arts Center of Pineville ASC Town Initiatives <b>\$4,660</b>	Historic Rosedale Plantation Operating Support Grant <b>\$21,701</b>	Matthews Artist Guild Cultural Project Grant <b>\$1,000</b>	Technical Assistance Grant <b>\$500</b>
Classical Music Association of Charlotte Cultural Project Grant <b>\$2,125</b>	Strategic Grant <b>\$3,000</b>	Matthews Chamber of Commerce Cultural Project Grant <b>\$4,000</b>	Stabilization Grant <b>\$16,600</b>
Classroom Central Cultural Project Grant <b>\$6,500</b>	India Association of Charlotte Cultural Project Grant <b>\$3,000</b>	Matthews Historical Foundation Cultural Project Grant <b>\$2,000</b>	Strategic Grant <b>\$12,000</b>
Clayworks Cultural Project Grant <b>\$5,000</b>	Indian Performing Arts Association of Charlotte Cultural Project Grant <b>\$1,500</b>	Matthews Playhouse of the Performing Arts/Theatre Matthews Cultural Project Grant <b>\$1,750</b>	Police Athletic League Cultural Project Grant <b>\$4,600</b>
Collaborative Arts Theatre Cultural Project Grant <b>\$7,000</b>	Indie Film Force Cultural Project Grant <b>\$7,000</b>	Special Project Grant <b>\$5,000</b>	Presbyterian Hospice & Palliative Care Arts in Healthcare <b>\$10,000</b>
Communities in Schools Cultural Project Grant <b>\$4,100</b>	Cultural Tourism Grant <b>\$10,000</b>	McColl Center for Visual Art Operating Support Grant <b>\$541,223</b>	Providence Day School Cultural Education in Schools Grant <b>\$1,225</b>
Community School of the Arts Operating Support Grant <b>\$289,788</b>	Trena McNabb Arts in Healthcare <b>\$10,000</b>	Strategic Grant <b>\$5,000</b>	Cultural Project Grant <b>\$6,000</b>
Technical Assistance Grant <b>\$1,900</b>	Mecklenburg County Park and Recreation Cultural Project Grant <b>\$6,500</b>		Public Library of Charlotte & Mecklenburg County Cultural Project Grant <b>\$2,500</b>
Strategic Grant <b>\$7,500</b>			
Cornelius Youth Orchestra Cultural Project Grant <b>\$9,000</b>			

## Grant Recipients

Public Library of Charlotte & Mecklenburg County— Mint Hill Branch Cultural Project Grant \$600	Town of Matthews Cultural Project Grant \$7,000	<b>ARTISTS</b>	Rachel Jeffreys Theatre \$1,451
Senior Activities & Services, Inc. Cultural Project Grant \$3,000	Town of Mint Hill Cultural Project Grant \$10,000	William Averbach Music \$5,000	John W. Love, Jr. Literature \$4,075
Shepherds Fold, Inc. Cultural Project Grant \$2,550	Town of Pineville Cultural Project Grant \$10,000	Rosetta Breeze Music \$3,260	Jeff Luckadoo Music \$3,000
Simmons YMCA Cultural Project Grant \$15,000	Trinity Episcopal School Cultural Education in Schools Grant \$5,400	Martha Brenner Literature \$1,600	Pat MacEnulty Literature \$2,600
St. Patrick Catholic School Cultural Education in Schools Grant \$5,691	University of North Carolina at Charlotte Higher Education Special Project Grant \$800	Eric Bryant Music \$2,445	Judith Malveaux Literature \$2,000
Steve Crump Special Project Grant \$4,500	Higher Education Special Project Grant \$6,600	Shawn Cooper Literature \$1,630	Stewart Nowlin Puppeteer \$5,000
Theatre Charlotte Operating Support Grant \$140,751	Wing Haven Gardens & Bird Sanctuary Operating Support Grant \$40,565	Jacquelyn Culpepper Music \$5,000	Alan Parker Literature \$3,753
Technical Assistance Grant \$6,014	Stanford Financial Excellence in Culture Award \$15,000	Nicolette Emanuelle Music \$5,000	Jeff Renn Music \$4,075
Technical Assistance Grant \$3,200	Strategic Grant \$7,200	Gael Warning Music \$5,000	Susan J. Rivers Literature \$1,319
Strategic Grant \$5,000	Woodlawn School Cultural Education in Schools Grant \$7,500	Dawn Hilton Playwright \$2,445	Royce Robinson Music \$4,026
Town of Cornelius Cultural Project Grant \$8,500	Lake Norman YMCA Cultural Project Grant \$8,245	Elizabeth Homan Director \$3,000	Pamela Turner Literature \$2,090
Technical Assistance Grant \$5,000		Sybil Huskey Choreographer \$2,231	
Town of Huntersville Parks & Recreation Cultural Project Grant \$2,870			

## New Public Art Projects

### City of Charlotte

Charlotte Douglas International Airport  
Artist: Beatrice Coron  
Title: "Post Cards from North Carolina"  
Description: Laser Cut Aluminum Wall Silhouettes

Charlotte Douglas International Airport  
Artist: Tom Patti  
Title: "Flight Dialogue, 2008"  
Description: Glass Panoramic Window Installation

South Blvd. at Sharon Road West  
Artist: Cliff Garten  
Title: "Beacons"  
Description: Aluminum and Light Sculptures

Environmental Services Laboratory  
Artist: Pam Beyette  
Title: "Nature's Filters"  
Description: Glass Entry Canopy

### Mecklenburg County

Romare Bearden Park Design  
Artist: Norie Sato  
Title: Romare Bearden Park  
Description: Art and Landscape Master Plan

Freedom Center  
Freedom Drive at Ashley Rd.  
Artist: Laurel Holtzapple  
Title: "Tuckaseegee Twelve"  
Description: Art Garden Design

Myers Park Branch Library  
Artist: Emily Wilson  
Title: "March Vedanta"  
Description: Wood and Wire Wall Sculpture

### Private

TradeMark Condominium  
333 West Trade St.  
Artist: Sally Rogers  
Title: "Zygos"  
Description: Aluminum and Granite Sculpture

Citiline Resortline Development  
South Blvd. at Remount Rd.  
Artists: Mike Watson, Zach Northington,  
Paul Cotter  
Title: "Silos at SouthEnd"  
Description: Large-scale Vinyl Murals of Original Painting and Photographs



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